

# Avenue Supermarts

Estimate changes

TP change

Rating change



|                       |               |
|-----------------------|---------------|
| Bloomberg             | DMART IN      |
| Equity Shares (m)     | 651           |
| M.Cap.(INRb)/(USDb)   | 2473.6 / 27.4 |
| 52-Week Range (INR)   | 4950 / 3337   |
| 1, 6, 12 Rel. Per (%) | -2/-10/-9     |
| 12M Avg Val (INR M)   | 2346          |

## Financials & Valuations (INR b)

| Y/E March         | FY26E | FY27E | FY28E |
|-------------------|-------|-------|-------|
| Sales             | 683   | 801   | 928   |
| EBITDA            | 51    | 60    | 70    |
| Adj. PAT          | 29    | 34    | 38    |
| EBITDA Margin (%) | 7.4   | 7.5   | 7.5   |
| Adj. EPS (INR)    | 44    | 52    | 58    |
| EPS Gr. (%)       | 7     | 16    | 12    |
| BV/Sh. (INR)      | 374   | 425   | 483   |
| <b>Ratios</b>     |       |       |       |
| Net D:E           | 0.1   | 0.1   | 0.1   |
| RoE (%)           | 12.6  | 12.9  | 12.8  |
| RoCE (%)          | 12.3  | 12.3  | 12.0  |
| Payout (%)        | 0.0   | 0.0   | 0.0   |
| <b>Valuations</b> |       |       |       |
| P/E (x)           | 85.6  | 73.6  | 65.6  |
| EV/EBITDA (x)     | 49.2  | 41.6  | 36.1  |
| EV/Sales (X)      | 3.6   | 3.1   | 2.7   |
| Div. Yield (%)    | 0.0   | 0.0   | 0.0   |
| FCF Yield (%)     | 0.0   | -0.1  | 0.0   |

## Shareholding pattern (%)

| As On    | Sep-25 | Jun-25 | Sep-24 |
|----------|--------|--------|--------|
| Promoter | 74.7   | 74.7   | 74.7   |
| DII      | 9.1    | 9.3    | 7.5    |
| FII      | 8.7    | 8.3    | 10.0   |
| Others   | 7.5    | 7.8    | 7.9    |

FII Includes depository receipts

**CMP: INR3,801**

**TP: INR4,600 (+21%)**

**Buy**

## Strong beat on profitability; sustainability remains key

- Avenue Supermarts (DMART) delivered a strong beat on profitability in 3QFY26, driven primarily by gross margin (GM) expansion.
- GM expanded 50bp YoY to 14.6% (~60bp beat) in 3Q, likely driven by GST reduction benefits (lower discounting) and a favorable category mix (higher GM&A and FMCG share at the expense of the lower-margin Food category).
- Further, after several quarters of elevated cost of retailing (CoR), DMART reported a stable CoR per sqft in 3Q, driving 50bp EBITDA margin expansion to 8.4% (~80bp beat) and a 20% YoY standalone EBITDA growth (11% beat).
- While margin performance was encouraging, revenue growth moderated to ~13% YoY, largely driven by ~14% store area addition, as like-for-like (LFL) growth moderated to 5.6% (vs. 6.8% in 2Q and 8.3% YoY).
- DMART added 10 stores in 3QFY26 (~27 in 9MFY26 vs. 22 YoY). The acceleration in the pace of store additions remains the primary growth driver for DMART. We continue to build in 60 store additions in FY26.
- While DMART saw a margin recovery after several quarters, we believe increased pricing competition from QC could prevent margin sustainability and remains a key monitorable in the near term.
- We raise our FY26-28 EBITDA and PAT by ~3-5%, primarily driven by higher GM. We build in a CAGR of 16%/16%/12% in DMART's consol. revenue/EBITDA/PAT over FY25-28E, driven by a 15% CAGR in store additions and ~6% LFL growth.
- We assign a ~43x FY28 EV/EBITDA multiple (implying ~79x FY28 P/E) to arrive at our revised TP of INR4,600. **We reiterate our BUY on DMART.**

## 20%/18% YoY EBITDA/PAT growth driven by a sharp margin expansion

- Standalone revenue grew ~13% YoY to INR176b (in-line), driven by ~14% area additions and 5.6% LFL growth (vs. 6.8% in 2Q and 8.3% YoY).
- The company added 10 stores/0.4m sqft area to reach 442 stores and 18.3m sqft. This implies addition of an average 40k sqft stores in 3QFY26 (which is slightly lower than average store size of 41.4k sqft).
- DMART's store count rose ~14% YoY, while annualized revenue per store declined ~1% YoY to INR1.6b and annualized revenue/sq. ft was flat YoY at INR38.9k.
- Standalone gross profit came in at INR25.6b (up ~17% YoY, 4% above) as GM expanded ~50bp YoY to 14.6% (~60bp beat).
- The higher-margin General Merchandise and Apparel (GM&A) category share improved ~15bp YoY to 22.3%, while that of Non-food FMCG rose ~45bp YoY to 20.2%. Meanwhile, the Foods category share declined ~60bp YoY to 57.5%, likely due to the impact of the GST transition and deflation in staples.
- Standalone EBITDA stood at INR14.8b (11% beat), rising ~20% YoY, as margins expanded 47bp YoY to 8.4% (80bp beat), driven by higher GM, while CoR per sq. ft. remained stable YoY (vs. ~7% YoY increase or ~30bp higher in 2QFY26).

- Employee costs surged 32% YoY, while other expenses grew at a modest ~7% YoY.
- Depreciation increased 18% YoY, finance costs jumped 2.2x YoY, while other income declined ~17% YoY.
- As a result, standalone PAT at INR9.2b (12% beat) was up ~18% YoY, with PAT margin expanding 20bp YoY to 5.2%.
- For 9MFY26, DMART's standalone revenue/EBITDA/PAT grew 15%/13%/8%.

### Strong standalone results drive beat, consol EBITDA up 20% YoY

- Consolidated revenue grew 13.3% YoY to INR181b (in-line).
- Consol. GP grew 18% YoY to INR27.7b(5% above), as margins expanded 58bp YoY to 15.3% (~65bp beat).
- Consol. EBITDA rose 20% YoY to INR14.6b (11% beat), as margins expanded ~45bp YoY to 8.1%, largely driven by higher standalone gross margin and slightly lower operating losses in the subsidiary (~3.6% operating loss margin, vs. -4.4% YoY and our estimate of -4.1%).
- Consol PAT grew ~18% YoY to INR8.6b (12% beat). PAT margins expanded ~20bp YoY to 4.7% (+60bp QoQ).

### Growth rebounds in FMCG; low-margin Food category salience decline

- **GM&A:** The segment grew ~14% YoY in 3Q (vs. 15% YoY in 2Q), with its share in DMART's category mix rising 15bp YoY to 22.3%.
- **Food:** Foods, the largest contributor to DMART's revenue, saw a moderation in growth to **~12% YoY in 3Q (vs. ~16% YoY in 2QFY26)**, likely due to deflation. As a result, the category's contribution declined ~60bp YoY to 57.5%.
- **Non-food FMCG:** The segment saw a **rebound in growth**, with ~16% YoY growth (vs. ~13% YoY in 2Q), resulting in its share rising ~45bp YoY to 20.2%.

### Revenue growth impacted by deflation in staples

- **Leadership transition:** CEO-designate, Mr. Anshul Asawa, will be appointed as CEO from 1st Feb, 2026, and MD from 1st April, 2026.
- **Bill cuts and ABV:** Total bill cuts at 103m grew 12% YoY in 3QFY26, while the average basket value (ABV) rose 1% YoY to INR1,710.
- **Growth:** Revenue growth was partially impacted by deflation in staples.

### Valuation and view

- While DMART saw a margin recovery after several quarters, we believe increased pricing competition from QC could prevent margin sustainability and remains a key monitorable in the near term.
- We believe DMART's value-focused model and superior store economics would ensure its competitiveness and customer relevance over the longer term, despite QC's convenience-focused model.
- Acceleration in store addition remains the key growth trigger for DMART. We build in ~60 store additions in FY26.
- We raise our FY26-28 EBITDA and PAT by ~3-5%, primarily driven by higher GM. We build in a CAGR of 16%/16%/12% in DMART's consol. revenue/EBITDA/PAT over FY25-28E, driven by a 15% CAGR in store additions and ~6% LFL growth.
- We assign a ~43x FY28 EV/EBITDA multiple (implying ~79x FY28 P/E) to arrive at our revised TP of INR4,600 (earlier INR4,300). We **reiterate our BUY on DMART**.

### Consolidated quarterly earnings

(INR b)

| Y/E March         | FY25  |       |       |       | FY26E |       |       |       | FY25 | FY26E | FY26<br>3QE | Est<br>Var (%) |
|-------------------|-------|-------|-------|-------|-------|-------|-------|-------|------|-------|-------------|----------------|
|                   | 1Q    | 2Q    | 3Q    | 4Q    | 1Q    | 2Q    | 3Q    | 4QE   |      |       |             |                |
| Revenue           | 140.7 | 144.4 | 159.7 | 148.7 | 163.6 | 166.8 | 181.0 | 171.6 | 594  | 683   | 181.0       | 0.0            |
| YoY Change (%)    | 18.6  | 14.4  | 17.7  | 16.9  | 16.3  | 15.5  | 13.3  | 15.4  | 16.9 | 15.1  |             |                |
| Total Expenditure | 128.5 | 133.5 | 147.6 | 139.2 | 150.6 | 154.6 | 166.4 | 160.8 | 549  | 632   | 167.8       | (0.9)          |
| EBITDA            | 12.2  | 10.9  | 12.2  | 9.6   | 13.0  | 12.1  | 14.6  | 10.8  | 45   | 51    | 13.2        | 11.1           |
| EBITDA margin (%) | 8.7   | 7.6   | 7.6   | 6.4   | 7.9   | 7.3   | 8.1   | 6.3   | 7.6  | 7.4   | 7.3         |                |
| Change YoY (%)    | 18.0  | 8.8   | 8.7   | 1.2   | 6.4   | 11.0  | 20.2  | 12.6  | 9.3  | 12.6  |             |                |
| Depreciation      | 1.9   | 2.1   | 2.3   | 2.4   | 2.3   | 2.5   | 2.7   | 2.8   | 9    | 10    | 2.7         | 0.4            |
| Interest          | 0.2   | 0.2   | 0.2   | 0.2   | 0.3   | 0.3   | 0.4   | 0.4   | 1    | 1     | 0.4         | 0.3            |
| Other Income      | 0.4   | 0.3   | 0.2   | 0.3   | 0.2   | 0.2   | 0.2   | 0.2   | 1    | 1     | 0.2         |                |
| PBT               | 10.5  | 9.0   | 10.0  | 7.2   | 10.6  | 9.4   | 11.8  | 7.8   | 37   | 40    | 10.3        | 13.8           |
| Tax               | 2.8   | 2.4   | 2.7   | 1.7   | 2.8   | 2.6   | 3.2   | 2.0   | 10   | 11    | 2.7         |                |
| Rate (%)          | 26.6  | 27.0  | 27.3  | 23.5  | 26.9  | 27.3  | 27.2  | 25.9  | 26.3 | 26.9  | 26.3        |                |
| Reported PAT      | 7.7   | 6.6   | 7.2   | 5.5   | 7.7   | 6.9   | 8.6   | 5.8   | 27   | 29    | 7.6         | 12.4           |
| Adj. PAT          | 7.7   | 6.6   | 7.2   | 5.5   | 7.7   | 6.9   | 8.6   | 5.8   | 27   | 29    | 7.6         | 12.4           |
| YoY Change (%)    | 17.5  | 5.8   | 4.7   | (2.2) | (0.1) | 4.1   | 18.3  | 4.5   | 7    | 7     |             |                |

E: MOFSL Estimates

### Exhibit 1: Valuation based on FY28E EBITDA

|                     | Methodology    | Driver (INR b) | Multiple | Fair Value (INR b) | Value/sh (INR) |
|---------------------|----------------|----------------|----------|--------------------|----------------|
| EBITDA              | FY28 EV/EBITDA | 70             | 43       | 3,013              | 4,641          |
| Less Net debt       |                |                |          | 27                 | 41             |
| <b>Equity value</b> |                |                |          | <b>2,986</b>       | <b>4,600</b>   |
| Shares o/s (m)      |                |                |          | 651                |                |
| CMP (INR)           |                |                |          |                    | 3,801          |
| <b>Upside (%)</b>   |                |                |          |                    | <b>21</b>      |

Source: MOFSL, Company

### Exhibit 2: Standalone quarterly results summary

| Standalone Quarterly          | 3QFY25   | 2QFY26   | 3QFY26   | YoY%  | QoQ%  | 3QFY26E  | v/s est (%) |
|-------------------------------|----------|----------|----------|-------|-------|----------|-------------|
| Revenue                       | 1,55,652 | 1,62,188 | 1,76,126 | 13.2  | 8.6   | 1,76,120 | 0.0         |
| Raw Material cost             | 1,33,762 | 1,39,090 | 1,50,477 | 12.5  | 8.2   | 1,51,534 | -0.7        |
| Gross Profit                  | 21,890   | 23,098   | 25,649   | 17.2  | 11.0  | 24,586   | 4.3         |
| Gross Margin (%)              | 14.1     | 14.2     | 14.6     | 50bp  | 32bp  | 14.0     | 60bp        |
| Employee Costs                | 2,660    | 3,311    | 3,504    | 31.7  | 5.8   | 3,364    | 4.2         |
| Other Expenses                | 6,878    | 7,487    | 7,338    | 6.7   | -2.0  | 7,855    | -6.6        |
| Total Expenses                | 1,43,300 | 1,49,888 | 1,61,319 | 12.6  | 7.6   | 1,62,752 | -0.9        |
| EBITDA                        | 12,352   | 12,300   | 14,808   | 19.9  | 20.4  | 13,368   | 10.8        |
| EBITDA margin (%)             | 7.9      | 7.6      | 8.4      | 47bp  | 82bp  | 7.6      | 82bp        |
| Depreciation and amortization | 2,039    | 2,282    | 2,409    | 18.2  | 5.6   | 2,415    | -0.3        |
| EBIT                          | 10,314   | 10,017   | 12,398   | 20.2  | 23.8  | 10,952   | 13.2        |
| EBIT margin (%)               | 6.6      | 6.2      | 7.0      | 41bp  | 86bp  | 6.2      | 82bp        |
| Finance Costs                 | 152      | 318      | 338      | 122.4 | 6.1   | 334      | 1.1         |
| Other income                  | 364      | 329      | 303      | -16.9 | -8.0  | 329      | -8.0        |
| Profit before Tax             | 10,526   | 10,028   | 12,363   | 17.5  | 23.3  | 10,947   | 12.9        |
| Tax                           | 2,680    | 2,563    | 3,133    | 16.9  | 22.2  | 2,715    | 15.4        |
| Tax rate (%)                  | 25.5     | 25.6     | 25.3     | -12bp | -22bp | 24.8     | 54bp        |
| Profit after Tax              | 7,846    | 7,465    | 9,231    | 17.6  | 23.6  | 8,232    | 12.1        |
| PAT margin (%)                | 5.0      | 4.6      | 5.2      | 20bp  | 64bp  | 4.7      | 57bp        |

Source: MOFSL, Company

### Exhibit 3: Standalone key operating metrics

|                                     | 3QFY25 | 2QFY26 | 3QFY26 | YoY% | QoQ% | 3QFY26E | v/s est (%) |
|-------------------------------------|--------|--------|--------|------|------|---------|-------------|
| Total stores                        | 387    | 432    | 442    | 14.2 | 2.3  | 442     | 0.0         |
| Store adds                          | 10     | 8      | 10     |      |      | 10      | 0.0         |
| Total area (m sqft)                 | 16.1   | 17.9   | 18.30  | 13.7 | 2.2  | 18.30   | 0.0         |
| Average store size (sqft)           | 41,602 | 41,435 | 41,403 | -0.5 | -0.1 | 41,403  | 0.0         |
| Average new store size added (sqft) | 30,000 | 37,500 | 40,000 | 33.3 | 6.7  | 40,000  | 0.0         |
| Annualized revenue per sqft (INR)   | 39,035 | 36,549 | 38,923 | -0.3 | 6.5  | 38,922  | 0.0         |
| Annualized revenue per store (INRb) | 1,630  | 1,516  | 1,612  | -1.1 | 6.4  | 1,612   | 0.0         |

Source: MOFSL, Company

**Exhibit 4: Consolidated quarterly results summary**

| Consolidated Quarterly        | 3QFY25          | 2QFY26          | 3QFY26          | YoY%        | QoQ%        | 3QFY26E         | v/s est (%) |
|-------------------------------|-----------------|-----------------|-----------------|-------------|-------------|-----------------|-------------|
| <b>Revenue</b>                | <b>1,59,726</b> | <b>1,66,763</b> | <b>1,81,009</b> | <b>13.3</b> | <b>8.5</b>  | <b>1,81,008</b> | <b>0.0</b>  |
| Raw Material cost             | 1,36,204        | 1,41,630        | 1,53,311        | 12.6        | 8.2         | 1,54,501        | -0.8        |
| <b>Gross Profit</b>           | <b>23,522</b>   | <b>25,133</b>   | <b>27,697</b>   | <b>17.8</b> | <b>10.2</b> | <b>26,507</b>   | <b>4.5</b>  |
| <b>Gross Margin (%)</b>       | <b>14.7</b>     | <b>15.1</b>     | <b>15.3</b>     | <b>58bp</b> | <b>23bp</b> | <b>14.6</b>     | <b>66bp</b> |
| Employee Costs                | 3,048           | 3,768           | 3,978           | 30.5        | 5.6         | 3,837           | 3.7         |
| Other Expenses                | 8,301           | 9,228           | 9,086           | 9.5         | -1.5        | 9,503           | -4.4        |
| <b>EBITDA</b>                 | <b>12,172</b>   | <b>12,136</b>   | <b>14,634</b>   | <b>20.2</b> | <b>20.6</b> | <b>13,167</b>   | <b>11.1</b> |
| <b>EBITDA margin (%)</b>      | <b>7.6</b>      | <b>7.3</b>      | <b>8.1</b>      | <b>46bp</b> | <b>81bp</b> | <b>7.3</b>      | <b>81bp</b> |
| Depreciation and amortization | 2,281           | 2,535           | 2,683           | 17.6        | 5.8         | 2,672           | 0.4         |
| EBIT                          | 9,891           | 9,602           | 11,951          | 20.8        | 24.5        | 10,495          | 13.9        |
| EBIT margin (%)               | 6.2             | 5.8             | 6.6             | 41bp        | 84bp        | 5.8             | 80bp        |
| Finance Costs                 | 182             | 350             | 368             | 102.2       | 5.3         | 367             | 0.3         |
| Other income                  | 241             | 196             | 169             | -29.9       | -13.5       | 200             | -15.4       |
| <b>Profit before Tax</b>      | <b>9,951</b>    | <b>9,448</b>    | <b>11,752</b>   | <b>18.1</b> | <b>24.4</b> | <b>10,328</b>   | <b>13.8</b> |
| Tax                           | 2,715           | 2,582           | 3,194           | 17.6        | 23.7        | 2,716           | 17.6        |
| Tax rate (%)                  | 27.3            | 27.3            | 27.2            | -11bp       | -15bp       | 26.3            | 88bp        |
| <b>Profit after Tax</b>       | <b>7,236</b>    | <b>6,866</b>    | <b>8,558</b>    | <b>18.3</b> | <b>24.6</b> | <b>7,612</b>    | <b>12.4</b> |
| <b>PAT margin (%)</b>         | <b>4.5</b>      | <b>4.1</b>      | <b>4.7</b>      | <b>20bp</b> | <b>61bp</b> | <b>4.2</b>      | <b>52bp</b> |

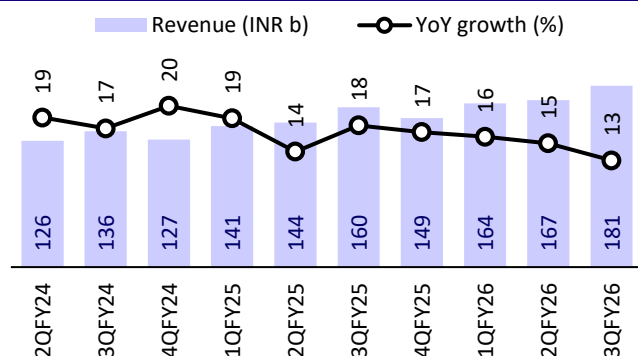
Source: MOFSL, Company

**Exhibit 5: Summary of changes to our consolidated estimates**

|                             | FY26E | FY27E | FY28E |
|-----------------------------|-------|-------|-------|
| <b>Revenue (INR b)</b>      |       |       |       |
| Old                         | 682   | 802   | 927   |
| Actual/New                  | 683   | 801   | 928   |
| Change (%)                  | 0.2   | -0.2  | 0.1   |
| <b>Gross Profit (INR b)</b> |       |       |       |
| Old                         | 101   | 119   | 138   |
| Actual/New                  | 102   | 121   | 140   |
| Change (%)                  | 1.6   | 1.4   | 1.4   |
| <b>Gross margin (%)</b>     |       |       |       |
| Old                         | 14.8  | 14.8  | 14.9  |
| Actual/New                  | 15.0  | 15.1  | 15.1  |
| Change (bp)                 | 21bp  | 24bp  | 20bp  |
| <b>EBITDA (INR b)</b>       |       |       |       |
| Old                         | 49    | 58    | 67    |
| Actual/New                  | 51    | 60    | 70    |
| Change (%)                  | 3.7   | 4.1   | 3.6   |
| <b>EBITDA margin (%)</b>    |       |       |       |
| Old                         | 7.1   | 7.2   | 7.2   |
| Actual/New                  | 7.4   | 7.5   | 7.5   |
| Change (bp)                 | 25bp  | 31bp  | 26bp  |
| <b>Net Profit (INR b)</b>   |       |       |       |
| Old                         | 28    | 32    | 36    |
| Actual/New                  | 29    | 34    | 38    |
| Change (%)                  | 3.8   | 4.8   | 4.7   |
| <b>EPS (INR)</b>            |       |       |       |
| Old                         | 42.8  | 49.2  | 55.4  |
| Actual/New                  | 44.4  | 51.6  | 58.0  |
| Change (%)                  | 3.8   | 4.8   | 4.7   |

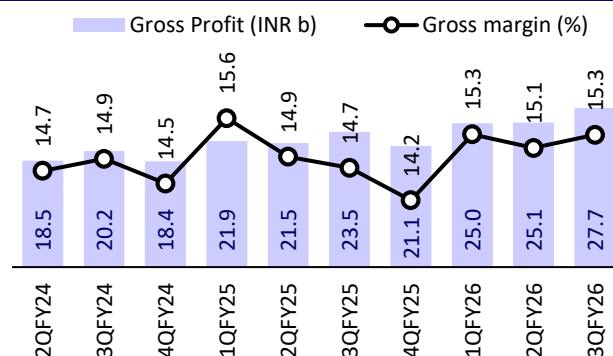
## Story in charts

**Exhibit 6: Consol. revenue grew ~13% YoY, led by ~14% store area additions and 5.6% LFL growth**



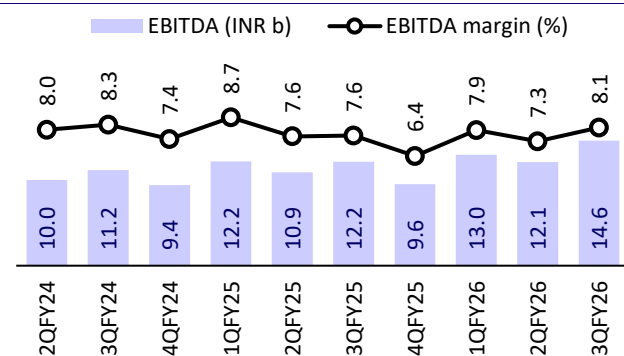
Source: Company, MOFSL

**Exhibit 7: Consol. GM expanded ~58bp YoY in 3QFY26**



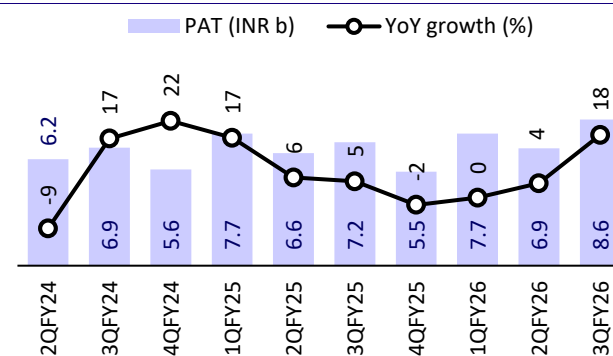
Source: Company, MOFSL

**Exhibit 8: Consol. EBITDA grew 20% YoY; margin expanded ~45bp YoY**



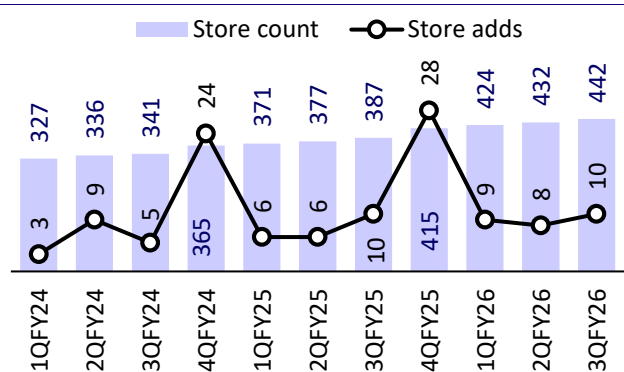
Source: MOFSL, Company

**Exhibit 9: Consol. PAT rose 18% YoY in 3QFY26**



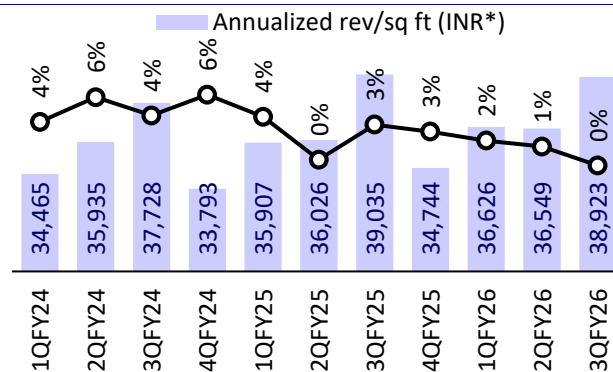
Source: MOFSL, Company

**Exhibit 10: Added 10 stores and 0.4 m sqft area in 3QFY26**



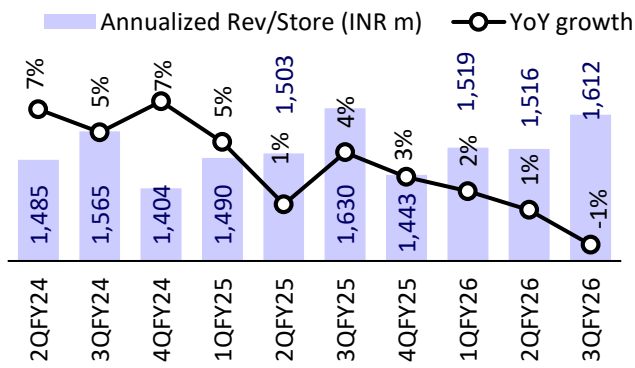
Source: MOFSL, Company

**Exhibit 11: Annualized revenue/sqft remained flat YoY**



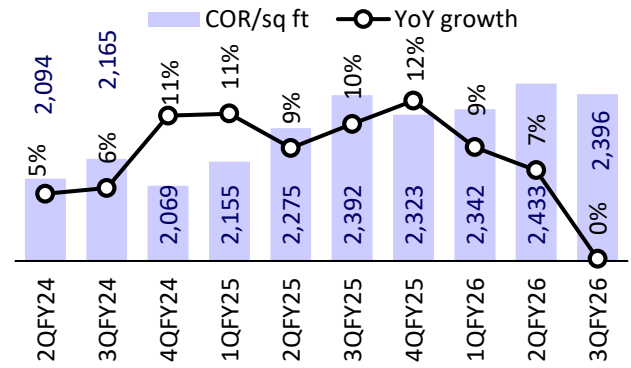
Source: MOFSL, Company

**Exhibit 12: Annualized revenue/store declined 1% YoY**



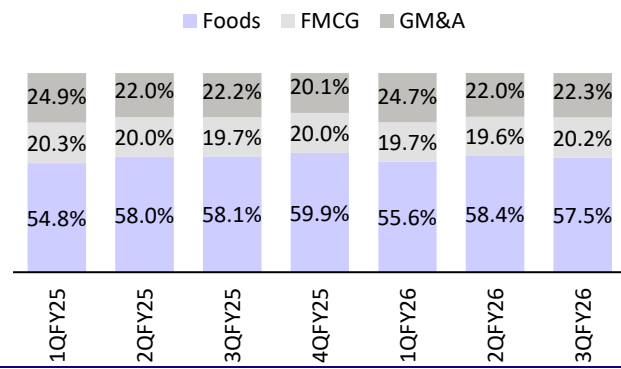
Source: MOFSL, Company

**Exhibit 13: Annualized CoR/sqft flat YoY during 3QFY26**



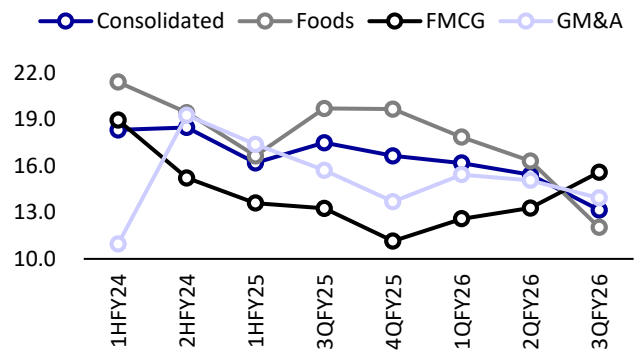
Source: MOFSL, Company

**Exhibit 14: FMCG and GM&A share grew ~43bp/~15bp YoY at the expense of Food**



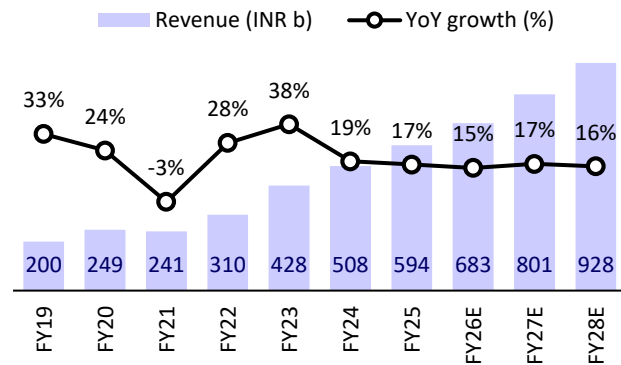
Source: MOFSL, Company

**Exhibit 15: Non-food FMCG growth rebounded (+16% YoY), while Foods growth moderated to 12% YoY in 3QFY26**



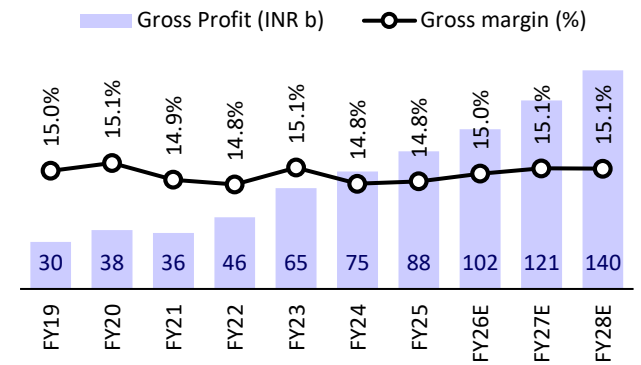
Source: MOFSL, Company

**Exhibit 16: Expect ~16% consol. revenue CAGR over FY25-28**



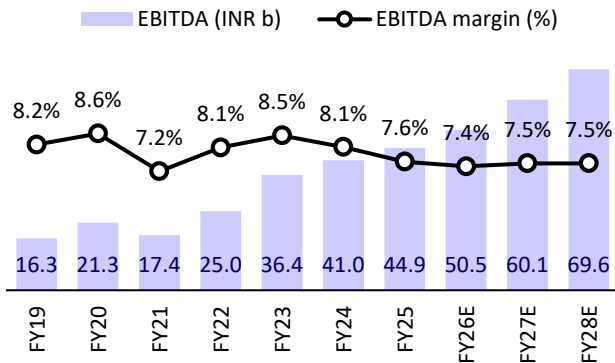
Source: MOFSL, Company

**Exhibit 17: Expect ~17% gross profit CAGR over FY25-28**



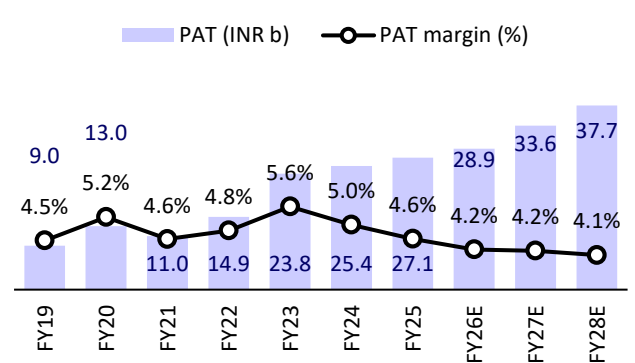
Source: MOFSL, Company

**Exhibit 18: Expect ~16% EBITDA CAGR over FY25-28**



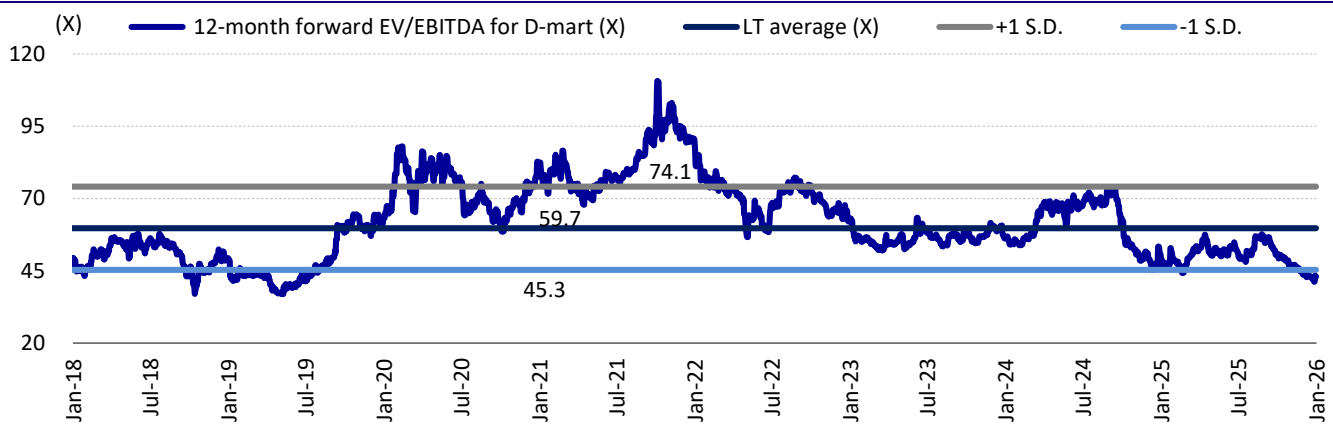
Source: MOFSL, Company

**Exhibit 19: Expect ~12% PAT CAGR over FY25-28**



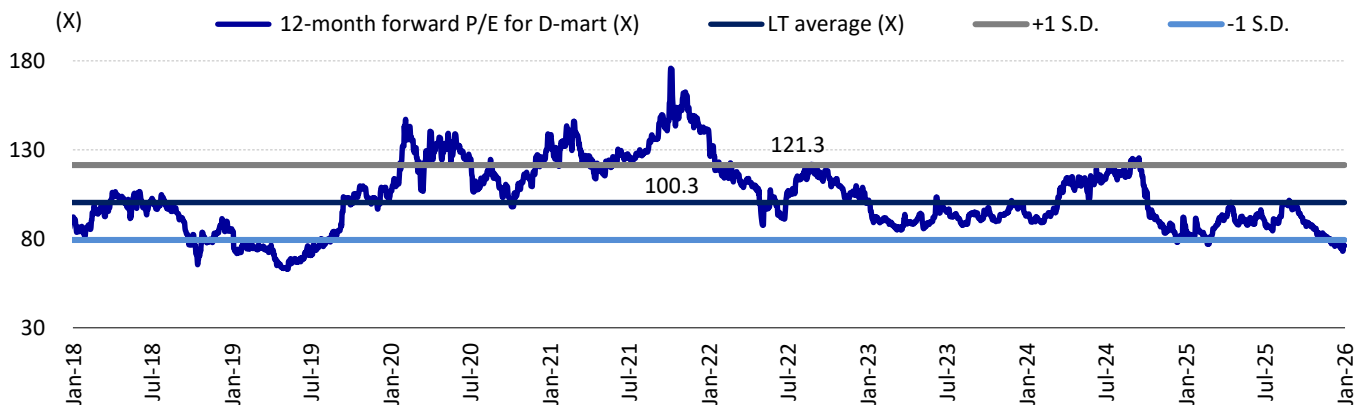
Source: MOFSL, Company

**Exhibit 20: DMART is currently trading at ~43x (~28% below its LT average) one-year forward rolling EV/EBITDA**



Source: MOFSL, Company

**Exhibit 21: DMART is currently trading at ~76x (~24% below its LT average) one-year forward rolling P/E**



Source: MOFSL, Company

## Financials and valuation

### Consolidated - Income Statement

(INR m)

| Y/E March                           | FY21            | FY22            | FY23            | FY24            | FY25            | FY26E           | FY27E           | FY28E           |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Total Income from Operations</b> | <b>2,41,431</b> | <b>3,09,763</b> | <b>4,28,396</b> | <b>5,07,888</b> | <b>5,93,581</b> | <b>6,82,930</b> | <b>8,00,561</b> | <b>9,28,265</b> |
| Change (%)                          | -2.9            | 28.3            | 38.3            | 18.6            | 16.9            | 15.1            | 17.2            | 16.0            |
| Raw Materials                       | 2,05,547        | 2,63,974        | 3,63,840        | 4,32,745        | 5,05,517        | 5,80,716        | 6,80,041        | 7,88,549        |
| <b>Gross Profit</b>                 | <b>35,884</b>   | <b>45,789</b>   | <b>64,556</b>   | <b>75,143</b>   | <b>88,064</b>   | <b>1,02,214</b> | <b>1,20,521</b> | <b>1,39,716</b> |
| Margin (%)                          | 14.9            | 14.8            | 15.1            | 14.8            | 14.8            | 15.0            | 15.1            | 15.1            |
| Employees Cost                      | 5,366           | 6,162           | 7,470           | 9,061           | 11,659          | 15,161          | 17,612          | 20,422          |
| Other Expenses                      | 13,088          | 14,642          | 20,716          | 25,044          | 31,531          | 36,537          | 42,830          | 49,662          |
| <b>Total Expenditure</b>            | <b>2,24,000</b> | <b>2,84,778</b> | <b>3,92,025</b> | <b>4,66,851</b> | <b>5,48,707</b> | <b>6,32,414</b> | <b>7,40,483</b> | <b>8,58,633</b> |
| % of Sales                          | 92.8            | 91.9            | 91.5            | 91.9            | 92.4            | 92.6            | 92.5            | 92.5            |
| <b>EBITDA</b>                       | <b>17,431</b>   | <b>24,985</b>   | <b>36,370</b>   | <b>41,038</b>   | <b>44,873</b>   | <b>50,516</b>   | <b>60,078</b>   | <b>69,632</b>   |
| Margin (%)                          | 7.2             | 8.1             | 8.5             | 8.1             | 7.6             | 7.40            | 7.50            | 7.50            |
| Depreciation                        | 4,142           | 4,981           | 6,389           | 7,308           | 8,695           | 10,325          | 12,754          | 15,588          |
| <b>EBIT</b>                         | <b>13,289</b>   | <b>20,004</b>   | <b>29,982</b>   | <b>33,730</b>   | <b>36,178</b>   | <b>40,191</b>   | <b>47,324</b>   | <b>54,044</b>   |
| Int. and Finance Charges            | 417             | 538             | 674             | 581             | 695             | 1,401           | 2,344           | 3,593           |
| Other Income                        | 1,962           | 1,175           | 1,293           | 1,465           | 1,243           | 753             | 847             | 932             |
| <b>PBT bef. EO Exp.</b>             | <b>14,835</b>   | <b>20,641</b>   | <b>30,601</b>   | <b>34,613</b>   | <b>36,727</b>   | <b>39,543</b>   | <b>45,827</b>   | <b>51,383</b>   |
| EO Items                            | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| <b>PBT after EO Exp.</b>            | <b>14,835</b>   | <b>20,641</b>   | <b>30,601</b>   | <b>34,613</b>   | <b>36,727</b>   | <b>39,543</b>   | <b>45,827</b>   | <b>51,383</b>   |
| Total Tax                           | 3,840           | 5,717           | 6,818           | 9,251           | 9,652           | 10,637          | 12,236          | 13,668          |
| Tax Rate (%)                        | 25.9            | 27.7            | 22.3            | 26.7            | 26.3            | 26.9            | 26.7            | 26.6            |
| Minority Interest                   | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| <b>Reported PAT</b>                 | <b>10,994</b>   | <b>14,924</b>   | <b>23,783</b>   | <b>25,363</b>   | <b>27,075</b>   | <b>28,906</b>   | <b>33,591</b>   | <b>37,715</b>   |
| <b>Adjusted PAT</b>                 | <b>10,994</b>   | <b>14,924</b>   | <b>23,783</b>   | <b>25,363</b>   | <b>27,075</b>   | <b>28,906</b>   | <b>33,591</b>   | <b>37,715</b>   |
| Change (%)                          | -15.5           | 35.7            | 59.4            | 6.6             | 6.7             | 6.8             | 16.2            | 12.3            |
| Margin (%)                          | 4.6             | 4.8             | 5.6             | 5.0             | 4.6             | 4.2             | 4.2             | 4.1             |

### Consolidated - Balance Sheet

(INR m)

| Y/E March                           | FY21            | FY22            | FY23            | FY24            | FY25            | FY26E           | FY27E           | FY28E           |
|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Equity Share Capital                | 6,478           | 6,478           | 6,483           | 6,507           | 6,507           | 6,507           | 6,507           | 6,507           |
| Total Reserves                      | 1,15,359        | 1,30,299        | 1,54,304        | 1,80,471        | 2,07,770        | 2,36,676        | 2,70,268        | 3,07,983        |
| <b>Net Worth</b>                    | <b>1,21,837</b> | <b>1,36,776</b> | <b>1,60,787</b> | <b>1,86,978</b> | <b>2,14,278</b> | <b>2,43,184</b> | <b>2,76,775</b> | <b>3,14,490</b> |
| Total Loans                         | 0               | 0               | 0               | 0               | 0               | 5,000           | 12,500          | 20,000          |
| Lease Liabilities                   | 3,927           | 6,469           | 6,430           | 5,922           | 8,196           | 14,296          | 20,326          | 26,316          |
| Deferred Tax Liabilities            | 512             | 640             | 770             | 919             | 1,125           | 1,125           | 1,125           | 1,125           |
| <b>Capital Employed</b>             | <b>1,26,281</b> | <b>1,43,890</b> | <b>1,67,987</b> | <b>1,93,814</b> | <b>2,23,588</b> | <b>2,63,594</b> | <b>3,10,716</b> | <b>3,61,920</b> |
| Gross Block                         | 83,178          | 1,10,486        | 1,37,381        | 1,64,929        | 2,00,278        | 2,46,448        | 3,01,021        | 3,64,201        |
| Less: Accum. Deprn.                 | 13,873          | 18,669          | 24,759          | 31,562          | 38,996          | 49,321          | 62,075          | 77,663          |
| <b>Net Fixed Assets</b>             | <b>69,305</b>   | <b>91,817</b>   | <b>1,12,622</b> | <b>1,33,367</b> | <b>1,61,282</b> | <b>1,97,127</b> | <b>2,38,947</b> | <b>2,86,539</b> |
| Right to use assets                 | 9,602           | 13,887          | 15,049          | 15,391          | 17,417          | 17,417          | 17,417          | 17,417          |
| Capital WIP                         | 10,196          | 11,293          | 8,292           | 9,352           | 10,994          | 10,994          | 10,994          | 10,994          |
| <b>Total Investments</b>            | <b>30</b>       | <b>59</b>       | <b>2,022</b>    | <b>1,067</b>    | <b>33</b>       | <b>33</b>       | <b>33</b>       | <b>33</b>       |
| <b>Curr. Assets, Loans&amp;Adv.</b> | <b>56,237</b>   | <b>50,758</b>   | <b>57,327</b>   | <b>67,156</b>   | <b>70,037</b>   | <b>82,165</b>   | <b>92,202</b>   | <b>1,00,971</b> |
| Inventory                           | 22,483          | 27,427          | 32,435          | 39,273          | 50,444          | 57,276          | 65,209          | 72,374          |
| Account Receivables                 | 436             | 669             | 622             | 1,664           | 1,538           | 1,403           | 1,645           | 1,907           |
| Cash and Bank Balance               | 14,456          | 2,986           | 14,083          | 6,382           | 3,582           | 6,479           | 5,791           | 4,688           |
| Loans and Advances                  | 18,863          | 19,677          | 10,187          | 19,837          | 14,474          | 17,006          | 19,557          | 22,002          |
| <b>Curr. Liability &amp; Prov.</b>  | <b>10,280</b>   | <b>10,838</b>   | <b>13,076</b>   | <b>17,958</b>   | <b>19,615</b>   | <b>27,582</b>   | <b>32,317</b>   | <b>37,473</b>   |
| Account Payables                    | 5,781           | 5,892           | 7,538           | 9,848           | 10,708          | 12,728          | 14,905          | 17,283          |
| Other Current Liabilities           | 4,236           | 4,533           | 4,965           | 7,407           | 8,289           | 13,659          | 16,011          | 18,565          |
| Provisions                          | 262             | 413             | 573             | 702             | 618             | 1,195           | 1,401           | 1,624           |
| <b>Net Current Assets</b>           | <b>45,958</b>   | <b>39,920</b>   | <b>44,251</b>   | <b>49,198</b>   | <b>50,422</b>   | <b>54,583</b>   | <b>59,885</b>   | <b>63,498</b>   |
| Deferred Tax assets                 | 10              | 17              | 18              | 47              | 75              | 75              | 75              | 75              |
| <b>Appl. of Funds</b>               | <b>1,26,281</b> | <b>1,43,890</b> | <b>1,67,987</b> | <b>1,93,814</b> | <b>2,23,588</b> | <b>2,63,594</b> | <b>3,10,716</b> | <b>3,61,920</b> |

## Financials and valuation

### Ratios

| Y/E March                      | FY21        | FY22        | FY23        | FY24        | FY25        | FY26E       | FY27E       | FY28E       |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>EPS (diluted from FY17)</b> | <b>17.0</b> | <b>23.0</b> | <b>36.7</b> | <b>39.0</b> | <b>41.6</b> | <b>44.4</b> | <b>51.6</b> | <b>58.0</b> |
| Cash EPS (diluted from FY17)   | 23.4        | 30.7        | 46.5        | 50.2        | 55.0        | 60.3        | 71.2        | 81.9        |
| BV/Share (diluted from FY17)   | 188.1       | 211.1       | 248.0       | 287.3       | 329.3       | 373.7       | 425.3       | 483.3       |
| DPS                            | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Payout (%)                     | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| <b>Valuation (x)</b>           |             |             |             |             |             |             |             |             |
| P/E                            | 224.0       | 165.0       | 103.6       | 97.5        | 91.4        | 85.6        | 73.6        | 65.6        |
| Cash P/E                       | 162.7       | 123.7       | 81.7        | 75.7        | 69.1        | 63.0        | 53.4        | 46.4        |
| P/BV                           | 20.2        | 18.0        | 15.3        | 13.2        | 11.5        | 10.2        | 8.9         | 7.9         |
| EV/Sales                       | 10.2        | 8.0         | 5.7         | 4.9         | 4.2         | 3.6         | 3.1         | 2.7         |
| EV/EBITDA                      | 140.7       | 98.7        | 67.5        | 60.2        | 55.2        | 49.2        | 41.6        | 36.1        |
| Dividend Yield (%)             | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| FCF per share                  | -10.1       | -15.7       | 6.5         | 0.4         | -14.7       | 1.5         | -4.3        | -0.9        |
| <b>Return Ratios (%)</b>       |             |             |             |             |             |             |             |             |
| RoE                            | 9.5         | 11.5        | 16.0        | 14.6        | 13.5        | 12.6        | 12.9        | 12.8        |
| RoCE                           | 9.4         | 11.4        | 15.7        | 14.3        | 13.3        | 12.3        | 12.3        | 12.0        |
| RoIC                           | 11.0        | 12.5        | 17.1        | 15.4        | 13.8        | 12.9        | 12.8        | 12.4        |
| <b>Working Capital Ratios</b>  |             |             |             |             |             |             |             |             |
| Fixed Asset Turnover (x)       | 2.9         | 2.8         | 3.1         | 3.1         | 3.0         | 2.8         | 2.7         | 2.5         |
| Asset Turnover (x)             | 1.9         | 2.2         | 2.6         | 2.6         | 2.7         | 2.6         | 2.6         | 2.6         |
| Inventory (Days)               | 40          | 38          | 33          | 33          | 36          | 36          | 35          | 34          |
| Debtor (Days)                  | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| Creditor (Days)                | 10          | 8           | 8           | 8           | 8           | 8           | 8           | 8           |
| <b>Leverage Ratio (x)</b>      |             |             |             |             |             |             |             |             |
| Current Ratio                  | 5.5         | 4.7         | 4.4         | 3.7         | 3.6         | 3.0         | 2.9         | 2.7         |
| Interest Cover Ratio           | 31.9        | 37.2        | 44.5        | 58.0        | 52.1        | 28.7        | 20.2        | 15.0        |
| Net Debt/Equity                | -0.1        | 0.0         | -0.1        | 0.0         | 0.0         | 0.1         | 0.1         | 0.1         |

### Consolidated - Cash Flow Statement

(INR m)

| Y/E March                                   | FY21           | FY22           | FY23           | FY24           | FY25           | FY26E          | FY27E          | FY28E          |
|---------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| OP/(Loss) before Tax                        | 14,835         | 20,641         | 30,601         | 34,613         | 36,727         | 39,543         | 45,827         | 51,383         |
| Depreciation                                | 4,142          | 4,981          | 6,389          | 7,308          | 8,695          | 10,325         | 12,754         | 15,588         |
| Interest & Finance Charges                  | 417            | 538            | 674            | 581            | 695            | 1,401          | 2,344          | 3,593          |
| Direct Taxes Paid                           | -2,616         | -5,603         | -7,089         | -7,418         | -9,592         | -10,637        | -12,236        | -13,668        |
| (Inc)/Dec in WC                             | -1,271         | -5,825         | -3,199         | -6,438         | -11,127        | -1,264         | -5,990         | -4,716         |
| <b>CF from Operations</b>                   | <b>15,506</b>  | <b>14,733</b>  | <b>27,376</b>  | <b>28,646</b>  | <b>25,397</b>  | <b>39,368</b>  | <b>42,699</b>  | <b>52,180</b>  |
| Others                                      | -1,754         | -1,009         | -1,073         | -1,188         | -767           | -753           | -847           | -932           |
| <b>CF from Operating incl EO</b>            | <b>13,751</b>  | <b>13,724</b>  | <b>26,303</b>  | <b>27,458</b>  | <b>24,630</b>  | <b>38,615</b>  | <b>41,852</b>  | <b>51,248</b>  |
| (Inc)/Dec in FA                             | -20,275        | -23,895        | -22,065        | -27,218        | -34,172        | -37,665        | -44,651        | -51,840        |
| <b>Free Cash Flow</b>                       | <b>-6,524</b>  | <b>-10,172</b> | <b>4,238</b>   | <b>240</b>     | <b>-9,542</b>  | <b>950</b>     | <b>-2,799</b>  | <b>-592</b>    |
| (Pur)/Sale of Investments                   | 7,830          | 10,500         | -1,500         | -137           | 1,272          | 0              | 0              | 0              |
| Others                                      | 1,345          | 500            | 434            | 2,672          | 11,047         | 753            | 847            | 932            |
| <b>CF from Investments</b>                  | <b>-11,100</b> | <b>-12,895</b> | <b>-23,131</b> | <b>-24,683</b> | <b>-21,853</b> | <b>-36,912</b> | <b>-43,804</b> | <b>-50,908</b> |
| Issue of Shares                             | 0              | 0              | 155            | 748            | 0              | 0              | 0              | 0              |
| Inc/(Dec) in Debt                           | -377           | 0              | 0              | 0              | 0              | 5,000          | 7,500          | 7,500          |
| Interest Paid                               | -436           | -538           | -674           | -581           | -695           | -1,401         | -2,344         | -3,593         |
| Dividend Paid                               | 0              | 0              | 0              | 0              | 0              | 0              | 0              | 0              |
| Others                                      | 0              | -1,255         | -1,533         | -1,643         | -1,899         | -2,405         | -3,892         | -5,350         |
| <b>CF from Fin. Activity</b>                | <b>-813</b>    | <b>-1,792</b>  | <b>-2,051</b>  | <b>-1,476</b>  | <b>-2,593</b>  | <b>1,194</b>   | <b>1,264</b>   | <b>-1,443</b>  |
| <b>Inc/Dec of Cash</b>                      | <b>1,838</b>   | <b>-964</b>    | <b>1,120</b>   | <b>1,299</b>   | <b>184</b>     | <b>2,897</b>   | <b>-688</b>    | <b>-1,103</b>  |
| Opening Balance (without bank bal.)         | 1,059          | 1,915          | 951            | 2,072          | 3,371          | 3,555          | 6,452          | 5,764          |
| Closing Balance                             | 2,897          | 951            | 2,072          | 3,370          | 3,555          | 6,452          | 5,764          | 4,661          |
| Other bank balance                          | 12,541         | 2,035          | 12,012         | 3,012          | 27             | 27             | 27             | 27             |
| <b>Closing Balance (including bank bal)</b> | <b>15,438</b>  | <b>2,986</b>   | <b>14,083</b>  | <b>6,382</b>   | <b>3,582</b>   | <b>6,479</b>   | <b>5,791</b>   | <b>4,688</b>   |

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

## NOTES

| Explanation of Investment Rating |                                                                                              |
|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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