

TATA Motors

Estimate change	↔
TP change	↔
Rating change	↔

Bloomberg	TMCV IN
Equity Shares (m)	3680
M.Cap.(INRb)/(USDb)	1731.4 / 18.8
52-Week Range (INR)	476 / 306
1, 6, 12 Rel. Per (%)	17/-/-
12M Avg Val (INR M)	6159

Financials & Valuations (INR b)

Y/E March	2026E	2027E	2028E
Net Sales	746	823	893
EBITDA	96.7	107.8	117.1
Adj. PAT	64.7	71.7	79.3
Adj. EPS (INR)	17.6	19.5	21.5
EPS Gr. (%)	6	11	10
BV/Sh. (INR)	38.6	55.6	74.2

Ratios

Net D/E (x)	-0.1	-0.2	-0.3
RoE (%)	57.0	41.4	33.2
RoCE (%)	34.8	33.0	28.4
Payout (%)	11.4	12.8	13.9

Valuations

P/E (x)	26.7	24.1	21.8
P/BV (x)	12.2	8.4	6.3
EV/EBITDA (x)	17.2	14.9	13.3
Div. Yield (%)	0.4	0.5	0.6

CMP: INR470 TP: INR431 (-8%) Neutral

Earnings miss estimates led by input cost pressure

Market share loss in CVs remains key concern

- Tata Motors (TMCV) 3QFY26 PAT at INR15.9b was below our est. of INR18.4b due to lower-than-expected margin at 12.8% (est. 13.2%). Margin pressure was caused by higher input costs.
- The key concern for TMCV has been its gradual loss of market share across key segments. Further, its recent acquisition of Iveco would expose it to the ongoing global macro uncertainties, thereby driving a potential de-rating, if demand does not improve anytime soon. We have already factored in a pick-up in domestic CV demand in our estimates (we estimate 9% volume CAGR over FY25-28E). We also factor in margins to remain stable at 13% over FY25-28E. However, after the recent rally, the stock at 24.1x FY27E and at 21.8x FY28E EPS appears fairly valued. Maintain Neutral with a TP of INR431 per share – we value the core business at 13x Dec'27E EV / EBITDA (in line with peers) and add INR13 per share for its stake in Tata Capital.

Earnings below estimates due to input cost pressure

- Standalone 3Q revenue was in line with our estimate and up ~20% YoY at INR204b, primarily led by 21% YoY volume growth. However, ASPs declined 1% QoQ to INR1.7m per vehicle.
- EBITDA margin at 12.8% was slightly below our estimate of 13.2% due to input cost pressure.
- Led by strong revenue growth, EBITDA was up 29% YoY at INR26.1b (below est. of INR 27.5b).
- The company incurred INR15.5b in extraordinary expenses – INR9.6b in demerger costs, INR6b for new labor code provisions and INR820m in acquisition expenses.
- Adjusted for these, PAT grew 10% YoY to INR15.9b (below est. of INR18.4b).

Highlights from the management commentary

- Management expects 4QFY26 to be the strongest quarter, supported by pick-up in infrastructure spending, execution of government bus orders and continued truck recovery. Management also expects to sustain the demand momentum in 1H FY27, albeit over a low base.
- Market leadership was intact with a 35.5% domestic CV market share, supported by sharp recovery in HCV share to 58.2% (53.9% in FY25), steady ILMCV share at 40.0% and stable SCV share of 26.3%.
- Investment spending remained disciplined at INR5.5b in 3Q and INR20b in 9MFY26. TMCV delivered a strong FCF of INR47.5b in Q3, supported by strong operating leverage and disciplined working capital management. Net cash position strengthened to INR39b as of 9MFY26.
- TMCV launched 17 next-generation trucks in Jan'26, with all models compliant with stringent European ECE R29-03 safety standards.

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Valuation and view

- The industry's pricing discipline has certainly been commendable over the last 12 months, with all CV players witnessing improvement in margins. Further, while the CV industry demand has picked up after GST rate cuts, the key concern for TMCV has been its gradual loss of market share across key segments. Particularly worrisome is the market share loss in LCV goods from a high of 40% in FY22 to 28% now (down 220bp YoY YTD).
- Further, its recent acquisition of Iveco would expose it to the ongoing global macro uncertainties, thereby driving a potential de-rating if the demand environment does not improve anytime soon. Iveco has lowered its CY25 guidance thrice in the last three quarters given the macro uncertainty in its key regions. Further, a week ago, management slashed its FCF guidance to EUR60m from its initial estimate of EUR400-450m set in 1Q. Given the lack of visibility in its financials and given that this acquisition will initially be funded with a debt of EUR3.8b, we refrain from giving any incremental value to Iveco at this stage.
- We have already factored in a pick-up in domestic CV demand in our estimates (we estimate 9% volume CAGR over FY25-28E). We also factor in margins to remain stable at 13% over our forecast period. However, after the recent rally, the stock at 24.1x FY27E and at 21.8x FY28E EPS appears fairly valued. Maintain Neutral with a TP of INR431 per share – we value the core business at 13x Dec'27E EV/EBITDA (in line with peers) and add INR13 per share for its stake in Tata Capital.

Tata Motors Commercial Vehicles: Quarterly Performance (Standalone)

Y/E March	FY25				FY26E				FY25	FY26E	FY26E	Var (%)
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE				
Net Operating income	178,980	155,180	170,400	249,700	156,820	168,610	204,040	216,665	754,260	746,135	207,988	-1.9
Change (%)	4.9	-23.0	-15.6	15.4	-12.4	8.7	19.7	-13.2	-4.6	-1.1	11.5	
RM Cost (% of Sales)	67.7	67.9	68.8	67.6	67.1	69.0	69.9	69.0	67.9	68.9	69.2	
Staff Costs (% of sales)	6.7	7.4	6.5	5.1	7.4	6.9	5.6	5.4	3.8	-1.7	6.2	
Other Exp (% of sales)	14.0	14.1	12.9	12.4	13.4	11.8	11.6	11.3	14.1	12.0	11.4	
EBITDA	20,790	16,530	20,150	37,220	18,900	20,830	26,060	30,931	88,500	96,721	27,518	-5.3
EBITDA Margins (%)	11.6	10.7	11.8	14.9	12.1	12.4	12.8	14.3	11.7	13.0	13.2	-45.8
Change (%)	30	-21	-10	44	-9	26	29	-17	4	9	20.7	
Non-Operating Income	830	1,760	3,060	-1,630	2,450	2,780	2,720	2,904	4,020	10,854	2,500	8.8
Interest	1,620	2,110	2,200	-420	1,740	1,860	1,430	1,472	5,510	6,502	1,890	
Depreciation & Amort.	4,870	4,840	4,880	5,870	4,230	4,120	4,170	4,257	20,460	16,777	4,200	
PBT before EO Exp	15,350	11,220	16,030	30,070	16,350	17,570	23,180	28,106	66,490	85,206	23,928	-3.1
EO Exp/(Inc)	0	330	240	0	100	23,660	15,450	0	0	39,210	0	
PBT after EO Exp	15,350	10,890	15,790	30,070	16,250	-6,090	7,730	28,106	66,490	45,996	23,928	-67.7
Tax	2,763	4,460	1,620	2,980	2,140	4,120	2,120	6,957	5,170	15,337	5,503	
Effective Tax Rate (%)	18.0	41.0	10.3	9.9	13.2	23.4	27.4	24.8	7.8	33.3	23.0	
PAT	12,587	6,430	14,170	27,090	14,110	-10,210	5,610	21,149	61,320	30,659	18,424	-69.6
Change (%)	0	0	0	34	12	-259	-60	-22	16	-50	30.2	
Adj PAT	12,587	6,760	14,410	27,090	14,210	13,450	15,908	21,149	61,320	64,718	18,424	-13.7
Change (%)	34.5	-55.7	-13.0	29.0	12.9	99.0	10.4	-21.9	0.3	5.5	30.2	

E: MOFSL Estimates

Financials restated wef FY25, hence prior year financials not comparable



Key takeaways from the management commentary

3Q performance

- TMCV delivered a strong 3QFY26 performance with wholesales of 116,800 units, up 20% YoY. Growth was led by strong double-digit growth across all segments, except buses, which grew 4% in 3Q.
- EBIT, before exceptional items, rose ~45% YoY to INR23.2b, while FCF was INR47.5b, supported by strong operating leverage and disciplined working capital management. Net cash position strengthened to INR39b as of 9MFY26.
- Exceptional items of INR15.5b incurred in 3Q included provisions for the new labor code (INR6b), demerger-related costs (INR9.6b), and Iveco acquisition expenses (INR820m).
- Margin expansion was driven by scale benefits and favorable mix, partially offset by material cost inflation. Warranty costs increased due to rate recalibration but remained below 2% of sales on a YTD basis.

Business update/demand outlook

- Market leadership was sustained with a 35.5% domestic CV market share, supported by sharp recovery in HCV share to 58.2% (53.9% in FY25), steady ILMCV share at 40.0%, stable SCV share of 26.3%, and passenger carrier share of 35.9%.
- End-market conditions improved post-GST 2.0 with higher fleet utilization across segments. Firming up of freight rates led to improved fleet operator profitability and pick-up in replacement demand. The trucks segment witnessed a sharp cyclical recovery in this quarter (+24.2% YoY) after a subdued 1H, aided by festive demand, resumption of infrastructure projects after an elongated monsoon period.
- ILMCV segment is seeing improved demand due to ecommerce and pick-up in manufacturing segment.
- SCV and pickup retails reached their highest quarterly levels since 1QFY24, driven by strong performance of Ace Pro and Ace Gold variants.
- The bus business remained resilient, supported by a government order book exceeding 6,000 units, coupled with sustained demand for school buses.
- Management expects 4QFY26 to be the strongest quarter, supported by infrastructure spending, execution of government bus orders, continued truck recovery, SCV momentum, and stable non-cyclical revenue. Management also expects the demand momentum to sustain in 1H, albeit over a low base.

Capex and Investments

- Investment spending remained disciplined at INR5.5b in 3QFY26 and INR20b in 9MFY26, largely directed toward R&D, product development, and future-ready platforms.
- Capex guidance has been maintained, with no compromise on investments in new technologies, electrification, safety, and digital capabilities.
- There is flexibility in shifting capacities between four MHCV and ILMCV plants, with debottlenecking initiatives underway to address industry-wide supply tightness amid strong demand.

New Launches

- TMCV launched 17 next-generation trucks in Jan'26, representing a comprehensive portfolio refresh across safety, efficiency, and profitability, with all models compliant with stringent European ECE R29-03 safety standards.
- Key launches included the Prima 3540.K, the company's most powerful tipper targeting infrastructure-led demand, and the Azura series in the 7–19T ILMCV segment with redesigned cabins, higher payloads, and improved fuel efficiency.
- Tata Trucks.ev now offers India's broadest electric truck portfolio under the proprietary I-MOEV architecture, featuring modular battery packs, in-house BMS, and e-axes across multiple use cases.

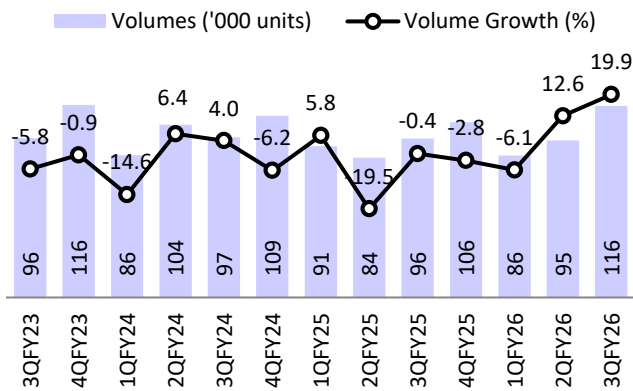
Exports

- Export volumes surged 71% YoY in 3Q to 7,700 units, led by recovery in Sri Lanka, SAARC markets, the Middle East, and Sub-Saharan Africa.
- Export revenue is approaching the historical peak levels despite volumes remaining below FY17 highs, reflecting improved product mix and realization.
- Launch of Euro 6-compliant trucks for the Middle East and North Africa positions TMCV as a key beneficiary of tightening emission norms in these regions.

Focus areas

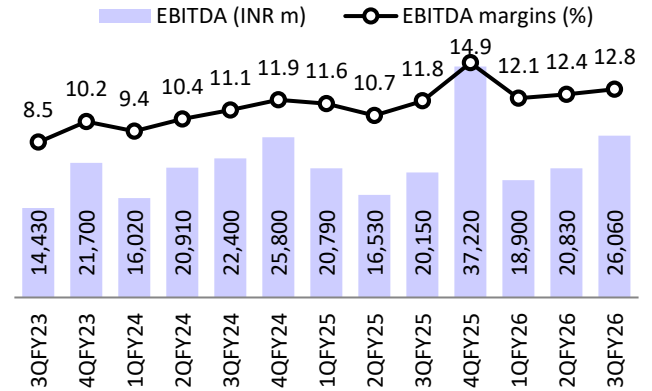
- Management continues to prioritize sustainable margin delivery through realization improvement, price hikes (1% this quarter) to mitigate commodity inflation, and leverage scale benefits.
- Replacement demand, acceleration under GST 2.0, remains a key medium-term growth lever, supported by improving fleet economics.
- Strengthening non-cyclical revenue streams remains a focus, including Smart City Mobility e-bus operations with over 3,600 e-buses deployed and Fleet Edge digital services, where subscription renewals have accelerated meaningfully.
- Medium-term growth will be driven by leadership in core CV segments, modernized product portfolio, expansion in EV and alternative fuel ecosystems, and continued international market penetration.

Exhibit 1: Volume trend



Source: Company, MOFSL

Exhibit 2: EBITDA margin trend



Source: Company, MOFSL; financials restated wef FY25, hence prior year financials not comparable

Exhibit 3: Margin drivers in 3Q

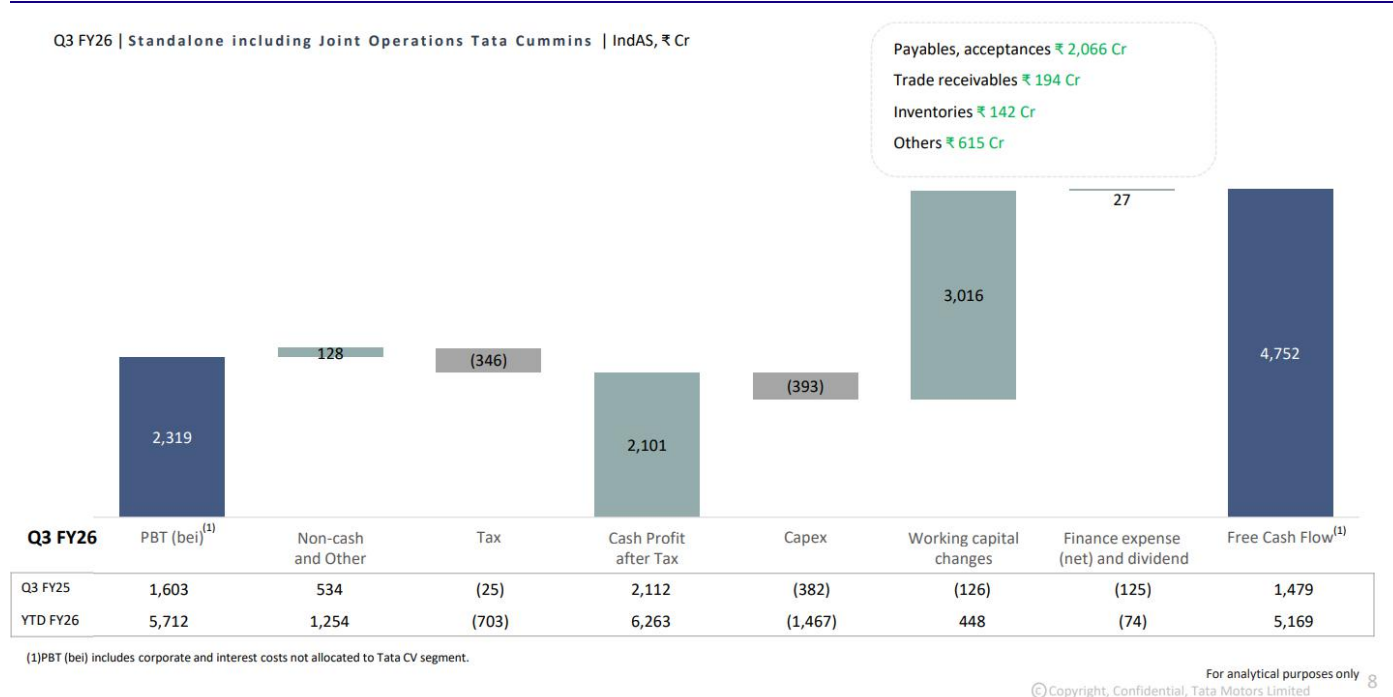
Q3 FY26 | Commercial Vehicles Segment | IndAS, ₹ Cr

₹ Cr. IndAS



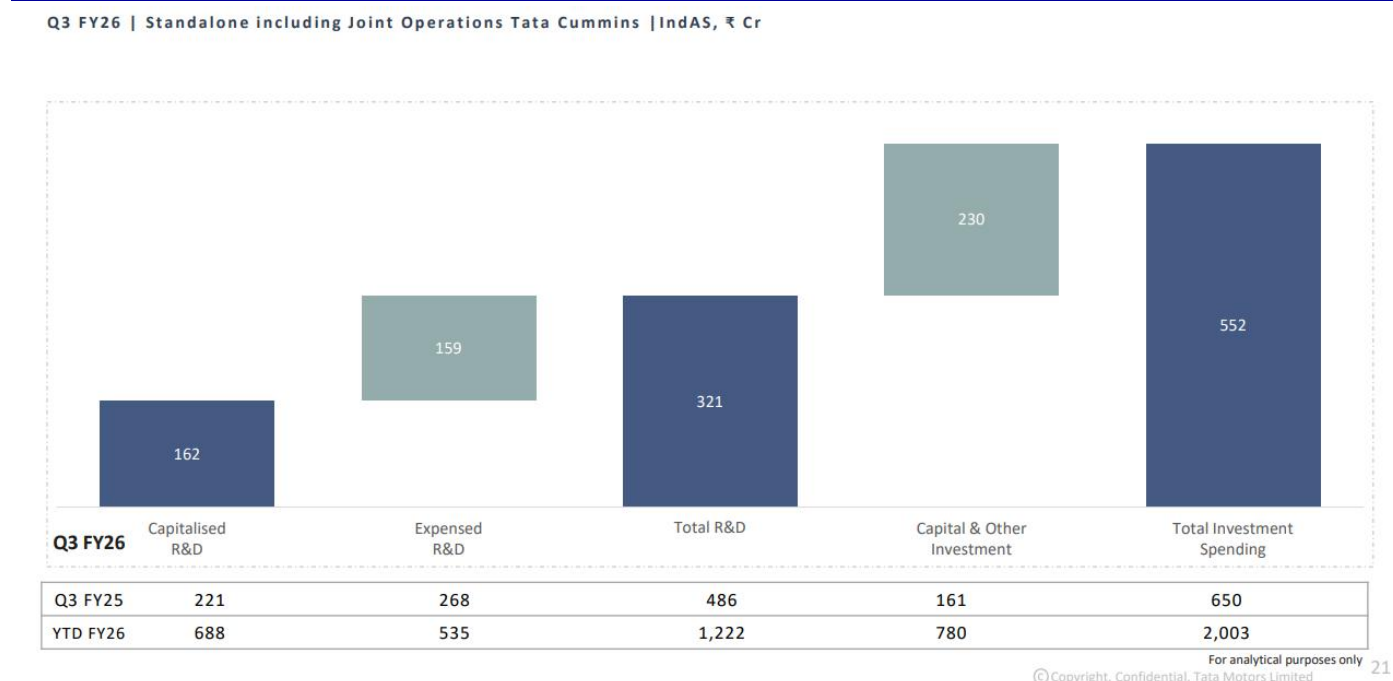
Source: Company, MOFSL

Exhibit 4: FCF of INR52b delivered in 9M



Source: Company, MOFSL

Exhibit 5: 3QFY26 investment spend was INR5.5b; 9MFY26 spend stood at INR20b



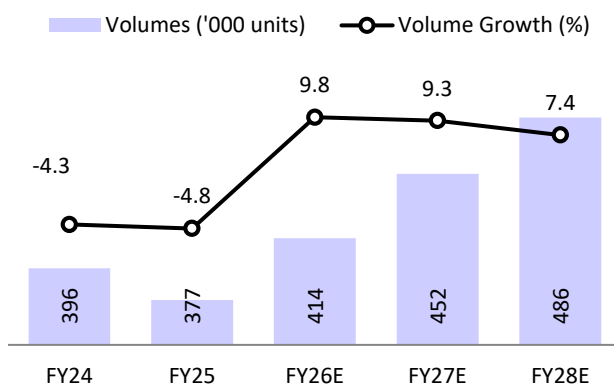
Source: Company, MOFSL

Valuation and view

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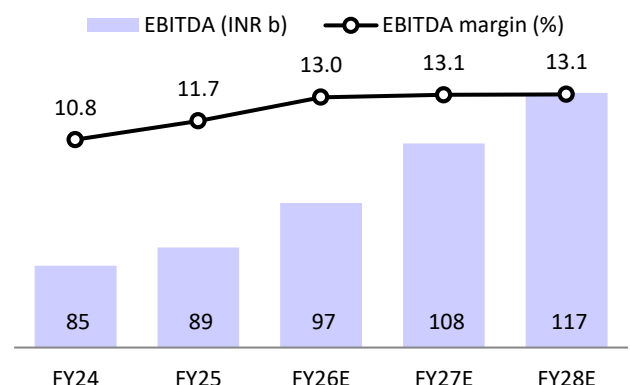
Story in charts

Exhibit 6: Volume growth trajectory



Source: Company, MOFSL,

Exhibit 7: EBITDA and EBITDA margin trend



Source: Company, MOFSL, financials restated wef FY25, hence prior year financials not comparable

Financials and valuations

Income Statement				(INR m)
Y/E March	2025	2026E	2027E	2028E
Total Income	754,260	746,135	823,352	893,218
Change (%)	-4.6	-1.1	10.3	8.5
EBITDA	88,500	96,721	107,764	117,097
Change (%)	4.0	9.3	11.4	8.7
% of Net Sales	11.7	13.0	13.1	13.1
Depreciation	20,460	16,777	17,227	17,677
EBIT	68,040	79,944	90,537	99,420
Interest	5,510	6,502	6,837	6,884
Other Income	4,020	10,854	11,939	13,133
EO Exp/(Inc)	0	39,210	0	0
Forex Gain/ (Loss)	-90	910	0	0
PBT	66,460	45,996	95,640	105,669
Tax	5,170	15,337	23,910	26,417
Reported PAT	61,290	30,659	71,730	79,252
Change (%)	16.4	-50.0	134.0	10.5
Adj. PAT	61,320	64,718	71,730	79,252
Change (%)	0.3	5.5	10.8	10.5

Balance Sheet				(INR m)
Y/E March	2025	2026E	2027E	2028E
Sources of Funds				
Share Capital	7,360	7,360	7,360	7,360
Reserves	77,450	134,808	197,337	265,550
Net Worth	84,810	142,168	204,697	272,910
Loans	54,640	53,440	51,740	50,240
Deferred Tax	6,350	6,668	7,001	7,351
Capital Employed	145,800	202,275	263,438	330,501
Net Fixed Assets	113,820	125,202	137,722	151,494
Capital WIP	6,500	6,825	7,166	7,525
Goodwill	0	0	0	0
Investments	100,100	90,100	150,100	210,100
Curr.Assets	151,710	166,478	166,123	169,899
Inventory	31,540	30,663	33,836	36,708
Sundry Debtors	22,780	22,481	24,808	26,913
Cash & Bank Bal.	15,790	29,617	21,589	18,157
Loans & Advances	33,150	33,813	34,489	35,179
Others	48,450	49,904	51,401	52,943
Current Liab. & Prov.	226,330	186,330	197,673	208,517
Sundry Creditors	132,630	90,332	99,319	107,746
Other Liabilities	51,320	52,346	53,393	54,461
Provisions	42,380	43,651	44,961	46,310
Net Current Assets	-74,620	-19,852	-31,550	-38,618
Appl. of Funds	145,800	202,275	263,438	330,501

Financials and valuations

Ratios

Y/E March	2026E	2027E	2028E
Basic (INR)			
EPS	17.6	19.5	21.5
EPS Growth (%)	5.5	10.8	10.5
Cash EPS	22.1	24.2	26.3
Book Value (Rs/Share)	38.6	55.6	74.2
DPS	2.0	2.5	3.0
Payout (Incl. Div. Tax) %	11.4	12.8	13.9
Valuation (x)			
Consolidated P/E	26.7	24.1	21.8
EV/EBITDA	17.2	14.9	13.3
EV/Sales	2.2	2.0	1.7
Price to Book Value	12.2	8.4	6.3
Dividend Yield (%)	0.4	0.5	0.6
Profitability Ratios (%)			
RoE	57.0	41.4	33.2
RoCE (Post-tax)	34.8	33.0	28.4
RoIC	107.5	84.7	83.2
Turnover Ratios			
Debtors (Days)	11	11	11
Inventory (Days)	11	11	11
Creditors (Days)	64	64	64
Leverage Ratio			
Net Auto Debt/Equity (x)	-0.1	-0.2	-0.3

Cash Flow Statement

Y/E March	2026E	2027E	2028E
(INR m)			
OP/(Loss) before Tax	85,206	95,640	105,669
Int/Div. Received	-4,352	-5,103	-6,250
Depreciation	16,777	17,227	17,677
Direct Taxes Paid	-15,337	-23,910	-26,417
(Inc)/Dec in WC	-40,941	3,670	3,636
Other Items	-10,757	-4,954	-4,194
CF from Op Activity	30,597	82,570	90,122
Extra-ordinary Items	0	0	0
CF after EO Items	30,597	82,570	90,122
CF from Inv Activity	-1,707	-72,861	-74,131
Issue of Shares	0	0	0
Inc/(Dec) in Debt	-1,200	-1,700	-1,500
Interest Paid	-6,502	-6,837	-6,884
Dividends Paid	-7,360	-9,200	-11,040
CF from Fin Activity	-15,062	-17,737	-19,424
Inc/(Dec) in Cash	13,828	-8,028	-3,432
Add: Beginning Bal.	15,790	29,617	21,589
Closing Balance	29,618	21,589	18,157

E: MOFSL Estimates

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NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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