

Estimate change	↑
TP change	↔
Rating change	↔

Bloomberg	LTFOODS IN
Equity Shares (m)	347
M.Cap.(INRb)/(USDb)	142.5 / 1.5
52-Week Range (INR)	498 / 332
1, 6, 12 Rel. Per (%)	10/14/-14
12M Avg Val (INR M)	511

Financials & Valuations (INR b)

Y/E Mar	FY26	FY27E	FY28E
Sales	109.5	127.7	141.8
EBITDA	11.6	15.1	17.2
Adj. PAT	6.3	8.8	10.8
EBITDA Margin (%)	10.6	11.8	12.2
Cons. Adj. EPS (INR)	18.0	25.3	31.0
EPS Gr. (%)	3.3	40.4	22.7
BV/Sh. (INR)	130.2	150.5	176.5

Ratios

Net D:E	0.1	0.1	-0.1
RoE (%)	14.9	18.0	19.0
RoCE (%)	14.1	16.7	18.0

Valuations

P/E (x)	23	16	13
EV/EBITDA (x)	13	10	8

Shareholding pattern (%)

As on	Jun-26	Mar-26	Jun-25
Promoter	51.0	51.0	51.0
DII	10.8	10.3	7.2
FII	8.2	8.7	10.2
Others	30.0	30.0	31.6

Note: FII includes depository receipts

CMP: INR410 TP: INR520 (+27%) Buy

Strong 1QFY27; growth visibility reinforced

Operating performance above our estimate

- LT Foods (LTFOODS) reported a strong revenue growth of 28% in 1QFY27, led by 34% YoY growth (24% normalized growth) in Basmati and Other Specialty Rice (total volume/branded business volume up 10%/11% YoY). EBITDA grew 33% YoY, with operating margins normalizing to 11.2% vs. 10.8%/9.3% in Q1FY26/Q4FY26.
- We expect margins to improve gradually over the coming quarters as freight cost pressures in Europe and the Middle East normalize and the Organic Foods business benefits post recent remodeling. The successful integration of Golden Star and continued market share gains have strengthened LTFOODS' leadership position in the US (an import market share of 60%+). We believe profitability is set to further improve, led by operating leverage from higher volumes, ramp-up of the US RTH facility, recovery in organic margins, and continued premiumization across key markets.
- Factoring in strong 1QFY27 results, we raise our FY27 and FY28 earnings estimates by 9% each. **We reiterate our BUY rating on the stock** with a TP of INR520 (premised on 17x FY28E EPS).

North America and India businesses drive revenue growth

- LTFOODS revenue stood at INR315b (+28%YoY, +8%QoQ; est. INR29.5b). EBITDA grew by 33% YoY and 31% QoQ to INR3.5b (est. INR3.1b). EBITDA margins improved from 10.8%/9.3% in 1QFY26/Q4FY26 to 11.2% in 1QFY27 (est. 10.7%). Adj. PAT stood at INR1.8b, a growth of 9%YoY & 35%QoQ.
- The Basmati & Other Specialty Rice segment** (90% of revenue) grew 34% YoY (including Golden Star) to INR28.4b (normalized growth 24%), wherein volumes increased by 11%YoY and branded business increased by 10%. Gross margins came in at 33% as compared to 34% in 1QFY26, while EBITDA margins remained steady at 13%.
- Organic Food & Ingredients** (8% of revenue) dipped 13% YoY to INR2.5b on account of the remodeling of the Organic business. Gross margin came in at 33% vs. 35% in 1QFY26. Operating margin contracted to 4% from 10%. Further, management guided that margins are likely to improve to 7-8% by the end of FY27.
- RTH & RTC** (2% of revenue) increased by 13% YoY to INR530m with an operating loss of ~INR48m vs. ~INR23.5m in 1QFY26.
- Geographic highlights:** North America (50% of revenue) continued to report robust growth of 49% YoY (normalized growth 27%), and India (29% of revenue) registered 19% YoY growth. In North America, the company's ROYAL brand maintained a 60% market share and Golden Star continued its No. 1 position as a Jasmine rice brand in the US. DAAWAT's market share in the Indian market stood at 23.1% Vs 22.4% in the previous year. Europe & UK (12% of revenue) declined 12% YoY due to a reduction in the non-strategic B2B business. The Middle East & RoW (9% of revenue) improved 44% YoY.

Research Analyst: Sumant Kumar (Sumant.Kumar@MotilalOswal.com) | Swapnil Upadhyay (Swapnil.Upadhyayk@MotilalOswal.com)

Research Analyst: Udit Gajiwala (Udit.Gajiwala@MotilalOswal.com) | Yash Darak (Yash.darak@MotilalOswal.com)

Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

Key highlights from the management commentary

- **Guidance/Outlook:** Management reiterated its FY27 guidance (~12%+ revenue growth). Growth in Basmati and Organic businesses is guided at 10-12%, while the RTH/RTC portfolio is projected to grow at a faster 15-20% CAGR. Over the longer term, LT Foods remains focused on doubling revenue by FY30, supported by premiumization, deeper branded penetration, category expansion, and gradual margin improvement.
- **India business:** India remains the largest growth opportunity, driven by the continued shift from loose to branded Basmati rice. During the quarter, market share improved to 23.1% and household penetration increased to 6.4m households. LTFOODS maintained leadership positions in Maharashtra, Gujarat, and Madhya Pradesh while continuing to dominate urban e-commerce channels with over ~40% market share. Management highlighted that the company gained market share in the Basmati category during the quarter.
- **International business:** In the US, LTFOODS has nearly 60% import market share through the Royal and Golden Star brands while continuing to outpace category growth through portfolio expansion across multiple price points. In Europe and the UK, the company is strengthening its distribution, capacity, and cost structure to support future profitability. In the Middle East, LTFOODS is focusing on premium segments and channels where management believes they have a clear right to win. Management is targeting ~15% growth in the Middle East despite the market's highly competitive nature.

Valuation and view

- We expect the company to sustain double-digit growth going ahead, supported by robust global demand for basmati and specialty foods, continued premiumization, rising e-commerce penetration, expanding distribution reach, and steady market share gains across India, North America, and Europe. The company also expects strong momentum in branded, premium, and ready-to-cook/ready-to-heat categories, which are anticipated to outpace overall portfolio growth.
- We estimate a CAGR of 14%/22%/31% in revenue/EBITDA/adj. PAT over FY26-28. **We reiterate our BUY rating** with a TP of INR520 (based on 17x FY28E EPS).

Consolidated - Quarterly Earnings Model

Y/E March	FY26				FY27				FY26	FY27E	FY27	Var
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q			1Q	
Gross Sales	24,639	27,657	28,092	29,067	31,518	31,792	31,229	33,182	1,09,456	1,27,721	29,458	7%
YoY Change (%)	19.0	31.2	23.5	30.4	27.9	14.9	11.2	14.2	26.1	16.7	19.6	
Total Expenditure	21,985	24,563	24,949	26,372	27,980	28,103	27,380	29,126	97,869	1,12,589	26,313	
EBITDA	2,654	3,094	3,143	2,695	3,539	3,689	3,848	4,056	11,587	15,132	3,146	12%
Margins (%)	10.8	11.2	11.2	9.3	11.2	11.6	12.3	12.2	10.6	11.8	10.7	
Depreciation	523	599	629	698	741	750	760	765	2,449	3,016	698	
Interest	280	280	349	399	403	336	200	196	1,309	1,135	399	
Other Income	371	67	28	309	95	160	220	250	775	725	131	
PBT before EO expense	2,221	2,283	2,193	1,907	2,490	2,763	3,108	3,345	8,604	11,706	2,180	
Extra-Ord expense	0	0	0	0	0	0	0	0	0	0	0	
PBT	2,221	2,283	2,193	1,907	2,490	2,763	3,108	3,345	8,604	11,706	2,180	
Tax	598	653	630	529	665	684	770	828	2,410	2,946	587	
Rate (%)	26.9	28.6	28.7	27.7	26.7	24.8	24.8	24.8	28.0	25.2	26.9	
MI & Profit/Loss of Asso. Cos.	-62	-8	-11	22	-9	-5	-5	-5	-59	-24	0	
Reported PAT	1,685	1,639	1,574	1,357	1,834	2,084	2,344	2,522	6,254	8,783	1,593	
Adj PAT	1,685	1,639	1,574	1,357	1,834	2,084	2,344	2,522	6,254	8,783	1,593	15%
YoY Change (%)	10.0	10.4	9.8	-15.5	8.9	27.2	48.9	85.9	3.3	40.4	-5.5	
Margins (%)	6.8	5.9	5.6	4.7	5.8	6.6	7.5	7.6	5.7	6.9	5.4	

Key Operating Metrics

Y/E March	FY26				FY27				FY26	(INRm) FY27E
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE		
Revenue (INRm)										
Basmati & Other Specialty Rice	21,240	23,640	26,060	26,480	28,450	27,847	28,303	29,790	97,420	1,14,391
Domestic	6,820	6,410	8,630	7,610	8,008	7,564	9,062	9,033	29,470	33,667
International	14,420	17,230	17,430	18,870	20,442	20,284	19,242	20,757	67,950	80,725
Organic Foods	2,930	2,900	2,240	2,090	2,540	2,755	3,024	2,822	10,160	11,141
Convenience & Health Segment	470	480	430	490	530	552	538	564	1,870	2,183
Revenue Growth %										
Basmati & Other Specialty Rice	18.5	29.7	30.9	35.4	33.9	17.8	8.6	12.5	29	17
Domestic	11.4	-1.4	25.3	23.5	17.4	18.0	5.0	18.7	15	14
International	22.1	47.0	33.9	40.9	41.8	17.7	10.4	10.0	36	19
Organic Foods	32.0	21.3	-6.7	-8.7	-13.3	-5.0	35.0	35.0	9	10
Convenience & Health Segment	-16.1	9.1	0.0	8.9	12.8	15.0	25.0	15.0	-1	17
Gross Profit Margins %										
Basmati & Other Specialty Rice	34.0	34.0	36.7	31.7	33.0	34.0	34.0	34.0	34.1	33.8
Organic Foods	35.0	33.0	30.4	28.3	33.0	35.0	35.0	35.0	32.0	34.5
Convenience & Health Segment	37.0	31.1	40.4	32.7	37.0	37.0	37.0	37.0	35.1	7.3
EBITDAM %										
Basmati & Other Specialty Rice	13.0	13.0	11.9	11.3	13.0	13.0	13.0	13.0	12.2	13.0
Organic Foods	10.0	3.9	3.4	3.1	4.0	5.5	7.0	7.5	5.4	6.1
Convenience & Health Segment	-5.0	-14.9	-6.8	-11.7	-9.0	-15.0	-8.0	-5.0	-9.7	-9.2

Exhibit 1: One year forward P/E trend

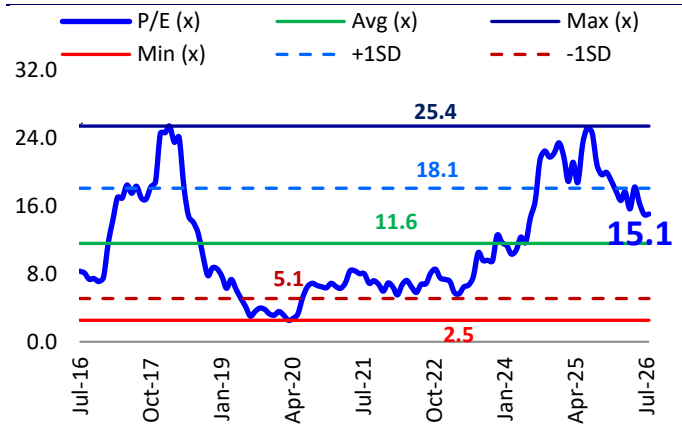
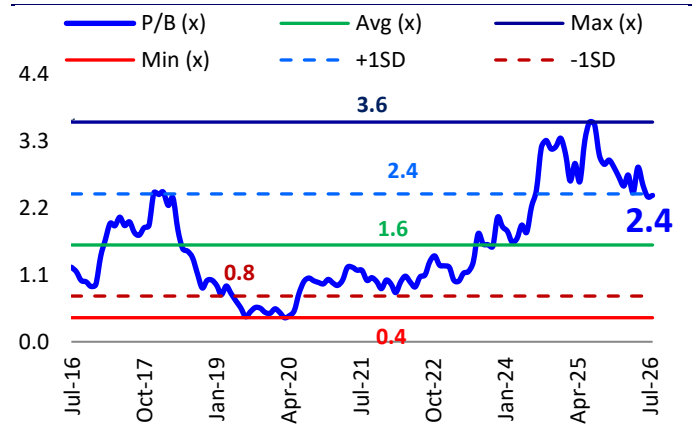
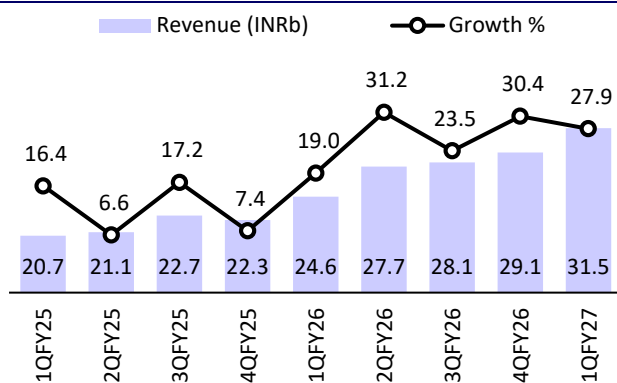


Exhibit 2: One year forward P/B trend



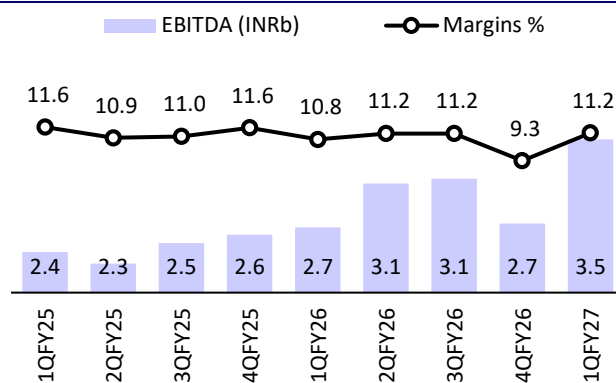
Key Exhibits

Exhibit 3: Consolidated revenue trend



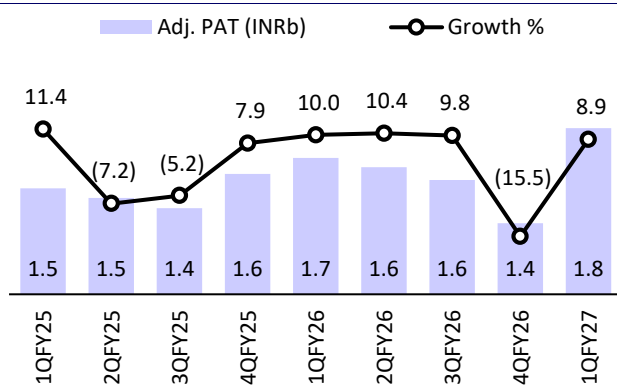
Source: Company, MOFSL

Exhibit 4: Consolidated EBITDA trend



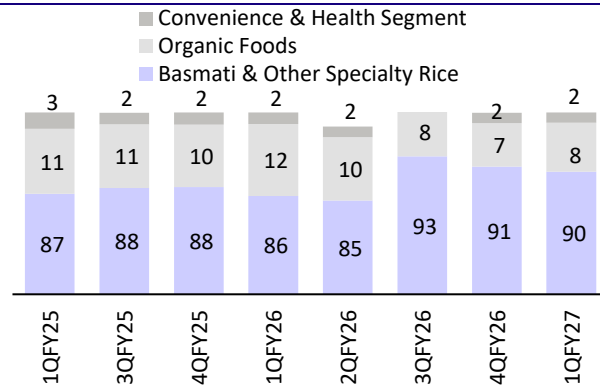
Source: Company, MOFSL

Exhibit 5: Consolidated adj. PAT trend



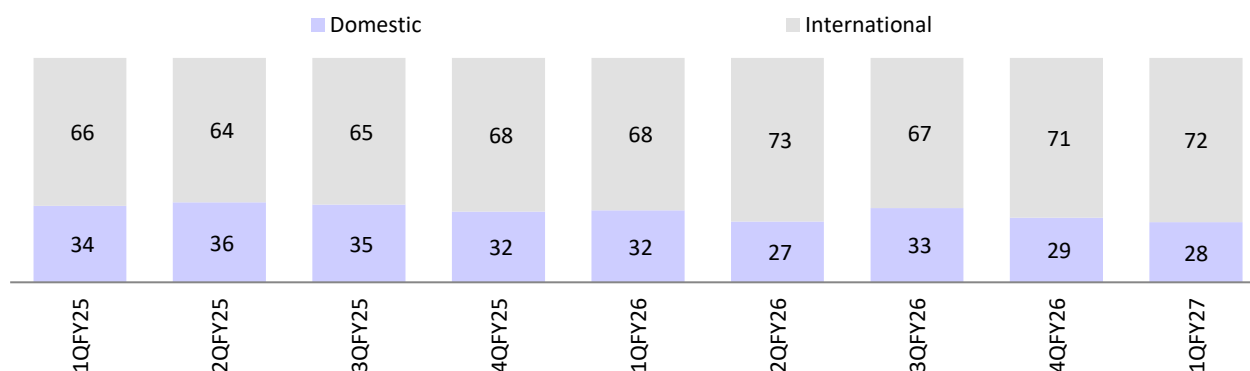
Source: Company, MOFSL

Exhibit 6: Segment-wise revenue mix



Source: Company, MOFSL

Exhibit 7: Domestic and international revenue split of Basmati and Other Specialty Rice



Source: MOFSL, Company



Highlights from the management commentary

Guidance and outlook

- Management reiterated confidence in achieving FY27 targets and stated that performance remains on track across all key financial parameters.
- Core Basmati business is expected to sustain double-digit growth, supported by premiumization, distribution expansion and increasing branded penetration globally.
- Organic Foods business is expected to witness gradual improvement every quarter, with margins likely to improve to 7-8% by FY27-end and return to double-digit levels over the next 18 months.
- Ready-to-Heat (RTH) and Ready-to-Cook (RTC) categories remain key growth drivers, with management targeting 15-20% annual growth in the segment.
- The company aims to double its Ready-to-Eat business over the next three years, aided by the commissioning of the new US RTH facility.
- Management expects Basmati prices to remain firm in the upcoming season and remains confident of passing any raw material inflation to consumers.
- Core Basmati EBITDA margins are expected to remain broadly in the 13-14% range despite commodity price fluctuations.
- Middle East operations are expected to continue growing at around 15% annually despite a highly competitive market environment.

Organic Foods & Ingredients

- EBITDA margins declined to 4% due to the transition from a wholesale-led model to a direct consumer packaged goods (CPG) model.
- The company has completed most of the infrastructure, distribution, and organizational investments required for this transformation.
- Management remains confident that the organic business will return to double-digit growth and profitability over the medium term.

Ready-to-Heat / Ready-to-Cook

- Biryani Kits continued to witness strong traction, recording 42% YoY growth.
- The new US RTH facility is expected to become operational during the current quarter and should support future growth acceleration.
- Management continues to view convenience foods as a strategic long-term growth category.

Geography-wise Performance

- **India** revenue grew 23% YoY, supported by market share gains, premiumization, and deeper distribution reach.
 - Household penetration increased to 6.44m households, reflecting strong consumer adoption of branded products.
 - LT Foods strengthened its leadership position across e-commerce and quick-commerce channels, where market share remains above 40%.
 - Management remains focused on converting loose rice consumers into branded Basmati consumers while expanding presence across underpenetrated markets.
- Revenue from **North America** grew 49% YoY, while normalized growth was 27%.
 - LT Foods' US import market share has crossed 60%, further strengthening its category leadership position.
 - Royal and Golden Star brands continue to gain market share through consistent brand investments and innovation.

- Management highlighted that tariff-related price increases have been successfully passed on without impacting consumer demand.
- **Europe and the UK** remain investment-led markets where the company is investing in capacity, distribution and cost optimization.
- Elevated freight costs and geopolitical disruptions impacted profitability during the quarter.
- Management expects these investments to translate into improved profitability over the medium term.
- Revenue from the **Middle East and Rest of World** markets grew 44% YoY.
- Freight costs increased sharply during the quarter, with shipping rates rising from around USD200 to nearly USD4,000 per container.
- Competitive intensity restricted the company's ability to fully pass on these higher logistics costs.
- LT Foods continues to focus on premium and mid-premium segments where it sees better profitability opportunities.

Balance Sheet, Working Capital & Inventory

- Inventory days improved significantly from 221 days to 187 days, reflecting better inventory management.
- Receivable days reduced from 30 days to 26 days during the quarter.
- Overall working capital cycle improved from 195 days to 170 days, strengthening cash conversion.
- ROCE remained healthy at 21.1%, demonstrating efficient capital utilization.
- Net Debt-to-EBITDA improved to 0.48x, while Net Debt-to-Equity remained comfortable at 0.15x.
- Rice inventory stood at 346,000 MT with an average carrying cost of INR56/kg.
- Paddy inventory stood at 164,000 MT with an average carrying cost of INR38/kg.
- Management indicated that current inventory levels are sufficient to support branded demand for the next year.
- Approximately 80-85% of Basmati cultivation is supported by canal and groundwater irrigation, limiting rainfall dependency.
- Management does not currently see any major threat to crop availability, although a clearer assessment is expected by the end of August.
- Firm crop prices are expected in the upcoming season due to healthy farmer realizations and stable demand.

Other Points

- LT Foods continues to focus on three long-term growth pillars: Basmati & Specialty Rice, Organic Foods, and Ready-to-Heat/Ready-to-Cook products.
- The company has largely completed the restructuring of its Organic Foods business and expects steady improvement in performance going forward.
- Management believes the Middle East remains a strategically important market despite intense competition and challenging industry dynamics.
- Revenue growth during the quarter outpaced volume growth due to commodity inflation pass-through, tariff-related pricing actions, and favorable product mix.
- Supplier financing optimization has largely been completed, with only limited room for further improvement.
- Partial US duty refunds have already been received; however, the company has not yet recognized any related income in the P&L as discussions with customers are ongoing.

- Management reiterated that Basmati remains an underpenetrated category globally, providing a long runway for growth through branded market expansion and premiumization.

Valuation and view

- We expect the company to sustain double-digit growth going ahead, supported by robust global demand for basmati and specialty foods, continued premiumization, rising e-commerce penetration, expanding distribution reach, and steady market share gains across India, North America, and Europe. The company also expects strong momentum in branded, premium, and ready-to-cook/ready-to-heat categories, which are anticipated to outpace overall portfolio growth.
- We estimate a CAGR of 14%/22%/31% in revenue/EBITDA/adj. PAT over FY26-28. **We reiterate our BUY rating** with a TP of INR520 (based on 17x FY28E EPS).

Exhibit 8: Changes to our estimates

Earnings change (INR m)	Old		New		Change	
	FY27E	FY28E	FY27E	FY28E	FY27E	FY28E
Revenue	1,24,763	1,38,697	1,27,721	1,41,756	2%	2%
EBITDA	13,851	15,786	15,132	17,230	9%	9%
Adj. PAT	8,047	9,850	8,783	10,776	9%	9%

Financials and valuations

Consolidated - Income Statement

(INRm)

Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
Total Income from Operations	41,351	47,419	54,274	69,358	77,724	86,815	1,09,456	1,27,721	1,41,756
Change (%)	6.3	14.7	14.5	27.8	12.1	11.7	26.1	16.7	11.0
Raw Materials	28,752	30,405	34,679	45,775	52,781	57,403	73,305	84,934	93,843
Gross Profit	12,599	17,015	19,595	23,583	24,943	29,412	36,151	42,787	47,914
Employees Cost	1,986	2,643	2,896	3,596	4,301	4,908	6,226	7,280	7,938
Other Expenses	5,986	8,748	10,781	12,989	11,263	14,722	18,338	20,375	22,745
Total Expenditure	36,724	41,796	48,356	62,360	68,345	77,032	97,869	1,12,589	1,24,526
% of Sales	88.8	88.1	89.1	89.9	87.9	88.7	89.4	88.2	87.8
EBITDA	4,627	5,624	5,917	6,998	9,379	9,783	11,587	15,132	17,230
Margin (%)	11.2	11.9	10.9	10.1	12.1	11.3	10.6	11.8	12.2
Depreciation	914	1,085	1,226	1,269	1,529	1,857	2,449	3,016	3,219
EBIT	3,713	4,539	4,691	5,729	7,850	7,926	9,138	12,116	14,011
Int. and Finance Charges	1,323	874	687	821	830	877	1,309	1,135	603
Other Income	379	315	232	430	496	885	775	725	992
PBT bef. EO Exp.	2,770	3,980	4,236	5,338	7,517	7,934	8,604	11,706	14,401
EO Items	0	0	0	0	0	0	0	0	0
PBT after EO Exp.	2,770	3,980	4,236	5,338	7,517	7,934	8,604	11,706	14,401
Total Tax	776	1,089	1,144	1,353	2,029	2,102	2,410	2,946	3,625
Tax Rate (%)	28.0	27.4	27.0	25.3	27.0	26.5	28.0	25.2	25.2
Minority Interest	148	150	170	-42	-446	-222	-59	-24	0
Reported PAT	1,845	2,741	2,922	4,028	5,933	6,053	6,254	8,783	10,776
Adjusted PAT	1,845	2,741	2,922	4,028	5,933	6,053	6,254	8,783	10,776
Change (%)	45.8	48.5	6.6	37.9	47.3	2.0	3.3	40.4	22.7
Margin (%)	4.5	5.8	5.4	5.8	7.6	7.0	5.7	6.9	7.6

Consolidated - Balance Sheet

(INRm)

Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
Equity Share Capital	320	320	320	347	347	347	347	347	347
Total Reserves	14,494	17,235	19,656	27,223	33,369	38,189	44,857	51,904	60,944
Net Worth	14,813	17,555	19,976	27,571	33,716	38,537	45,204	52,251	61,291
Minority Interest	1,179	1,348	1,513	400	551	0	0	0	0
Total Loans	17,643	15,698	13,196	9,377	5,262	7,434	9,732	7,732	3,232
Deferred Tax Liabilities	-319	-195	-182	-186	-256	-324	-323	-323	-323
Capital Employed	33,316	34,406	34,503	37,161	39,273	45,647	54,614	59,661	64,201
Gross Block	13,840	14,264	15,255	17,838	20,967	25,259	31,881	34,044	36,326
Less: Accum. Deprn.	5,439	6,092	6,857	8,126	9,655	11,512	13,960	16,976	20,195
Net Fixed Assets	8,401	8,173	8,398	9,712	11,312	13,747	17,921	17,068	16,131
Goodwill on Consolidation	659	626	655	240	285	293	601	601	601
Capital WIP	173	327	350	266	412	447	672	1,759	1,227
Total Investments	334	287	249	1,270	1,834	2,234	477	477	477
Curr. Assets, Loans&Adv.	28,300	31,516	33,757	41,514	46,318	57,085	70,186	79,295	89,538
Inventory	17,502	22,228	23,518	30,724	34,981	43,603	49,906	57,011	62,990
Account Receivables	6,196	4,867	6,113	6,744	6,758	7,520	8,602	10,038	11,141
Cash and Bank Balance	249	300	391	390	503	1,442	3,371	4,583	8,602
Loans and Advances	4,352	4,120	3,734	3,657	4,075	4,521	8,307	7,663	6,804
Curr. Liability & Prov.	4,550	6,523	8,905	15,841	20,890	28,159	35,242	39,538	43,772
Account Payables	2,608	5,036	7,031	10,928	12,300	17,726	20,303	22,106	24,425
Other Current Liabilities	1,602	1,137	1,459	4,711	8,367	10,131	14,616	17,055	18,929
Provisions	340	350	415	202	223	303	323	377	419
Net Current Assets	23,750	24,993	24,851	25,673	25,429	28,926	34,944	39,757	45,765
Appl. of Funds	33,315	34,406	34,504	37,161	39,273	45,647	54,614	59,661	64,201

Financials and valuations

Ratios

Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
Basic (INR)									
EPS	5.3	7.9	8.4	11.6	17.1	17.4	18.0	25.3	31.0
Cash EPS	7.9	11.0	11.9	15.3	21.5	22.8	25.1	34.0	40.3
BV/Share	42.7	50.6	57.5	79.4	97.1	111.0	130.2	150.5	176.5
DPS	0.0	0.9	0.9	0.5	0.5	2.5	2.5	5.0	5.0
Payout (%)	0.0	11.7	10.9	4.3	2.9	14.3	13.9	19.8	16.1
Valuation (x)									
P/E	77.3	52.1	48.8	35.4	24.1	23.6	22.8	16.2	13.2
Cash P/E	51.7	37.3	34.4	26.9	19.1	18.0	16.4	12.1	10.2
P/BV	9.6	8.1	7.1	5.2	4.2	3.7	3.2	2.7	2.3
EV/Sales	3.9	3.3	2.9	2.2	1.9	1.7	1.4	1.1	1.0
EV/EBITDA	34.6	28.1	26.3	21.7	15.7	15.2	12.9	9.6	8.0
Dividend Yield (%)	0.0	0.2	0.2	0.1	0.1	0.6	0.6	1.2	1.2
FCF per share	11.3	10.0	10.5	3.3	16.0	6.4	15.9	15.4	28.4
Return Ratios (%)									
RoE	13.1	16.9	15.6	16.9	19.4	16.8	14.9	18.0	19.0
RoCE	9.4	10.7	10.8	13.1	16.0	15.2	14.1	16.7	18.0
RoIC	8.5	10.0	10.2	12.4	16.0	14.9	14.4	17.6	19.6
Working Capital Ratios									
Fixed Asset Turnover (x)	3.0	3.3	3.6	3.9	3.7	3.4	3.4	3.8	3.9
Asset Turnover (x)	1.2	1.4	1.6	1.9	2.0	1.9	2.0	2.1	2.2
Inventory (Days)	222	267	248	245	242	277	248	245	245
Debtor (Days)	55	37	41	35	32	32	29	29	29
Creditor (Days)	33	60	74	87	85	113	101	95	95
Leverage Ratio (x)									
Current Ratio	6.2	4.8	3.8	2.6	2.2	2.0	2.0	2.0	2.0
Interest Cover Ratio	2.8	5.2	6.8	7.0	9.5	9.0	7.0	10.7	23.2
Net Debt/Equity	1.2	0.9	0.6	0.3	0.1	0.1	0.1	0.1	-0.1

Consolidated - Cash Flow Statement

(INRM)

Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
OP/(Loss) before Tax	2,770	3,980	4,236	5,626	8,005	8,220	8,664	11,706	14,401
Depreciation	914	1,085	1,226	1,269	1,529	1,857	2,449	3,016	3,219
Interest & Finance Charges	1,298	861	676	821	830	877	1,309	411	-389
Direct Taxes Paid	-789	-1,131	-1,074	-1,293	-1,522	-2,332	-2,311	-2,946	-3,625
(Inc)/Dec in WC	334	-537	-14	-3,390	-805	-3,745	-584	-3,600	-1,989
CF from Operations	4,527	4,257	5,051	3,033	8,037	4,877	9,526	8,585	11,616
Others	245	190	124	-449	-468	-252	-421	24	0
CF from Operating incl EO	4,772	4,447	5,175	2,584	7,569	4,625	9,105	8,609	11,616
(Inc)/Dec in FA	-845	-990	-1,519	-1,438	-2,011	-2,391	-3,596	-3,250	-1,750
Free Cash Flow	3,927	3,457	3,656	1,146	5,558	2,234	5,509	5,359	9,866
(Pur)/Sale of Investments	-10	-8	-12	-2,516	-22	-122	-3,699	0	0
Others	78	121	155	8	18	9	-1,153	725	992
CF from Investments	-777	-877	-1,377	-3,946	-2,015	-2,504	-8,448	-2,525	-758
Issue of Shares	0	0	0	3,824	0	0	0	0	0
Inc/(Dec) in Debt	-2,478	-2,252	-2,781	-1,119	-3,741	2,173	1,298	-2,000	-4,500
Interest Paid	-1,309	-889	-475	-734	-724	-704	-1,303	-1,135	-603
Dividend Paid	-251	-320	-320	-160	-347	-1,040	-10,399	-1,736	-1,736
Others	0	0	0	-448	-567	-1,934	9,130	0	0
CF from Fin. Activity	-4,038	-3,461	-3,575	1,363	-5,380	-1,504	-1,274	-4,871	-6,839
Inc/Dec of Cash	-43	108	223	1	175	617	-617	1,213	4,019
Opening Balance	292	191	168	389	329	825	3,987	3,371	4,583
Closing Balance	249	300	391	390	503	1,442	3,371	4,583	8,602

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

Disclosures

The following Disclosures are being made in compliance with the SEBI Research Analyst Regulations 2014 (herein after referred to as the Regulations).

Motilal Oswal Financial Services Ltd. (MOFSL) is a SEBI Registered Research Analyst having registration no. INH000000412 and BSE enlistment no. 5028. MOFSL, the Research Entity (RE) as defined in the Regulations, is engaged in the business of providing Stock broking services, Depository participant services & distribution of various financial products. MOFSL is a listed public company, the details in respect of which are available on www.motilaloswal.com. MOFSL is registered with the Securities & Exchange Board of India (SEBI) and is a registered Trading Member with National Stock Exchange of India Ltd. (NSE) and Bombay Stock Exchange Limited (BSE), Multi Commodity Exchange of India Limited (MCX) and National Commodity & Derivatives Exchange Limited (NCDEX) for its stock broking activities & is Depository participant with Central Depository Services Limited (CDSL) National Securities Depository Limited (NSDL), NERL, COMRIS and CCRL and is member of Association of Mutual Funds of India (AMFI) for distribution of financial products and Insurance Regulatory & Development Authority of India (IRDA) as Corporate Agent for insurance products and is a member of Association of Portfolio Managers in India (APMI) for distribution of PMS products. Details of associate entities of Motilal Oswal Financial Services Ltd. are available on the website at <http://onlinereports.motilaloswal.com/Dormant/documents/Associate%20Details.pdf>

MOFSL and its associate company(ies), their directors and Research Analyst and their relatives may; (a) from time to time, have a long or short position in, act as principal in, and buy or sell the securities or derivatives thereof of companies mentioned herein. (b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies) or may have any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

MOFSL and / or its affiliates do and seek to do business including investment banking with companies covered in its research reports. As a result, the recipients of this report should be aware that MOFSL may have a potential conflict of interest that may affect the objectivity of this report. Compensation of Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions. Details of pending Enquiry Proceedings of Motilal Oswal Financial Services Limited are available on the website at <https://galaxy.motilaloswal.com/ResearchAnalyst/PublishViewLitigation.aspx>. As per Regulatory requirements, Research Audit Report is uploaded on www.motilaloswal.com > MOFSL-Important Links > MOFSL Research Analyst Compliance Audit Report.

A graph of daily closing prices of securities is available at www.nseindia.com, www.bseindia.com. Research Analyst views on Subject Company may vary based on Fundamental research and Technical Research. Proprietary trading desk of MOFSL or its associates maintains arm's length distance with Research Team as all the activities are segregated from MOFSL research activity and therefore it can have an independent view with regards to Subject Company for which Research Team have expressed their views.

Regional Disclosures (outside India)

This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL & its group companies to registration or licensing requirements within such jurisdictions.

For Hong Kong:

This report is distributed in Hong Kong by Motilal Oswal capital Markets (Hong Kong) Private Limited, a licensed corporation (CE AYY-301) licensed and regulated by the Hong Kong Securities and Futures Commission (SFC) pursuant to the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) "SFO". As per SEBI (Research Analyst Regulations) 2014 Motilal Oswal Securities (SEBI Reg. No. INH000000412) has an agreement with Motilal Oswal capital Markets (Hong Kong) Private Limited for distribution of research report in Hong Kong. This report is intended for distribution only to "Professional Investors" as defined in Part I of Schedule 1 to SFO. Any investment or investment activity to which this document relates is only available to professional investor and will be engaged only with professional investors." Nothing here is an offer or solicitation of these securities, products and services in any jurisdiction where their offer or sale is not qualified or exempt from registration. The Indian Analyst(s) who compile this report is/are not located in Hong Kong & are not conducting Research Analysis in Hong Kong.

For U.S.

Motilal Oswal Financial Services Limited (MOFSL) is not a registered broker - dealer under the U.S. Securities Exchange Act of 1934, as amended (the "1934 act") and under applicable state laws in the United States. In addition MOFSL is not a registered investment adviser under the U.S. Investment Advisers Act of 1940, as amended (the "Advisers Act" and together with the 1934 Act, the "Acts"), and under applicable state laws in the United States. Accordingly, in the absence of specific exemption under the Acts, any brokerage and investment services provided by MOFSL, including the products and services described herein are not available to or intended for U.S. persons. This report is intended for distribution only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the Exchange Act and interpretations thereof by SEC (henceforth referred to as "major institutional investors"). This document must not be acted on or relied on by persons who are not major institutional investors. Any investment or investment activity to which this document relates is only available to major institutional investors and will be engaged in only with major institutional investors. In reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and interpretations thereof by the U.S. Securities and Exchange Commission ("SEC") in order to conduct business with Institutional Investors based in the U.S., MOFSL has entered into a chaperoning agreement with a U.S. registered broker-dealer, Motilal Oswal Securities International Private Limited. ("MOSIPL"). Any business interaction pursuant to this report will have to be executed within the provisions of this chaperoning agreement.

The Research Analysts contributing to the report may not be registered /qualified as research analyst with FINRA. Such research analyst may not be associated persons of the U.S. registered broker-dealer, MOSIPL, and therefore, may not be subject to NASD rule 2711 and NYSE Rule 472 restrictions on communication with a subject company, public appearances and trading securities held by a research analyst account.

For Singapore

In Singapore, this report is being distributed by Motilal Oswal Capital Markets (Singapore) Pte. Ltd. ("MOCMSPL") (UEN 201129401Z), which is a holder of a capital markets services license and an exempt financial adviser in Singapore. This report is distributed solely to persons who (a) qualify as "institutional investors" as defined in section 4A(1)(c) of the Securities and Futures Act of Singapore ("SFA") or (b) are considered "accredited investors" as defined in section 2(1) of the Financial Advisers Regulations of Singapore read with section 4A(1)(a) of the SFA. Accordingly, if a recipient is neither an "institutional investor" nor an "accredited investor", they must immediately discontinue any use of this Report and inform MOCMSPL.

In respect of any matter arising from or in connection with the research you could contact the following representatives of MOCMSPL. In case of grievances for any of the services rendered by MOCMSPL write to grievances@motilaloswal.com.

Nainesh Rajani

Email: nainesh.rajani@motilaloswal.com

Contact: (+65) 8328 0276

Specific Disclosures

- Research Analyst and/or his/her relatives do not have a financial interest in the subject company(ies), as they do not have equity holdings in the subject company(ies). MOFSL has financial interest in the subject company(ies) at the end of the week immediately preceding the date of publication of the Research Report: Yes.
Nature of Financial interest is holding equity shares or derivatives of the subject company
- Research Analyst and/or his/her relatives do not have actual/beneficial ownership of 1% or more securities in the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report.
MOFSL has actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report: No
- Research Analyst and/or his/her relatives have not received compensation/other benefits from the subject company(ies) in the past 12 months.
MOFSL may have received compensation from the subject company(ies) in the past 12 months.
- Research Analyst and/or his/her relatives do not have material conflict of interest in the subject company at the time of publication of research report.
MOFSL does not have material conflict of interest in the subject company at the time of publication of research report.
- Research Analyst has not served as an officer, director or employee of subject company(ies).
- MOFSL has not acted as a manager or co-manager of public offering of securities of the subject company in past 12 months.
- MOFSL has not received compensation for investment banking /merchant banking/brokerage services from the subject company(ies) in the past 12 months.
- MOFSL may have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the subject company(ies) in the past 12 months.
- MOFSL may have received compensation or other benefits from the subject company(ies) or third party in connection with the research report.
- MOFSL has not engaged in market making activity for the subject company.

The associates of MOFSL may have:

- financial interest in the subject company
- actual/beneficial ownership of 1% or more securities in the subject company at the end of the month immediately preceding the date of publication of the Research Report or date of the public appearance.
- received compensation/other benefits from the subject company in the past 12 months
- any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.
- acted as a manager or co-manager of public offering of securities of the subject company in past 12 months
- be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies)
- received compensation from the subject company in the past 12 months for investment banking / merchant banking / brokerage services or from other than said services.
- Served subject company as its clients during twelve months preceding the date of distribution of the research report.

The associates of MOFSL has not received any compensation or other benefits from third party in connection with the research report

Above disclosures include beneficial holdings lying in demat account of MOFSL which are opened for proprietary investments only. While calculating beneficial holdings, It does not consider demat accounts which are opened in name of MOFSL for other purposes (i.e holding client securities, collaterals, error trades etc.). MOFSL also earns DP income from clients which are not considered in above disclosures.

Analyst Certification

The views expressed in this research report accurately reflect the personal views of the analyst(s) about the subject securities or issues, and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations and views expressed by research analyst(s) in this report.

Terms & Conditions:

This report has been prepared by MOFSL and is meant for sole use by the recipient and not for circulation. The report and information contained herein is strictly confidential and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of MOFSL. The report is based on the facts, figures and information that are considered true, correct, reliable and accurate. The intent of this report is not recommendatory in nature. The information is obtained from publicly available media or other sources believed to be reliable. Such information has not been independently verified and no guaranty, representation of warranty, express or implied, is made as to its accuracy, completeness or correctness. All such information and opinions are subject to change without notice. The report is prepared solely for informational purpose and does not constitute an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments for the clients. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. MOFSL will not treat recipients as customers by virtue of their receiving this report.

Disclaimer:

The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent. This report and information herein is solely for informational purpose and may not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved), and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors. Certain transactions -including those involving futures, options, another derivative products as well as non-investment grade securities - involve substantial risk and are not suitable for all investors. No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. The Disclosures of Interest Statement incorporated in this document is provided solely to enhance the transparency and should not be treated as endorsement of the views expressed in the report. This information is subject to change without any prior notice. The Company reserves the right to make modifications and alternations to this statement as may be required from time to time without any prior approval. MOFSL, its associates, their directors and the employees may from time to time, effect or have effected an own account transaction in, or deal as principal or agent in or for the securities mentioned in this document. They may perform or seek to perform investment banking or other services for, or solicit investment banking or other business from, any company referred to in this report. Each of these entities functions as a separate, distinct and independent of each other. The recipient should take this into account before interpreting the document. This report has been prepared on the basis of information that is already available in publicly accessible media or developed through analysis of MOFSL. The views expressed are those of the analyst, and the Company may or may not subscribe to all the views expressed therein. This document is being supplied to you solely for your information and may not be reproduced, redistributed or passed on, directly or indirectly, to any other person or published, copied, in whole or in part, for any purpose. This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction. Neither the Firm, nor its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of the information. The person accessing this information specifically agrees to exempt MOFSL or any of its affiliates or employees from, any and all responsibility/liability arising from such misuse and agrees not to hold MOFSL or any of its affiliates or employees responsible for any such misuse and further agrees to hold MOFSL or any of its affiliates or employees free and harmless from all losses, costs, damages, expenses that may be suffered by the person accessing this information due to any errors and delays.

This report is meant for the clients of Motilal Oswal only.

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI, enlistment as RA with Exchange and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors

Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025; Tel No.: 022 - 71934200 / 71934263; www.motilaloswal.com. Correspondence Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad (West), Mumbai- 400 064. Tel No: 022 71881000. Details of Compliance Officer: Neeraj Agarwal, Email Id: na@motilaloswal.com, Contact No.:022-40548085.

Grievance Redressal Cell:

Contact Person	Contact No.	Email ID
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com
Mr. Ajay Menon	022 40548083	am@motilaloswal.com
Mr. Neeraj Agarwal	022 40548085	na@motilaloswal.com
Mr. Siddhartha Khemka	022 50362452	po.research@motilaloswal.com

Registration details of group entities.: Motilal Oswal Financial Services Ltd. (MOFSL): INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412, BSE enlistment no. 5028, AMFI registered Mutual Fund Distributor and SIF Distributor: ARN : 146822. IRDA Corporate Agent – CA0579, APMI: APRN00233. Motilal Oswal Financial Services Ltd. is a distributor of Mutual Funds, PMS, Fixed Deposit, Insurance, Bond, NCDs and IPO products.

Customer having any query/feedback/ clarification may write to query@motilaloswal.com. In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to grievances@motilaloswal.com, for DP to dpgrievances@motilaloswal.com.