

**Estimate changes**

TP change

Rating change



|                       |            |
|-----------------------|------------|
| Bloomberg             | NOCIL IN   |
| Equity Shares (m)     | 167        |
| M.Cap.(INRb)/(USD\$)  | 29.1 / 0.3 |
| 52-Week Range (INR)   | 309 / 155  |
| 1, 6, 12 Rel. Per (%) | -6/-25/-40 |
| 12M Avg Val (INR M)   | 131        |

**Financials & Valuations (INR b)**

| Y/E March         | FY25  | FY26E | FY27E |
|-------------------|-------|-------|-------|
| Sales             | 13.9  | 14.7  | 16.6  |
| EBITDA            | 1.3   | 1.5   | 2.0   |
| PAT               | 1.1   | 0.9   | 1.3   |
| EPS (INR)         | 6.4   | 5.6   | 7.6   |
| EPS Gr. (%)       | -18.3 | -12.6 | 35.6  |
| BV/Sh.(INR)       | 105.0 | 108.9 | 114.1 |
| <b>Ratios</b>     |       |       |       |
| Net D:E           | -0.0  | 0.1   | 0.1   |
| RoE (%)           | 6.3   | 5.3   | 6.8   |
| RoCE (%)          | 6.0   | 4.9   | 6.2   |
| Payout (%)        | 31.0  | 31.0  | 31.0  |
| <b>Valuations</b> |       |       |       |
| P/E (x)           | 27.0  | 30.9  | 22.8  |
| P/BV (x)          | 1.7   | 1.6   | 1.5   |
| EV/EBITDA (x)     | 21.4  | 20.5  | 15.3  |
| Div. Yield (%)    | 1.1   | 1.0   | 1.4   |
| FCF Yield (%)     | (3.3) | (0.7) | 1.1   |

**Shareholding pattern (%)**

| As On    | Jun-25 | Mar-25 | Jun-24 |
|----------|--------|--------|--------|
| Promoter | 33.8   | 33.8   | 33.8   |
| DII      | 5.2    | 5.3    | 4.5    |
| FII      | 6.7    | 8.2    | 7.8    |
| Others   | 54.4   | 52.8   | 53.9   |

FII Includes depository receipts

**CMP: INR174**

**TP: INR190 (+9%)**

**Neutral**

**Muted outlook with limited near-term growth prospects**

**Operating performance below our estimates**

- 1QFY26 was a muted quarter for NOCIL, with revenue declining 10% YoY to INR3.3b, while EBITDA margin contracted 190bp YoY to 8.8% due to continued pricing pressure in the domestic market.
- While export volumes have begun to moderate, we factor in the weak domestic market outlook—driven by sustained pricing pressure amid high competitive intensity and a global slowdown in latex—and accordingly cut our FY26/FY27 earnings estimates by 12%/10%. We reiterate our Neutral rating on the stock with a TP of INR190, based on 25x FY27E EPS.

**Soft quarter impacted by lower volumes and realizations**

- NOCIL reported revenue of INR3.4b (est. of INR3.5b), down 10% YoY, due to a decrease in sales volume by 8% YoY to 13.5tmt.
- Gross margin stood at 42.5% (up 80bp YoY), while EBITDA margin contracted 190bp YoY to 8.8% due to a decrease in realization by 2% YoY to INR249.7/kg (INR255.3/kg in 1QFY25), driven by dumping pressure in the domestic market.
- Employee cost as a % of sales stood flat YoY at ~7%, while other expenses as a % of sales stood at ~27%, compared to ~24% in 1QFY25.
- EBITDA stood at INR296m (est. of INR400m), down 26% YoY, and PAT decreased 39% YoY to INR166m in 1QFY26 (est. INR252m).
- EBITDA/kg stood at INR22 in 1QFY26 (est. ~INR29), down 19% YoY.

**Highlights from the management commentary**

- **Anti-dumping Duty:** In order to mitigate the impact of dumping in the domestic market, the company has filed anti-dumping petitions with the Indian government for certain products, which collectively contribute around 40-45% of its total revenue. These petitions are currently under investigation, with outcomes anticipated over the coming months.
- **Capex:** Ongoing capex of INR2.5b is underway, with 30% already spent as of Mar'25. New capacity is expected to contribute from 2HFY27 onwards, with the commercialization of new products anticipated by the end of the year.
- **Latex:** The company indicated that US tariffs and geopolitical factors have adversely impacted latex product exports, resulting in moderated growth. Management anticipates a temporary softness in demand from latex-based customers in upcoming quarters, while structural growth is expected to continue in the non-latex segment, supported by ongoing customer diversification efforts.

**Valuation and view**

- NOCIL is focused on expanding its capacity, with the new facility expected to come online in FY27. The company is also working on diversifying its geographical presence beyond the US into regions such as Europe, Asia, and Latin America to mitigate uncertainties related to US tariffs.
- However, we expect pricing pressure in the domestic market to persist, driven by heightened competitive intensity. Additionally, the slowdown in auto components and latex industries is likely to continue, weighed down by weak demand trends and limited near-term recovery catalysts.

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

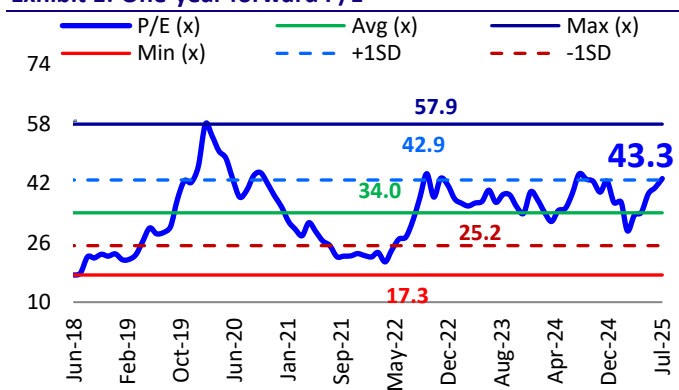
Motilal Oswal research is available on [www.motilaloswal.com/Institutional-Equities](http://www.motilaloswal.com/Institutional-Equities), Bloomberg, Thomson Reuters, Factset and S&P Capital.

- Consequently, we revise our FY26/FY27 earnings estimate downwards by 12%/10% and reiterate our Neutral rating on the stock with a TP of INR190, based on 25x FY27E EPS.

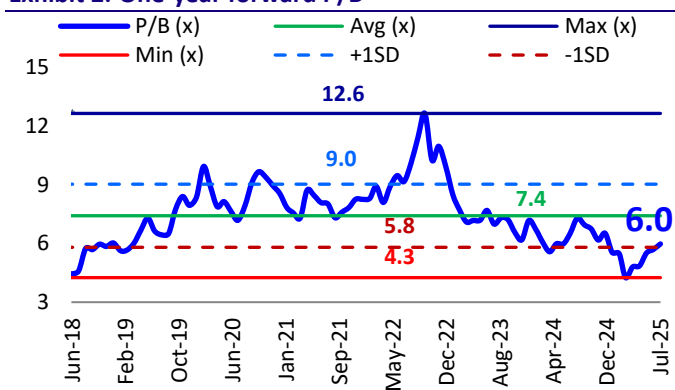
**Standalone - Quarterly Earning Model**

| Y/E March                     | FY25         |              |              |              | FY26E        |              |              |              | FY25          | FY26E         | FY26         | Var.        |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|-------------|
|                               | 1Q           | 2Q           | 3Q           | 4Q           | 1Q           | 2QE          | 3QE          | 4QE          |               |               | 1QE          | (%)         |
| <b>Gross Sales</b>            | <b>3,722</b> | <b>3,627</b> | <b>3,181</b> | <b>3,397</b> | <b>3,362</b> | <b>3,553</b> | <b>3,765</b> | <b>3,989</b> | <b>13,927</b> | <b>14,669</b> | <b>3,499</b> | <b>-4%</b>  |
| YoY Change (%)                | -6.2         | 3.4          | -6.6         | -4.7         | -9.7         | -2.0         | 18.4         | 17.4         | -3.6          | 5.3           | -6.0         |             |
| Gross Margin (%)              | 41.7%        | 43.3%        | 44.4%        | 41.6%        | 42.5%        | 42.0%        | 42.0%        | 42.9%        | 42.7%         | 42.4%         | 44.9%        | -2.4%       |
| <b>EBITDA</b>                 | <b>398</b>   | <b>371</b>   | <b>238</b>   | <b>335</b>   | <b>296</b>   | <b>331</b>   | <b>385</b>   | <b>451</b>   | <b>1,342</b>  | <b>1,463</b>  | <b>400</b>   | <b>-26%</b> |
| Margin (%)                    | 10.7         | 10.2         | 7.5          | 9.9          | 8.8          | 9.3          | 10.2         | 11.3         | 9.6           | 10.0          | 11.4         | -2.6        |
| Depreciation                  | 128          | 130          | 132          | 132          | 133          | 140          | 145          | 152          | 523           | 577           | 135          |             |
| Interest                      | 5            | 5            | 4            | 4            | 4            | 5            | 6            | 6            | 18            | 24            | 4            |             |
| Other Income                  | 100          | 88           | 148          | 54           | 64           | 91           | 111          | 130          | 389           | 395           | 76           |             |
| <b>PBT</b>                    | <b>364</b>   | <b>324</b>   | <b>249</b>   | <b>254</b>   | <b>222</b>   | <b>276</b>   | <b>346</b>   | <b>424</b>   | <b>1,191</b>  | <b>1,257</b>  | <b>337</b>   | <b>-34%</b> |
| Tax                           | 92           | -91          | 64           | 50           | 57           | 69           | 87           | 106          | 115           | 316           | 85           |             |
| Rate (%)                      | 25.3         | -28.0        | 25.7         | 19.7         | 25.4         | 25.2         | 25.2         | 25.1         | 9.7           | 25.2          | 25.2         |             |
| <b>Reported PAT</b>           | <b>272</b>   | <b>415</b>   | <b>185</b>   | <b>204</b>   | <b>166</b>   | <b>206</b>   | <b>259</b>   | <b>318</b>   | <b>1,076</b>  | <b>940</b>    | <b>252</b>   | <b>-34%</b> |
| <b>Adj PAT</b>                | <b>272</b>   | <b>415</b>   | <b>185</b>   | <b>204</b>   | <b>166</b>   | <b>206</b>   | <b>259</b>   | <b>318</b>   | <b>1,076</b>  | <b>940</b>    | <b>252</b>   | <b>-34%</b> |
| YoY Change (%)                | -18.9        | 54.3         | -37.8        | -50.4        | -39.1        | -50.2        | 39.7         | 56.0         | -18.1         | -12.6         | -7.5         |             |
| Margin (%)                    | 7.3          | 11.4         | 5.8          | 6.0          | 4.9          | 5.8          | 6.9          | 8.0          | 7.7           | 6.4           | 7.2          | -2.3        |
| <b>Operational parameters</b> |              |              |              |              |              |              |              |              |               |               |              |             |
| Total Volume Sold (tmt)       | 14.6         | 14.3         | 12.9         | 13.4         | 13.5         | 13.8         | 14.5         | 15.2         | 39.3          | 41.0          | 13.9         | -3%         |
| Implied Realization (INR/kg)  | 255.3        | 254.1        | 247.4        | 254.2        | 249.7        | 256.6        | 260.3        | 261.8        | 354.5         | 357.7         | 252.3        | -1%         |
| EBITDA (INR/kg)               | 27.3         | 26.0         | 18.5         | 25.1         | 22.0         | 23.9         | 26.6         | 29.6         | 34.2          | 35.7          | 28.9         | -24%        |

**Exhibit 1: One-year forward P/E**

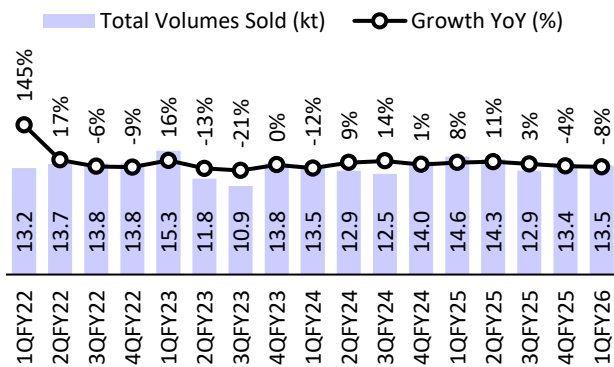


**Exhibit 2: One-year forward P/B**

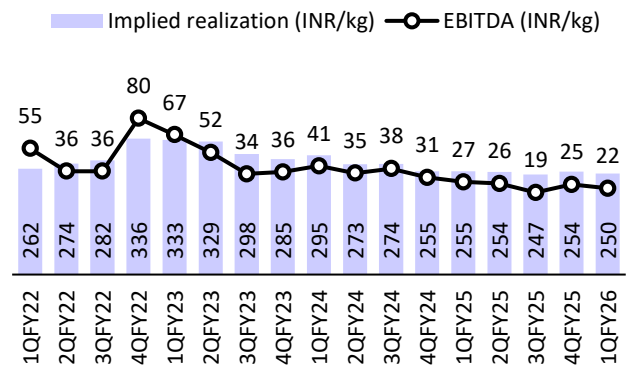


## Story in charts – 1QFY26

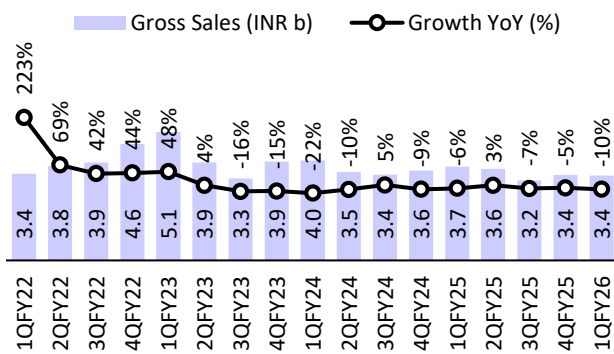
**Exhibit 3: Sales volume down 8% YoY**



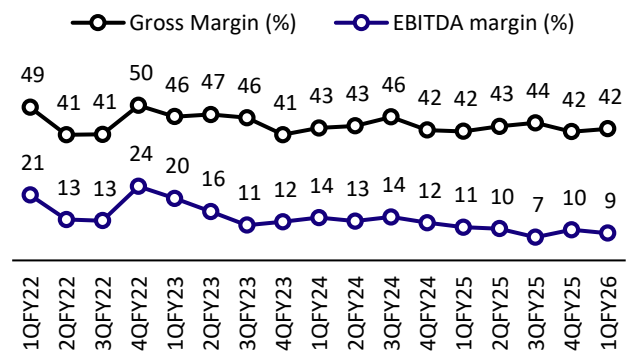
**Exhibit 4: EBITDA/kg was INR22 in 1QFY26**



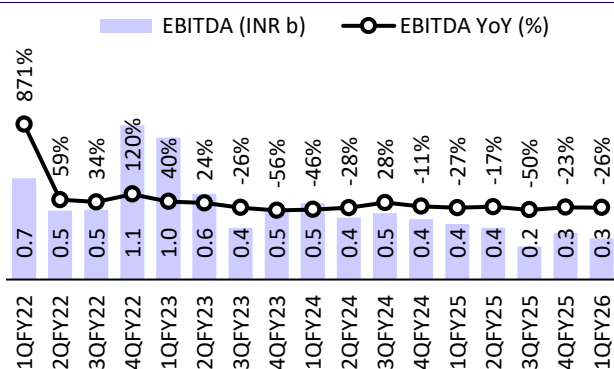
**Exhibit 5: Sales down 10% YoY, realization at INR249.7/kg**



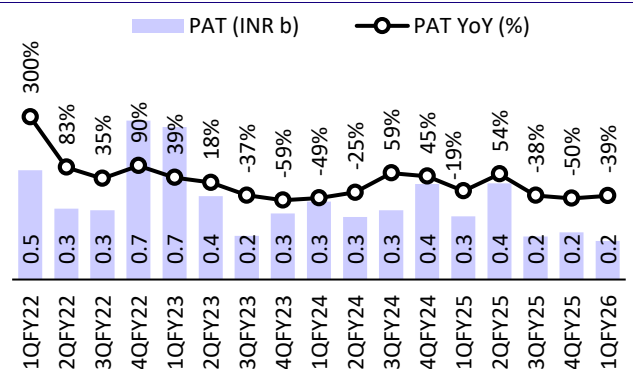
**Exhibit 6: Gross margin at 42.5%, with EBITDAM at 8.8%**



**Exhibit 7: EBITDA down 26% YoY to INR296m**



**Exhibit 8: PAT down 39% YoY to INR166m**



Source: Company, MOFSL

Source: Company, MOFSL



## Earnings concall highlights

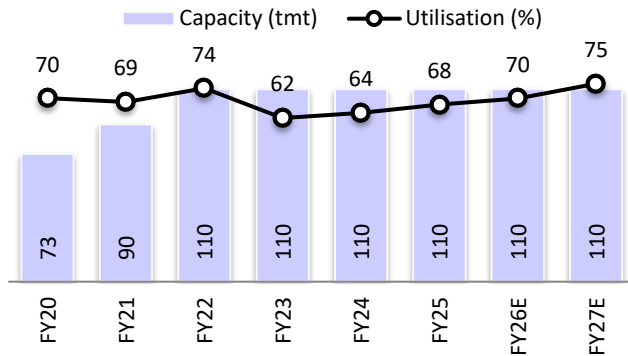
- The company holds a 40% market share in the domestic rubber chemicals segment.
- Revenue and volumes remained largely stable on a QoQ basis
- The company discussed the ongoing INR2.5b capex, with 30% spent as of Mar'25. Revenue generation from this expansion is expected in 2HFY27. Current capacity utilization stands at 65-67%.
- Management also highlighted new product development in advanced stages of customer trials, with commercialization expected by year-end. These new products can initially be manufactured within existing facilities.
- Export volumes continued to show moderate growth, partially offsetting domestic market pressures.
- Management addressed the impact of a 50% tariff from India on exports, particularly to the US market, which represents 4-5% of its business. It is exploring other avenues in Europe, Asia, and Latin America. It also noted the impact of US tariffs on latex products, which moderated export growth to 3-3.5% in the quarter.
- The domestic market continues to face dumping pressure, impacting competitiveness and pricing dynamics.
- To address domestic dumping concerns, the company has filed anti-dumping petitions with the Government of India on select products, which together account for approximately 40-45% of its overall business. The outcome is currently under government investigation and is expected in the coming months.
- The tire sector is expected to post mid-single-digit growth.
- In the upcoming quarters, the company anticipates a temporary impact on demand from latex-based customers, while non-latex segments are expected to grow structurally.
- Rubber chemical demand in India grew 3.1%, while China registered 1.9% growth. Other international markets witnessed contraction during the period.
- The company has commenced supplies to Japanese customers and is currently at various stages of engagement.
- The company operates on eight strategic levers—Market, Innovation, Portfolio, Investment, People, Excellence, Digitalization, and Sustainability—designed to enhance capabilities, strengthen customer value, and drive consistent long-term growth.
- The company continues to prioritize operational efficiency, optimal asset utilization, and product diversification.
- Raw material prices, particularly for key inputs like aniline, have been trending downward.
- The company secured aniline at competitive prices in 2QFY26. Most of the adverse impact on margins was absorbed in 1QFY26, with limited residual impact expected in the current quarter.
- As of Mar'25, the company incurred approximately 30% of its planned capex.
- The company targets an asset turnover ratio of 1.8-2.2x for rubber chemical production from this facility.

- Trial production is expected to commence in 1HFY26, subject to customer approvals, with revenue contribution anticipated from 2HFY26.
- Certain products fall under Free Trade Agreements (FTA) with countries such as Thailand, South Korea, China, and the European Union, which support cost competitiveness in export markets.
- Over the long term, the company aims to achieve a 10% share in the global rubber chemicals market, which would require sustaining a 10% CAGR over the next few years.

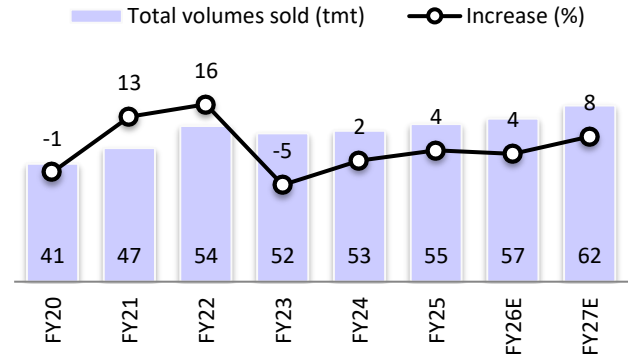
| Particulars     | INR m           |        |        |          |        |        |            |       |       |
|-----------------|-----------------|--------|--------|----------|--------|--------|------------|-------|-------|
|                 | Actual/ Revised |        |        | Previous |        |        | Change (%) |       |       |
|                 | FY25            | FY26E  | FY27E  | FY25     | FY26E  | FY27E  | FY25       | FY26E | FY27E |
| Revenue (INR m) | 13,927          | 14,669 | 16,635 | 13,927   | 15,132 | 17,159 | 0%         | -3%   | -3%   |
| EBITDA (INR m)  | 1,346           | 1,463  | 1,968  | 1,346    | 1,613  | 2,123  | 0%         | -9%   | -7%   |
| PAT (INR m)     | 1,076           | 940    | 1,275  | 1,076    | 1,067  | 1,416  | 0%         | -12%  | -10%  |
| EPS (INR)       | 6.4             | 5.6    | 7.6    | 6.4      | 6.4    | 8.5    | 0%         | -12%  | -10%  |

## Financial story in charts

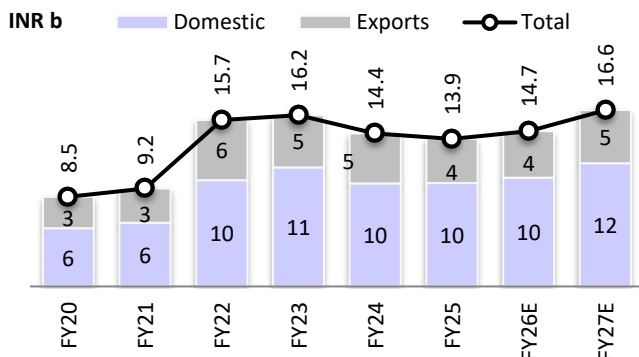
**Exhibit 9: Capacity and utilization snapshot for NOCIL**



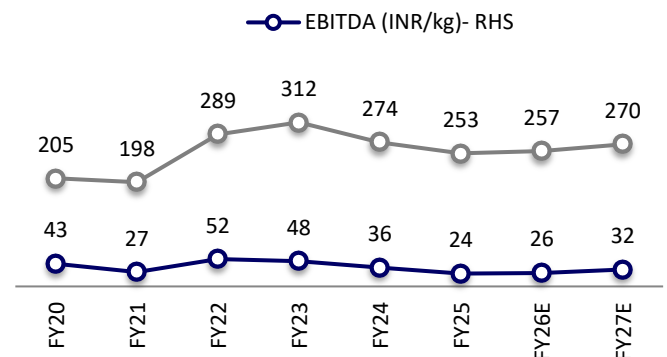
**Exhibit 10: Expect 6% volume CAGR over FY25-27**



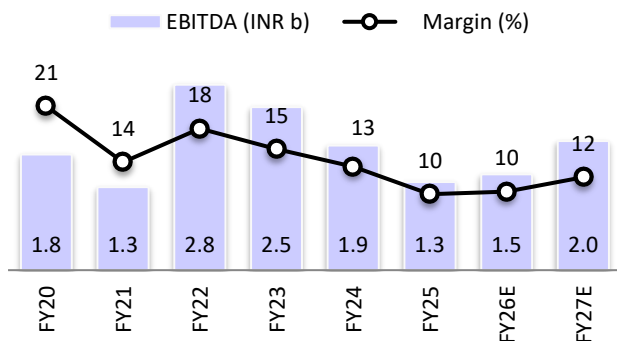
**Exhibit 11: Exports to constitute ~30% of total revenue**



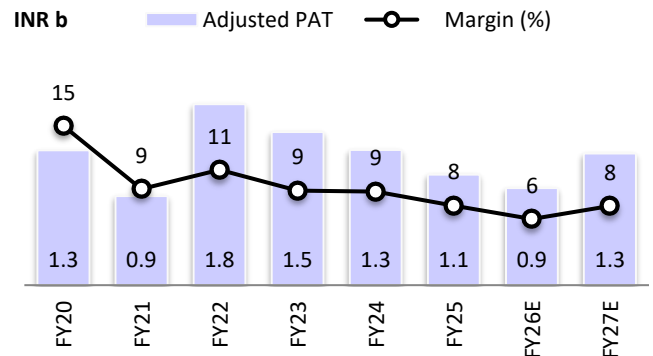
**Exhibit 12: Realization and EBITDA per kg snapshot**



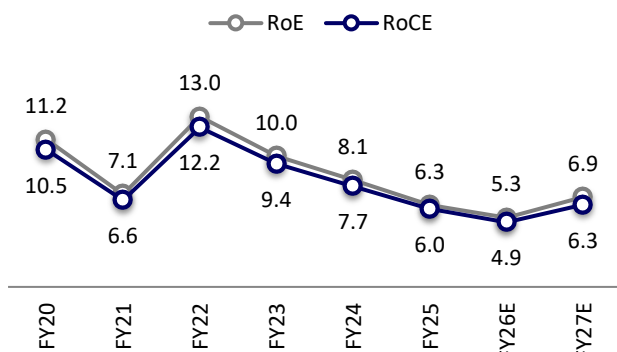
**Exhibit 13: EBITDAM profile**



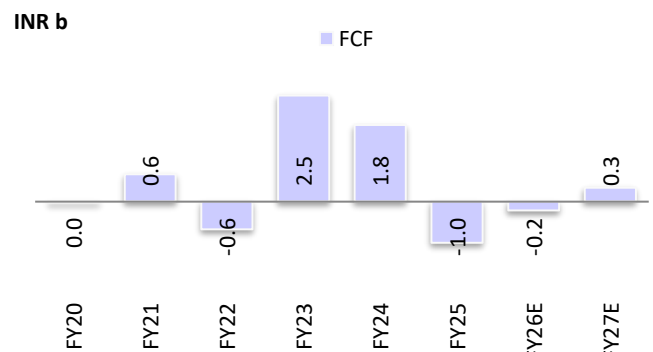
**Exhibit 14: Adjusted PAT trend**



**Exhibit 15: Return profile of NOCIL**



**Exhibit 16: FCF trend**



Source: Company, MOFSL

Source: Company, MOFSL

## Financials and valuations

### Standalone - Income Statement

(InR m)

| Y/E March                           | FY20         | FY21         | FY22          | FY23          | FY24          | FY25          | FY26E         | FY27E         |
|-------------------------------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total Income from Operations</b> | <b>8,463</b> | <b>9,247</b> | <b>15,713</b> | <b>16,166</b> | <b>14,447</b> | <b>13,927</b> | <b>14,669</b> | <b>16,635</b> |
| Change (%)                          | -18.9        | 9.3          | 69.9          | 2.9           | -10.6         | -3.6          | 5.3           | 13.4          |
| Gross Margin (%)                    | 54.2         | 45.4         | 45.3          | 45.1          | 43.6          | 42.7          | 42.4          | 42.4          |
| <b>EBITDA</b>                       | <b>1,765</b> | <b>1,269</b> | <b>2,829</b>  | <b>2,490</b>  | <b>1,904</b>  | <b>1,346</b>  | <b>1,463</b>  | <b>1,968</b>  |
| Margin (%)                          | 20.8         | 13.7         | 18.0          | 15.4          | 13.2          | 9.7           | 10.0          | 11.8          |
| Depreciation                        | 324          | 361          | 471           | 544           | 515           | 523           | 577           | 632           |
| <b>EBIT</b>                         | <b>1,440</b> | <b>909</b>   | <b>2,358</b>  | <b>1,946</b>  | <b>1,389</b>  | <b>823</b>    | <b>885</b>    | <b>1,336</b>  |
| Int. and Finance Charges            | 13           | 10           | 11            | 12            | 16            | 18            | 24            | 31            |
| Other Income                        | 97           | 143          | 48            | 73            | 399           | 386           | 395           | 399           |
| <b>PBT bef. EO Exp.</b>             | <b>1,524</b> | <b>1,042</b> | <b>2,396</b>  | <b>2,007</b>  | <b>1,771</b>  | <b>1,191</b>  | <b>1,257</b>  | <b>1,704</b>  |
| <b>PBT after EO Exp.</b>            | <b>1,524</b> | <b>1,042</b> | <b>2,396</b>  | <b>2,007</b>  | <b>1,771</b>  | <b>1,191</b>  | <b>1,257</b>  | <b>1,704</b>  |
| Total Tax                           | 214          | 177          | 636           | 520           | 458           | 115           | 316           | 429           |
| Tax Rate (%)                        | 14.1         | 17.0         | 26.6          | 25.9          | 25.8          | 9.7           | 25.2          | 25.2          |
| <b>Reported PAT</b>                 | <b>1,310</b> | <b>865</b>   | <b>1,760</b>  | <b>1,487</b>  | <b>1,314</b>  | <b>1,076</b>  | <b>940</b>    | <b>1,275</b>  |
| <b>Adjusted PAT</b>                 | <b>1,310</b> | <b>865</b>   | <b>1,760</b>  | <b>1,487</b>  | <b>1,314</b>  | <b>1,076</b>  | <b>940</b>    | <b>1,275</b>  |
| Change (%)                          | -28.9        | -34.0        | 103.4         | -15.5         | -11.7         | -18.1         | -12.6         | 35.6          |
| Margin (%)                          | 15.5         | 9.4          | 11.2          | 9.2           | 9.1           | 7.7           | 6.4           | 7.7           |

### Standalone - Balance Sheet

(InR m)

| Y/E March                            | FY20          | FY21          | FY22          | FY23          | FY24          | FY25          | FY26E         | FY27E         |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Equity Share Capital                 | 1,656         | 1,662         | 1,666         | 1,666         | 1,667         | 1,670         | 1,670         | 1,670         |
| Total Reserves                       | 10,104        | 11,073        | 12,673        | 13,736        | 15,183        | 15,864        | 16,513        | 17,393        |
| <b>Net Worth</b>                     | <b>11,760</b> | <b>12,735</b> | <b>14,339</b> | <b>15,403</b> | <b>16,850</b> | <b>17,534</b> | <b>18,183</b> | <b>19,063</b> |
| Total Loans                          | 0             | 0             | 0             | 0             | 0             | 0             | 1,200         | 1,300         |
| Deferred Tax Liabilities             | 887           | 956           | 1,028         | 1,069         | 1,209         | 1,072         | 1,072         | 1,072         |
| <b>Capital Employed</b>              | <b>12,647</b> | <b>13,691</b> | <b>15,367</b> | <b>16,471</b> | <b>18,059</b> | <b>18,606</b> | <b>20,455</b> | <b>21,435</b> |
| Gross Block                          | 9,789         | 11,374        | 11,783        | 12,114        | 12,459        | 12,846        | 14,645        | 15,470        |
| Less: Accum. Deprn.                  | 2,111         | 2,472         | 2,943         | 3,487         | 4,002         | 4,524         | 5,101         | 5,734         |
| <b>Net Fixed Assets</b>              | <b>7,678</b>  | <b>8,902</b>  | <b>8,840</b>  | <b>8,627</b>  | <b>8,457</b>  | <b>8,322</b>  | <b>9,543</b>  | <b>9,736</b>  |
| Capital WIP                          | 1,563         | 140           | 82            | 85            | 161           | 598           | 947           | 947           |
| <b>Total Investments</b>             | <b>726</b>    | <b>826</b>    | <b>674</b>    | <b>2,314</b>  | <b>4,075</b>  | <b>3,851</b>  | <b>3,851</b>  | <b>3,851</b>  |
| <b>Curr. Assets, Loans, and Adv.</b> | <b>4,312</b>  | <b>6,122</b>  | <b>8,567</b>  | <b>7,386</b>  | <b>7,271</b>  | <b>7,674</b>  | <b>8,050</b>  | <b>9,097</b>  |
| Inventory                            | 1,361         | 1,653         | 3,326         | 2,847         | 2,227         | 2,811         | 2,960         | 3,357         |
| Account Receivables                  | 2,032         | 3,086         | 4,498         | 3,460         | 3,402         | 3,102         | 3,267         | 3,705         |
| Cash and Bank Balance                | 128           | 797           | 154           | 551           | 940           | 263           | 243           | 244           |
| Cash                                 | 84            | 441           | 116           | 213           | 903           | 228           | 558           | 558           |
| Bank Balance                         | 44            | 356           | 38            | 338           | 37            | 35            | 35            | 35            |
| Loans and Advances                   | 791           | 587           | 589           | 528           | 702           | 1,499         | 1,579         | 1,790         |
| <b>Curr. Liability and Prov.</b>     | <b>1,633</b>  | <b>2,297</b>  | <b>2,795</b>  | <b>1,940</b>  | <b>1,906</b>  | <b>1,838</b>  | <b>1,936</b>  | <b>2,196</b>  |
| Account Payables                     | 892           | 1,710         | 2,174         | 1,283         | 1,184         | 1,186         | 1,249         | 1,416         |
| Other Current Liabilities            | 511           | 378           | 414           | 453           | 535           | 458           | 482           | 547           |
| Provisions                           | 230           | 210           | 207           | 204           | 188           | 195           | 205           | 233           |
| <b>Net Current Assets</b>            | <b>2,680</b>  | <b>3,824</b>  | <b>5,772</b>  | <b>5,445</b>  | <b>5,365</b>  | <b>5,836</b>  | <b>6,113</b>  | <b>6,901</b>  |
| <b>Appl. of Funds</b>                | <b>12,647</b> | <b>13,691</b> | <b>15,367</b> | <b>16,471</b> | <b>18,058</b> | <b>18,606</b> | <b>20,455</b> | <b>21,435</b> |



## Financials and valuations

### Ratios

| Y/E March                     | FY20       | FY21       | FY22        | FY23       | FY24       | FY25       | FY26E      | FY27E      |
|-------------------------------|------------|------------|-------------|------------|------------|------------|------------|------------|
| <b>Basic (INR)</b>            |            |            |             |            |            |            |            |            |
| <b>EPS</b>                    | <b>7.9</b> | <b>5.2</b> | <b>10.6</b> | <b>8.9</b> | <b>7.9</b> | <b>6.4</b> | <b>5.6</b> | <b>7.6</b> |
| EPS Growth (%)                | -28.9      | -34.0      | 103.0       | -15.5      | -11.7      | -18.3      | -12.6      | 35.6       |
| Cash EPS                      | 9.8        | 7.4        | 13.4        | 12.2       | 11.0       | 9.6        | 9.1        | 11.4       |
| BV/Share                      | 70.8       | 76.6       | 86.1        | 92.4       | 101.1      | 105.0      | 108.9      | 114.1      |
| DPS                           | 4.5        | 2.0        | 3.0         | 3.0        | 3.0        | 2.0        | 1.7        | 2.4        |
| Payout (%)                    | 76.0       | 38.5       | 28.4        | 33.6       | 38.1       | 31.0       | 31.0       | 31.0       |
| <b>Valuation (x)</b>          |            |            |             |            |            |            |            |            |
| P/E                           | 22.1       | 33.4       | 16.5        | 19.5       | 22.1       | 27.0       | 30.9       | 22.8       |
| Cash P/E                      | 17.7       | 23.6       | 13.0        | 14.3       | 15.9       | 18.2       | 19.1       | 15.2       |
| P/BV                          | 2.5        | 2.3        | 2.0         | 1.9        | 1.7        | 1.7        | 1.6        | 1.5        |
| EV/Sales                      | 3.4        | 3.0        | 1.8         | 1.8        | 1.9        | 2.1        | 2.0        | 1.8        |
| EV/EBITDA                     | 16.3       | 22.2       | 10.2        | 11.4       | 14.7       | 21.4       | 20.5       | 15.3       |
| Dividend Yield (%)            | 2.6        | 1.2        | 1.7         | 1.7        | 1.7        | 1.1        | 1.0        | 1.4        |
| FCF per share                 | -0.1       | 3.9        | -3.9        | 15.0       | 10.8       | -5.8       | -1.2       | 2.0        |
| <b>Return Ratios (%)</b>      |            |            |             |            |            |            |            |            |
| RoE                           | 11.2       | 7.1        | 13.0        | 10.0       | 8.1        | 6.3        | 5.3        | 6.8        |
| RoCE                          | 10.5       | 6.6        | 12.2        | 9.4        | 7.7        | 6.0        | 4.9        | 6.2        |
| RoIC                          | 12.6       | 6.8        | 13.1        | 10.3       | 7.8        | 5.6        | 4.5        | 6.3        |
| <b>Working Capital Ratios</b> |            |            |             |            |            |            |            |            |
| Fixed Asset Turnover (x)      | 1.2        | 1.1        | 1.8         | 1.9        | 1.7        | 1.7        | 1.6        | 1.7        |
| Asset Turnover (x)            | 0.7        | 0.7        | 1.0         | 1.0        | 0.8        | 0.7        | 0.7        | 0.8        |
| Inventory (Days)              | 59         | 65         | 77          | 64         | 56         | 74         | 74         | 74         |
| Debtor (Days)                 | 88         | 122        | 104         | 78         | 86         | 81         | 81         | 81         |
| Creditor (Days)               | 38         | 67         | 50          | 29         | 30         | 31         | 31         | 31         |
| <b>Leverage Ratio (x)</b>     |            |            |             |            |            |            |            |            |
| Current Ratio                 | 2.6        | 2.7        | 3.1         | 3.8        | 3.8        | 4.2        | 4.2        | 4.1        |
| Interest Coverage Ratio       | 109.1      | 94.6       | 220.4       | 163.6      | 85.7       | 46.2       | 36.9       | 42.7       |
| Net Debt/Equity ratio         | 0.0        | -0.1       | 0.0         | 0.0        | -0.1       | 0.0        | 0.1        | 0.1        |

### Standalone - Cash Flow Statement

(INR m)

| Y/E March                    | FY20          | FY21        | FY22        | FY23          | FY24         | FY25        | FY26E         | FY27E        |
|------------------------------|---------------|-------------|-------------|---------------|--------------|-------------|---------------|--------------|
| OP/(Loss) before Tax         | 1,524         | 1,042       | 2,396       | 2,007         | 1,771        | 1,191       | 1,257         | 1,704        |
| Depreciation                 | 324           | 361         | 471         | 544           | 515          | 523         | 577           | 632          |
| Direct Taxes Paid            | -510          | -1          | -591        | -500          | -393         | -335        | -316          | -429         |
| (Inc.)/Dec. in WC            | 515           | -372        | -2,549      | 783           | 471          | -798        | -297          | -787         |
| <b>CF from Operations</b>    | <b>1,772</b>  | <b>904</b>  | <b>-318</b> | <b>2,776</b>  | <b>1,961</b> | <b>240</b>  | <b>1,245</b>  | <b>1,152</b> |
| (Inc.)/Dec. in FA            | -1,790        | -262        | -330        | -284          | -165         | -1,206      | -1,450        | -825         |
| <b>Free Cash Flow</b>        | <b>-18</b>    | <b>642</b>  | <b>-647</b> | <b>2,492</b>  | <b>1,796</b> | <b>-966</b> | <b>-205</b>   | <b>327</b>   |
| Other investing activity     | <b>746</b>    | <b>-325</b> | <b>658</b>  | <b>-1,856</b> | <b>-552</b>  | <b>795</b>  | <b>-349</b>   | <b>0</b>     |
| <b>CF from Investments</b>   | <b>-1,044</b> | <b>-586</b> | <b>328</b>  | <b>-2,140</b> | <b>-718</b>  | <b>-411</b> | <b>-1,799</b> | <b>-825</b>  |
| Inc./(Dec.) in Debt          | 0             | 0           | 0           | 0             | 0            | 0           | 1,200         | 100          |
| Interest Paid                | -9            | -4          | -6          | -5            | -7           | -8          | -24           | -31          |
| Dividend Paid                | -980          | -7          | -332        | -500          | -501         | -502        | -291          | -395         |
| Others                       | -15           | 51          | -27         | -44           | -46          | -42         | 0             | 0            |
| <b>CF from Fin. Activity</b> | <b>-1,004</b> | <b>40</b>   | <b>-336</b> | <b>-538</b>   | <b>-553</b>  | <b>-505</b> | <b>885</b>    | <b>-326</b>  |
| <b>Inc./Dec. in Cash</b>     | <b>-276</b>   | <b>358</b>  | <b>-325</b> | <b>98</b>     | <b>690</b>   | <b>-676</b> | <b>330</b>    | <b>1</b>     |
| Opening Balance              | 360           | 84          | 441         | 116           | 213          | 903         | 228           | 558          |
| <b>Closing Balance</b>       | <b>84</b>     | <b>441</b>  | <b>116</b>  | <b>213</b>    | <b>903</b>   | <b>227</b>  | <b>558</b>    | <b>558</b>   |

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|----------------------------------|--|
| Investment Rating                | Expected return (over 12-month)  |
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| SELL                             | < - 10%  |
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| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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