

# Transport Corporation of India

|                 |   |
|-----------------|---|
| Estimate change | ↔ |
| TP change       | ↔ |
| Rating change   | ↔ |

**CMP: INR915 TP: INR1,150 (+26%) Buy**

## Steady freight as supply chain moderates and seaways margins soften

- Revenue grew ~10% YoY to ~INR12.5b in 1QFY27 (in line).
- EBITDA margin came in at 10.8% in 1QFY27 (+20bp YoY and flat QoQ) against our estimate of 10.3%.
- EBITDA grew ~12% YoY at INR1.35b (5% above our estimate), while APAT was flat YoY at ~INR1.05b (in line).
- Supply chain revenue grew ~10% YoY, while the freight and seaways divisions reported ~9% and 6% YoY growth, respectively.
- EBIT margins for the Freight, Supply Chain, and Seaways divisions stood at 2.2%, 5.5%, and 34.7%, respectively, in 1QFY27. EBIT margins for the Seaways, Freight, and Supply Chain businesses contracted 220bp, 20bp, and 10bp YoY, respectively.
- Freight and Supply Chain EBIT contribution increased to ~13% and ~30%, respectively, driven by a decline in the Seaways EBIT margin to 35% (vs. 40% QoQ) due to volatile fuel prices. Meanwhile, EBIT margins in the Freight and Supply Chain segments contracted 20bp YoY and 10bp YoY, respectively.
- TRPC delivered a steady performance amid headwinds from the West Asia crisis, inflationary pressures, and volatile fuel prices, which weighed on margins. The freight business reported steady growth, while the supply chain business reported muted growth on a high base. Seaways volumes remained largely flat, while margins were impacted by fuel price volatility. **Going ahead, we expect growth to be driven by sustained strength in the Seaways segment, steady expansion in Supply Chain, and gradual improvement in Freight margins, supported by a higher LTL mix and increasing multimodal logistics adoption through new ships and rakes. We retain our estimates and reiterate our BUY rating with a TP of INR1,150, based on 17x FY28E EPS.**

## Seaways and SCS face near-term headwinds; freight growth remains steady

- **Freight Division:** Revenue in the Freight segment grew ~9% YoY during 1QFY27 due to healthy volume growth. The company also witnessed healthy traction in the LTL business. EBIT margin stood at 2.2%, declining 20bp YoY.
- **Supply Chain Solutions (SCS):** Supply Chain revenue grew ~10% YoY in 1QFY27, driven by steady demand across PV mobility, retail, consumer, and quick commerce. EBIT margin stood at 5.5%, contracting 10bp YoY. Management expects the fresh inventory replenishment of automobiles to support supply chain growth.
- **Seaways Division:** The Seaways segment's revenue grew ~6% YoY in 1QFY27. EBIT margin stood at 34.7%, declining 220bp. The business reported flat volumes, with revenue growth driven by pricing; however, higher bunker prices weighed on margins.

|                       |            |
|-----------------------|------------|
| Bloomberg             | TRPC IN    |
| Equity Shares (m)     | 77         |
| M.Cap.(INRb)/(USDb)   | 70.3 / 0.7 |
| 52-Week Range (INR)   | 1245 / 868 |
| 1, 6, 12 Rel. Per (%) | -4/-13/-22 |
| 12M Avg Val (INR M)   | 35         |

### Financial Snapshot (INR b)

| Y/E MARCH         | 2026  | 2027E | 2028E |
|-------------------|-------|-------|-------|
| Sales             | 49.2  | 55.8  | 63.7  |
| EBITDA            | 5.2   | 5.9   | 6.8   |
| Adj. PAT          | 4.6   | 4.8   | 5.4   |
| EBITDA Margin (%) | 10.5  | 10.6  | 10.6  |
| Adj. EPS (INR)    | 59.2  | 62.8  | 70.5  |
| EPS Gr. (%)       | 10.6  | 6.2   | 12.2  |
| BV/Sh. (INR)      | 332.8 | 387.6 | 450.1 |

### Ratios

|            |      |      |      |
|------------|------|------|------|
| Net D:E    | 0.0  | 0.0  | 0.0  |
| RoE (%)    | 19.0 | 17.2 | 16.6 |
| RoCE (%)   | 18.2 | 16.3 | 15.9 |
| Payout (%) | 13.5 | 12.7 | 11.3 |

### Valuations

|                |      |      |      |
|----------------|------|------|------|
| P/E (x)        | 15.5 | 14.6 | 13.0 |
| P/BV (x)       | 2.7  | 2.4  | 2.0  |
| EV/EBITDA(x)   | 12.9 | 11.4 | 9.9  |
| Div. Yield (%) | 0.9  | 0.9  | 0.9  |
| FCF Yield (%)  | 0.5  | -1.2 | -1.2 |

### Shareholding pattern (%)

| As of    | Jun-26 | Mar-26 | Jun-25 |
|----------|--------|--------|--------|
| Promoter | 68.7   | 68.7   | 68.7   |
| DII      | 12.7   | 12.9   | 12.4   |
| FII      | 3.0    | 3.0    | 3.2    |
| Others   | 15.6   | 15.4   | 15.7   |

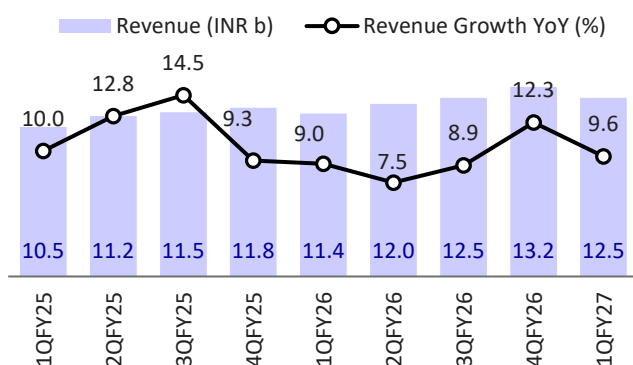
FII includes depository receipts

## Quarterly snapshot

| Y/E March (INR m)        | FY26   |        |        |        | FY27E  |        |        |        | FY26   | FY27E  | FY27<br>1QE | Var.<br>vs Est |
|--------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|----------------|
|                          | 1Q     | 2Q     | 3Q     | 4Q     | 1Q     | 2QE    | 3QE    | 4QE    |        |        |             |                |
| Net Sales                | 11,393 | 12,049 | 12,488 | 13,238 | 12,485 | 13,499 | 14,664 | 15,145 | 49,168 | 55,793 | 12,526      | (0)            |
| YoY Change (%)           | 9.0    | 7.5    | 8.9    | 12.3   | 9.6    | 12.0   | 17.4   | 14.4   | 9.5    | 13.5   | 9.9         |                |
| EBITDA                   | 1,210  | 1,267  | 1,270  | 1,424  | 1,352  | 1,431  | 1,540  | 1,586  | 5,171  | 5,909  | 1,290       | 5              |
| Margins (%)              | 10.6   | 10.5   | 10.2   | 10.8   | 10.8   | 10.6   | 10.5   | 10.5   | 10.5   | 10.6   | 10.3        |                |
| YoY Change (%)           | 16.6   | 8.2    | 7.2    | 17.0   | 11.7   | 12.9   | 21.2   | 11.4   | 12.1   | 14.3   | 6.6         |                |
| Depreciation             | 288    | 305    | 322    | 358    | 361    | 365    | 370    | 381    | 1,273  | 1,477  | 360         |                |
| Interest                 | 54     | 59     | 57     | 58     | 70     | 55     | 50     | 30     | 228    | 205    | 58          |                |
| Other Income             | 113    | 125    | 121    | 123    | 63     | 122    | 125    | 186    | 482    | 496    | 122         |                |
| PBT before EO expense    | 981    | 1,028  | 1,012  | 1,131  | 984    | 1,133  | 1,245  | 1,361  | 4,152  | 4,723  | 994         |                |
| Extra-Ord expense        | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0           |                |
| PBT                      | 981    | 1,028  | 1,012  | 1,131  | 984    | 1,133  | 1,245  | 1,361  | 4,152  | 4,723  | 994         |                |
| Tax                      | 106    | 125    | 79     | 79     | 102    | 170    | 187    | 203    | 400    | 661    | 139         |                |
| Rate (%)                 | 10.8   | 12.2   | 7.8    | 7.0    | 10.4   | 15.0   | 15.0   | 14.9   | 9.6    | 14.0   | 14.0        |                |
| Minority Interest        | -7.0   | -9.0   | -11.0  | -9.0   | -9.0   | -7.0   | -7.0   | -7.0   | -36.0  | -30.0  | -7.0        |                |
| Profit/Loss of Asso. Cos | 197    | 232    | 225    | 193    | 184    | 205    | 205    | 218    | 847    | 812    | 205         |                |
| Reported PAT             | 1,065  | 1,126  | 1,147  | 1,236  | 1,057  | 1,161  | 1,256  | 1,370  | 4,563  | 4,844  | 1,053       |                |
| Adj PAT                  | 1,065  | 1,126  | 1,147  | 1,236  | 1,057  | 1,161  | 1,256  | 1,370  | 4,563  | 4,844  | 1,053       | 0              |
| YoY Change (%)           | 17.0   | 5.8    | 13.7   | 8.2    | -0.8   | 3.1    | 9.5    | 10.8   | 10.6   | 6.2    | -1.1        |                |
| Margins (%)              | 9.3    | 9.3    | 9.2    | 9.3    | 8.5    | 8.6    | 8.6    | 9.0    | 9.3    | 8.7    | 8.4         |                |

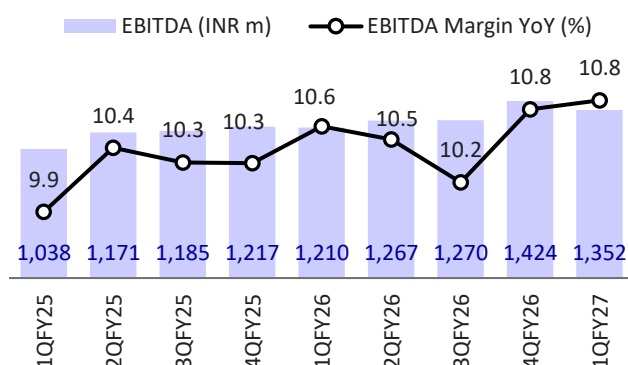
## Story in charts – 1QFY27

Exhibit 1: Revenue rose 10% YoY



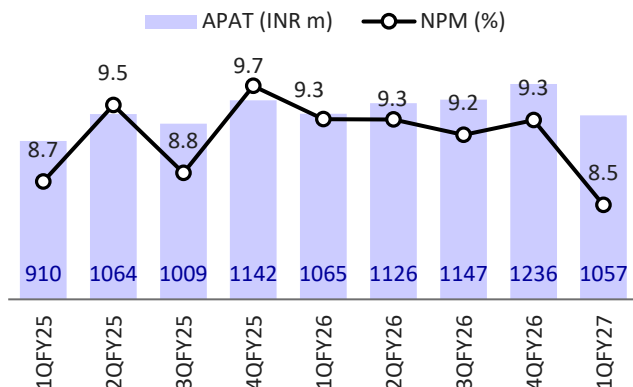
Source: Company, MOFSL

Exhibit 2: EBITDA and margin trends



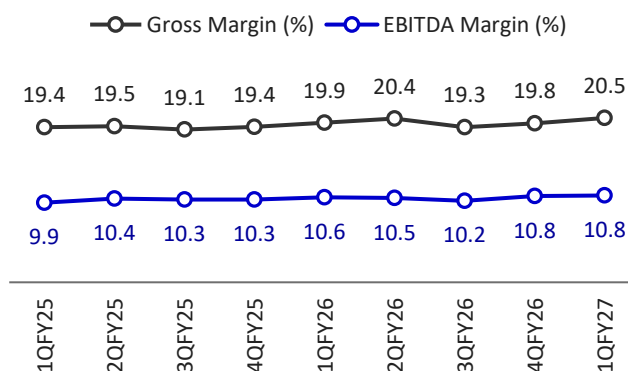
Source: Company, MOFSL

Exhibit 3: APAT was flat YoY



Source: Company, MOFSL

Exhibit 4: Margin was driven by the Seaways segment



Source: Company, MOFSL

**Exhibit 5: Segment revenue (INR m)**

|                                 | 1QFY25        | 2QFY25        | 3QFY25        | 4QFY25        | 1QFY26        | 2QFY26        | 3QFY26        | 4QFY26        | 1QFY27        |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Segment Revenue (INR m)</b>  |               |               |               |               |               |               |               |               |               |
| Freight                         | 5,136         | 5,442         | 5,799         | 5,736         | 5,388         | 5,700         | 5,952         | 6,504         | 5,870         |
| Supply chain                    | 4,097         | 4,418         | 4,455         | 4,801         | 5,020         | 5,810         | 5,580         | 5,579         | 5,523         |
| Seaways                         | 1,415         | 1,633         | 1,554         | 1,597         | 1,575         | 1,423         | 1,689         | 1,848         | 1,672         |
| Energy                          | 13            | 20            | 4             | 8             | 14            | 18            | 5             | dhar5         | 13            |
| <b>Net segment Revenue</b>      | <b>10,661</b> | <b>11,513</b> | <b>11,812</b> | <b>12,142</b> | <b>11,997</b> | <b>12,951</b> | <b>13,226</b> | <b>13,936</b> | <b>13,078</b> |
| <b>Growth YoY(%)</b>            |               |               |               |               |               |               |               |               |               |
| Freight                         | 8.0           | 13.0          | 19.4          | 3.3           | 4.9           | 4.7           | 2.6           | 13.4          | 8.9           |
| Supply chain                    | 12.9          | 13.1          | 14.8          | 22.2          | 22.5          | 31.5          | 25.3          | 16.2          | 10.0          |
| Seaways                         | 12.8          | 20.6          | 9.0           | 7.0           | 11.3          | -12.9         | 8.7           | 15.7          | 6.2           |
| Energy                          | -18.8         | -4.8          | -42.9         | -27.3         | 7.7           | -10.0         | 25.0          | -37.5         | -7.1          |
| <b>Net segment Revenue</b>      | <b>10.4</b>   | <b>14.0</b>   | <b>16.1</b>   | <b>10.5</b>   | <b>12.5</b>   | <b>12.5</b>   | <b>12.0</b>   | <b>14.8</b>   | <b>9.0</b>    |
| <b>Revenue Share</b>            |               |               |               |               |               |               |               |               |               |
| Freight                         | 48            | 47            | 49            | 47            | 45            | 44            | 45            | 47            | 45            |
| Supply chain                    | 38            | 38            | 38            | 40            | 42            | 45            | 42            | 40            | 42            |
| Seaways                         | 13            | 14            | 13            | 13            | 13            | 11            | 13            | 13            | 13            |
| Energy                          | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>Total Revenue Share</b>      | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    | <b>100</b>    |
| <b>Segmental EBIT Margin(%)</b> |               |               |               |               |               |               |               |               |               |
| Freight                         | 3.0           | 2.7           | 2.4           | 2.3           | 2.4           | 2.3           | 1.9           | 1.8           | 2.2           |
| Supply chain                    | 6.0           | 5.9           | 6.1           | 6.0           | 5.6           | 5.6           | 5.2           | 5.4           | 5.5           |
| Seaways                         | 28.6          | 31.2          | 32.7          | 36.4          | 36.9          | 37.5          | 40.6          | 39.1          | 34.7          |
| Energy                          | 46.2          | 70.0          | -75.0         | 12.5          | 35.7          | 50.0          | -120.0        | 0.0           | 46.2          |
| <b>Total</b>                    | <b>7.6</b>    | <b>8.1</b>    | <b>7.8</b>    | <b>8.3</b>    | <b>8.3</b>    | <b>7.7</b>    | <b>8.2</b>    | <b>8.2</b>    | <b>7.8</b>    |



## Highlights from the management commentary

### Freight Segment

- Revenue in the Freight segment grew ~9% YoY due to healthy volume growth. The company also witnessed healthy traction in the LTL business.
- Higher diesel and bunker fuel prices weighed on margins during the quarter. However, the impact was largely mitigated by contractual pass-through mechanisms embedded in most freight contracts, which automatically adjust pricing in line with fuel cost changes. While there was a short-term lag in passing on the higher costs, margins remained largely protected.
- Management expects demand to strengthen as the festive season approaches, supported by improving market momentum and seasonal consumption trends.
- The company continued to expand its LTL network, opening 10 new branches during the quarter, with plans to add another 30 branches.
- The current LTL:FTL mix stands at 63:37, with the company targeting a 60:40 mix by FY27.
- Management highlighted that broader inflationary pressures could weigh on demand across segments.
- Broader economic activity picked up post the GST rate cut, especially in finished goods and inventory rebalancing. The company maintained its strategic focus on expanding its LTL network to capture growth in the fragmented freight market.
- The company is facing margin pressure in this segment due to continuously elevated operating costs.

### Supply Chain Segment

- The supply chain segment's revenue rose by ~10% YoY in 1QFY27; however, it moderated from 24% in FY26, supported by steady demand in automobiles, retail, consumer, and e-commerce/quick commerce segments. Management expects revenue to grow at 10-15%.
- The Automotive sector contributes to around 80% of the supply chain business.
- Management highlighted that the automobile inventory has been cleared following the GST rate cut, with fresh inventory replenishment expected to support supply Chain growth. While seasonal fluctuations in automobile demand may continue, the overall outlook for the Supply Chain segment remains healthy.
- Margins and RoCE remained subdued due to continued investments in warehouses and trucks. However, the company remains focused on increasing its capacity in warehousing and fleet.
- The company witnessed strong traction in warehousing and multimodal services, particularly within the automotive sector post the GST rate cut, where it continued to strengthen its hub-and-spoke distribution model.
- The company already operates three rail rakes and is in line with its green logistics strategy. TRPC has ordered two additional rail rakes, which are expected to be commissioned in the next 12-15 months. The newly ordered ones are specially designed to carry two levels of SUVs. With the Indian passenger vehicle market increasingly shifting toward SUVs, the new rakes are expected to enhance efficiency and competitiveness in automobile logistics.

### Seaways Segment

- The Seaways segment's revenue grew ~6% YoY in 1QFY27. EBIT margin stood at 34.7%.
- The business reported flat volumes, with revenue growth driven by pricing; however, higher bunker prices weighed on margins.
- Management expects seaways EBITDA margins to remain in the range of 38-40%.
- The bunker fuel prices remained highly volatile for the past few months, and the company largely passes on the higher costs to customers. While demand in 1Q and 2Q is expected to moderate due to seasonality, management does not expect a significant demand disruption from price hikes.
- One vessel is expected to dry dock in Mar'27.
- The government's ambition to double the share of waterways in India's modal mix from 6% to 12% by 2030, supported by over USD120b in planned investments, bodes well for long-term demand. Policy initiatives such as the Sagarmala program and the Coastal Shipping Bill, 2024, are further expected to improve infrastructure and cost efficiencies for domestic coastal shipping.

#### Joint Ventures

- The company's joint ventures posted steady revenue growth in 1QFY27.
- The TCI- Concor JV revenue rose 8% YoY.
- The company handled 38k TEUs in 1QFY27 vs 40k in 1QFY26.
- The Transystem JV with Mitsui continued to deliver steady performance, with 11.5% YoY growth in 1QFY27.
- Cold Chain JV reported ~49% growth in 1QFY27, supported by customer additions in the quick commerce and retail verticals. Capital employed in the cold chain segment has now crossed INR1.1b.

#### Guidance

- TRPC maintains its consolidated revenue and profit growth guidance in the range of 10-12% for FY27.
- In FY26, the company reported capex of ~INR3.7b and plans to invest ~INR6b in FY27, with ~INR2.4b to be used for ships.

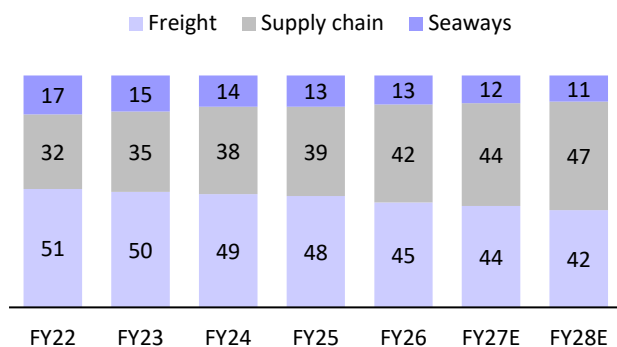
#### Exhibit 6: Our revised estimates

| (INR m)           | FY27E  |        |        | FY28E  |        |        |
|-------------------|--------|--------|--------|--------|--------|--------|
|                   | Rev    | Old    | Chg(%) | Rev    | Old    | Chg(%) |
| Net Sales         | 55,793 | 55,793 | 0.0    | 63,673 | 63,673 | 0.0    |
| EBITDA            | 5,909  | 5,909  | 0.0    | 6,772  | 6,772  | 0.0    |
| EBITDA Margin (%) | 10.6   | 10.6   | 0      | 10.6   | 10.6   | 0      |
| PAT               | 4,844  | 4,844  | 0.0    | 5,437  | 5,437  | 0.0    |
| EPS (INR)         | 62.8   | 62.8   | 0.0    | 70.5   | 70.5   | 0.0    |

Source: Company, MOFSL

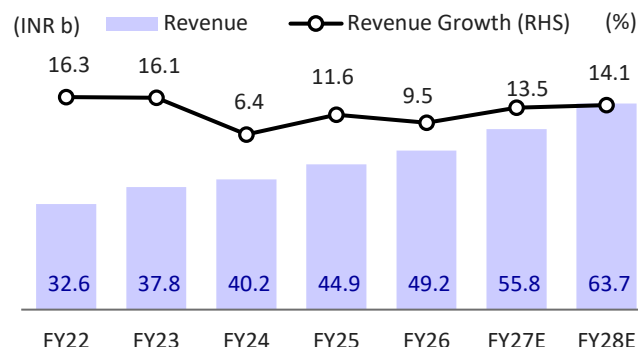
## Story in charts

**Exhibit 7: Freight and 3PL to dominate**



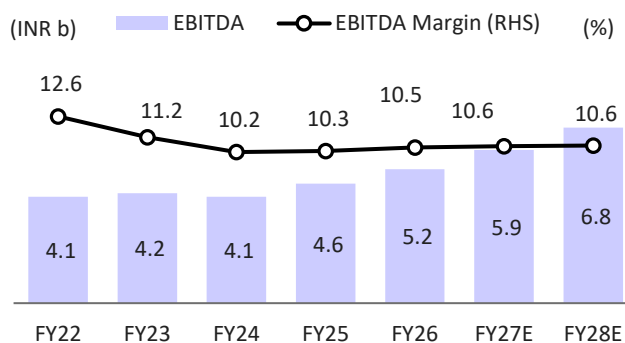
Source: Company, MOFSL

**Exhibit 8: Revenue growth to remain strong**



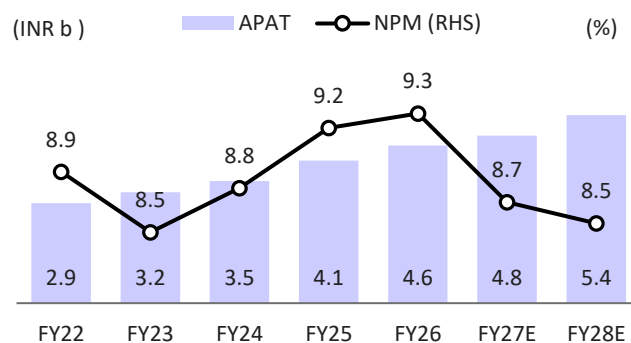
Source: Company, MOFSL

**Exhibit 9: Margin to remain steady**



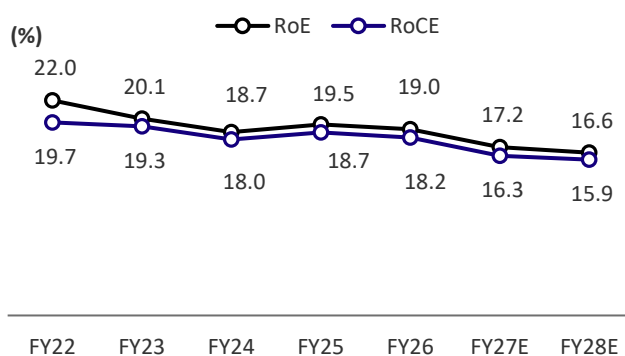
Source: Company, MOFSL

**Exhibit 10: Strong operating performance to drive PAT**



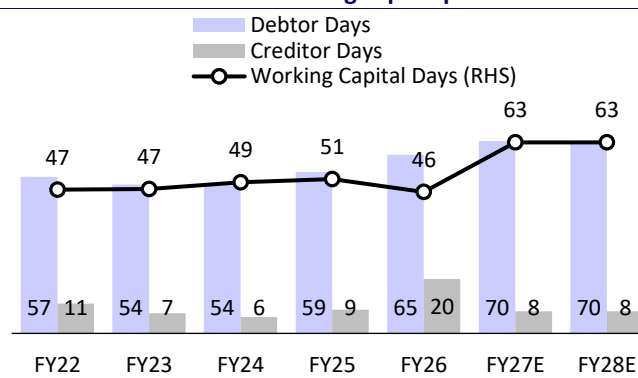
Source: Company, MOFSL

**Exhibit 11: Return ratios**



Source: Company, MOFSL

**Exhibit 12: Comfortable working capital position**



Source: Company, MOFSL

## Financials and valuations

### Consolidated Income Statement

| Y/E March (INR m)                              | FY22          | FY23          | FY24          | FY25          | FY26          | FY27E         | FY28E         |
|------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Net Sales</b>                               | <b>32,588</b> | <b>37,826</b> | <b>40,242</b> | <b>44,918</b> | <b>49,168</b> | <b>55,793</b> | <b>63,673</b> |
| Change (%)                                     | 16.3          | 16.1          | 6.4           | 11.6          | 9.5           | 13.5          | 14.1          |
| Gross Margin (%)                               | 20.9          | 19.9          | 19.4          | 19.3          | 19.9          | 20.5          | 20.5          |
| <b>EBITDA</b>                                  | <b>4,109</b>  | <b>4,240</b>  | <b>4,105</b>  | <b>4,611</b>  | <b>5,171</b>  | <b>5,909</b>  | <b>6,772</b>  |
| Margin (%)                                     | 12.6          | 11.2          | 10.2          | 10.3          | 10.5          | 10.6          | 10.6          |
| Depreciation                                   | 1,130         | 1,214         | 1,284         | 1,178         | 1,273         | 1,477         | 1,786         |
| <b>EBIT</b>                                    | <b>2,978</b>  | <b>3,026</b>  | <b>2,821</b>  | <b>3,433</b>  | <b>3,898</b>  | <b>4,431</b>  | <b>4,986</b>  |
| Int. and Finance Charges                       | 128           | 98            | 133           | 202           | 228           | 205           | 201           |
| Other Income                                   | 178           | 303           | 458           | 467           | 482           | 496           | 511           |
| <b>PBT</b>                                     | <b>3,028</b>  | <b>3,231</b>  | <b>3,146</b>  | <b>3,698</b>  | <b>4,152</b>  | <b>4,723</b>  | <b>5,297</b>  |
| Tax                                            | 377           | 434           | 336           | 433           | 400           | 661           | 742           |
| Effective Tax Rate (%)                         | 12.4          | 13.4          | 10.7          | 11.7          | 9.6           | 14.0          | 14.0          |
| <b>PAT before MI, Associates, and EO Items</b> | <b>2,652</b>  | <b>2,796</b>  | <b>2,810</b>  | <b>3,265</b>  | <b>3,752</b>  | <b>4,061</b>  | <b>4,555</b>  |
| Share of profit/(loss) of Associates and JVs   | 277           | 444           | 759           | 896           | 847           | 812           | 911           |
| Minority Interest                              | -32           | -33           | -37           | -36           | -36           | -30           | -30           |
| Extraordinary Items                            | 0             | 34            | 24            | 0             | 0             | 0             | 0             |
| <b>Reported PAT</b>                            | <b>2,896</b>  | <b>3,173</b>  | <b>3,508</b>  | <b>4,125</b>  | <b>4,563</b>  | <b>4,844</b>  | <b>5,437</b>  |
| <b>Adjusted PAT</b>                            | <b>2,896</b>  | <b>3,207</b>  | <b>3,532</b>  | <b>4,125</b>  | <b>4,563</b>  | <b>4,844</b>  | <b>5,437</b>  |
| Change (%)                                     | 80.8          | 10.7          | 10.1          | 16.8          | 10.6          | 6.2           | 12.2          |
| Margin (%)                                     | 8.9           | 8.5           | 8.8           | 9.2           | 9.3           | 8.7           | 8.5           |

### Consolidated Balance Sheet

| Y/E March (INR m)                    | FY22          | FY23          | FY24          | FY25          | FY26          | FY27E         | FY28E         |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Equity Share Capital                 | 155           | 155           | 155           | 153           | 153           | 153           | 153           |
| Total Reserves                       | 14,148        | 16,863        | 19,883        | 21,394        | 25,506        | 29,733        | 34,553        |
| <b>Net Worth</b>                     | <b>14,303</b> | <b>17,018</b> | <b>20,038</b> | <b>21,547</b> | <b>25,659</b> | <b>29,886</b> | <b>34,706</b> |
| Minority Interest                    | 274           | 301           | 333           | 363           | 393           | 393           | 393           |
| Deferred Tax Liabilities             | 276           | 300           | 328           | 364           | 428           | 428           | 428           |
| Total Loans                          | 825           | 795           | 1,503         | 1,552         | 2,187         | 2,137         | 2,087         |
| <b>Capital Employed</b>              | <b>15,677</b> | <b>18,414</b> | <b>22,202</b> | <b>23,826</b> | <b>28,667</b> | <b>32,844</b> | <b>37,614</b> |
| Gross Block                          | 12,286        | 12,676        | 14,266        | 17,242        | 20,752        | 24,752        | 30,252        |
| Less: Accum. Deprn.                  | 5,046         | 5,471         | 6,634         | 7,605         | 8,878         | 10,355        | 12,141        |
| <b>Net Fixed Assets</b>              | <b>7,241</b>  | <b>7,205</b>  | <b>7,632</b>  | <b>9,637</b>  | <b>11,874</b> | <b>14,397</b> | <b>18,110</b> |
| Capital WIP                          | 846           | 967           | 2,075         | 2,550         | 3,432         | 3,432         | 3,432         |
| <b>Total Investments</b>             | <b>1,927</b>  | <b>2,859</b>  | <b>5,427</b>  | <b>4,111</b>  | <b>4,919</b>  | <b>4,919</b>  | <b>4,919</b>  |
| <b>Curr. Assets, Loans, and Adv.</b> | <b>8,257</b>  | <b>9,978</b>  | <b>9,880</b>  | <b>11,499</b> | <b>14,593</b> | <b>15,271</b> | <b>17,057</b> |
| Inventory                            | 85            | 50            | 106           | 66            | 148           | 76            | 87            |
| Account Receivables                  | 5,083         | 5,609         | 6,006         | 7,219         | 8,164         | 10,700        | 12,211        |
| Cash and Bank Balances               | 745           | 1,846         | 956           | 849           | 1,132         | 672           | 396           |
| Cash                                 | 679           | 1,699         | 831           | 510           | 932           | 472           | 196           |
| Bank Balance                         | 66            | 147           | 147           | 147           | 147           | 147           | 147           |
| Loans and Advances                   | 12            | 12            | 12            | 17            | 18            | 20            | 23            |
| Others                               | 2,333         | 2,461         | 2,800         | 3,348         | 5,131         | 3,802         | 4,339         |
| <b>Current Liab. and Prov.</b>       | <b>2,593</b>  | <b>2,595</b>  | <b>2,812</b>  | <b>3,971</b>  | <b>6,151</b>  | <b>5,174</b>  | <b>5,905</b>  |
| Account Payables                     | 971           | 760           | 657           | 1,065         | 2,669         | 1,223         | 1,396         |
| Other Current Liabilities            | 1,371         | 1,552         | 1,838         | 2,521         | 3,068         | 3,481         | 3,973         |
| Provisions                           | 251           | 283           | 317           | 385           | 414           | 470           | 536           |
| <b>Net Current Assets</b>            | <b>5,663</b>  | <b>7,383</b>  | <b>7,068</b>  | <b>7,528</b>  | <b>8,442</b>  | <b>10,097</b> | <b>11,153</b> |
| <b>Application of Funds</b>          | <b>15,677</b> | <b>18,414</b> | <b>22,202</b> | <b>23,826</b> | <b>28,667</b> | <b>32,844</b> | <b>37,614</b> |

## Financials and valuations

### Ratios

| Y/E March                     | FY22  | FY23  | FY24  | FY25  | FY26  | FY27E | FY28E |
|-------------------------------|-------|-------|-------|-------|-------|-------|-------|
| <b>Basic (INR)</b>            |       |       |       |       |       |       |       |
| EPS                           | 37.6  | 41.6  | 45.8  | 53.5  | 59.2  | 62.8  | 70.5  |
| EPS growth (%)                | 80.8  | 10.7  | 10.1  | 16.8  | 10.6  | 6.2   | 12.2  |
| Cash EPS                      | 52.2  | 57.3  | 62.5  | 68.8  | 75.7  | 82.0  | 93.7  |
| BV/Share                      | 185.5 | 220.7 | 259.9 | 279.5 | 332.8 | 387.6 | 450.1 |
| DPS                           | 2.5   | 7.0   | 7.0   | 7.0   | 8.0   | 8.0   | 8.0   |
| Payout (Incl. Div. Tax, %)    | 6.7   | 17.0  | 15.4  | 13.1  | 13.5  | 12.7  | 11.3  |
| <b>Valuation (x)</b>          |       |       |       |       |       |       |       |
| P/E                           | 24.4  | 22.0  | 20.0  | 17.1  | 15.5  | 14.6  | 13.0  |
| Cash P/E                      | 17.5  | 16.0  | 14.6  | 13.3  | 12.1  | 11.2  | 9.8   |
| EV/EBITDA                     | 16.7  | 15.7  | 16.0  | 14.6  | 12.9  | 11.4  | 9.9   |
| EV/Sales                      | 2.1   | 1.8   | 1.6   | 1.5   | 1.4   | 1.2   | 1.1   |
| P/BV                          | 4.9   | 4.1   | 3.5   | 3.3   | 2.7   | 2.4   | 2.0   |
| Dividend Yield (%)            | 0.3   | 0.8   | 0.8   | 0.8   | 0.9   | 0.9   | 0.9   |
| <b>Return Ratios (%)</b>      |       |       |       |       |       |       |       |
| RoE                           | 22.0  | 20.1  | 18.7  | 19.5  | 19.0  | 17.2  | 16.6  |
| RoCE                          | 19.7  | 19.3  | 18.0  | 18.7  | 18.2  | 16.3  | 15.9  |
| RoIC                          | 21.4  | 21.0  | 19.0  | 20.2  | 19.8  | 17.7  | 16.3  |
| <b>Working Capital Ratios</b> |       |       |       |       |       |       |       |
| Asset Turnover (x)            | 57    | 54    | 54    | 59    | 65    | 70    | 70    |
| Fixed Asset Turnover (x)      | 1     | 0     | 1     | 1     | 1     | 1     | 1     |
| Debtors (Days)                | 11    | 7     | 6     | 9     | 20    | 8     | 8     |
| Inventory (Days)              | 47    | 47    | 49    | 51    | 46    | 63    | 63    |
| Creditors (Days)              | 2.1   | 2.1   | 1.8   | 1.9   | 1.7   | 1.7   | 1.7   |
| <b>Leverage Ratio (x)</b>     |       |       |       |       |       |       |       |
| Net Debt/Equity ratio         | 0.0   | -0.1  | 0.0   | 0.0   | 0.0   | 0.0   | -0.1  |

### Consolidated Cash Flow Statement

| Y/E March (INR m)            | FY22          | FY23          | FY24          | FY25          | FY26          | FY27E         | FY28E         |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| OP/(Loss) before Tax         | 3,305         | 3,640         | 3,881         | 4,594         | 4,999         | 4,723         | 5,297         |
| Depreciation                 | 1,130         | 1,214         | 1,285         | 1,178         | 1,273         | 1,477         | 1,786         |
| Direct Taxes Paid            | -494          | -186          | -389          | -375          | -802          | -661          | -742          |
| (Inc.)/Dec. in WC            | -163          | -729          | -985          | -919          | -278          | -2,071        | -1,360        |
| Other Items                  | -98           | -332          | -798          | -886          | -748          | -291          | -311          |
| <b>CF from Operations</b>    | <b>3,680</b>  | <b>3,607</b>  | <b>2,994</b>  | <b>3,592</b>  | <b>4,444</b>  | <b>3,177</b>  | <b>4,671</b>  |
| (Inc.)/Dec. in FA            | -707          | -1,530        | -2,417        | -3,545        | -4,122        | -4,000        | -5,500        |
| <b>Free Cash Flow</b>        | <b>2,973</b>  | <b>2,077</b>  | <b>577</b>    | <b>47</b>     | <b>322</b>    | <b>-823</b>   | <b>-829</b>   |
| Change in Investments        | -28           | -69           | -2,293        | 1,655         | -490          | 0             | 0             |
| Others                       | -27           | -333          | 672           | 897           | 941           | 337           | 403           |
| <b>CF from Investments</b>   | <b>-762</b>   | <b>-1,931</b> | <b>-4,038</b> | <b>-993</b>   | <b>-3,671</b> | <b>-3,663</b> | <b>-5,097</b> |
| Change in Equity             | 34            | 35            | 35            | -1,926        | 52            | 0             | 0             |
| Inc./(Dec.) in Debt          | -2,148        | 6             | 848           | 49            | 558           | -50           | -50           |
| Dividends Paid               | -410          | -543          | -549          | -774          | -697          | -617          | -617          |
| Others                       | -56           | -153          | -158          | -269          | -264          | 692           | 817           |
| <b>CF from Fin. Activity</b> | <b>-2,580</b> | <b>-655</b>   | <b>176</b>    | <b>-2,920</b> | <b>-351</b>   | <b>25</b>     | <b>150</b>    |
| <b>Inc./(Dec.) in Cash</b>   | <b>338</b>    | <b>1,021</b>  | <b>-868</b>   | <b>-321</b>   | <b>422</b>    | <b>-461</b>   | <b>-275</b>   |
| Opening Balance              | 341           | 679           | 1,699         | 831           | 510           | 932           | 472           |
| <b>Closing Balance</b>       | <b>679</b>    | <b>1,699</b>  | <b>831</b>    | <b>510</b>    | <b>932</b>    | <b>472</b>    | <b>196</b>    |

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|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
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