

# PB Fintech

Estimate change



TP change



Rating change



|                       |             |
|-----------------------|-------------|
| Bloomberg             | POLICYBZ IN |
| Equity Shares (m)     | 463         |
| M.Cap.(INRb)/(USDb)   | 749.6 / 7.9 |
| 52-Week Range (INR)   | 1974 / 1334 |
| 1, 6, 12 Rel. Per (%) | 0/8/-7      |
| 12M Avg Val (INR M)   | 3244        |
| Free float (%)        | 100.0       |

## Financial & Valuation (INRb)

| Y/E March    | 2026 | 2027E | 2028E |
|--------------|------|-------|-------|
| Revenue      | 67.9 | 89.2  | 112.9 |
| YoY growth % | 36.5 | 31.2  | 26.6  |
| Opex         | 62.8 | 79.0  | 96.6  |
| Adj EBITDA   | 7.3  | 12.2  | 18.2  |
| PAT          | 6.7  | 10.2  | 13.9  |
| YoY growth % | 89.8 | 52.2  | 36.1  |
| EPS (INR)    | 14.6 | 22.0  | 30.0  |
| BVPS (INR)   | 158  | 180   | 210   |

## Ratios (%)

|               |     |      |      |
|---------------|-----|------|------|
| EBITDA Margin | 7.5 | 11.4 | 14.4 |
| PAT Margin    | 9.9 | 11.4 | 12.3 |
| RoE           | 9.7 | 13.0 | 15.4 |

## Valuations

|                |       |      |      |
|----------------|-------|------|------|
| P/E (x)        | 111.1 | 73.5 | 54.0 |
| P/B (x)        | 10.2  | 9.0  | 7.7  |
| EV/ EBITDA (x) | 136   | 68   | 43   |

## Shareholding pattern (%)

| As On    | Jun-26 | Mar-26 | Jun-25 |
|----------|--------|--------|--------|
| Promoter | 0.0    | 0.0    | 0.0    |
| DII      | 40.4   | 36.7   | 23.3   |
| FII      | 37.4   | 40.1   | 47.1   |
| Others   | 22.1   | 23.2   | 29.7   |

FII Includes depository receipts

**CMP: INR1,620**

**TP: INR1,820 (+12%)**

**Neutral**

## Strong top-line growth; operational efficiency drives PAT beat

- PB Fintech (POLICYBZ) reported revenue of INR18.9b (in line), growing 40% YoY, driven by 43% YoY growth in online revenue to INR11.9b (5% beat) and 35% YoY growth in new initiatives revenue to INR6.9b (in line).
- Adj. EBITDA stood at INR1.9b (13% beat; doubling YoY), while Adj. EBITDA margin stood at 9.9% (vs our est. of 9.1%). Core online adjusted EBITDA margin was 18.6% (14.4% in 1QFY26), while for new initiatives, it was negative at 5.2% (-6.0% in 1QFY26).
- Strong revenue growth, along with robust operational efficiency, resulted in a 14% PAT beat, which came in at INR1.6b, up 93% YoY.
- The insurance segment's 12M trailing core renewal revenue grew 55% YoY and is expected to outpace fresh business growth, which is also likely to maintain healthy momentum, backed by continued protection demand. Management has maintained its guidance of ~3% PAT yield for FY27.
- We have increased our revenue estimates by 3%/2% for FY27/28, considering the 1QFY27 performance. Robust operational efficiency has resulted in a 5%/4% increase in PAT estimates for FY27/28. Uncertainty around commission regulations remains a key risk. We reiterate our **Neutral** stance with a revised TP of INR1,820 (based on DCF valuation), implying FY28E EV/EBITDA of 49x.

## 53% YoY growth in protection; core lending recovers

- Core online premium grew 41% YoY to INR57.6b, while new initiative premium grew 42% YoY to INR26.2b.
- Lending disbursement for the quarter was INR43.7b (-38% YoY), of which core online lending at INR27.8b continues to grow sequentially. Secured lending (PB Connect) disbursements declined to INR15.9b (INR49.1b in 1QFY26), as the company discontinued credit from wholesale agents.
- Supported by strong momentum in fresh business, the core online insurance take rate improved to 18.5% (17.9% in 1QFY26), resulting in core insurance revenue growth of 46% YoY to INR10.7b. Core online credit revenue grew 25% YoY to INR1.3b, maintaining a sequential growth trajectory.
- New initiatives revenue grew 35% YoY to INR6.9b, backed by 42% YoY growth in new initiative insurance premiums and improved insurance take rates on a YoY basis. This was offset by a decline in secured lending disbursements to INR15.9b.
- Based on 1Q performance, the annualized run rate for insurance renewal revenue stood at INR10b (INR6.7b in 1QFY26), providing strong visibility for continued revenue growth and margin expansion.
- Contribution profit of INR5.5b (6% beat) grew 48% YoY, reflecting contribution margin of 29.1% (vs our est. of 28.7%).
- ESOP expenses for 1Q were INR470m. Other income was at INR930m.

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- The PolicyBazaar platform's registered customer base grew to 158.9m (111.6m in 1QFY26), with transacting customers at 28.1m (21.8m in 1QFY26). The platform has sold 71.6m policies to date.
- The PaisaBazaar platform witnessed 7.8m transacting customers (6.5m in 1QFY26), with 60.6m credit scores accessed and 12.1m transactions to date. 91,000 credit cards were issued during the quarter.

#### Highlights from the management commentary

- Management targets an annualized revenue run-rate of INR5bW and breakeven by Mar'27 in PB Health. The second hospital has received billing approval recently.
- Higher motor TP rates, if implemented, could further benefit ticket sizes of fresh business. It will be more beneficial to PB if enforcement is strict.
- In PolicyBazaar, the focus remains on outpacing industry in fresh business with headcount addition, marketing spends, and AI-led productivity improvement. In PaisaBazaar, new savings products, including bonds, are scheduled for launch by the end of August.

#### Valuation and view

- POLICYBZ continues to deliver volume growth above its guidance of 30%, driven by GST exemption-led boost in term and health insurance. Strong momentum in the protection segment, along with stronger renewal growth and productivity improvement, resulted in robust profitability. Additionally, the company continues witness recovery in unsecured lending and stable momentum in retail secured lending.
- Over FY26-28, we expect POLICYBZ to post a strong CAGR of 29%/79%/44% in revenue/EBITDA/PAT, factoring in a strengthening position in the under-penetrated credit and insurance industries.
- We have increased our revenue estimates by 3%/2% for FY27/28, considering the 1QFY27 performance. Robust operational efficiency has resulted in a 5%/4% increase in PAT estimates for FY27/28. Uncertainty around commission regulations remains a key risk. We reiterate our Neutral stance with a revised TP of INR1,820 (based on DCF valuation), implying an FY28E EV/EBITDA of 49x.

# Quarterly Performance

(INR b)

| Y/E March                            | FY26        |             |             |             | FY27        |             |              |              | FY26         | FY27E        | 1Q FY27E    | act v/s Est. (%) | YoY (%) | QoQ (%) |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|-------------|------------------|---------|---------|
|                                      | 1Q          | 2Q          | 3Q          | 4Q          | 1Q          | 2QE         | 3QE          | 4QE          |              |              |             |                  |         |         |
| <b>Revenue</b>                       | <b>13.5</b> | <b>16.1</b> | <b>17.7</b> | <b>20.6</b> | <b>18.9</b> | <b>20.7</b> | <b>23.2</b>  | <b>26.3</b>  | <b>67.9</b>  | <b>89.2</b>  | <b>18.1</b> | 4.2              | 40.1    | -8.4    |
| Change YoY (%)                       | 34.4        | 38.1        | 37.2        | 36.7        | 40.1        | 28.2        | 31.3         | 27.7         | 36.5         | 31.2         | 34.5        |                  |         |         |
| Core Online Business                 | 8.3         | 9.6         | 10.4        | 12.5        | 11.9        | 13.1        | 13.9         | 15.3         | 40.8         | 54.3         | 11.4        | 4.9              | 43.2    | -4.4    |
| New initiatives                      | 5.1         | 6.6         | 7.3         | 8.1         | 6.9         | 7.6         | 9.3          | 11.0         | 27.2         | 34.9         | 6.7         | 3.0              | 35.0    | -14.6   |
| <b>Direct costs</b>                  | <b>9.8</b>  | <b>11.5</b> | <b>12.7</b> | <b>14.5</b> | <b>13.4</b> | <b>14.5</b> | <b>16.3</b>  | <b>18.4</b>  | <b>48.4</b>  | <b>62.6</b>  | <b>12.9</b> | 3.6              | 37.1    | -7.5    |
| Core Online Business                 | 4.9         | 5.3         | 5.8         | 6.7         | 6.9         | 7.2         | 7.5          | 8.1          | 22.7         | 29.7         | 6.5         | 5.9              | 40.8    | 3.0     |
| New initiatives                      | 4.9         | 6.2         | 6.9         | 7.8         | 6.5         | 7.3         | 8.8          | 10.3         | 25.8         | 32.9         | 6.4         | 1.3              | 33.3    | -16.6   |
| <b>Contribution profit</b>           | <b>3.7</b>  | <b>4.6</b>  | <b>5.1</b>  | <b>6.1</b>  | <b>5.5</b>  | <b>6.2</b>  | <b>6.9</b>   | <b>8.0</b>   | <b>20</b>    | <b>27</b>    | <b>5.2</b>  | 5.5              | 48.0    | -10.6   |
| Change YoY (%)                       | 30.6        | 45.5        | 53.0        | 41.8        | 48.0        | 33.6        | 37.2         | 29.7         | 43.0         | 36.1         | 40.3        |                  |         |         |
| Core Online Business                 | 3.4         | 4.3         | 4.6         | 5.8         | 5.0         | 5.9         | 6.5          | 7.3          | 18.1         | 24.6         | 4.9         | 3.5              | 46.5    | -13.0   |
| New initiatives                      | 0.3         | 0.4         | 0.4         | 0.4         | 0.5         | 0.3         | 0.5          | 0.7          | 1.4          | 2.0          | 0.3         | 33.6             | 66.7    | 28.6    |
| <b>Adjusted EBITDA</b>               | <b>0.9</b>  | <b>1.6</b>  | <b>2.0</b>  | <b>2.8</b>  | <b>1.9</b>  | <b>2.6</b>  | <b>3.5</b>   | <b>4.3</b>   | <b>7.3</b>   | <b>12.2</b>  | <b>1.7</b>  | 12.5             | 109.0   | -33.6   |
| Core Online Business                 | 1.2         | 1.8         | 2.2         | 3.1         | 2.2         | 3.0         | 3.8          | 4.4          | 8.4          | 13.3         | 2.0         | 10.9             | 85.0    | -29.3   |
| New initiatives                      | -0.3        | -0.3        | -0.2        | -0.3        | -0.4        | -0.4        | -0.3         | -0.1         | -1.2         | -1.2         | -0.3        | 3.6              | 16.1    | 5.9     |
| <b>EBITDA</b>                        | <b>0.3</b>  | <b>1.0</b>  | <b>1.6</b>  | <b>2.2</b>  | <b>1.4</b>  | <b>2.1</b>  | <b>3.0</b>   | <b>3.7</b>   | <b>5.1</b>   | <b>10.2</b>  | <b>1.2</b>  | 20.5             | 308.8   | -36.2   |
| Other Income                         | 1.0         | 0.9         | 0.9         | 1.0         | 0.9         | 1.0         | 1.0          | 1.0          | 3.7          | 4.0          | 1.0         | -8.8             | -5.8    | -10.6   |
| PBT                                  | 0.9         | 1.4         | 2.0         | 2.7         | 1.8         | 2.6         | 3.5          | 4.3          | 7.1          | 12.1         | 1.7         | 5.4              | 94.1    | -34.1   |
| Tax                                  | 0.1         | 0.1         | 0.1         | 0.1         | 0.2         | 0.3         | 0.6          | 0.8          | 0.4          | 1.9          | 0.3         | -41.0            | 108.1   | 45.5    |
| <b>PAT</b>                           | <b>0.8</b>  | <b>1.4</b>  | <b>1.9</b>  | <b>2.6</b>  | <b>1.6</b>  | <b>2.2</b>  | <b>2.9</b>   | <b>3.5</b>   | <b>6.7</b>   | <b>10.2</b>  | <b>1.4</b>  | 14.2             | 92.9    | -37.5   |
| <b>Profitability Ratios (%)</b>      |             |             |             |             |             |             |              |              |              |              |             | <b>bp</b>        |         |         |
| Contribution margin                  | 27.5        | 28.8        | 28.5        | 29.8        | 29.1        | 30.0        | 29.8         | 30.2         | 28.8         | 29.8         | 28.7        | 36               | 156     | -70     |
| Adjusted EBITDA margin               | 6.6         | 9.7         | 11.3        | 13.6        | 9.9         | 12.4        | 15.0         | 16.2         | 10.7         | 13.7         | 9.1         | 73               | 325     | -373    |
| <b>Operational Highlights (INRb)</b> |             |             |             |             |             |             |              |              |              |              |             |                  |         |         |
| <b>Premiums</b>                      | <b>59.3</b> | <b>68.2</b> | <b>79.7</b> | <b>92.2</b> | <b>83.7</b> | <b>93.7</b> | <b>105.3</b> | <b>120.6</b> | <b>299.3</b> | <b>403.3</b> | <b>80.8</b> | 3.6              | 41.2    | -9.2    |
| Core Online Business                 | 40.9        | 47.5        | 53.6        | 62.0        | 57.6        | 65.5        | 70.8         | 80.0         | 203.9        | 273.8        | 56.0        | 2.8              | 40.8    | -7.1    |
| New initiatives                      | 18.4        | 20.8        | 26.1        | 30.2        | 26.2        | 28.2        | 34.5         | 40.6         | 95.4         | 129.4        | 24.9        | 5.3              | 42.2    | -13.4   |
| <b>Lending Disbursal</b>             | <b>70.0</b> | <b>85.7</b> | <b>99.9</b> | <b>51.8</b> | <b>43.7</b> | <b>52.3</b> | <b>57.8</b>  | <b>65.2</b>  | <b>307.4</b> | <b>218.9</b> | <b>55.8</b> | -21.8            | -37.7   | -15.7   |



## Highlights from the management commentary

### Policy Bazaar

- Renewal revenue grew 55% YoY and is expected to outpace fresh business growth over the next 12 months, supported by the strong new business written over the past year.
- Market share expansion is expected to be driven by continued customer acquisition spends, customized product offerings, and differentiated claims support.
- Policy porting enquiries remain strong.
- 82% of business comes from first-time insurance buyers, while POLICYBZ's monthly premium payment option continues to improve affordability and widen penetration.
- Claims support remains a key differentiator, with 17,000 health claims assisted during the quarter. First- and second-year renewal rates also reached all-time highs.
- Motor insurance remained robust, with direct motor growing 30% YoY and POSP motor 50% YoY, resulting in continued market share gains.
- Higher TP premiums, if implemented, could further benefit ticket sizes of fresh business. The benefit to PB could be greater if enforcement is strict.
- Savings insurance grew 20% YoY, moderated by a high base and volatile equity markets.
- The GIFT City business has scaled well, with POLICYBZ emerging as the leading retail insurance platform for NRIs, offering USD-denominated protection products.
- AI is improving sales productivity and customer experience, although management remains focused on accelerating growth rather than reducing headcount.

### Paisa Bazaar

- Contribution margin remained healthy at 41%.
- Daily SIPs will be launched from 26<sup>th</sup> Aug'26 to improve customer engagement, although meaningful revenue contribution is unlikely over the next two years.
- The company has exited the wholesale business under PB Connect, resulting in lower quarterly revenue of INR120m.
- New savings products, including bonds, are scheduled for launch by the end of August.

### PB partners

- GWP grew 46% YoY to INR16.4b, with 78% of premiums originating from Tier-2/3 markets, highlighting continued strength beyond metro cities.
- Registered partners increased to 500,000, while active partners grew 55% YoY to 113,000.
- Revenue reached INR5.6b. The top 100 partners contributed 16% of premiums, with management aiming to further diversify the partner base.

### UAE and Corporate

- UAE premium grew 31% YoY to ~INR5b, while the corporate insurance business also reported ~INR5b of premium during the quarter.

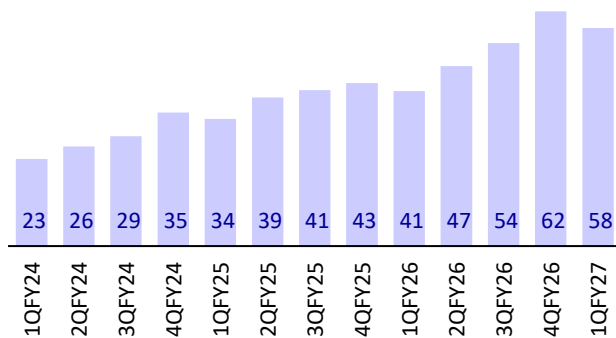
### PB Health

- The second hospital has received billing approval and has commenced operations.
- Quarterly loss stood at INR70m, while preventive healthcare initiatives continue to expand.
- Management targets an annualized revenue run-rate of INR5b and breakeven by Mar'27.

## Key exhibits

**Exhibit 1: Premium trend from core online business**

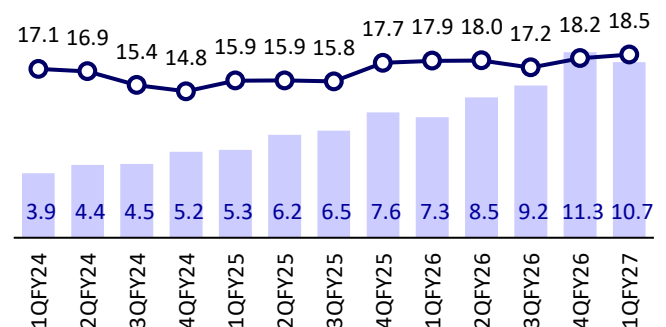
■ Core online premium (INRb)



Source: MOFSL, Company

**Exhibit 2: Core online insurance take rates improved in 1Q**

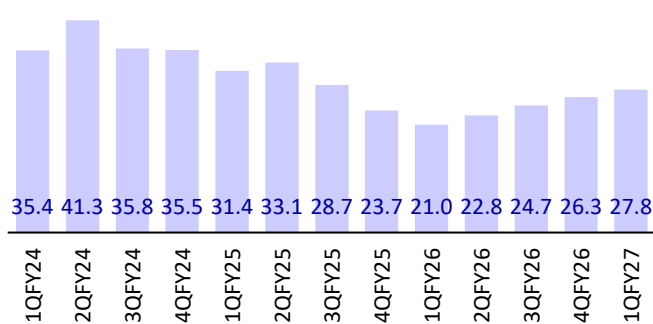
■ Core online insurance revenue (INRb) —○— Take rate (%)



Source: MOFSL, Company

**Exhibit 3: Lending disbursals recovering sequentially...**

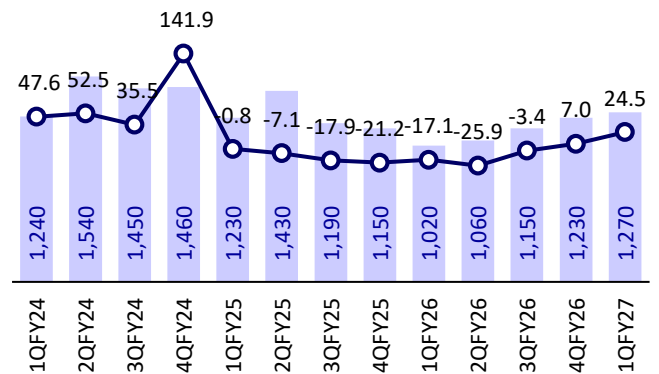
■ Core online lending disbursal (INRb)



Source: MOFSL, Company

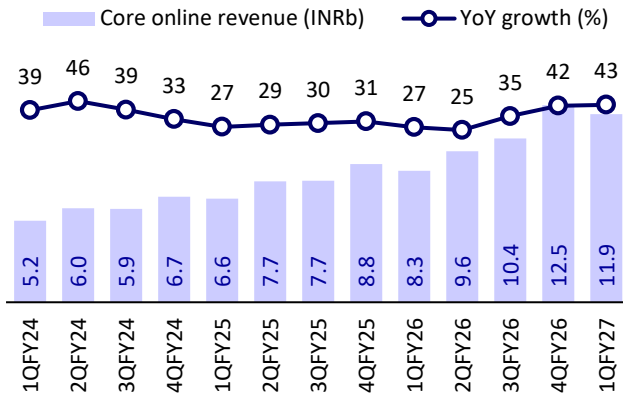
**Exhibit 4: ...resulting in sequential revenue growth**

■ Core lending revenue (INRm) —○— YoY growth (%)



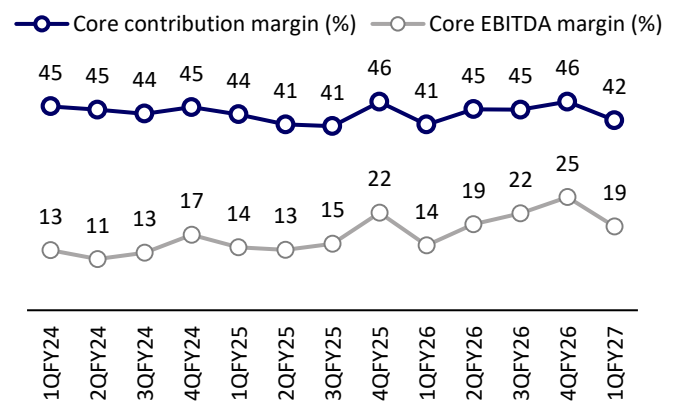
Source: MOFSL, Company

**Exhibit 5: Strong core online revenue trajectory**



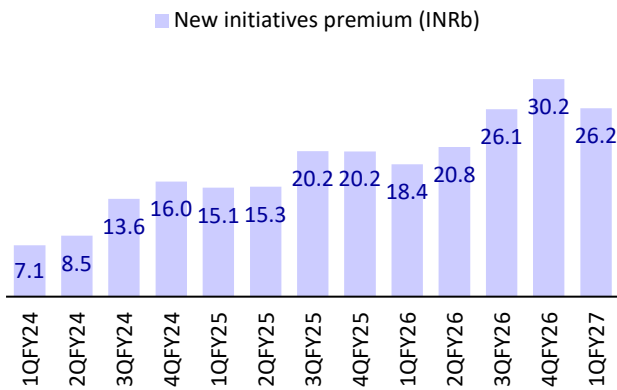
Source: MOFSL, Company

**Exhibit 6: Profitability trends of core online business**



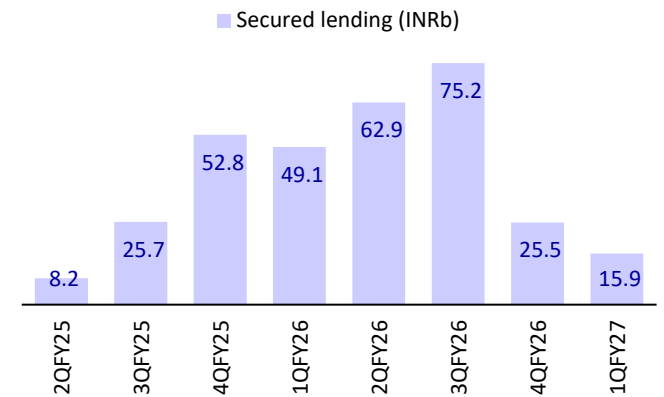
Source: MOFSL, Company

**Exhibit 7: Trends in new initiatives premium**



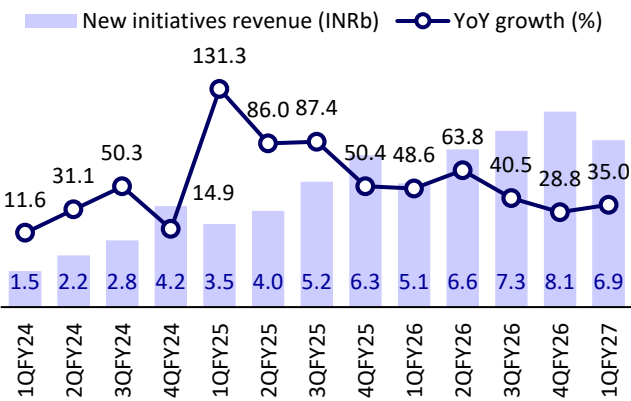
Source: MOFSL, Company

**Exhibit 8: Secured lending impacted in 1QFY27**



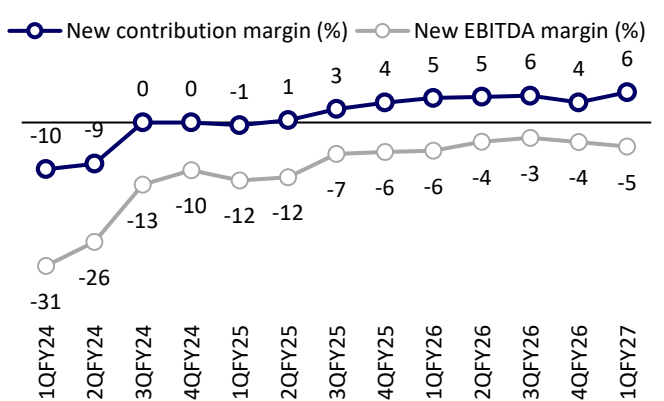
Source: MOFSL, Company

**Exhibit 9: New initiatives revenue trends**



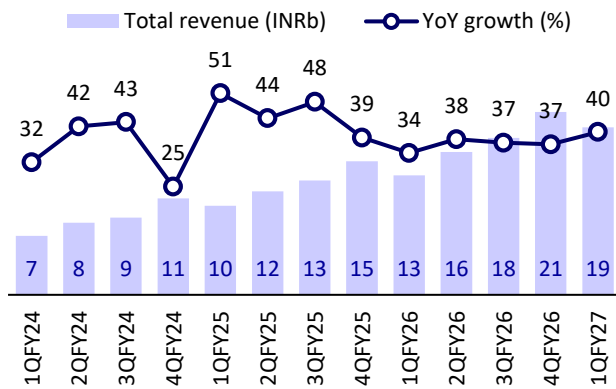
Source: MOFSL, Company

**Exhibit 10: New initiatives profitability trends**



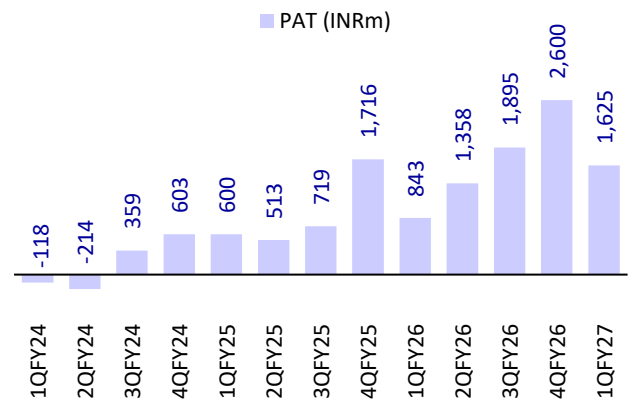
Source: MOFSL, Company

**Exhibit 11: POLICYBZ revenue trends**



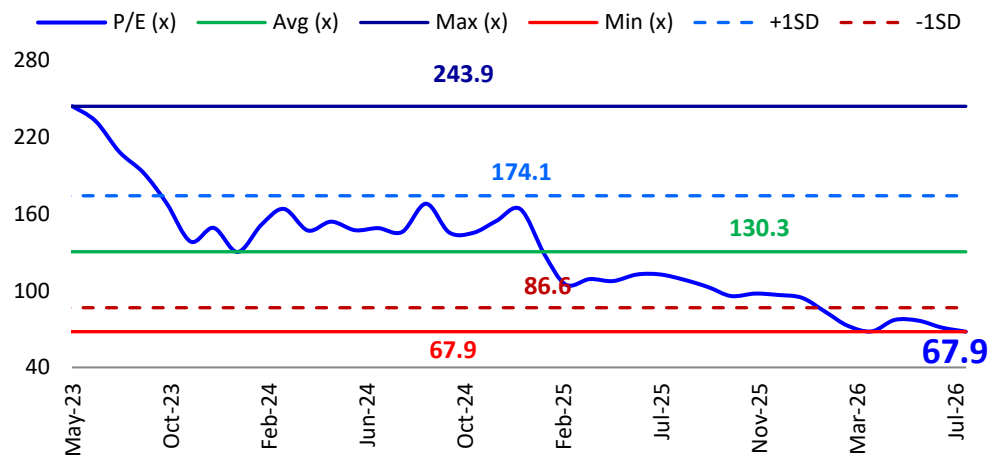
Source: MOFSL, Company

**Exhibit 12: POLICYBZ PAT trends**



Source: MOFSL, Company

**Exhibit 13: POLICYBZ revenue trends**



Source: MOFSL, Company

## Financials and valuation

### Income Statement

| Income Statement              |        |        |        |        |        |        |        |        | INRm     |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|----------|
| Y/E March                     | FY20   | FY21   | FY22   | FY23   | FY24   | FY25   | FY26   | FY27E  | FY28E    |
| Revenue from Operations       | 7,713  | 8,867  | 14,249 | 25,579 | 34,377 | 49,772 | 67,940 | 89,151 | 1,12,861 |
| YoY (%)                       | 56.7   | 15.0   | 60.7   | 79.5   | 34.4   | 44.8   | 36.5   | 31.2   | 26.6     |
| Employee Benefit Expense      | 5,208  | 5,540  | 12,555 | 15,396 | 16,441 | 19,587 | 24,659 | 27,885 | 31,768   |
| Other Expenses                | 5,703  | 4,924  | 10,717 | 16,799 | 19,798 | 29,249 | 38,189 | 51,092 | 64,863   |
| EBITDA                        | -3,199 | -1,598 | -9,023 | -6,616 | -1,863 | 937    | 5,092  | 10,174 | 16,229   |
| Other income                  | 843    | 708    | 1,254  | 2,590  | 3,806  | 4,077  | 3,724  | 3,955  | 4,566    |
| Depreciation and Amortisation | 473    | 414    | 428    | 638    | 887    | 1,213  | 1,360  | 1,564  | 1,798    |
| Finance Costs                 | 119    | 115    | 136    | 214    | 265    | 338    | 371    | 426    | 490      |
| PBT                           | -2,948 | -1,419 | -8,333 | -4,880 | 771    | 3,876  | 7,074  | 12,139 | 18,508   |
| Tax expense                   | 92     | 83     | -5     | -0     | 127    | 345    | 372    | 1,942  | 4,627    |
| ETR                           | 3.1%   | 5.9%   | -0.1%  | 0.0%   | 16.5%  | 8.9%   | 5.3%   | 16.0%  | 25.0%    |
| PAT                           | -3,040 | -1,502 | -8,329 | -4,879 | 644    | 3,532  | 6,701  | 10,197 | 13,881   |
| YoY (%)                       | -12.3  | -50.6  | 454.3  | -41.4  | -113.2 | 448.3  | 89.8   | 52.2   | 36.1     |

### Balance Sheet

| Balance Sheet                |        |        |        |        |        |        |        | INRm   |          |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|----------|
| Y/E March                    | FY20   | FY21   | FY22   | FY23   | FY24   | FY25   | FY26   | FY27E  | FY28E    |
| Equity Share Capital         | 0      | 0      | 899    | 900    | 902    | 919    | 925    | 925    | 925      |
| Reserves and Surplus         | 12,647 | 19,905 | 53,218 | 53,948 | 57,862 | 63,460 | 72,250 | 82,447 | 96,328   |
| Net worth                    | 12,658 | 19,917 | 54,117 | 54,848 | 58,765 | 64,378 | 73,175 | 83,372 | 97,253   |
| Lease liabilities            | 1,084  | 1,087  | 1,594  | 2,266  | 2,533  | 3,222  | 3,602  | 4,142  | 4,763    |
| Trade Payables               | 1,179  | 1,019  | 1,982  | 3,061  | 3,011  | 3,669  | 4,711  | 5,418  | 6,231    |
| Employee benefit obligation  | 272    | 386    | 454    | 528    | 761    | 1,289  | 1,606  | 1,950  | 2,287    |
| Other liabilities            | 565    | 898    | 1,008  | 1,837  | 2,216  | 2,735  | 3,971  | 4,711  | 5,418    |
| Total Equity and Liabilities | 15,760 | 23,307 | 59,154 | 62,540 | 67,285 | 75,294 | 87,065 | 99,593 | 1,15,952 |
| Fixed Assets                 | 1,473  | 1,248  | 2,049  | 3,133  | 3,586  | 4,178  | 4,412  | 4,612  | 4,812    |
| Investments                  | 20     | 1,378  | 3,731  | 6,221  | 13,585 | 21,732 | 32,110 | 38,104 | 45,465   |
| Trade Receivables            | 1,788  | 1,729  | 3,609  | 6,773  | 6,505  | 9,996  | 17,287 | 19,880 | 22,862   |
| Tax Assets                   | 1,117  | 550    | 792    | 1,289  | 3,158  | 4,050  | 4,305  | 5,166  | 6,199    |
| Cash and Bank Balance        | 11,056 | 18,102 | 37,002 | 7,627  | 7,350  | 7,931  | 7,599  | 7,515  | 8,936    |
| Other Assets                 | 305    | 302    | 11,971 | 37,497 | 33,102 | 27,406 | 21,353 | 24,317 | 27,678   |
| Total Assets                 | 15,760 | 23,307 | 59,154 | 62,540 | 67,285 | 75,294 | 87,065 | 99,593 | 1,15,952 |

## Financials and valuation

### Cash flow statement

(INR m)

| Y/E March                        | FY20          | FY21          | FY22          | FY23           | FY24          | FY25          | FY26          | FY27E         | FY28E         |
|----------------------------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|
| PBT                              | -2,948        | -1,419        | -8,333        | -4,880         | 771           | 3,876         | 7,074         | 12,139        | 18,508        |
| Depreciation and amortization    | 473           | 414           | 428           | 638            | 887           | 1,213         | 1,360         | 1,564         | 1,798         |
| Tax Paid                         | -92           | -83           | 5             | 0              | -127          | -345          | -372          | -1,942        | -4,627        |
| Interest Income (Post-tax)       | -816          | -666          | -1,255        | -2,590         | -3,179        | -3,715        | -3,528        | -3,322        | -3,425        |
| Interest expense (Post-tax)      | 115           | 108           | 136           | 214            | 221           | 308           | 351           | 358           | 367           |
| Changes in working capital       | -321          | 919           | -12,144       | -26,533        | 3,623         | 3,707         | 1,482         | -4,087        | -4,899        |
| Other adjustments                | 10,323        | 8,347         | 41,201        | 4,972          | 2,383         | 853           | -1,389        | -1,597        | -1,836        |
| <b>Cash Flow from operations</b> | <b>6,734</b>  | <b>7,620</b>  | <b>20,038</b> | <b>-28,179</b> | <b>4,579</b>  | <b>5,898</b>  | <b>4,978</b>  | <b>3,113</b>  | <b>5,886</b>  |
| Capex                            | -284          | 226           | -801          | -1,084         | -453          | -592          | -233          | -200          | -200          |
| Interest income                  | 816           | 666           | 1,255         | 2,590          | 3,179         | 3,715         | 3,528         | 3,322         | 3,425         |
| Investments                      | 1,233         | -1,358        | -2,354        | -2,490         | -7,364        | -8,147        | -10,378       | -5,994        | -7,362        |
| <b>Cash Flow from investing</b>  | <b>1,765</b>  | <b>-466</b>   | <b>-1,900</b> | <b>-984</b>    | <b>-4,638</b> | <b>-5,024</b> | <b>-7,083</b> | <b>-2,871</b> | <b>-4,137</b> |
| Equity                           | -             | 0             | 899           | 1              | 2             | 16            | 7             | -             | -             |
| Debt                             | -             | -             | -             | -              | -             | -             | -             | -             | -             |
| Interest cost                    | -115          | -108          | -136          | -214           | -221          | -308          | -351          | -358          | -367          |
| <b>Cash Flow from Financing</b>  | <b>-115</b>   | <b>-108</b>   | <b>763</b>    | <b>-212</b>    | <b>-219</b>   | <b>-292</b>   | <b>-344</b>   | <b>-358</b>   | <b>-367</b>   |
| Opening cash                     | 2,674         | 11,056        | 18,102        | 37,002         | 7,627         | 7,350         | 7,931         | 7,599         | 7,515         |
| Change of cash                   | 8,383         | 7,045         | 18,900        | -29,375        | -277          | 582           | -333          | -83           | 1,420         |
| <b>Closing Cash</b>              | <b>11,056</b> | <b>18,102</b> | <b>37,002</b> | <b>7,627</b>   | <b>7,350</b>  | <b>7,931</b>  | <b>7,599</b>  | <b>7,515</b>  | <b>8,936</b>  |
| Free Cash Flow                   | 7,018         | 7,394         | 20,839        | -27,095        | 5,033         | 6,490         | 5,211         | 3,313         | 6,086         |

### Profitability ratios (%)

| Y/E March           | FY20  | FY21  | FY22  | FY23  | FY24 | FY25 | FY26 | FY27E | FY28E |
|---------------------|-------|-------|-------|-------|------|------|------|-------|-------|
| Contribution margin | 0.0   | 0.0   | 22.7  | 24.4  | 29.9 | 27.4 | 28.8 | 29.8  | 30.7  |
| EBITDA Margin       | -41.5 | -18.0 | -63.3 | -25.9 | -5.4 | 1.9  | 7.5  | 11.4  | 14.4  |
| PAT Margin          | -39.4 | -16.9 | -58.5 | -19.1 | 1.9  | 7.1  | 9.9  | 11.4  | 12.3  |
| RoE                 | -34.6 | -9.2  | -22.5 | -9.0  | 1.1  | 5.7  | 9.7  | 13.0  | 15.4  |

### Valuation

| Y/E March  | FY20 | FY21 | FY22  | FY23  | FY24  | FY25  | FY26  | FY27E | FY28E |
|------------|------|------|-------|-------|-------|-------|-------|-------|-------|
| BVPS (INR) | 27.4 | 43.0 | 117.0 | 118.5 | 127.0 | 139.1 | 158.1 | 180.2 | 210.2 |
| EPS (INR)  | -6.6 | -3.2 | -18.0 | -11.0 | 1.5   | 7.7   | 14.6  | 22.0  | 30.0  |
| P/E        | NA   | NA   | NA    | NA    | 1,117 | 212   | 111   | 74    | 54    |
| P/B        | 59.2 | 37.6 | 13.9  | 13.7  | 12.8  | 11.6  | 10.2  | 9.0   | 7.7   |
| EV/EBITDA  | NA   | NA   | NA    | NA    | NA    | 742.2 | 136.5 | 68.3  | 42.8  |
| P/S        | 97.2 | 84.5 | 52.6  | 29.3  | 21.8  | 15.1  | 11.0  | 8.4   | 6.6   |

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|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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