

Estimate change	↔
TP change	↔
Rating change	↔

Bloomberg	SWIGGY IN
Equity Shares (m)	2494
M.Cap.(INRb)/(USDb)	1044.7 / 11.8
52-Week Range (INR)	617 / 297
1, 6, 12 Rel. Per (%)	-5/24/-
12M Avg Val (INR M)	6784

#### Financials & Valuations (INR b)

Y/E MARCH	FY26E	FY27E	FY28E
GOV	345.7	419.6	498.9
Net Sales	229.9	321.0	432.3
Change (%)	51.0	39.7	34.6
EBITDA	-31.9	-13.2	19.4
EBITDA margin (%)	-13.9	-4.1	4.5
Adj. PAT	-39.4	-20.0	8.7
PAT margin (%)	-17.1	-6.2	2.0
RoE (%)	-45.54	-30.89	13.60
RoCE (%)	-41.96	-30.99	5.51
EPS	-17.22	-8.75	3.80
EV/ Sales	4.0	2.9	2.1
Price/ Book	13.5	16.3	13.8

#### Shareholding Pattern (%)

As On	Sep-25	Jun-25
Promoter	0.0	0.0
DII	16.0	13.5
FII	19.1	15.1
Others	64.9	71.4

FII includes depository receipts

**CMP: INR419 TP: INR550 (+31%) Buy**

## Preparing for battle, again

### Capex moderation aids margins, but competitive risks loom ahead

- Swiggy delivered a revenue of INR55.6b in 2QFY26 (up 12.1% QoQ) vs. our estimate of INR54.6b. The food delivery (FD) business's GOV grew 18.7% YoY, whereas the contribution margin (CM) remained stable at 7.3%. FD's adj. EBITDA as a % of GOV margin improved 40bp QoQ to 2.8% vs. our est. of 2.7%.
- Instamart's GOV was INR70.2b (up 107% YoY) vs. our estimate of INR 69.7b. The contribution margin expanded 200bp QoQ to -2.6%. Adjusted EBITDA as a % of GOV was -12.1% (-15.8% in 1Q), above our estimate of -13.8%.
- Overall, Swiggy posted a net loss of INR11b, marking an increase of 75% YoY.
- For 1HFY26, revenue/adj. EBITDA loss grew 54%/118% YoY. For 2HFY26, we expect revenue to grow 48%, while the adjusted EBITDA loss is expected to decline 15% YoY. The combination of steady FD growth, rising Instamart AOV, and easing fixed-cost drag enhances the visibility of positive unit economics. We value the FD business at 30x FY27E adjusted EBITDA and QC using DCF. **We reiterate our BUY rating on Swiggy with a TP of INR550, implying a potential upside of 31%.**

### Our view: Competition to pick up, but decent operating leverage as new dark stores ramp up

- **Cash burn reduces in Qcommerce, breakeven expected by 1QFY27:** Both CM and adj. EBITDA for the quick commerce business improved QoQ (CM improved 200bp, and adj. EBITDA margin expanded 370bp). This, coupled with lower capex, reduced the absolute cash burn in Instamart by 50% QoQ.
- **Competitive intensity high, again:** Contrary to last quarter, when most players alluded to reducing competitive intensity, both Eternal and Swiggy now expect heightened competition going forward. We believe this period will be similar to the one we saw last year (2HFY25) in terms of marketing/branding costs. However, one key difference is that the dark store investment pace for most players (especially Swiggy) will be far lower than last year, which saw heightened capex as well as opex (in partner stores). Hence, there is still room for margins to expand. We expect Instamart to reach contribution breakeven by 1QFY27 (in line with company guidance).
- **FD growth in line, but QoQ growth indicates some market share loss:** Swiggy's GOV grew by 5.6% QoQ, a tad slower than Eternal, indicating some market share loss. The company has managed to increase marketing expenses in response to Eternal as both players fight in a slowing FD market. Adj. EBITDA margin, however, improved sequentially, and we expect linear improvement (5% of GOV in the next three years).
- **INR100b QIP fundraise to shore up defenses:** Swiggy plans to raise INR100bn. Its current cash balance is INR46b, and its current burn rate, albeit reducing, gives it a runway of 6-7 quarters, in our opinion. It also expects to net INR25b from its Rapido stake sale. Thus, the fundraise is to shore up its defenses in an intense Qcommerce battle amongst the top 3 players as well as new entrants.

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

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### Valuation and view

- We believe Swiggy is entering a phase of profitability, supported by operating discipline and improving network efficiency. The combination of steady FD growth, rising Instamart AOV, and easing fixed-cost drag enhances the visibility of positive unit economics.
- Steady improvements in AOV, dark store throughput, and take rates could lead to a material re-rating in profitability, prompting a more constructive stance on the stock.
- We value the FD business at 30x FY27E adjusted EBITDA and QC using DCF. We have brought forward our profitability assumptions for Instamart. **We reiterate our BUY rating with a TP of INR550, implying a potential upside of 31%.**

### In-line FD GOV growth and beat on Instamart's adj. EBITDA margin

- Swiggy reported a 2QFY26 net revenue of INR55.6b (+12.1% /54.4% QoQ /YoY) vs. our estimate of INR 54b.
- FD GOV was INR85.4b (up 5.6%/18.7% QoQ/YoY) vs. our estimate of INR86.5b.
- Instamart GOV came in at INR70.2b (up 107% YoY) vs. our estimate of INR 69.7b. Dark store rollouts with 40 new active Dark stores in 2Q. Half of the dark stores were megapods.
- For food delivery, adjusted EBITDA as a % of GOV margin was up 40bp QoQ at 2.8% vs. our estimate of 2.7%.
- Instamart's adjusted EBITDA as a % of GOV was -12.1% (-15.8% in 1Q) vs. our estimate of -13.8%.
- Consol. Adj. EBITDA came in at negative INR6.9b.
- Instamart reported a contribution margin of -2.6% (-4.6% in 1Q) vs. our estimate of -3.3%. This was aided by higher advertising, optimization of customer incentives, increased capacity utilization, and operating leverage.
- Swiggy reported a net loss of INR11b (est. INR11.2b), an increase of 75% YoY.
- Swiggy to consider a fundraise of INR100b through the QIP route.

### Key highlights from the management commentary

- **FD:** General softness in discretionary consumption was offset by benign food and fuel inflation and supportive income-tax cuts, which aided spending.
- 10-minute delivery through Swiggy Bolt is now live across 700+ cities, contributing over 10% of total orders.
- The quarter witnessed heightened competitive intensity with lower subscription fees and reduced minimum order values. Swiggy responded by further subsidizing Swiggy One deliveries, balanced by a higher platform fee.
- Growth remains the overarching priority, even as the company continues to progress toward a steady-state margin of 5% of GOV.
- The resilient GOV performance was driven by a growing MTU base, enabled by better execution—particularly in Tier-2 cities—and improved consumer propositions, which also helped expand GOV per MTU.
- 'Bolt' now contributes over 10-12% of total orders. It has a minimal impact on AOV and is not dilutive at the platform level. Its economics are close to the platform average, despite no incremental monetization.
- **Instamart:** Its GOV stood at INR70.2b, up 107% YoY and ~15% QoQ. The company added 40 new dark stores during the quarter, half of which were megapods. It aims to meet or exceed industry growth.

- Sufficient capacity has been built in the dark-store network, capable of handling up to 2x the current business levels.
- AOV rose ~40% YoY to INR 697, led by expansion in non-grocery categories and higher-value basket behavior. Management sees further headroom for AOV expansion as penetration in non-grocery remains low.
- Non-grocery categories contributed 26.2% of GOV (vs. 8.7% YoY), driven by Electronics, Small Appliances, Home & Kitchen, and Toys — each doubling in share over the past two quarters. Pharmacy adoption has also grown faster than other segments.
- Swiggy would consider a fundraise of INR100b through the QIP route. This fundraise aims to bolster growth capital and strategic reserves.
- The company acknowledged that an eventual shift to a partial inventory-led model is possible. Domestic investor shareholding now stands at 43%.

### Valuation and view

- We believe Swiggy is entering a phase of profitability, supported by operating discipline and improving network efficiency. The combination of steady FD growth, rising Instamart AOV, and easing fixed-cost drag enhances the visibility of positive unit economics.
- Steady improvements in AOV, dark store throughput, and take rates could lead to a material re-rating in profitability, prompting a more constructive stance on the stock.
- We value the FD business at 30x FY27E adjusted EBITDA and QC using DCF. We have brought forward our profitability assumptions for Instamart. **We reiterate our BUY rating with a TP of INR550, implying a potential upside of 31%.**

### Consolidated - Quarterly Earnings Model

Y/E march	(INR m)											
	FY25				FY26E				FY25	FY26	Estimate	Var.
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QFY26	(% / bp)
<b>Revenue (net of delivery)</b>	<b>32,222</b>	<b>36,015</b>	<b>39,931</b>	<b>44,100</b>	<b>49,620</b>	<b>55,610</b>	<b>60,337</b>	<b>64,268</b>	<b>1,52,268</b>	<b>2,29,855</b>	<b>54,639</b>	<b>1.8</b>
YoY Change (%)	34.8	30.3	31.0	44.8	54.0	54.4	51.1	45.7	35.4	51.0	51.7	270bp
Inventory of traded goods	11,954	13,874	15,650	18,538	20,640	23,420	26,281	28,248	60,015	98,589	23,207	0.9
Employee Expenses	5,892	6,073	6,568	6,956	6,860	6,900	7,016	7,518	25,489	28,294	6,832	1.0
Delivery expenses	10,460	10,949	11,269	11,614	13,130	14,260	18,262	18,954	44,292	64,606	17,292	-17.5
<b>Gross Profit</b>	<b>3,916</b>	<b>5,119</b>	<b>6,444</b>	<b>6,992</b>	<b>8,990</b>	<b>11,030</b>	<b>8,779</b>	<b>9,548</b>	<b>22,472</b>	<b>38,347</b>	<b>7,309</b>	<b>50.9</b>
Margins (%)	12.2	14.2	16.1	15.9	18.1	19.8	14.5	14.9	14.8	16.7	13	650bp
Advertisement and sales promotion	4,454	5,371	7,515	9,777	10,360	10,390	9,768	9,103	27,117	39,621	9,808	5.9
Others	4,905	5,290	6,185	6,833	8,160	8,620	6,519	7,317	23,213	30,616	7,947	8.5
<b>EBITDA</b>	<b>-5,442</b>	<b>-5,542</b>	<b>-7,257</b>	<b>-9,618</b>	<b>-9,530</b>	<b>-7,980</b>	<b>-7,508</b>	<b>-6,872</b>	<b>-27,858</b>	<b>-31,890</b>	<b>-10,445</b>	<b>NA</b>
Margins (%)	-16.9	-15.4	-18.2	-21.8	-19.2	-14.3	-12.4	-10.7	-18.3	-13.9	-19.1	480bp
Depreciation	1,217	1,309	1,540	2,057	2,880	3,040	2,112	2,249	6,123	10,281	1,912	59.0
Interest	198	231	256	322	410	480	200	200	1,006	1,290	200	140.0
Other Income	879	848	1,028	1,207	870	590	1,300	1,300	3,962	4,060	1,300	-54.6
<b>PBT before EO expense</b>	<b>-5,978</b>	<b>-6,233</b>	<b>-8,024</b>	<b>-10,790</b>	<b>-11,950</b>	<b>-10,910</b>	<b>-8,520</b>	<b>-8,022</b>	<b>-31,025</b>	<b>-39,401</b>	<b>-11,258</b>	<b>NA</b>
Tax	0	0	0	0	0	0	0	0	0	0	0	NA
Rate (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	NA	NA	0.0	0bp
<b>Adj PAT</b>	<b>-5,978</b>	<b>-6,233</b>	<b>-8,024</b>	<b>-10,790</b>	<b>-11,950</b>	<b>-10,910</b>	<b>-8,520</b>	<b>-8,022</b>	<b>-31,025</b>	<b>-39,401</b>	<b>-11,258</b>	<b>NA</b>
Extra-Ord expense	-132	-21	35	0	0	0	0	0	-118	0	0	
Minority Interest & P/L of Asso. Cos.	1	1	1	22	10	10	0	0	26	20	0	
<b>Reported PAT</b>	<b>-6,111</b>	<b>-6,255</b>	<b>-7,991</b>	<b>-10,812</b>	<b>-11,960</b>	<b>-10,920</b>	<b>-8,520</b>	<b>-8,022</b>	<b>-31,169</b>	<b>-39,421</b>	<b>-11,258</b>	<b>-3.0</b>
YoY Change (%)	NA	NA	NA	NA	NA	NA	NA	NA	33%	26%	NA	NA
Margins (%)	-19.0	-17.4	-20.0	-24.5	-24.1	-19.6	-14.1	-12.5	-20.5	-17.2	-20.6	NA

**Exhibit 1: Key performance indicators – FD business**

Particulars	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26
Avg MTU (m)	14.7	14.9	15.1	16.3	17.2
Avg. MT Restaurant Partners (m)	0.23	0.24	0.25	0.26	0.26
GOV (INR m)	71,910	74,360	73,470	80,860	85,420
GOV/MTU	4,892	4,991	4,866	4,961	4,966

Source: Company, MOFSL

**Exhibit 2: Key performance indicators – QC business**

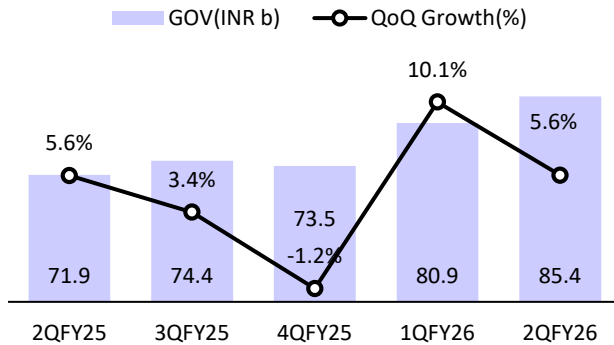
Particulars	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26
Orders (m)	68	73	88	92	100
AOV	499	534	527	612	697
Avg. MTU (m)	6.2	7.0	9.8	11.1	12.0
Active Dark Stores	609	705	1021	1062	1102
Orders/Dark store/Day	1210	1151	964	963	1016
Active Dark Store Area ( m Sq ft)	1.95	2.45	3.97	4.3	4.59

Source: Company, MOFSL

## Story in charts

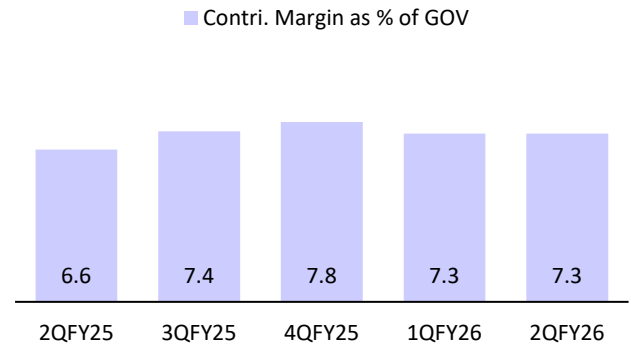
### Food Delivery

**Exhibit 3: FD GOV was up 5.6% in 2Q due to high competitiveness**



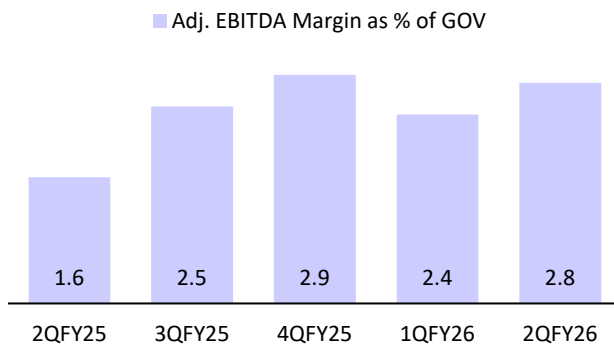
Source: MOFSL, Company

**Exhibit 4: CM stable QoQ at 7.3%**



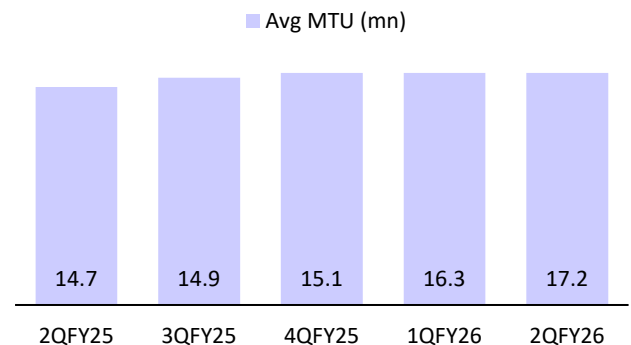
Source: MOFSL, Company

**Exhibit 5: Adj. EBITDA margin expanded 40bp**



Source: MOFSL, Company

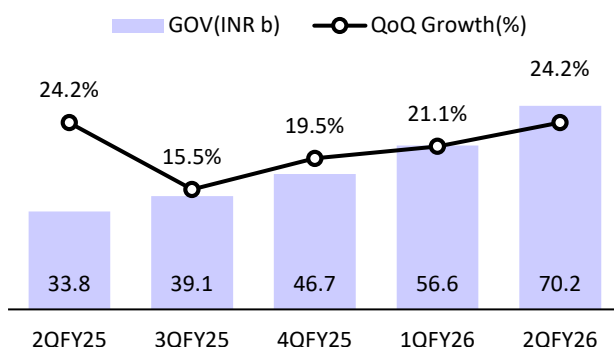
**Exhibit 6: Avg. MTU growing sequentially**



Source: MOFSL, Company

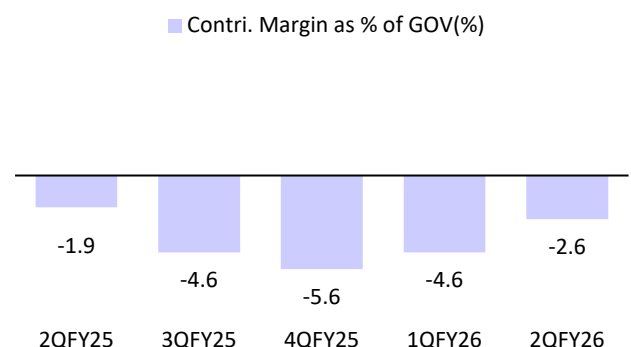
### Instamart

**Exhibit 7: QC GOV grew 24.2% QoQ**



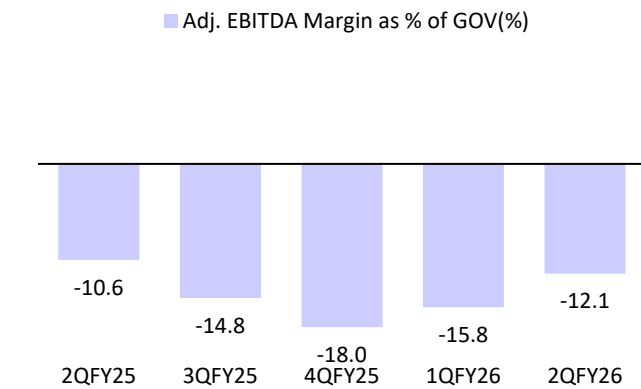
Source: MOFSL, Company

**Exhibit 8: CM expanded 200bp QoQ**



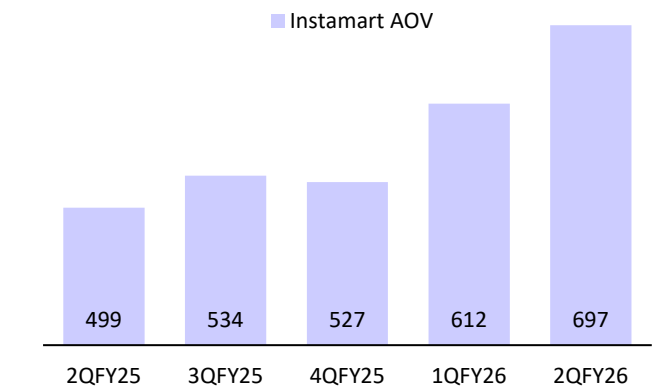
Source: MOFSL, Company

**Exhibit 9: Adj. EBITDA margin above our estimates**



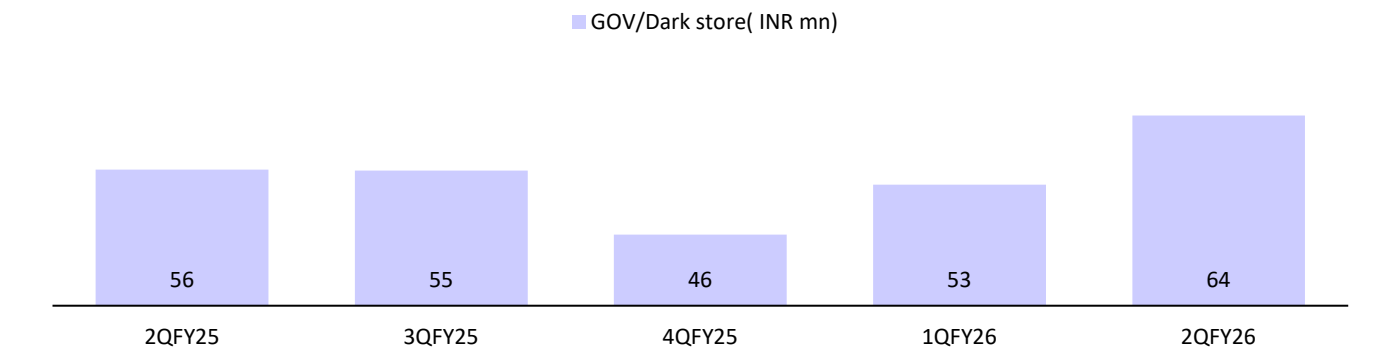
Source: MOFSL, Company

**Exhibit 10: Instamart's AOV up 40% YoY**



Source: MOFSL, Company

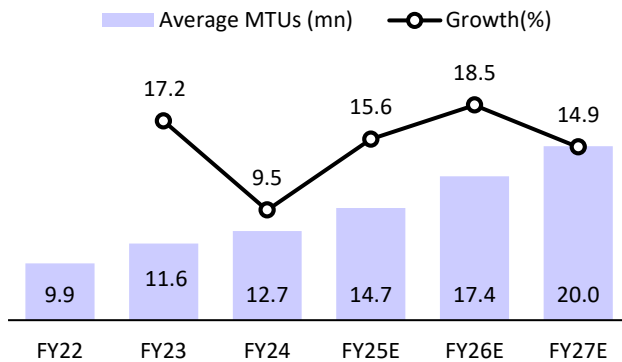
**Exhibit 11: With Swiggy slowing its pace of dark store expansion, existing stores are witnessing steady improvement in AOV and throughput, supporting higher GOV per dark store**



Source: Company, MOFSL

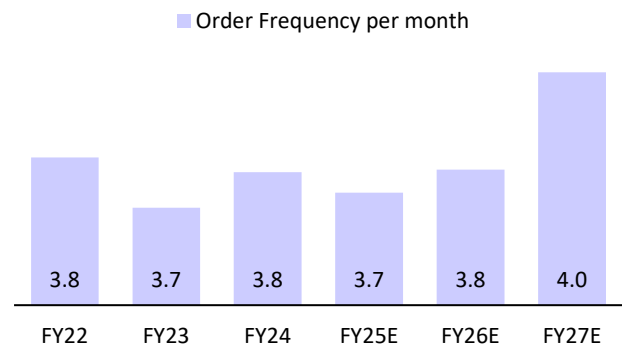
## What do we expect – our estimates

**Exhibit 12: Expect MTUs to grow in the mid-teens**



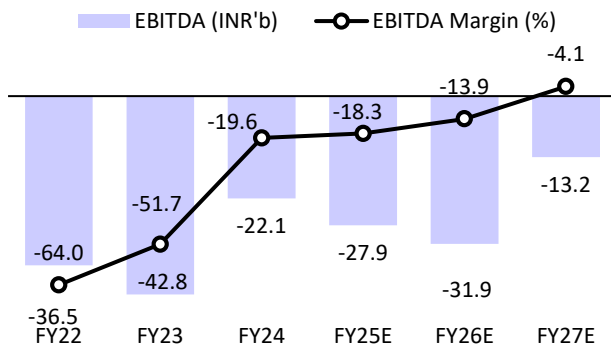
Source: MOFSL, Company

**Exhibit 13: Order frequency to grow steadily**



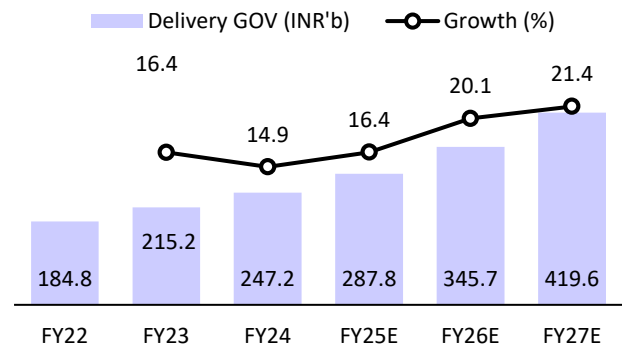
Source: MOFSL, Company

**Exhibit 14: Expect the EBITDA loss margin to reduce to a low single digit**



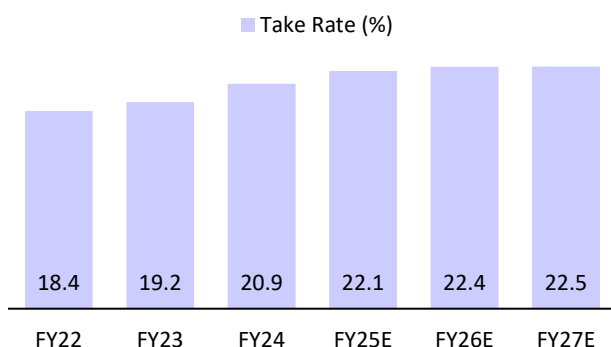
Source: MOFSL, Company

**Exhibit 15: FD GOV growth to accelerate as Bolt adoption drives GOV**



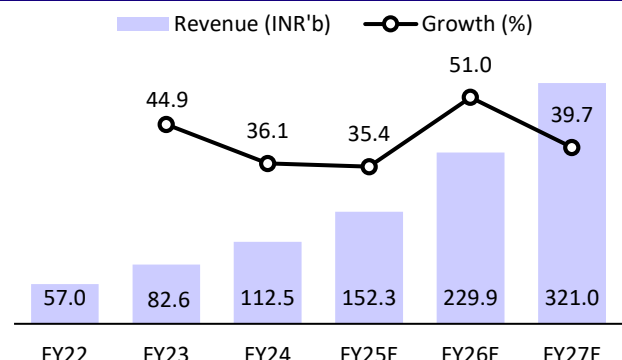
Source: MOFSL, Company

**Exhibit 16: Expect take rates to remain steady**



Source: MOFSL, Company

**Exhibit 17: Revenue to grow, led by Instamart's business expansion**



Source: MOFSL, Company



## Key highlights from the management commentary

### Demand and growth outlook

- **FD:** General softness in discretionary consumption was offset by benign food and fuel inflation, and supportive income-tax cuts, which aided spending.
- 10-minute delivery through *Swiggy Bolt* is now live across 700+ cities, contributing over 10% of total orders.
- The “99 stores” format has scaled up to 500 cities and is already contributing a high single-digit share of total orders.
- The quarter witnessed heightened competitive intensity with lower subscription fees and reduced minimum order values. Swiggy responded by further subsidizing *Swiggy One* deliveries, balanced by a higher platform fee.
- Growth remains the overarching priority, even as the company continues to progress toward a steady-state margin of 5% of GOV.
- **Instamart:** GOV growth (up 107% YoY). The company added 40 new dark stores during the quarter, half of which were megapods. It aims to meet or exceed industry growth.
- Improved delivery speed (via a denser network), selection (over 30k SKUs, up 2x QoQ), and value (through *Maxxsaver* and *QIM Sale*) have strengthened the customer proposition.
- The *Quick India Movement* campaign successfully increased awareness of non-grocery use cases, driving sustained traffic even post-campaign.
- The company continues to see strong participation from general merchandise brands looking to leverage the QC channel.
- Swiggy remains selective in user acquisition, focusing on quality cohorts via minimum order thresholds, free delivery limits, and coupon-based targeting.
- Order growth was intentionally moderated in favor of higher-value baskets, with GOV/user up 15% QoQ.
- Average order value (AOV) rose ~40% YoY to INR 697, led by expansion in non-grocery categories and higher-value basket behavior. Management sees further headroom for AOV expansion as penetration in non-grocery remains low.
- Non-grocery categories contributed 26.2% of GOV (vs. 8.7% YoY), driven by Electronics, Small Appliances, Home & Kitchen, and Toys — each doubling in share over the past two quarters. Pharmacy adoption has also grown faster than other segments.
- While grocery remains the largest consumer wallet share, non-grocery’s rising contribution will continue, being both wallet-share and bottom-line accretive. Grocery remains the entry point and flywheel for category expansion.
- Focus remains on improving GOV/sq ft (+16.1% QoQ) and spend per user (+15% QoQ), viewed as the key drivers of platform economics.
- Orders per dark store/day rose 4% QoQ to 1,025. Dark stores can operate at 2,000+ orders/day (megapods at higher levels). Hence, store additions are not a near-term growth bottleneck.
- The current trajectory positions the business to potentially double GOV in a year.
- Instamart MTUs grew organically to 12 mn, driven by stronger brand marketing and improved user retention. The transition from new to mature users is expected to further lift frequency and GOV/user.



- Competition remains steady with periodic intensity shifts; Swiggy continues to maintain pricing discipline.
- Introduction of some of the non-grocery SKUs is recent, expected to drive incremental margin gains in the upcoming quarters.
- New dark stores achieve CM-level breakeven within 6–12 months at 800–1,000 daily orders.
- Focus remains on densifying existing cities rather than expanding to new ones.
- Advertising revenue as a % of GOV can reach 6–7% at steady state (currently ~3.5–4%), positioning QC as a key ad platform for brands.

### Margins

- FD CM remained stable over the last quarter as the function invested in growth, and heightened competition was observed in the quarter. EBITDA margins improved 44bp QoQ. The company continued to guide for medium-term EBITDA margins of 5%.
- Instamart adjusted EBITDA as a % of GOV was -12.1% (-15.8% in 1Q). Instamart reported a contribution margin of -2.6% (-4.6% in 1Q). This was aided by higher advertising, optimization of customer incentives, increased capacity utilization, and operating leverage.
- ~25% of stores are now profitable vs sub-10% just two quarters ago, with ~50 stores now operating at above 3% CM (and the top cohort already operating at >5%).
- Reiterated CM level breakeven by Jun'2026(1QFY27) for QC. If achieved earlier, wants to retain the flexibility to reinvest in growth. Have conviction to get to 4% EBITDA margins and 7% CM levels.

### Valuation and view

- We believe Swiggy is entering a phase of profitability, supported by operating discipline and improving network efficiency. The combination of steady FD growth, rising Instamart AOV, and easing fixed-cost drag enhances the visibility of positive unit economics.
- Steady improvements in AOV, dark store throughput, and take rates could lead to a material re-rating in profitability, prompting a more constructive stance on the stock.
- We value the FD business at 30x FY27E adjusted EBITDA and QC using DCF. We have brought forward our profitability assumptions for Instamart. **We reiterate our BUY rating with a TP of INR550, implying a potential upside of 31%.**

**Exhibit 18: Summary of our revised estimates**

	Revised			Earlier			Change		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Revenue (INR m)	2,29,855	3,21,045	4,32,284	2,28,845	3,26,669	4,38,547	0.4%	-1.7%	-1.4%
EBITDA (INR m)	-31,870	-13,163	19,424	-34,738	-11,284	10,315	-8.3%	16.6%	88.3%
EBITDA Margin	-13.9	-4.1	4.5	-15.2	-3.5	2.4	131bp	-65bp	214bp
PAT	-39,381	-20,000	8,694	-40,131	-18,318	-634	-1.9%	9.2%	NA
PAT Margin	-17.1	-6.2	2.0	-17.5	-5.6	-0.1	40bp	-62bp	NA
EPS	-17.22	-8.75	3.80	-17.55	-8.01	-0.28	-1.9%	9.2%	NA

Source: MOFSL

**Exhibit 19: DCF assumptions and valuation**
**DCF Assumptions & Valuation**
**Quick Commerce**

Order growth (FY25-37)	26.0%
AOV growth (FY25-37)	4.4%
GOV growth (FY25-37)	31.5%
FY37 GOV USDm	46,572
FY37 EBITDA (% of GOV)	5.0%
WACC	12.5%
Terminal growth	6.5%

Source: MOFSL

**Exhibit 20: SoTP-based TP at INR550**

Segment	Methodology	Methodology description	Valuation toward SWIGGY (INR b)	Contribution (INR per share)
Food Delivery Business	Multiples	❖ 30x FY27E EV/EBITDA	492	215
Quick Commerce Business	DCF	❖ Estimate 31% GOV CAGR and avg. contribution margin of 3.7% over FY25-37. Our WACC/terminal growth estimate stands at 12.5%/6.5%, respectively.	623	273
Other businesses		❖ Ascribing ~USD1bn value to Out of Home Consumption and Supply Chain businesses	83	36
Cash on the books			46	20
<b>Total (Rounded)</b>				<b>550</b>

Source: MOFSL

**Revenue Model**

(InR m)

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
MTU (m)	9.9	11.6	12.7	14.7	17.4	20.0	23.0
Order Frequency	3.8	3.7	3.8	3.7	3.8	4.0	4.0
Orders/ Month	37.8	43.1	48.1	55.0	66.1	80.2	92.6
Orders/ Year	454	517	578	660	793	962	1,111
AOV	407	416	428	436	436	436	449
<b>Delivery GOV</b>	<b>1,84,788</b>	<b>2,15,171</b>	<b>2,47,174</b>	<b>2,87,823</b>	<b>3,45,662</b>	<b>4,19,568</b>	<b>4,98,887</b>
Take Rate (%)	18.4	19.2	20.9	22.1	22.4	22.5	22.5
<b>Delivery Revenue</b>	<b>33,913</b>	<b>41,300</b>	<b>51,601</b>	<b>63,529</b>	<b>77,591</b>	<b>94,403</b>	<b>1,12,250</b>
Instamart Revenue	828	4,514	9,786	21,296	42,884	78,834	1,32,176
Out-of-home consumption revenue	0	777	1,572	2,385	3,516	5,008	6,249
Others	22,307	36,056	49,515	65,058	1,05,865	1,42,800	1,81,610
<b>Revenue</b>	<b>57,049</b>	<b>82,646</b>	<b>1,12,474</b>	<b>1,52,268</b>	<b>2,29,855</b>	<b>3,21,045</b>	<b>4,32,284</b>

## Financials and valuations

Income statement							(INR m)
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
<b>Sales</b>	<b>57,049</b>	<b>82,646</b>	<b>1,12,474</b>	<b>1,52,268</b>	<b>2,29,855</b>	<b>3,21,045</b>	<b>4,32,284</b>
Change (%)	NA	44.9	36.1	35.4	51.0	39.7	34.6
Inventory of traded goods	22,680	33,809	46,042	60,015	98,589	1,35,788	1,72,731
Employee Expenses	17,085	21,298	20,122	25,489	28,294	36,181	38,359
Other direct expenses	199	6,241	26,189	41,275	74,679	1,12,895	1,82,835
<b>Gross Profit</b>	<b>17,284</b>	<b>27,539</b>	<b>46,310</b>	<b>66,764</b>	<b>1,02,973</b>	<b>1,49,076</b>	<b>2,21,194</b>
% of Net Sales	30.3	33.3	41.2	43.8	44.8	46.4	51.2
Other Expenses	53,794	70,297	68,390	94,622	1,34,843	1,62,239	2,01,770
<b>EBITDA</b>	<b>-36,511</b>	<b>-42,758</b>	<b>-22,080</b>	<b>-27,858</b>	<b>-31,870</b>	<b>-13,163</b>	<b>19,424</b>
% of Net Sales	-64.0	-51.7	-19.6	-18.3	-13.9	-4.1	4.5
Depreciation	1,701	2,858	4,206	6,123	10,281	11,237	15,130
<b>EBIT</b>	<b>-38,212</b>	<b>-45,616</b>	<b>-26,286</b>	<b>-33,981</b>	<b>-42,151</b>	<b>-24,400</b>	<b>4,294</b>
% of Net Sales	-67.0	-55.2	-23.4	-22.3	-18.3	-7.6	1.0
Other Income (net)	3,665	3,917	3,156	2,956	2,770	4,400	4,400
<b>PBT</b>	<b>-34,547</b>	<b>-41,699</b>	<b>-23,130</b>	<b>-31,025</b>	<b>-39,381</b>	<b>-20,000</b>	<b>8,694</b>
Tax	0	0	0	0	0	0	0
Rate (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>PAT</b>	<b>-34,547</b>	<b>-41,699</b>	<b>-23,130</b>	<b>-31,025</b>	<b>-39,381</b>	<b>-20,000</b>	<b>8,694</b>
Extraordinary gains/loss	1,732	93	306	118	0	0	0
<b>Adjusted PAT</b>	<b>-36,279</b>	<b>-41,792</b>	<b>-23,436</b>	<b>-31,143</b>	<b>-39,381</b>	<b>-20,000</b>	<b>8,694</b>
Minority Interest	10	1	66	26	20	0	0
<b>Reported PAT</b>	<b>-36,289</b>	<b>-41,793</b>	<b>-23,502</b>	<b>-31,169</b>	<b>-39,401</b>	<b>-20,000</b>	<b>8,694</b>
Change (%)	NA	NA	NA	NA	NA	NA	NA

Balance Sheet							(INR m)
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Share capital	1,55,634	1,55,652	1,55,763	2,286	2,286	2,286	2,286
Reserves	-32,965	-65,086	-77,848	99,908	68,487	56,447	66,871
<b>Net Worth</b>	<b>1,22,669</b>	<b>90,566</b>	<b>77,915</b>	<b>1,02,195</b>	<b>70,773</b>	<b>58,734</b>	<b>69,158</b>
Loans	0	0	960	0	0	0	0
<b>Capital Employed</b>	<b>1,22,669</b>	<b>90,566</b>	<b>78,874</b>	<b>1,02,195</b>	<b>70,773</b>	<b>58,734</b>	<b>69,158</b>
<b>Net Block</b>	<b>7,738</b>	<b>8,596</b>	<b>10,406</b>	<b>26,838</b>	<b>27,891</b>	<b>29,496</b>	<b>27,334</b>
Intangibles	272	6,455	10,008	9,470	9,470	9,470	9,470
Other LT assets	14,711	19,529	17,514	24,690	24,690	24,690	24,690
<b>Curr. Assets</b>	<b>1,21,336</b>	<b>78,227</b>	<b>67,366</b>	<b>91,056</b>	<b>58,403</b>	<b>51,900</b>	<b>73,198</b>
Debtors	11,119	10,623	9,639	24,625	19,698	27,512	37,045
Cash & Bank Balance	10,961	8,325	8,691	12,306	34,601	20,283	32,048
Investments	90,757	48,885	37,323	33,921	0	0	0
Other Current Assets	8,498	10,393	11,714	20,203	4,105	4,105	4,105
<b>Current Liab. &amp; Prov</b>	<b>21,388</b>	<b>22,240</b>	<b>26,420</b>	<b>49,858</b>	<b>49,680</b>	<b>56,822</b>	<b>65,535</b>
<b>Net Current Assets</b>	<b>99,948</b>	<b>55,987</b>	<b>40,946</b>	<b>41,197</b>	<b>8,723</b>	<b>-4,922</b>	<b>7,664</b>
<b>Application of Funds</b>	<b>1,22,669</b>	<b>90,566</b>	<b>78,874</b>	<b>1,02,195</b>	<b>70,773</b>	<b>58,734</b>	<b>69,158</b>

## Financials and valuations

### Ratios

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
<b>Basic (INR)</b>							
<b>EPS</b>	<b>-18.6</b>	<b>-19.3</b>	<b>-10.7</b>	<b>-13.6</b>	<b>-17.2</b>	<b>-8.7</b>	<b>3.8</b>
Cash EPS	-17.8	-18.0	-8.8	-11.0	-12.7	-3.8	10.4
Book Value	63.0	41.9	35.5	44.7	31.0	25.7	30.2
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Payout %	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Valuation (x)</b>							
P/E	NA	NA	NA	NA	NA	NA	NA
Cash P/E	NA	NA	NA	NA	NA	NA	NA
EV/EBITDA	NA	NA	NA	NA	NA	NA	NA
EV/Sales	14.1	10.8	8.1	6.2	4.0	2.9	2.1
Price/Book Value	6.6	10.0	11.8	9.4	13.5	16.3	13.8
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Profitability Ratios (%)</b>							
RoE	(29.6)	(39.2)	(27.8)	(34.6)	(45.5)	(30.9)	13.6
RoCE	(30.0)	(40.9)	(29.2)	(33.9)	(42.0)	(31.0)	5.5
<b>Turnover Ratios</b>							
Debtors (Days)	71	47	31	59	31	31	31
Fixed Asset Turnover (x)	7.4	9.6	10.8	5.7	8.2	10.9	15.8

### Cash Flow Statement

(INR m)

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
CF from Operations	-32,128	-39,460	-15,115	-15,474	-23,910	-5,203	21,154
Cash for Working Capital	-6,876	-1,139	1,988	-6,221	4,750	-673	-820
<b>Net Operating CF</b>	<b>-39,004</b>	<b>-40,599</b>	<b>-13,127</b>	<b>-21,695</b>	<b>-19,160</b>	<b>-5,876</b>	<b>20,334</b>
Net Purchase of FA	-2,274	-1,573	-3,440	-7,433	36,789	0	0
<b>Free Cash Flow</b>	<b>-41,278</b>	<b>-42,172</b>	<b>-16,567</b>	<b>-29,128</b>	<b>17,628</b>	<b>-5,876</b>	<b>20,334</b>
Net Purchase of Invest.	-89,327	41,251	18,025	-6,291	5,957	-7,642	-7,769
<b>Net Cash from Invest.</b>	<b>-91,601</b>	<b>39,678</b>	<b>14,585</b>	<b>-13,724</b>	<b>42,745</b>	<b>-7,642</b>	<b>-7,769</b>
Proc. from equity issues	1,39,058	0	0	45,043	0	0	0
Proceeds from LTB/STB	-918	0	1,076	-1,643	0	0	0
Others	-1,799	-1,715	-2,304	-4,367	-1,290	-800	-800
Dividend Payments	0	0	0	0	0	0	0
<b>Cash Flow from Fin.</b>	<b>1,36,341</b>	<b>-1,715</b>	<b>-1,228</b>	<b>39,034</b>	<b>-1,290</b>	<b>-800</b>	<b>-800</b>
<b>Net Cash Flow</b>	<b>5,736</b>	<b>-2,636</b>	<b>229</b>	<b>3,615</b>	<b>22,295</b>	<b>-14,317</b>	<b>11,765</b>
<b>Opening Cash Bal.</b>	<b>5,225</b>	<b>10,961</b>	<b>8,325</b>	<b>8,691</b>	<b>12,306</b>	<b>34,601</b>	<b>20,283</b>
Forex differences	0	0	137	0	0	0	0
Add: Net Cash	5,736	-2,636	229	3,615	22,295	-14,317	11,765
<b>Closing Cash Bal.</b>	<b>10,961</b>	<b>8,325</b>	<b>8,691</b>	<b>12,306</b>	<b>34,601</b>	<b>20,283</b>	<b>32,048</b>

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