

# Craftsman Automation

|                  |   |
|------------------|---|
| Estimate changes | ↑ |
| TP change        | ↔ |
| Rating change    | ↔ |

| Bloomberg             | CRAFTSMA IN |
|-----------------------|-------------|
| Equity Shares (m)     | 24          |
| M.Cap.(INRb)/(USDb)   | 163.7 / 1.9 |
| 52-Week Range (INR)   | 7121 / 3700 |
| 1, 6, 12 Rel. Per (%) | 26/62/25    |
| 12M Avg Val (INR M)   | 357         |

| Consol. Financials & Valuations (INR b) |       |       |       |
|---|-------|-------|-------|
| INR b                                   | FY25E | FY26E | FY27E |
| Sales                                   | 56.9  | 74.4  | 84.5  |
| EBITDA                                  | 8.3   | 11.4  | 13.9  |
| Adj. PAT                                | 2.2   | 3.7   | 5.7   |
| EPS (INR)                               | 92.1  | 156.2 | 237.6 |
| EPS Gr. (%)                             | -36.1 | 69.6  | 52.1  |
| BV/Sh. (INR)                            | 1,197 | 1,344 | 1,566 |
| Ratios                                  |       |       |       |
| RoE (%)                                 | 9.7   | 12.3  | 16.3  |
| RoCE (%)                                | 8.6   | 10.1  | 12.5  |
| Payout (%)                              | 5.4   | 6.4   | 6.3   |
| Valuations                              |       |       |       |
| P/E (x)                                 | 74.4  | 43.9  | 28.8  |
| P/BV (x)                                | 5.7   | 5.1   | 4.4   |
| Div. Yield (%)                          | 0.1   | 0.1   | 0.2   |
| FCF Yield (%)                           | -4.3  | -0.2  | 3.6   |

| Shareholding pattern (%) |        |        |        |
|--------------------------|--------|--------|--------|
| As On                    | Jun-25 | Mar-25 | Jun-24 |
| Promoter                 | 48.7   | 48.7   | 48.7   |
| DII                      | 22.7   | 22.7   | 21.5   |
| FII                      | 15.8   | 15.6   | 15.8   |
| Others                   | 12.8   | 13.0   | 14.1   |

FII Includes depository receipts

**CMP: INR6,864**

**TP: INR6,212 (-9%)**

**Neutral**

## Earnings beat driven by healthy improvement in key segments

### Maintains growth guidance for FY26

- Craftsman Automation's 1QFY26 performance was ahead of our estimates, led by improved performance across all its segments, particularly in the aluminum and powertrain segments.
- Management has maintained its FY26 revenue/EBITDA guidance of INR70b/INR11b. Given the better-than-expected performance in 1Q and an improved outlook, we have raised our earnings estimates by ~4%/8% for FY26/FY27. However, after the recent run-up, the stock at 43.9x FY26E and at 28.8x FY27E appears fairly valued. We maintain Neutral with a TP of INR6,212 (based on 24x Jun'27E EPS).

## Earnings beat driven by better-than-expected revenue growth

### Consolidated financials:

- Craftsman's 1QFY26 results included the full impact of the recently acquired subsidiaries. Hence, YoY growth rates are not comparable. **Consolidated revenue grew 55% YoY** to INR17.8b (above our est. of INR17b). **Revenue grew 2% QoQ** and was supported by the aluminum segment ramp-up.
- Segment-wise consolidated revenue mix stood at 28%/60%/12% for powertrain/aluminum products/industrial & engineering.
- Gross margin inched up 30bp QoQ to 46.1%.**
- EBITDA rose 34.3% YoY** (8.8% QoQ) to INR2.6b (vs. est. INR 2.5b). EBITDA margin improved 100bp QoQ to 14.9% (ahead of our estimate of 14.5%).
- Craftsman reported **an exceptional loss of INR82m** due to **relocation-related costs** for the Gurugram facility of Sunbeam.
- Overall, PAT was stable QoQ at INR757m and was ahead of our estimate of INR659m.

### Segmental performance:

- Standalone revenue stood at INR10.44b, up 21% YoY (in line).
- Reported gross profit margin stood at a five-quarter high of 48.7%. However, given higher employee costs and other expenses, EBITDA margin remained largely stable YoY at 17% (+300bp QoQ) and was ahead of our estimate of 15%. On a segmental basis, sequential margin improvement was driven by: 1) 130bp gain to 17.3% in the powertrain segment, and 2) 340bp gain in the aluminum segment to 12.9%.
- At a consolidated level, the revenue beat was primarily driven by a **7% QoQ increase in revenue in the aluminum segment** due to a ramp-up in both its standalone business and subsidiaries. Consolidated margin improvement QoQ was driven by a 200bp improvement in the powertrain segment and a 130bp improvement in the aluminum segment.

### Highlights from the management interaction

- Management has reiterated its earlier guidance for FY26 — revenue target of INR70b, EBITDA of INR11b, and EBIT of INR6.5-7b — despite industry headwinds and geopolitical uncertainties.
- Powertrain segment is expected to showcase high single-digit growth in FY26; 4Q may see double-digit growth.
- Sunbeam reported revenue of INR2.91b in 1QFY26. It is expected to turn EBIT positive by the end of FY26, with improved profitability from 4QFY26 onward.
- Standalone aluminium revenue grew 56% YoY. Even after adjusting for alloy wheel contribution, core business grew 34% YoY. The company continues to expect a 20-25% CAGR over the next 3-4 years, with increased global customer engagement.
- Storage automation segment is expected to grow 15% YoY, albeit at modest ~4% EBITDA margins.
- German operations posted INR670m in revenue. While growth is expected to be modest, cross-collaboration with Craftsman is yielding long-term strategic benefits.

### Valuation and view

- Given the better-than-expected performance in 1Q and an improved outlook, we have raised our earnings estimates by ~4%/8% for FY26/FY27.
- After the recent run-up, the stock at 43.9x FY26E and at 28.8x FY27E appears fairly valued. We maintain Neutral with a TP of INR6,212 (based on 24x Jun'27E EPS).

|                              | Quarterly (Consol) <span style="float: right;">(INR m)</span> |               |               |               |               |               |               |               |               |               |               |             |
|------------------------------|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-------------|
|                              | FY25  |               |               |               | FY26E         |               |               |               | FY25          | FY26E         | 1QE           | Var. (%)    |
|                              | 1Q  | 2Q            | 3Q            | 4Q            | 1Q            | 2QE           | 3QE           | 4QE           |               |               |               |             |
| <b>Net operating income</b>  | <b>11,512</b>   | <b>12,140</b> | <b>15,761</b> | <b>17,493</b> | <b>17,840</b> | <b>18,319</b> | <b>18,824</b> | <b>19,395</b> | <b>56,905</b> | <b>74,379</b> | <b>17,026</b> | <b>4.8</b>  |
| Change (%)                   | 10.9  | 3.0           | 39.5          | 58.3          | 55.0          | 50.9          | 19.4          | 10.9          | 27.8          | 30.7          | 47.9          |             |
| RM/Sales (%)                 | 56.3  | 55.6          | 52.7          | 54.2          | 53.9          | 53.9          | 54.0          | 54.2          | 54.5          | 54.0          | 54.5          | -60bp       |
| Staff Cost (% of Sales)      | 6.4   | 6.9           | 8.5           | 8.3           | 8.1           | 8.0           | 8.0           | 8.1           | 7.7           | 8.1           | 8.2           | -10bp       |
| Other Exp. (% of Sales)      | 20.1  | 21.6          | 26.2          | 23.6          | 23.2          | 23.0          | 22.6          | 21.9          | 23.2          | 22.6          | 22.8          | 40bp        |
| <b>EBITDA</b>                | <b>1,973</b>  | <b>1,928</b>  | <b>1,990</b>  | <b>2,436</b>  | <b>2,649</b>  | <b>2,766</b>  | <b>2,899</b>  | <b>3,058</b>  | <b>8,327</b>  | <b>11,373</b> | <b>2,469</b>  | <b>7.3</b>  |
| EBITDA Margins (%)           | 17.1  | 15.9          | 12.6          | 13.9          | 14.9          | 15.1          | 15.4          | 15.8          | 14.6          | 15.3          | 14.5          | 40bp        |
| Non-Operating Income         | 48  | 64            | 86            | 52            | 50            | 55            | 58            | 50            | 251           | 213           | 40            |             |
| Interest                     | 492   | 413           | 583           | 679           | 663           | 600           | 550           | 440           | 2166          | 2253          | 650           |             |
| Depreciation                 | 725   | 762           | 1035          | 949           | 1019          | 1100          | 1150          | 1223          | 3470          | 4492          | 980           |             |
| Minority Int/Share of Profit | 61  | -4            | -2            | -2            | -2            | 0             | 0             | 0             | -10           | 0             | 0             |             |
| <b>PBT after EO items</b>    | <b>744</b>  | <b>821</b>    | <b>313</b>    | <b>755</b>    | <b>937</b>    | <b>1,121</b>  | <b>1,257</b>  | <b>1,446</b>  | <b>2,951</b>  | <b>4,841</b>  | <b>879</b>    | <b>6.6</b>  |
| Eff. Tax Rate (%)            | 28.5  | 24.9          | 58.6          | 11.6          | 25.7          | 23.0          | 23.0          | 22.5          | 23.3          | 23.0          | 25.0          |             |
| <b>Rep. PAT</b>              | <b>532</b>  | <b>617</b>    | <b>129</b>    | <b>668</b>    | <b>696</b>    | <b>863</b>    | <b>968</b>    | <b>1,120</b>  | <b>2,263</b>  | <b>3,728</b>  | <b>659</b>    | <b>5.6</b>  |
| Change (%)                   | -28.6   | -34.7         | -82.3         | 7.1           | 30.9          | 39.9          | 648.5         | 67.8          | -25.7         | 64.7          | 23.9          |             |
| <b>Adj. PAT</b>              | <b>532</b>  | <b>617</b>    | <b>242</b>    | <b>750</b>    | <b>757</b>    | <b>863</b>    | <b>968</b>    | <b>1,120</b>  | <b>2,263</b>  | <b>3,728</b>  | <b>659</b>    | <b>14.9</b> |
| Change (%)                   | -28.6   | -34.7         | -66.9         | 20.3          | 42.3          | 39.9          | 299.3         | 49.5          | -25.7         | 64.7          | 23.9          |             |

E: MOFSL Estimates



## Highlights from the management interaction

### Overall guidance

- Management has reiterated its earlier guidance for FY26 — revenue target of INR70b, EBITDA of INR11b, and EBIT of INR6.5-7b — despite industry headwinds and geopolitical uncertainties.
- Capex guidance for FY26 stands at INR8b, in line with the growth trajectory across segments. No incremental major capex is planned unless visibility improves; potential deferment if land sale is delayed or customer orders do not materialize.
- Consolidated net debt stood at INR24b, with net debt/EBITDA at 2.27x. This is expected to improve after the Gurgaon land sale, potentially valued at INR3.5b. Standalone net debt to EBITDA is higher at 2.87x due to borrowings for acquisitions and capex.
- Management expects India to become a central manufacturing hub for CV powertrains and stationary engines in the near future.

### Update on powertrain business

- Margin reached 15.2%, driven by cost optimization and stable production post-maintenance investments.
- High single-digit growth expected in FY26; 4Q may see double-digit growth.
- India continues to emerge as a global powertrain hub.
- Within powertrain, utilization for CV business was at ~50-60% and farm and SUV at ~70-80%, while construction equipment capacity utilization was weak due to pressure from emission norms.

### Update on aluminum business

- 1Q revenue mix for Craftsman/DR-Axion/Sunbeam stood at 35%/38%/27%, with 4W aluminium solutions accounting for 59% of revenue, 2Ws 35% and other vehicles 5%.
- Standalone aluminium revenue grew 56% YoY. Even after adjusting for alloy wheel contribution, core business grew 34% YoY.
- Margins improved due to operating leverage and optimization at Coimbatore and Bangalore plants.
- Capacity utilization was at ~75% and is expected to touch 80% during the festive season.
- The company continues to expect 20-25% CAGR over the next 3-4 years, with increased global customer engagement.

### Update on Sunbeam

- Sunbeam reported revenue of INR2.91b in 1QFY26. About 50% of manpower cost has already been reduced, with future cost optimization expected through automation and layout improvements.
- Operations at the Gurgaon plant were ceased in May'25, and machinery has been relocated. The relocation cost was INR82m. Gurugram land sale is targeted for FY26, pending completion of formalities and value maximization efforts.
- No major incremental capex is planned; focus is on improving productivity and margins.

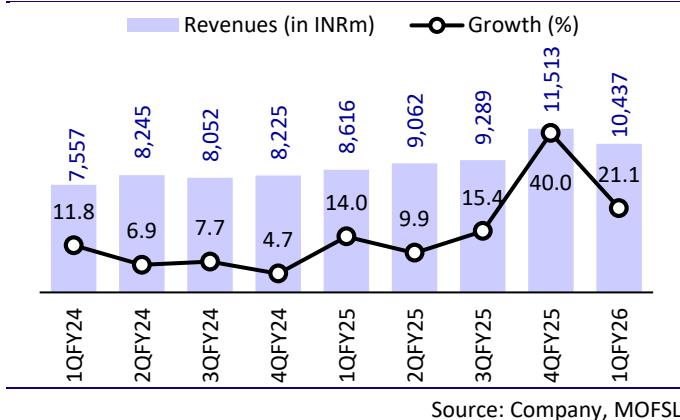
#### **Updates on alloy wheel business**

- Bhiwadi plant reported INR500m in revenue in 1QFY26, up 20% QoQ. It is now EBITDA-positive but yet to turn EBIT-positive. The plant is expected to achieve the full ramp-up in 3-4 quarters, with improving margins and overheads shared with Sunbeam.
- Greenfield project at Hosur is targeted to be operational by 3QFY26, with smoother commissioning expected in comparison to Bhiwadi.
- Combined revenue potential of INR8b p.a. from both alloy wheel plants expected by FY27.

#### **Update on storage business**

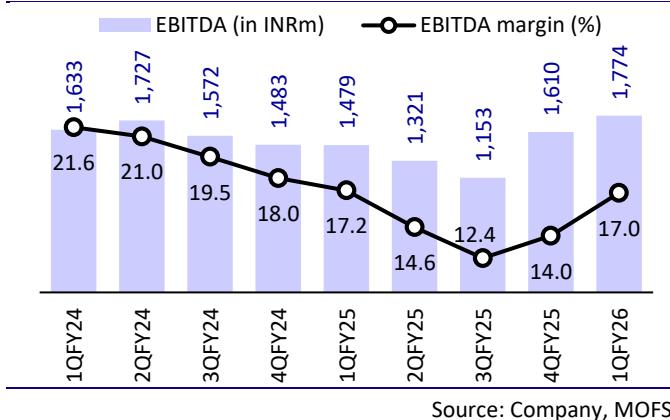
- Storage automation expected to grow 15% YoY, albeit at modest ~4% EBITDA margins.
- It remains a capital-light, scalable business, with potential margin upside in the medium term.

**Exhibit 1: SA revenue and revenue growth (%)**



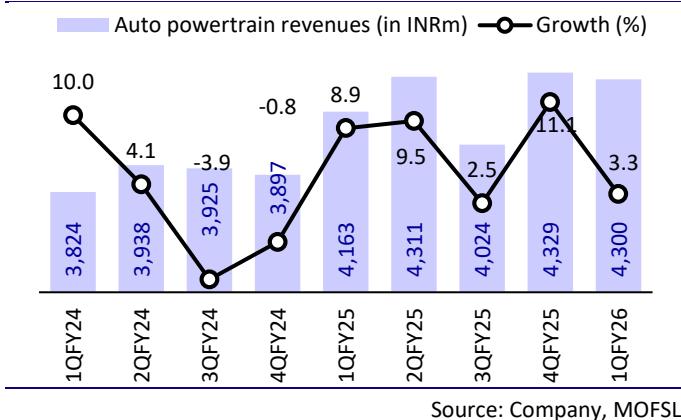
Source: Company, MOFSL

**Exhibit 2: SA EBITDA and EBITDA margin (%)**



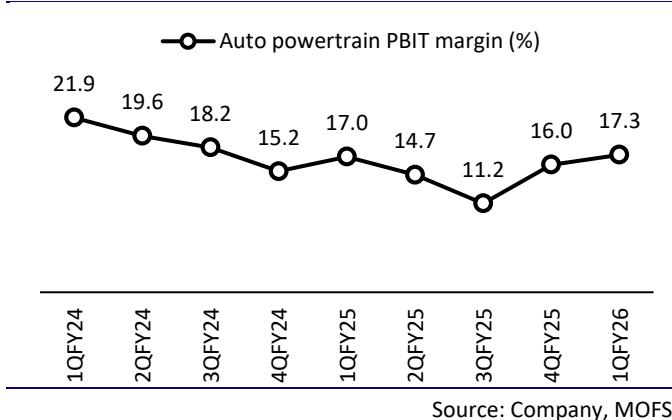
Source: Company, MOFSL

**Exhibit 3: Auto powertrain's revenue and growth (%)**



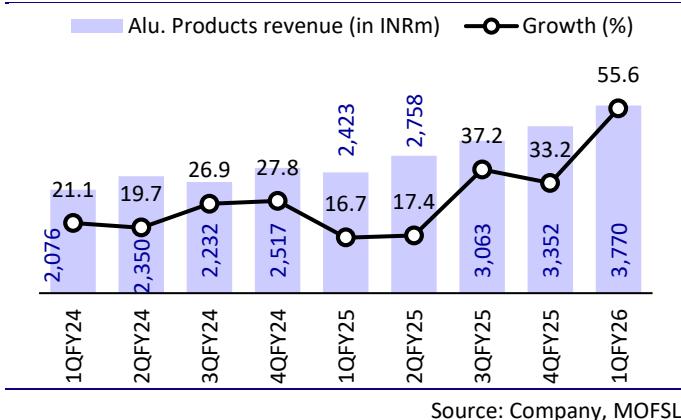
Source: Company, MOFSL

**Exhibit 4: Auto powertrain's PBIT margin (%)**



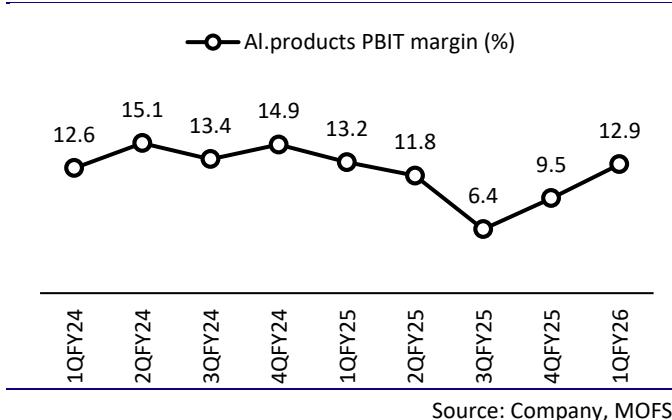
Source: Company, MOFSL

**Exhibit 5: Aluminum products' revenue and growth (%)**



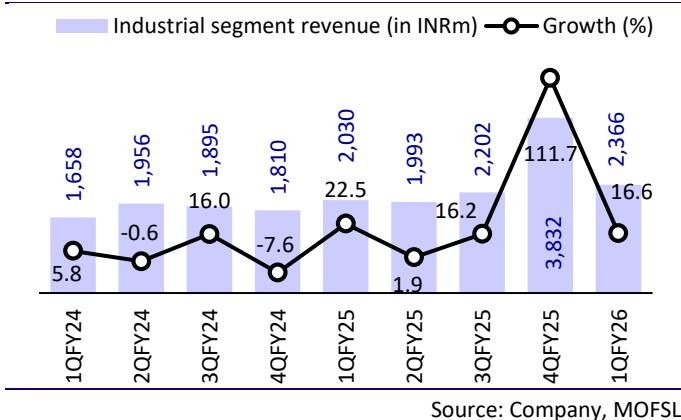
Source: Company, MOFSL

**Exhibit 6: Aluminum products' PBIT margin (%)**



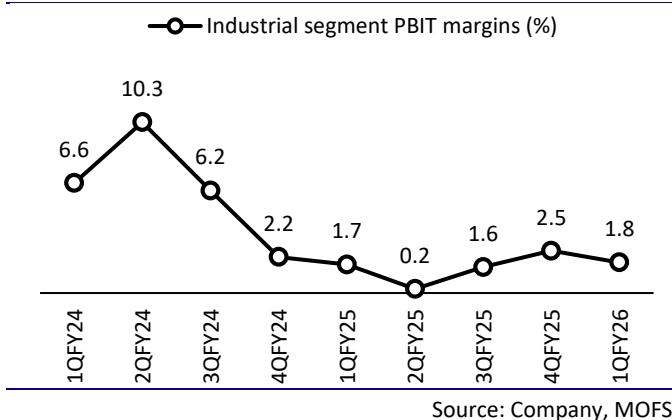
Source: Company, MOFSL

**Exhibit 7: Industrial segment's revenue and growth (%)**



Source: Company, MOFSL

**Exhibit 8: Industrial segment's PBIT margin (%)**



Source: Company, MOFSL

### Valuation and view

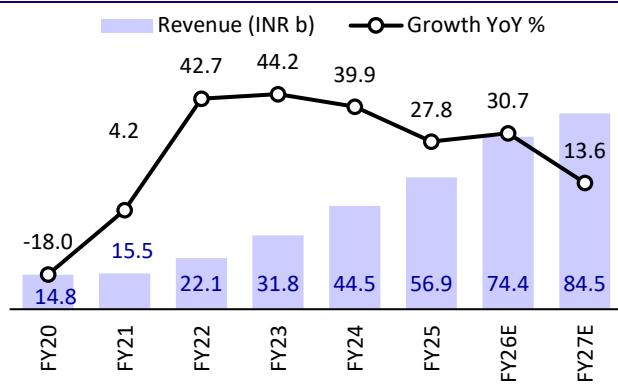
- **Engineering DNA drives new opportunities:** Craftsman has leveraged its engineering DNA to evolve into the largest independent machining player among the top three players in Storage Solutions, and a credible competitor in the Aluminum Die-casting business (within six years of starting the business). With the government's increasing focus on import substitution and emerging opportunities from global supply chain realignments, the company will be one of the key beneficiaries of these opportunities due to its strong capabilities in product design, process, and captive sourcing of fixtures and machines.
- **Guidance:** Management has maintained its FY26 guidance: Rev of INR70b, EBITDA of INR11b and EBIT of INR6.5-7b. The traditional powertrain business is likely to post double-digit growth in FY26, with better margins than 4Q levels. Sunbeam is likely to clock revenue of INR12b in FY26, with margins of 8-10%. Standalone AI business is likely to clock 20% revenue CAGR, driven by the ramp-up of plants at Bhiwadi and Hosur. Management has indicated that DRA can post double-digit growth going forward: 8-10% for FY26 and higher in FY27. The storage solutions business is expected to grow in high-teens going forward.
- **Maintain Neutral:** Given the better-than-expected performance in 1Q and an improved outlook, we have raised our earnings estimates by 4%/8% for FY26/FY27. Management is currently in the midst of integrating multiple projects simultaneously: 1) integration and restructuring of Sunbeam, 2) ramp-up of new plants of Bhiwadi, Kothavadi and Hosur, 3) integration of Fornburg. This is happening at a time when its core segments, CVs and PVs, are seeing a weak demand trend. While these strategic initiatives appear to be in the right direction for the long run, they are likely to hurt returns for at least the next 12-15 months, by which time we hope to expect: 1) a turnaround in Sunbeam, and 2) stabilization in greenfields. If any of these timelines are not met, it will lead to further downside risk to our earnings. **The stock at 43.9x FY26E and at 28.8x FY27E appears fairly-valued. We maintain Neutral with a TP of INR6,212 (valued at 24x Jun'27E EPS).**

### Exhibit 9: Our revised estimates

| (INR b)                  | FY26E        |              |            | FY27E        |              |             |
|--------------------------|--------------|--------------|------------|--------------|--------------|-------------|
|                          | Rev          | Old          | Chg (%)    | Rev          | Old          | Chg (%)     |
| Net Sales                | 74.4         | 72.7         | 2.4        | 84.5         | 81.4         | 3.8         |
| <b>EBITDA Margin (%)</b> | <b>15.3</b>  | <b>15.3</b>  | <b>0bp</b> | <b>16.5</b>  | <b>16.4</b>  | <b>10bp</b> |
| PAT                      | 3.7          | 3.6          | 3.7        | 5.7          | 5.3          | 7.5         |
| <b>EPS (Rs)</b>          | <b>156.2</b> | <b>150.7</b> | <b>3.7</b> | <b>237.6</b> | <b>221.0</b> | <b>7.5</b>  |

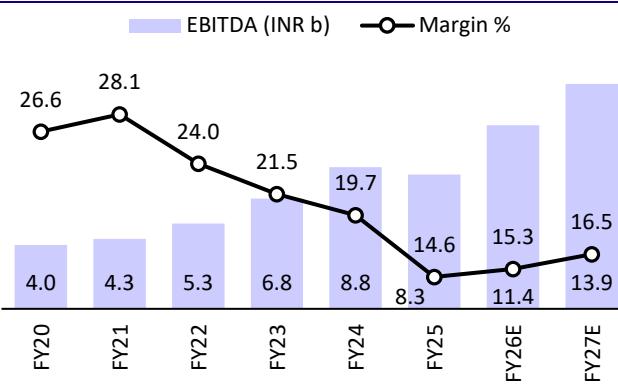
## Key operating indicators

Exhibit 10: Con. revenue trend



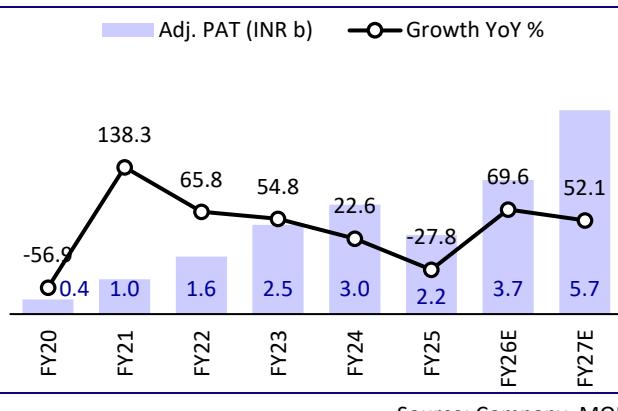
Source: Company, MOFSL

Exhibit 11: Cons EBITDA trend



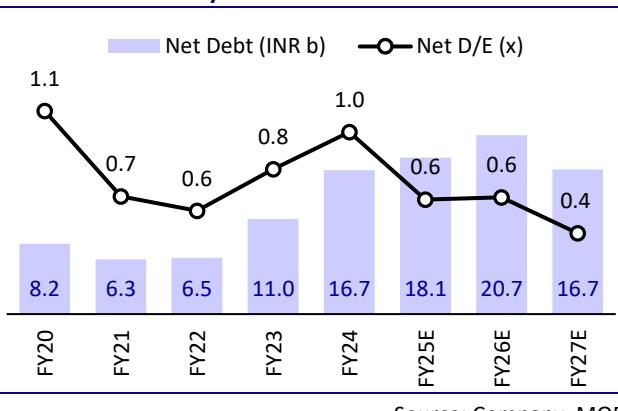
Source: Company, MOFSL

Exhibit 12: Consol PAT trend



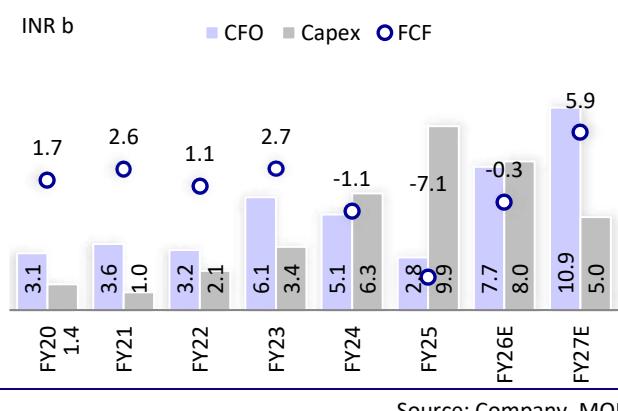
Source: Company, MOFSL

Exhibit 13: Debt likely to decline



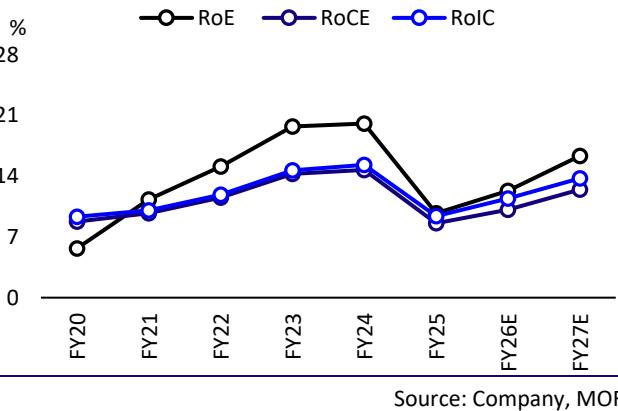
Source: Company, MOFSL

Exhibit 14: CFO to grow over FY24-27E...



Source: Company, MOFSL

Exhibit 15: ...leading to gradual improvement in returns



Source: Company, MOFSL

## Financials and valuations

| Income Statement (Consol) <span style="float: right;">(INR Million)</span> |               |               |               |               |               |               |               |               |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March  | 2020          | 2021          | 2022          | 2023          | 2024          | 2025          | 2026E         | 2027E         |
| <b>Net Revenues</b>  | <b>14,834</b> | <b>15,463</b> | <b>22,064</b> | <b>31,826</b> | <b>44,517</b> | <b>56,905</b> | <b>74,379</b> | <b>84,512</b> |
| Change (%)   | -18.0         | 4.2           | 42.7          | 44.2          | 39.9          | 27.8          | 30.7          | 13.6          |
| <b>EBITDA</b>  | <b>3,951</b>  | <b>4,340</b>  | <b>5,293</b>  | <b>6,836</b>  | <b>8,788</b>  | <b>8,327</b>  | <b>11,373</b> | <b>13,943</b> |
| EBITDA Margin (%)  | 26.6          | 28.1          | 24.0          | 21.5          | 19.7          | 14.6          | 15.3          | 16.5          |
| Change (%)   | -4.7          | 9.9           | 22.0          | 29.2          | 28.6          | -5.2          | 36.6          | 22.6          |
| Depreciation   | 1,963         | 1,924         | 2,060         | 2,216         | 2,777         | 3,470         | 4,492         | 5,012         |
| <b>EBIT</b>  | <b>1,988</b>  | <b>2,416</b>  | <b>3,233</b>  | <b>4,620</b>  | <b>6,011</b>  | <b>4,857</b>  | <b>6,881</b>  | <b>8,932</b>  |
| EBIT Margins (%)   | 13.4          | 15.6          | 14.7          | 14.5          | 13.5          | 8.5           | 9.3           | 10.6          |
| Interest cost  | 1,486         | 1,073         | 842           | 1,202         | 1,745         | 2,166         | 2,253         | 1,802         |
| Other Income   | 92            | 132           | 93            | 125           | 172           | 251           | 213           | 234           |
| Non-recurring Expense  | 58            | 0             | 0             | 0             | 0             | 255           | 0             | 0             |
| <b>PBT</b>   | <b>536</b>    | <b>1,476</b>  | <b>2,484</b>  | <b>3,543</b>  | <b>4,438</b>  | <b>2,686</b>  | <b>4,841</b>  | <b>7,364</b>  |
| Eff.Tax Rate (%)   | 31.6          | 34.4          | 35.4          | 29.3          | 24.2          | 25.6          | 23.0          | 23.0          |
| <b>PAT</b>   | <b>367</b>    | <b>968</b>    | <b>1,605</b>  | <b>2,505</b>  | <b>3,365</b>  | <b>1,999</b>  | <b>3,728</b>  | <b>5,670</b>  |
| Minority Interest  | -             | -             | -             | 20.9          | 320.1         | -10.0         | 0.0           | 0.0           |
| <b>Adj. PAT</b>  | <b>406</b>    | <b>968</b>    | <b>1,605</b>  | <b>2,484</b>  | <b>3,045</b>  | <b>2,198</b>  | <b>3,728</b>  | <b>5,670</b>  |
| Change (%)   | -56.9         | 138.3         | 65.8          | 54.8          | 22.6          | -27.8         | 69.6          | 52.1          |

| Balance Sheet (Consol) <span style="float: right;">(INR Million)</span> |               |               |               |               |               |               |               |               |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Y/E March   | 2020          | 2021          | 2022          | 2023          | 2024          | 2025          | 2026E         | 2027E         |
| Sources of Funds  |               |               |               |               |               |               |               |               |
| Share Capital   | 101           | 106           | 106           | 106           | 106           | 119           | 119           | 119           |
| Reserves  | 7,216         | 9,679         | 11,316        | 13,663        | 16,474        | 28,448        | 31,937        | 37,250        |
| <b>Net Worth</b>  | <b>7,317</b>  | <b>9,785</b>  | <b>11,422</b> | <b>13,769</b> | <b>16,580</b> | <b>28,567</b> | <b>32,057</b> | <b>37,369</b> |
| Minority interest   | 0             | 0             | 0             | 610           | 937           | 0             | 0             | 0             |
| Deferred Tax  | 398           | 691           | 1,168         | 1,411         | 1,315         | 61            | 61            | 61            |
| Loans   | 9,126         | 7,035         | 7,156         | 11,527        | 17,548        | 23,582        | 23,582        | 20,082        |
| <b>Capital Employed</b>   | <b>16,840</b> | <b>17,511</b> | <b>19,746</b> | <b>27,317</b> | <b>36,380</b> | <b>52,210</b> | <b>55,699</b> | <b>57,511</b> |
| Application of Funds  |               |               |               |               |               |               |               |               |
| Gross Fixed Assets  | 22,072        | 23,360        | 25,464        | 31,256        | 37,990        | 52,144        | 60,144        | 65,144        |
| Less: Depreciation  | 6,615         | 8,255         | 10,026        | 11,917        | 14,223        | 17,341        | 21,833        | 26,844        |
| <b>Net Fixed Assets</b>   | <b>15,457</b> | <b>15,105</b> | <b>15,438</b> | <b>19,339</b> | <b>23,767</b> | <b>34,803</b> | <b>38,311</b> | <b>38,300</b> |
| Capital WIP   | 888           | 320           | 420           | 966           | 1,786         | 3,453         | 3,453         | 3,453         |
| Investments   | 381           | 436           | 422           | 235           | 240           | 4,470         | 2,470         | 2,870         |
| Goodwill  |               |               |               | 1,900         | 1,900         | 1,901         | 1,901         | 1,901         |
| <b>Curr.Assets, L &amp; Adv.</b>  | <b>6,473</b>  | <b>7,755</b>  | <b>10,559</b> | <b>15,628</b> | <b>19,364</b> | <b>26,539</b> | <b>33,178</b> | <b>37,595</b> |
| Inventory   | 3,142         | 3,976         | 6,206         | 8,360         | 10,408        | 13,321        | 17,411        | 19,783        |
| Sundry Debtors  | 1,937         | 2,355         | 2,942         | 5,353         | 5,766         | 9,206         | 12,033        | 13,672        |
| Cash & Bank Balances  | 585           | 263           | 227           | 273           | 635           | 974           | 393           | 464           |
| Loans & Advances  | 809           | 1,161         | 1,185         | 1,641         | 2,555         | 3,038         | 3,342         | 3,676         |
| <b>Current Liab. &amp; Prov.</b>  | <b>6,360</b>  | <b>6,105</b>  | <b>7,094</b>  | <b>10,750</b> | <b>10,678</b> | <b>18,955</b> | <b>23,613</b> | <b>26,606</b> |
| Sundry Creditors  | 2,833         | 3,523         | 4,654         | 7,116         | 8,006         | 13,343        | 17,441        | 19,817        |
| Other Liabilities   | 3,501         | 2,544         | 2,393         | 3,566         | 2,559         | 5,362         | 5,898         | 6,488         |
| Provisions  | 26            | 38            | 47            | 68            | 112           | 250           | 275           | 302           |
| <b>Net Current Assets</b>   | <b>113</b>    | <b>1,650</b>  | <b>3,466</b>  | <b>4,878</b>  | <b>8,686</b>  | <b>7,584</b>  | <b>9,565</b>  | <b>10,989</b> |
| <b>Application of Funds</b>   | <b>16,840</b> | <b>17,511</b> | <b>19,746</b> | <b>27,317</b> | <b>36,380</b> | <b>52,210</b> | <b>55,699</b> | <b>57,511</b> |

E: MOFSL Estimates

## Financials and valuations

### Ratios

| Y/E March                       | 2020        | 2021        | 2022        | 2023         | 2024         | 2025        | 2026E        | 2027E        |
|---------------------------------|-------------|-------------|-------------|--------------|--------------|-------------|--------------|--------------|
| <b>EPS</b>                      | <b>20.2</b> | <b>45.8</b> | <b>76.0</b> | <b>117.6</b> | <b>144.2</b> | <b>92.1</b> | <b>156.2</b> | <b>237.6</b> |
| EPS Growth (%)                  | -56.9       | 127.0       | 65.8        | 54.8         | 22.6         | -36.1       | 69.6         | 52.1         |
| Cash EPS                        | 115.8       | 136.9       | 173.5       | 223.5        | 290.8        | 229.2       | 344.5        | 447.7        |
| Book Value per Share            | 363.7       | 463.3       | 540.8       | 651.9        | 785.0        | 1,197.3     | 1,343.5      | 1,566.2      |
| DPS                             | 0.0         | 0.0         | 3.8         | 11.3         | 11.3         | 5.0         | 10.0         | 15.0         |
| Payout (Incl. Div. Tax) %       | 0.0         | 0.0         | 4.9         | 9.6          | 7.8          | 5.4         | 6.4          | 6.3          |
| FCF per share                   | 83.0        | 123.1       | 53.1        | 126.9        | -54.3        | -296.1      | -12.7        | 247.2        |
| <b>Valuation (x)</b>            |             |             |             |              |              |             |              |              |
| P/E                             | 339.7       | 149.6       | 90.2        | 58.3         | 47.6         | 74.4        | 43.9         | 28.8         |
| Cash P/E                        | 59.2        | 50.1        | 39.5        | 30.7         | 23.6         | 29.9        | 19.9         | 15.3         |
| EV/EBITDA                       | 37.0        | 34.8        | 28.6        | 22.8         | 18.4         | 21.8        | 16.2         | 12.9         |
| EV/Sales                        | 9.8         | 9.8         | 6.9         | 4.9          | 3.6          | 3.2         | 2.5          | 2.1          |
| Price to Book Value             | 18.8        | 14.8        | 12.7        | 10.5         | 8.7          | 5.7         | 5.1          | 4.4          |
| Dividend Yield (%)              | 0.0         | 0.0         | 0.1         | 0.2          | 0.2          | 0.1         | 0.1          | 0.2          |
| <b>Profitability Ratios (%)</b> |             |             |             |              |              |             |              |              |
| RoE                             | 5.7         | 11.3        | 15.1        | 19.7         | 20.1         | 9.7         | 12.3         | 16.3         |
| RoCE (post tax)                 | 8.8         | 9.7         | 11.5        | 14.3         | 14.7         | 8.6         | 10.1         | 12.5         |
| RoIC                            | 9.3         | 10.1        | 11.9        | 14.7         | 15.3         | 9.4         | 11.4         | 13.7         |
| <b>Turnover Ratios</b>          |             |             |             |              |              |             |              |              |
| Debtors (Days)                  | 48          | 56          | 49          | 61           | 47           | 59          | 59           | 59           |
| Inventory (Days)                | 77          | 94          | 103         | 96           | 85           | 85          | 85           | 85           |
| Creditors (Days)                | 70          | 83          | 77          | 82           | 66           | 86          | 86           | 86           |
| Working Capital (Days)          | 3           | 39          | 57          | 56           | 71           | 49          | 47           | 47           |
| Asset Turnover (x)              | 0.9         | 0.9         | 1.1         | 1.2          | 1.2          | 1.1         | 1.3          | 1.5          |
| <b>Leverage Ratio</b>           |             |             |             |              |              |             |              |              |
| Net Debt/Equity (x)             | 1.1         | 0.6         | 0.6         | 0.8          | 1.0          | 0.6         | 0.6          | 0.4          |

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| Y/E March                    | 2020          | 2021          | 2022          | 2023          | 2024          | 2025           | 2026E         | 2027E         | (INR Million) |
|------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|
| Profit before Tax            | 536           | 1,476         | 2,484         | 3,548         | 4,447         | 2,697          | 4,841         | 7,364         |               |
| Depreciation & Amort.        | 1,962         | 1,924         | 2,060         | 2,216         | 2,777         | 3,470          | 4,492         | 5,012         |               |
| Direct Taxes Paid            | -215          | -226          | -368          | -726          | -1,475        | -736           | -1,114        | -1,694        |               |
| (Inc)/Dec in Working Capital | -433          | -352          | -1,519        | 105           | -1,924        | -4,277         | -2,563        | -1,352        |               |
| Interest/Div. Received       | -27           | -52           | -39           | -73           | 0             | -100           | 2040          | 1568          |               |
| Other Items                  | 1,238         | 792           | 606           | 1,007         | 1,308         | 1,776          | 0             | 0             |               |
| <b>CF after EO Items</b>     | <b>3,061</b>  | <b>3,561</b>  | <b>3,224</b>  | <b>6,077</b>  | <b>5,133</b>  | <b>2,829</b>   | <b>7,697</b>  | <b>10,897</b> |               |
| (Inc)/Dec in FA+CWIP         | -1,390        | -961          | -2,103        | -3,396        | -6,281        | -9,893         | -8,000        | -5,000        |               |
| <b>Free Cash Flow</b>        | <b>1,671</b>  | <b>2,600</b>  | <b>1,121</b>  | <b>2,681</b>  | <b>-1,148</b> | <b>-7,064</b>  | <b>-303</b>   | <b>5,897</b>  |               |
| Interest/dividend received   | 13            | 12            | 14            | 65            | 23            | 127            | 213           | 234           |               |
| (Pur)/Sale of Invest.        | 1             | 27            | 28            | 2             | -2            | -6,917         | 2,000         | -400          |               |
| <b>CF from Inv. Activity</b> | <b>-1,376</b> | <b>-922</b>   | <b>-2,061</b> | <b>-7,075</b> | <b>-6,254</b> | <b>-16,424</b> | <b>-5,787</b> | <b>-5,166</b> |               |
| Issue of Shares              | 0             | 1,456         | -19           | 0             | 0             | 11,802         | 0             | 0             |               |
| Inc/(Dec) in Debt            | -771          | -2,387        | 10            | 2,042         | 3,938         | 5,070          | 0             | -3,500        |               |
| Interest Paid                | -1,377        | -1,093        | -769          | -1,027        | -1,718        | -2,139         | -2,253        | -1,802        |               |
| Dividends Paid               | -61           | 0             | 0             | -79           | -238          | -238           | -239          | -358          |               |
| <b>CF from Fin. Activity</b> | <b>-1,280</b> | <b>-2,960</b> | <b>-1,200</b> | <b>730</b>    | <b>1,482</b>  | <b>13,934</b>  | <b>-2,492</b> | <b>-5,660</b> |               |
| <b>Inc/(Dec) in Cash</b>     | <b>405</b>    | <b>-322</b>   | <b>-37</b>    | <b>-268</b>   | <b>362</b>    | <b>340</b>     | <b>-582</b>   | <b>71</b>     |               |
| Add: Beginning Balance       | 181           | 585           | 263           | 541           | 273           | 635            | 975           | 393           |               |
| <b>Closing Balance</b>       | <b>585</b>    | <b>263</b>    | <b>227</b>    | <b>273</b>    | <b>635</b>    | <b>975</b>     | <b>393</b>    | <b>464</b>    |               |

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|----------------------------------|--|
| Investment Rating                | Expected return (over 12-month)  |
| BUY                              | >=15%  |
| SELL                             | < - 10%  |
| NEUTRAL                          | < - 10 % to 15%  |
| UNDER REVIEW                     | Rating may undergo a change  |
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Customer having any query/feedback/ clarification may write to [query@motilaloswal.com](mailto:query@motilaloswal.com). In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to [grievances@motilaloswal.com](mailto:grievances@motilaloswal.com), for DP to [dp@motilaloswal.com](mailto:dp@motilaloswal.com).