

# Mahindra Logistics

|                 |   |
|-----------------|---|
| Estimate change | ↔ |
| TP change       | ↔ |
| Rating change   | ↔ |

|                       |            |
|-----------------------|------------|
| Bloomberg             | MAHLOG IN  |
| Equity Shares (m)     | 99         |
| M.Cap.(INRb)/(USDb)   | 38.8 / 0.4 |
| 52-Week Range (INR)   | 451 / 275  |
| 1, 6, 12 Rel. Per (%) | 9/42/10    |
| 12M Avg Val (INR M)   | 95         |

## Financial Snapshot (INR b)

| Y/E MARCH         | FY26  | FY27E | FY28E |
|-------------------|-------|-------|-------|
| Sales             | 70.0  | 81.2  | 94.6  |
| EBITDA            | 3.8   | 4.8   | 5.9   |
| Adj. PAT          | 0.1   | 1.2   | 1.8   |
| EBITDA Margin (%) | 5.4   | 5.9   | 6.3   |
| Adj. EPS (INR)    | 1.0   | 11.7  | 18.6  |
| EPS Gr. (%)       | NA    | NA    | 58.6  |
| BV/Sh. (INR)      | 118.4 | 127.7 | 143.8 |

## Ratios

|            |      |      |      |
|------------|------|------|------|
| Net D:E    | -0.1 | -0.3 | -0.4 |
| RoE (%)    | 1.2  | 9.3  | 13.5 |
| RoCE (%)   | 4.0  | 11.6 | 15.2 |
| Payout (%) | NA   | 21.3 | 13.4 |

## Valuations

|                |     |      |      |
|----------------|-----|------|------|
| P/E (x)        | NA  | 33.4 | 21.1 |
| P/BV (x)       | 3.3 | 3.1  | 2.7  |
| EV/EBITDA(x)   | 9.9 | 7.4  | 5.5  |
| Div. Yield (%) | 0.6 | 0.6  | 0.6  |
| FCF Yield (%)  | 3.0 | 5.4  | 7.6  |

## Shareholding pattern (%)

| As On    | Mar-26 | Dec-25 | Mar-25 |
|----------|--------|--------|--------|
| Promoter | 59.6   | 59.6   | 58.0   |
| DII      | 13.9   | 12.3   | 13.9   |
| FII      | 4.8    | 4.4    | 5.2    |
| Others   | 21.7   | 23.7   | 23.0   |

FII Includes depository receipts

**CMP: INR391** **TP: INR400 (+2%)** **Neutral**

## Decent performance; losses of the express business reduce

- Mahindra Logistics (MLL)'s revenue grew ~23% YoY to ~INR20b in 1QFY27 (8% above). EBITDA margin was in line and stood at 5.8% (up 110bp YoY/down 50bp QoQ). EBITDA grew ~51% YoY to INR1154m (7% above estimate).
- Adjusted profit stood at INR254m vs. adjusted net loss of INR108m in 1QFY26.
- Supply chain management recorded revenue of INR18.9b (+23% YoY) and EBIT of ~INR373m. Enterprise Mobility Services (EMS) reported revenue of INR1155m (+42% YoY) and EBIT of INR17.8m for the quarter.
- MLL reported healthy revenue growth and EBITDA margin in 1QFY27, driven by broad-based growth across the 3PL, freight forwarding, mobility, and express segments. We maintain our EBITDA estimates for FY27 and FY28 and forecast a revenue and EBITDA CAGR of 16% and 25%, respectively, over FY26-28. **We reiterate our Neutral rating with a revised TP of INR400 (premised on 20x FY28E EPS).**

## Healthy execution and margins drive earnings

- MLL reported a 23% YoY growth in consolidated revenue in 1QFY27, driven by a 26% YoY increase in the Contract Logistics segment, ~57% YoY growth in the Express segment, and a 39% YoY rise in the Mobility business.
- The company delivered healthy gross margins across business segments, with strong improvements in the Last Mile, Cross-Border, and B2B Express segments, while Contract Logistics also witnessed a marginal uptick. The Express business reported its highest consecutive quarter of positive gross margin at INR92m. However, it continued to report losses at the EBITDA level.
- White space reduction in warehousing remains on track, with the company targeting a 95% reduction by Sep'26 from an initial 1.6m sq. ft. It has already achieved a reduction of ~0.9m sq. ft in FY26.

## Highlights from the management commentary

- Within Contract Logistics, MLL secured multiple wins across diverse segments, supporting scale-up. Additionally, a strong expansion in margins in the B2B Express and Last-Mile Delivery businesses, along with marginal improvement across other verticals, led to a broad-based expansion in EBITDA margin.
- The Mahindra Group contributes ~60% of the total business. Management does not intend to reduce Mahindra exposure deliberately and aims to grow both Mahindra and non-Mahindra businesses.
- The company aims to prioritize profitable growth over volume growth in last-mile delivery.
- In the mobility business, focus remains on acquiring new B2B customers and scaling the airport taxi business at the Noida International Airport.

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

MotilalOswal research is available on [www.motilaloswal.com/Institutional-Equities](http://www.motilaloswal.com/Institutional-Equities), Bloomberg, Thomson Reuters, Factset and S&P Capital.

## Valuation and view

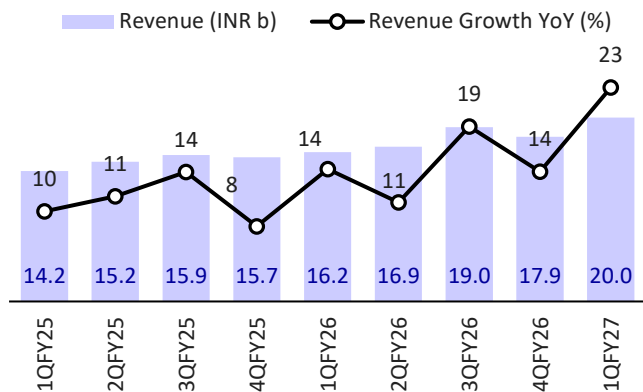
- MLL reported healthy revenue growth and EBITDA margins in 1QFY27, driven by broad-based growth across the 3PL, freight forwarding, mobility, and express segments. The company remains focused on boosting execution, enhancing yields, optimizing existing capacity, and improving the Express business.
- We maintain our EBITDA estimates for FY27 and FY28. We forecast a revenue and EBITDA CAGR of 16% and 25%, respectively, over FY26-28, **and reiterate our Neutral rating with a revised TP of INR400 (premised on 20x FY28E EPS).**

## Quarterly snapshot

| Y/E March                              | FY26          |               |               |               | FY27E         |               |               |               | FY26          | FY27E         | FY27          | Var.     |
|----------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------|
|                                        | 1Q            | 2Q            | 3Q            | 4Q            | 1Q            | 2QE           | 3QE           | 4QE           |               |               | 1QE           | vs Est   |
| <b>Net Sales</b>                       | <b>16,246</b> | <b>16,853</b> | <b>18,980</b> | <b>17,914</b> | <b>20,029</b> | <b>19,059</b> | <b>21,888</b> | <b>20,178</b> | <b>69,993</b> | <b>81,154</b> | <b>18,512</b> | <b>8</b> |
| YoY Change (%)                         | 14.4          | 10.8          | 19.1          | 14.1          | 23.3          | 13.1          | 15.3          | 12.6          | 14.7          | 15.9          | 13.9          |          |
| <b>EBITDA</b>                          | <b>763</b>    | <b>851</b>    | <b>1,028</b>  | <b>1,124</b>  | <b>1,154</b>  | <b>1,125</b>  | <b>1,291</b>  | <b>1,230</b>  | <b>3,765</b>  | <b>4,801</b>  | <b>1,074</b>  | <b>7</b> |
| Margins (%)                            | 4.7           | 5.0           | 5.4           | 6.3           | 5.8           | 5.9           | 5.9           | 6.1           | 5.4           | 5.9           | 5.8           |          |
| YoY Change (%)                         | 15.0          | 28.2          | 39.5          | 44.6          | 51.4          | 32.2          | 25.6          | 9.5           | 32.5          | 27.5          | 40.8          |          |
| Depreciation                           | 646           | 717           | 717           | 699           | 723           | 720           | 725           | 732           | 2,779         | 2,900         | 690           |          |
| Interest                               | 225           | 217           | 165           | 143           | 138           | 110           | 110           | 95            | 750           | 454           | 110           |          |
| Other Income                           | 51            | 29            | 53            | 39            | 98            | 30            | 30            | 47            | 171           | 206           | 50            |          |
| <b>PBT before EO Items</b>             | <b>-58</b>    | <b>-54</b>    | <b>198</b>    | <b>320</b>    | <b>391</b>    | <b>325</b>    | <b>486</b>    | <b>450</b>    | <b>407</b>    | <b>1,652</b>  | <b>324</b>    |          |
| Extra-Ord expense                      | 0             | 0             | 74            | 0             | 0             | 0             | 0             | 0             | 74            | 0             | 0             |          |
| <b>PBT</b>                             | <b>-58</b>    | <b>-54</b>    | <b>125</b>    | <b>320</b>    | <b>391</b>    | <b>325</b>    | <b>486</b>    | <b>450</b>    | <b>333</b>    | <b>1,652</b>  | <b>324</b>    |          |
| Tax                                    | 36            | 30            | 64            | 96            | 112           | 82            | 122           | 113           | 226           | 430           | 81            |          |
| Rate (%)                               | NA            | -54.9         | 51.5          | 30.0          | 28.7          | 25.2          | 25.2          | 25.2          | 67.7          | 26.0          | 25.2          |          |
| <b>PAT before MI, Associates</b>       | <b>-94</b>    | <b>-83</b>    | <b>60</b>     | <b>224</b>    | <b>279</b>    | <b>243</b>    | <b>364</b>    | <b>337</b>    | <b>108</b>    | <b>1,222</b>  | <b>242.2</b>  |          |
| Share of associates/ Minority Interest | -14           | -20           | -28           | -22           | -25           | -9            | -11           | -15           | -85           | -59           | 2             |          |
| <b>Reported PAT</b>                    | <b>-108</b>   | <b>-104</b>   | <b>32</b>     | <b>202</b>    | <b>254</b>    | <b>234</b>    | <b>353</b>    | <b>321</b>    | <b>23</b>     | <b>1,163</b>  | <b>244</b>    |          |
| <b>Adj PAT</b>                         | <b>-108</b>   | <b>-104</b>   | <b>88</b>     | <b>202</b>    | <b>254</b>    | <b>234</b>    | <b>353</b>    | <b>321</b>    | <b>78</b>     | <b>1,163</b>  | <b>244</b>    | <b>4</b> |
| YoY Change (%)                         | NA            | NA            | NA            | LP            | NA            | NA            | NA            | LP            | NA            | NA            | NA            |          |
| Margins (%)                            | -0.7          | -0.6          | 0.5           | 1.1           | 1.3           | 1.2           | 1.6           | 1.6           | 0.1           | 1.4           | 1.3           |          |

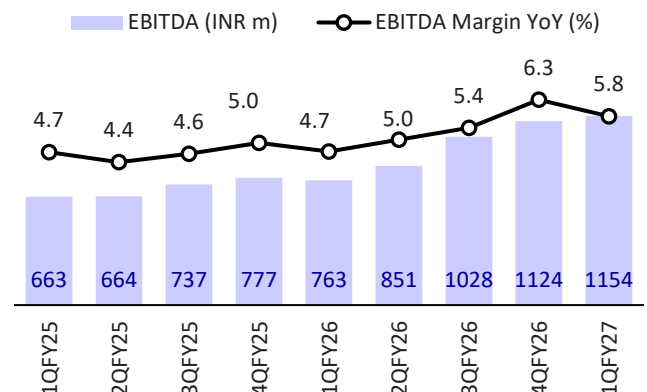
## Story in charts: 1QFY27

**Exhibit 1: Revenue grew 23% YoY**



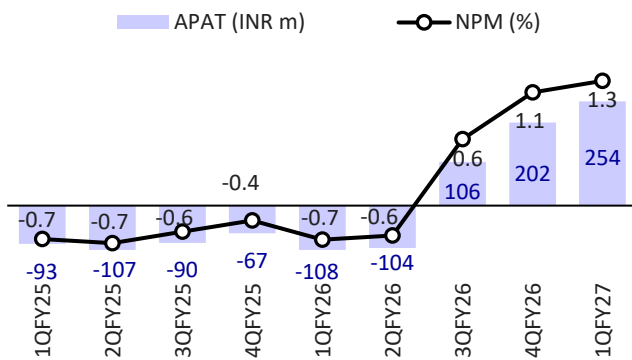
Source: Company, MOFSL

**Exhibit 2: EBITDA margin expanded 110bp YoY**



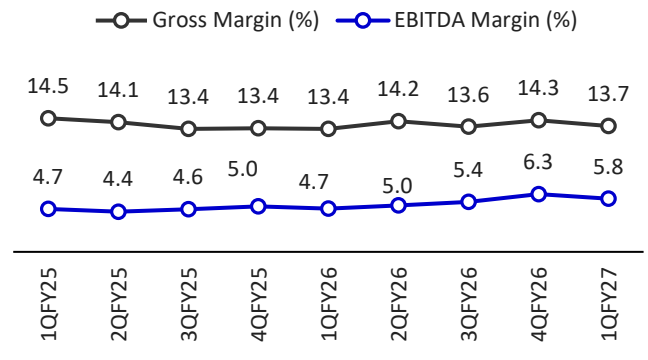
Source: Company, MOFSL

**Exhibit 3: APAT was driven by better EBITDA margin**



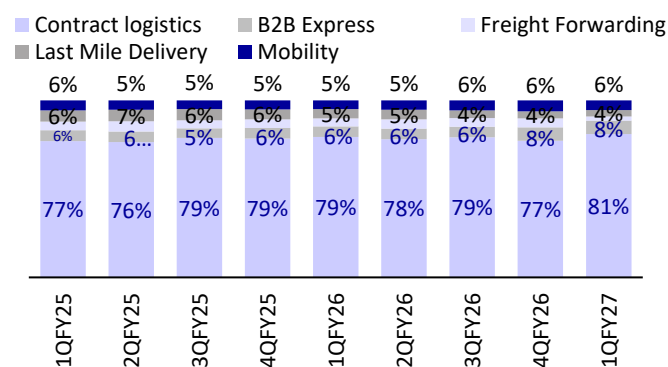
Source: Company, MOFSL

**Exhibit 4: Gross margin expanded 30bp YoY**



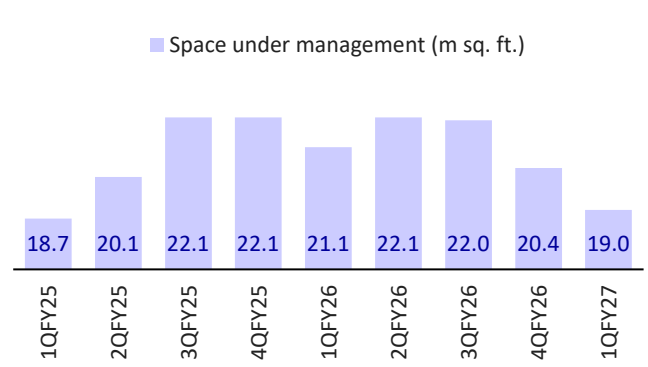
Source: Company, MOFSL

**Exhibit 5: Segment-wise revenue contribution**



Source: Company, MOFSL

**Exhibit 6: Space under management**



Source: Company, MOFSL



## Highlights from the management commentary

### Business update:

- MLL reported healthy consolidated revenue growth, driven by strong performance across the 3PL, Freight Forwarding, Mobility, and Express segments. Within Contract Logistics, the company secured multiple wins across diverse segments, supporting scale-up. Additionally, a strong expansion in margins in the B2B Express and Last-Mile Delivery businesses, along with marginal improvement across other verticals, led to a broad-based expansion in margins.
- The Mahindra Group contributes ~60% of the total business. Management does not intend to reduce Mahindra exposure deliberately and aims to grow both Mahindra and non-Mahindra businesses.
- The company aims to prioritize profitable growth over volume growth in last-mile delivery.
- In the mobility business, focus remains on acquiring new B2B customers and scaling the airport taxi business at Noida International Airport.
- The company indicated its intent to step up investments in technology in FY27, highlighting that such investments had been largely deferred over the past two years.
- White space reduction in warehousing remains on track, with the company targeting a 95% reduction by Sep'26 from an initial 1.6m sq. ft. It has already achieved a reduction of ~0.9m sq. ft in FY26.
- The express logistics industry is transitioning from aggressive capacity expansion to consolidation and utilization-led growth, favoring players with execution strength and network efficiency.
- Management indicated that the B2B express business is approaching EBITDA breakeven, supported by improving yields, lane utilization, and cost discipline, and expects it to be positive in FY27.

### Segment-wise performance and overview:

- **The Contract Logistics** division reported YoY revenue growth of 26% to INR16.2b. Gross profit expanded ~21% YoY. M&M continues to remain a strong anchor client, with growth in its volumes positively supporting the company's overall performance. The company is likely to remain focused on deepening its presence in existing segments while selectively entering new segments to drive incremental growth.
- **The B2B Express** segment delivered revenue of ~INR1.5b, up 58% YoY. The Express business delivered positive gross margins of INR92m, the highest since the acquisition. MLL continues to acquire new profitable customers, improve lane utilization, enhance route efficiency, lower per-unit linehaul and handling costs, and improve revenue per parcel, supporting margin expansion. The company also plans to enter new segments such as volumetric logistics to unlock additional growth opportunities and remain focused on turning profitable with rapid scale-up.
- **The Cross-border Services** segment posted revenue of ~INR453m, down 39% YoY. Gross profit stood at INR46m, falling 34% YoY. The company is witnessing headwinds in this business segment impacting demand and the operating environment. MLL maintained its continued strategic focus on regaining

momentum and on key corridors such as the US, Europe, Middle East, and South East Asia.

- In **Last Mile Delivery**, revenue stood at ~INR712m, down 16% YoY. Gross profit stood at INR63m, rising 58% YoY despite ~16% revenue decline due to strong expansion in margins. The segment faced significant industry-wide pricing pressure and exited low-margin activities while continuing to focus on building a strong presence in high-potential areas. Management highlighted that all pruning actions have been completed in FY26, marking the closure of this phase, and expects the business to return to a growth trajectory going forward, supported by a leaner cost structure and enhanced operating efficiency.
- **The Enterprise Mobility** segment recorded strong revenue of INR1.1b, rising 39% YoY. Gross margins stood at INR89m. The company rebranded its B2C business as Alyte. Growth was driven by its focus on acquiring new customers in the B2B segment, while improving utilization levels in the B2C segment and successfully launching Alyte Prive, a premium B2C mobility service from airport to city and intercity travel.

#### Guidance:

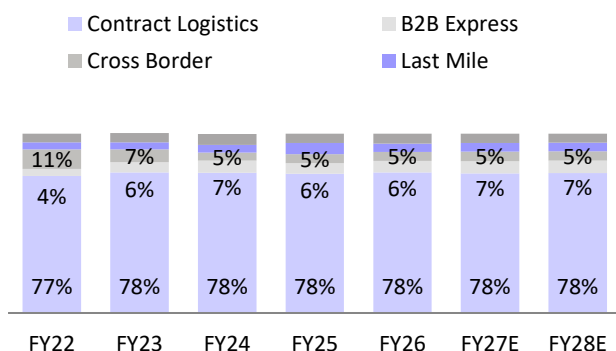
- MLL guided for continued focus on profitable growth, driven by pricing discipline and cost control. Last-mile delivery is on a path to recovery and is expected to improve gradually going forward, as management is committed to remaining focused on profitability over volume growth.
- MLL reiterated its commitment to improving profitability, while remaining positive on gross margin expansion of 150-200bps over the medium term. The company remains focused on driving long-term shareholder value through cost optimization, operating leverage, and improved segmental profitability.

#### Exhibit 7: Summary of our revised estimates

| (INR m)          | FY27E  |        |        | FY28E  |        |        |
|------------------|--------|--------|--------|--------|--------|--------|
|                  | Rev    | Old    | Chg(%) | Rev    | Old    | Chg(%) |
| Net Sales        | 81,154 | 81,154 | 0      | 94,573 | 94,573 | 0      |
| EBITDA           | 4,801  | 4,801  | 0      | 5,913  | 5,913  | 0      |
| EBITDA Margin(%) | 5.9    | 5.9    | 0      | 6.3    | 6.3    | 0      |
| PAT              | 1,163  | 1,319  | -12    | 1,844  | 1,935  | -5     |
| EPS (INR)        | 11.7   | 13.3   | -12    | 18.6   | 19.5   | -5     |

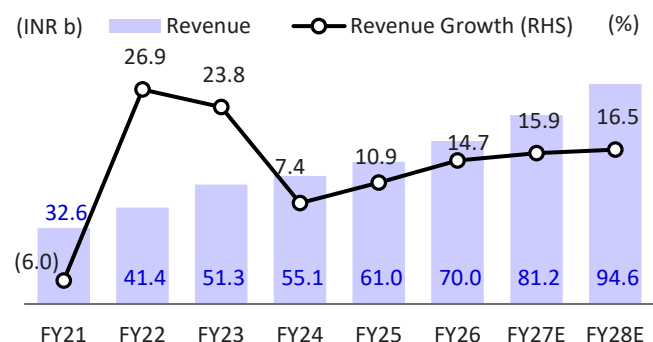
## Financial story in charts

**Exhibit 8: Segment-wise revenue breakup (%)**



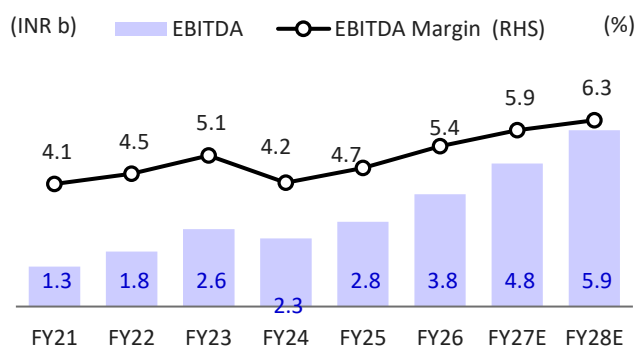
Source: Company, MOFSL

**Exhibit 9: Revenue growth to be driven by the SCM segment**



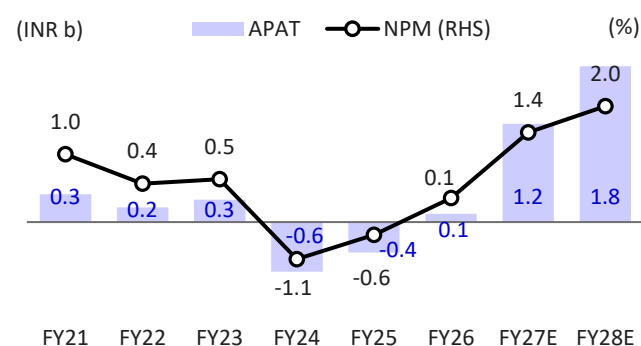
Source: Company, MOFSL

**Exhibit 10: Margin to expand as the Express business ramps up**



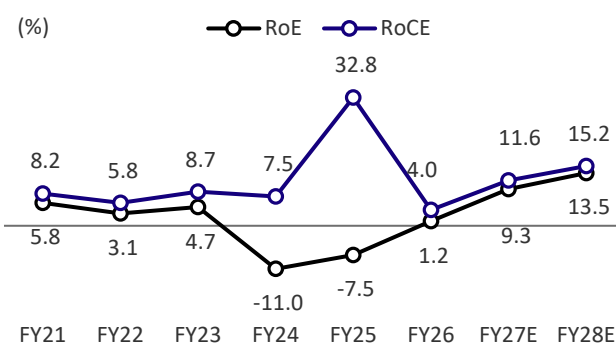
Source: Company, MOFSL

**Exhibit 11: PAT to improve with expanding margin**



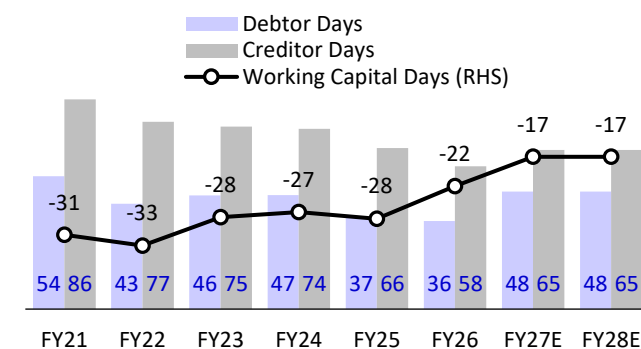
Source: Company, MOFSL

**Exhibit 12: Return ratios to improve as earnings pick up**



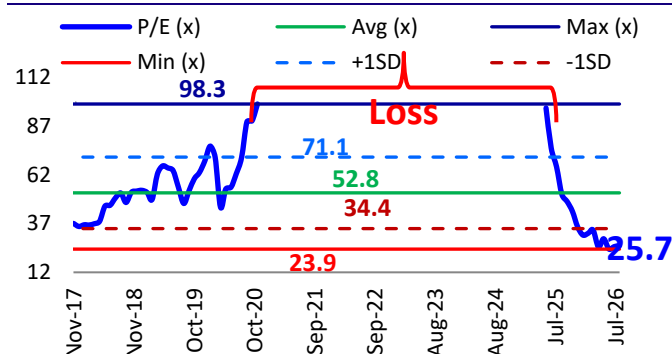
Source: Company, MOFSL

**Exhibit 13: Comfortable working capital position**



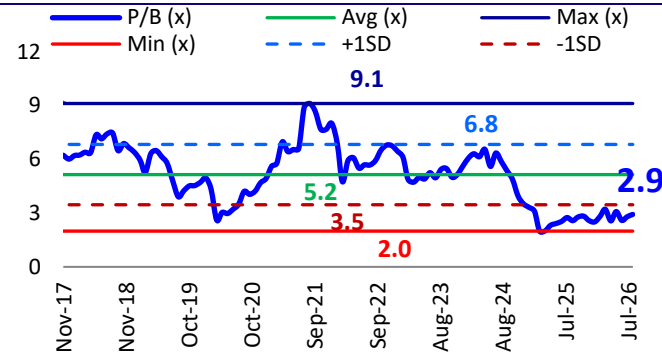
Source: Company, MOFSL

**Exhibit 14: One-year forward P/E (x)**



Source: Company, MOFSL

**Exhibit 15: One-year forward P/B (x)**



Source: Company, MOFSL

## Financials and valuations

### Consolidated – Income Statement

| Y/E March (INR m)                              | 2022          | 2023          | 2024          | 2025          | 2026          | 2027E         | 2028E         |
|------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Net Sales</b>                               | <b>41,408</b> | <b>51,283</b> | <b>55,060</b> | <b>61,048</b> | <b>69,993</b> | <b>81,154</b> | <b>94,573</b> |
| Change (%)                                     | 26.9          | 23.8          | 7.4           | 10.9          | 14.7          | 15.9          | 16.5          |
| Gross Margin (%)                               | 14.3          | 14.5          | 14.9          | 13.8          | 13.9          | 13.4          | 13.7          |
| <b>EBITDA</b>                                  | <b>1,843</b>  | <b>2,598</b>  | <b>2,290</b>  | <b>2,841</b>  | <b>3,765</b>  | <b>4,801</b>  | <b>5,913</b>  |
| Margin (%)                                     | 4.5           | 5.1           | 4.2           | 4.7           | 5.4           | 5.9           | 6.3           |
| Depreciation                                   | 1,417         | 1,895         | 2,090         | 2,263         | 2,779         | 2,900         | 3,114         |
| <b>EBIT</b>                                    | <b>426</b>    | <b>703</b>    | <b>201</b>    | <b>577</b>    | <b>986</b>    | <b>1,900</b>  | <b>2,798</b>  |
| Int. and Finance Charges                       | 298           | 516           | 682           | 812           | 750           | 454           | 423           |
| Other Income                                   | 136           | 159           | 179           | 158           | 171           | 206           | 216           |
| <b>PBT</b>                                     | <b>263</b>    | <b>345</b>    | <b>-302</b>   | <b>-77</b>    | <b>407</b>    | <b>1,652</b>  | <b>2,592</b>  |
| Tax                                            | 113           | 71            | 257           | 223           | 226           | 430           | 652           |
| Effective Tax Rate (%)                         | 42.8          | 20.6          | -85.0         | -291.5        | 55.5          | 26.0          | 25.2          |
| <b>PAT before MI, Associates, and EO Items</b> | <b>151</b>    | <b>274</b>    | <b>-559</b>   | <b>-300</b>   | <b>181</b>    | <b>1,222</b>  | <b>1,939</b>  |
| Share of profit/(loss) of Associates and JVs   | 0             | -28           | -10           | 0             | -2            | 2             | 2             |
| Extraordinary Items                            | 0             | 0             | 38            | 0             | 74            | 0             | 0             |
| <b>Reported PAT</b>                            | <b>176</b>    | <b>263</b>    | <b>-624</b>   | <b>-359</b>   | <b>23</b>     | <b>1,163</b>  | <b>1,844</b>  |
| <b>Adjusted PAT</b>                            | <b>176</b>    | <b>263</b>    | <b>-586</b>   | <b>-359</b>   | <b>78</b>     | <b>1,163</b>  | <b>1,844</b>  |
| Change (%)                                     | -46.4         | 49.7          | NA            | NA            | NA            | NA            | 58.6          |
| Margin (%)                                     | 0.4           | 0.5           | -1.1          | -0.6          | 0.1           | 1.4           | 2.0           |

### Consolidated – Balance Sheet

| Y/E March (INR m)                    | 2022          | 2023          | 2024          | 2025          | 2026          | 2027E         | 2028E         |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Equity Share Capital                 | 719           | 720           | 720           | 721           | 992           | 992           | 992           |
| Total Reserves                       | 4,746         | 4,897         | 4,204         | 3,658         | 10,756        | 11,671        | 13,267        |
| <b>Net Worth</b>                     | <b>5,465</b>  | <b>5,617</b>  | <b>4,925</b>  | <b>4,379</b>  | <b>11,748</b> | <b>12,663</b> | <b>14,259</b> |
| Minority Interest                    | 3             | -14           | 118           | 164           | 245           | 245           | 245           |
| Deferred Tax Liabilities             | 0             | 0             | 0             | 14            | 30            | 30            | 30            |
| Total Loans                          | 405           | 4,014         | 3,386         | 4,242         | 437           | 437           | 437           |
| <b>Capital Employed</b>              | <b>5,873</b>  | <b>9,617</b>  | <b>8,428</b>  | <b>8,798</b>  | <b>12,459</b> | <b>13,374</b> | <b>14,971</b> |
| Gross Block                          | 8,252         | 12,704        | 13,677        | 15,709        | 20,674        | 21,674        | 23,674        |
| Less: Accum. Deprn.                  | 3,113         | 4,402         | 5,314         | 6,413         | 9,192         | 12,092        | 15,206        |
| <b>Net Fixed Assets</b>              | <b>5,139</b>  | <b>8,302</b>  | <b>8,364</b>  | <b>9,296</b>  | <b>11,482</b> | <b>9,582</b>  | <b>8,467</b>  |
| Capital WIP                          | 4             | 33            | 161           | 458           | 243           | 243           | 243           |
| <b>Total Investments</b>             | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>20</b>     | <b>18</b>     | <b>0</b>      | <b>0</b>      |
| <b>Curr. Assets, Loans, and Adv.</b> | <b>14,611</b> | <b>17,195</b> | <b>16,248</b> | <b>16,028</b> | <b>19,337</b> | <b>26,591</b> | <b>33,080</b> |
| Inventory                            | 14            | 4             | 0             | 0             | 0             | 0             | 0             |
| Account Receivables                  | 4,889         | 6,525         | 7,019         | 6,251         | 6,896         | 10,672        | 12,437        |
| Cash and Bank Balances               | 1,343         | 1,262         | 711           | 760           | 1,996         | 3,681         | 6,382         |
| Cash                                 | 1,343         | 1,262         | 227           | 633           | 1,054         | 2,739         | 5,440         |
| Bank Balance                         | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Loans and Advances                   | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Others                               | 8,364         | 9,404         | 8,518         | 9,018         | 10,445        | 12,238        | 14,262        |
| <b>Current Liab. and Prov.</b>       | <b>13,882</b> | <b>15,912</b> | <b>16,344</b> | <b>17,004</b> | <b>18,621</b> | <b>23,042</b> | <b>26,820</b> |
| Account Payables                     | 8,684         | 10,481        | 11,112        | 10,997        | 11,187        | 14,452        | 16,842        |
| Other Current Liabilities            | 5,126         | 5,363         | 5,144         | 5,916         | 7,244         | 8,399         | 9,788         |
| Provisions                           | 72            | 69            | 88            | 91            | 190           | 190           | 190           |
| <b>Net Current Assets</b>            | <b>729</b>    | <b>1,282</b>  | <b>-96</b>    | <b>-975</b>   | <b>716</b>    | <b>3,549</b>  | <b>6,260</b>  |
| <b>Application of Funds</b>          | <b>5,873</b>  | <b>9,617</b>  | <b>8,428</b>  | <b>8,798</b>  | <b>12,459</b> | <b>13,374</b> | <b>14,971</b> |



## Financials and valuations

### Ratios

| Y/E March          | 2022  | 2023 | 2024 | 2025 | 2026  | 2027E | 2028E |
|--------------------|-------|------|------|------|-------|-------|-------|
| <b>Basic (INR)</b> |       |      |      |      |       |       |       |
| EPS                | 2.4   | 3.6  | -8.1 | -5.0 | 1.0   | 11.7  | 18.6  |
| EPS growth (%)     | -46.4 | 49.7 | NA   | NA   | NA    | NA    | 58.6  |
| Cash EPS           | 16.1  | 21.8 | 15.2 | 19.2 | 28.8  | 41.0  | 50.0  |
| BV/Share           | 75.8  | 77.9 | 68.3 | 60.7 | 118.4 | 127.7 | 143.8 |
| DPS                | 2.0   | 2.5  | 2.5  | 2.5  | 2.5   | 2.5   | 2.5   |

### Valuation (x)

|                    |       |       |      |      |      |      |      |
|--------------------|-------|-------|------|------|------|------|------|
| P/E                | 161.0 | 107.6 | NA   | NA   | NA   | 33.4 | 21.1 |
| Cash P/E           | 24.4  | 18.0  | 25.8 | 20.4 | 13.6 | 9.6  | 7.8  |
| EV/EBITDA          | 20.6  | 16.0  | 18.1 | 14.9 | 9.9  | 7.4  | 5.5  |
| EV/Sales           | 0.9   | 0.8   | 0.8  | 0.7  | 0.5  | 0.4  | 0.3  |
| P/BV               | 5.2   | 5.0   | 5.7  | 6.5  | 3.3  | 3.1  | 2.7  |
| Dividend Yield (%) | 0.5   | 0.6   | 0.6  | 0.6  | 0.6  | 0.6  | 0.6  |

### Return Ratios (%)

|      |     |     |       |      |     |      |      |
|------|-----|-----|-------|------|-----|------|------|
| RoE  | 3.1 | 4.7 | -11.0 | -7.5 | 1.2 | 9.3  | 13.5 |
| RoCE | 5.8 | 8.7 | 7.5   | 32.8 | 4.0 | 11.6 | 15.2 |
| RoIC | 5.7 | 8.7 | 4.7   | 29.9 | 4.9 | 14.4 | 24.1 |

### Working Capital Ratios

|                        |     |     |     |     |     |     |     |
|------------------------|-----|-----|-----|-----|-----|-----|-----|
| Debtors (Days)         | 43  | 46  | 47  | 37  | 36  | 48  | 48  |
| Inventory (Days)       | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
| Creditors (Days)       | 77  | 75  | 74  | 66  | 58  | 65  | 65  |
| Working Capital (Days) | -33 | -28 | -27 | -28 | -22 | -17 | -17 |
| Asset Turnover (x)     | 7.1 | 5.3 | 6.5 | 6.9 | 5.6 | 6.1 | 6.3 |

### Leverage Ratio (x)

|                 |      |     |     |     |      |      |      |
|-----------------|------|-----|-----|-----|------|------|------|
| Net Debt/Equity | -0.2 | 0.5 | 0.5 | 0.8 | -0.1 | -0.3 | -0.4 |
|-----------------|------|-----|-----|-----|------|------|------|

### Consolidated – Cash Flow Statement

| Y/E March (INR m)            | 2022          | 2023          | 2024          | 2025          | 2026          | 2027E         | 2028E         |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| OP/(Loss) before Tax         | 263           | 345           | -264          | -77           | 407           | 1,652         | 2,592         |
| Depreciation                 | 1,417         | 1,895         | 2,090         | 2,263         | 2,779         | 2,900         | 3,114         |
| Direct Taxes Paid            | -626          | -738          | -129          | 252           | 1,001         | -430          | -652          |
| (Inc.)/Dec. in WC            | 507           | -883          | -312          | 95            | -562          | -1,273        | -291          |
| Other Items                  | 348           | 574           | 884           | 899           | -1,088        | 126           | 13            |
| <b>CF from Operations</b>    | <b>1,910</b>  | <b>1,194</b>  | <b>2,269</b>  | <b>3,432</b>  | <b>2,536</b>  | <b>2,976</b>  | <b>4,775</b>  |
| (Inc.)/Dec. in FA            | -1,559        | -195          | -81           | -1,886        | -1,359        | -1,000        | -2,000        |
| <b>Free Cash Flow</b>        | <b>351</b>    | <b>999</b>    | <b>2,188</b>  | <b>1,546</b>  | <b>1,177</b>  | <b>1,976</b>  | <b>2,775</b>  |
| Change in Investments        | 0             | -3,043        | -152          | 1,725         | -1,014        | 18            | 0             |
| Others                       | 161           | 138           | -310          | -1,387        | -789          | -393          | -372          |
| <b>CF from Investments</b>   | <b>-1,399</b> | <b>-3,100</b> | <b>-543</b>   | <b>-1,548</b> | <b>-3,162</b> | <b>-1,375</b> | <b>-2,372</b> |
| Change in Equity             | 5             | 1             | 0             | 1             | 7,493         | 0             | 0             |
| Inc./(Dec.) in Debt          | 77            | 3,609         | -655          | 856           | -3,805        | 0             | 0             |
| Dividends Paid               | -179          | -144          | -180          | -180          | -180          | -248          | -248          |
| Others                       | -1,073        | -1,641        | -1,926        | -2,154        | -2,462        | 333           | 546           |
| <b>CF from Fin. Activity</b> | <b>-1,171</b> | <b>1,825</b>  | <b>-2,761</b> | <b>-1,477</b> | <b>1,046</b>  | <b>85</b>     | <b>298</b>    |
| <b>Inc./(Dec.) in Cash</b>   | <b>-659</b>   | <b>-81</b>    | <b>-1,036</b> | <b>407</b>    | <b>420</b>    | <b>1,685</b>  | <b>2,701</b>  |
| Opening Balance              | 2,002         | 1,343         | 1,262         | 227           | 633           | 1,054         | 2,739         |
| <b>Closing Balance</b>       | <b>1,343</b>  | <b>1,262</b>  | <b>227</b>    | <b>633</b>    | <b>1,054</b>  | <b>2,739</b>  | <b>5,440</b>  |

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| Explanation of Investment Rating |                                                                                              |
|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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