

# **Indian Hotels**

Estimate change	1
TP change	1
Rating change	$\leftarrow$

CMP: INR500

Bloomberg	IH IN
Equity Shares (m)	1420
M.Cap.(INRb)/(USDb)	711.7 / 8.6
52-Week Range (INR)	519 / 298
1, 6, 12 Rel. Per (%)	13/14/33
12M Avg Val (INR M)	1394

#### Financials & Valuations (INR b)

- manerals & va	rinariciais a valuations (intro)									
Y/E Mar	2024E	2025E	2026E							
Sales	67.4	76.6	84.3							
EBITDA	21.6	26.5	30.6							
PAT	12.5	15.6	18.5							
EBITDA (%)	32.1	34.5	36.3							
EPS (INR)	8.8	11.0	13.0							
EPS Gr. (%)	24.8	25.0	18.4							
BV/Sh. (INR)	64.2	74.4	86.6							
Ratios										
Net D/E	(0.2)	(0.3)	(0.4)							
RoE (%)	14.6	15.9	16.2							
RoCE (%)	14.0	15.7	15.9							
Payout (%)	9.1	7.3	6.1							
Valuations										
P/E (x)	56.9	45.5	38.4							
EV/EBITDA (x)	32.3	25.9	21.8							
Div Yield (%)	0.2	0.2	0.2							
FCF Yield (%)	1.4	1.9	2.5							
	•	<u> </u>								

## Shareholding pattern (%)

As On	Dec-23	Sep-23	Dec-22
Promoter	38.1	38.2	38.2
DII	22.3	23.3	26.7
FII	23.3	22.2	19.0
Others	16.3	16.0	16.1

FII Includes depository receipts

# TP: INR615 (+23%) Strong ARR growth and improved occupancy drive revenue Operating performance in line with our estimate

- Indian Hotels (IH) reported consolidated revenue growth of 16% YoY in 3QFY24, primarily led by a strong 21% YoY revenue growth in standalone business due to high ARR (up 17% YoY) and better occupancy (up 470bp YoY). IH's subsidiary business grew 9% YoY. The consolidated management contract revenue rose 13% YoY to INR1.3b in 3QFY24.
- Factoring in IH's strong 3Q performance, we raise our FY25/FY26 EBITDA estimates by 9%/16%. This is aided by a strong room addition pipeline with a ~2%/10% growth in standalone management rooms for FY25/26E, thereby increasing management fees by 3%/11%. We further raise our standalone ARR growth estimates to 8%/6% in FY25/26 from 5%/4% earlier. Reiterate BUY with an SoTP-based TP of INR615.

# Broad-based performance aided by a healthy demand and accelerating growth businesses

- IH's consolidated revenue grew 16% YoY/37% QoQ to INR19.6b (in line). EBITDA grew 23% YoY/2x QoQ to INR7.3b (est. INR7b). Adjusted PAT grew 18% YoY/2.7x QoQ to INR4.5b (est. INR4.2b).
- Standalone revenue/EBITDA rose 21%/27% YoY to INR12.8b/INR5.6b (up 43%/2x QoQ), aided by a strong ARR growth (up 17% YoY/40% QoQ) to INR18,111. Occupancy improved 470bp YoY and 90bp QoQ to 76.8%.
- Subsidiary (consol. less standalone) sales at INR6.8b grew 9% YoY/26% QoQ. Subsidiary EBIDTA came in at INR1.7b, up 10% YoY/2.2x QoQ.
- Revenue from key subsidiaries such as PIEM/Roots/Benares/St. James Court/UOH Inc. rose 15%/26%/21%/13%/2% YoY.
- IH's new and re-imagined business verticals comprising Ginger, Qmin, amã Stays & Trails, The Chambers (membership fee) and TajSATs posted a revenue of INR4.2b (up 33% YoY; ~2x growth vs. its core enterprise revenue).
- Net cash stood at INR15.5b as of Dec'23 vs. INR9.9b as of Mar'23.
- For 9MFY23, revenue/EBITDA/Adj. PAT grew 16%/18%/25% YoY to INR48.6b/INR15b/INR8.4b.

## Highlights from the management commentary

- Outlook: The company has witnessed a healthy demand in Jan'24, in line with that of 3QFY24. Demand pick-up in Feb'23 was also strong. Management expects a healthy performance in 4QFY24, and it has guided for a double-digit revenue growth in FY25.
- RevPAR growth in key markets such as Mumbai/Delhi & NCR/Bengaluru/Goa stood at 25%/15%/18%/11% YoY in 3QFY24. Kolkata/Rajasthan/Hyderabad witnessed RevPAR growth of ~22% each.
- New brand launch: IH will launch a new brand to accelerate growth in Tier 2 and Tier 3 cities. The price points (ARR) of new brand are likely to be higher than Ginger but lower than the ~INR10,000 mark (i.e., ~INR8,000-9,000).
- New and reimagined businesses are expected to grow ~30% p.a. going ahead. The company is targeting a revenue of ~INR6b/INR10b from Ginger/ TajSATs in FY25.

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### Valuation and view

■ We expect the strong momentum to continue in 4QFY24/FY25, led by: 1) an increase in ARR due to healthy demand, asset management strategy (upgrades in hotels), and corporate rate hikes; 2) sustaining higher occupancy levels led by favorable demand-supply dynamics; 3) strong room addition pipeline till CY27 in both owned/leased (2,641 rooms) and management hotels (8,473); 4) higher income from management contracts; and 5) value unlocking by scaling up reimagined and new brands.

Factoring in IH's strong 3Q performance, we raise our FY25/FY26 EBITDA estimates by 9%/16%. This is aided by a strong room addition pipeline with a ~2%/10% growth in standalone management rooms for FY25/26E, thereby increasing management fees by 3%/11%. We further raise our standalone ARR growth estimates to 8%/6% in FY25/26 from 5%/4% earlier. Reiterate BUY with an SoTP-based TP of INR615.

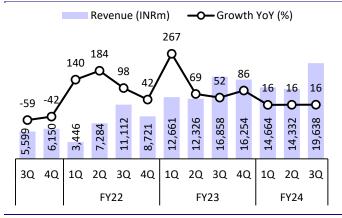
Y/E March		FY	23			FY2	24E		FY23	FY24E	FY24E	Var
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE	-		3Q	(%)
Gross Sales	12,661	12,326	16,858	16,254	14,664	14,332	19,638	18,774	58,099	67,408	19,134	3
YoY Change (%)	267.5	69.2	51.7	86.4	15.8	16.3	16.5	15.5	90.1	16.0	13.5	
Total Expenditure	8,882	9,386	10,886	10,899	10,562	10,784	12,315	12,142	40,054	45,803	12,050	
EBITDA	3,779	2,940	5,972	5,355	4,102	3,548	7,324	6,632	18,046	21,605	7,084	3
Margins (%)	29.8	23.9	35.4	32.9	28.0	24.8	37.3	35.3	31.1	32.1	37.0	
Depreciation	1,026	1,026	1,033	1,076	1,091	1,112	1,143	1,170	4,161	4,516	1,170	
Interest	624	600	567	570	565	591	532	510	2,361	2,197	540	
Other Income	271	250	577	291	493	477	398	450	1,389	1,818	550	
PBT before EO expense	2,401	1,564	4,949	4,000	2,939	2,322	6,047	5,402	12,914	16,711	5,924	
Extra-Ord expense	91	-123	-1	0	0	0	0	0	-33	0	0	
РВТ	2,309	1,687	4,950	4,000	2,939	2,322	6,047	5,402	12,946	16,711	5,924	
Tax	648	443	1,161	980	833	723	1,667	1,621	3,232	4,844	1,777	
Rate (%)	28.1	26.3	23.4	24.5	28.4	31.1	27.6	30.0	25.0	29.0	30.0	
MI & Profit/Loss of Asso. Cos.	-39	28	-38	-263	-118	-70	-140	-289	-312	-617	-42	
Reported PAT	1,701	1,216	3,827	3,283	2,224	1,669	4,520	4,071	10,026	12,484	4,189	
Adj PAT	1,769	1,123	3,826	3,283	2,224	1,669	4,520	4,071	10,001	12,484	4,189	8
YoY Change (%)	NA	NA	357.2	430.2	25.7	48.6	18.1	24.0	NA	24.5	9.5	
Margins (%)	14.0	9.1	22.7	20.2	15.2	11.6	23.0	21.7	17.2	18.5	21.9	

Key	<b>Performance</b>	Indicators

Y/E March		FY2	23			FY2	24E		FY23	FY24E
	1Q	2Q	3Q	4Q	1Q	2QE	3Q	4QE		
Revenue Growth (%)										
Standalone	267.0	62.6	43.3	90.6	17.0	19.0	20.6	16.0	84.9	18.1
Subs	268.1	80.7	68.6	77.5	14.1	12.0	9.4	14.3	100.0	12.3
EBITDA Margin (%)										
Standalone	34.2	28.4	41.4	42.2	33.0	30.7	43.6	44.2	37.5	39.0
Subs	9.6	30.7	42.5	16.9	7.3	5.6	2.7	5.8	19.7	19.2
Cost Break-up										
F&B Cost (% of sales)	8.2	8.4	8.3	7.7	7.9	7.8	7.8	7.8	8.1	7.8
Staff Cost (% of sales)	28.4	30.5	25.2	26.0	29.2	30.7	23.9	24.9	27.2	26.8
Other Cost (% of sales)	33.5	37.3	31.1	33.4	34.9	36.7	31.0	32.0	33.6	33.3
Gross Margins (%)	91.8	91.6	91.7	92.3	92.1	92.2	92.2	92.2	91.9	92.2
EBITDA Margins (%)	29.8	23.9	35.4	32.9	28.0	24.8	37.3	35.3	31.1	32.1
EBIT Margins (%)	21.7	15.5	29.3	26.3	20.5	17.0	31.5	29.1	23.9	25.4

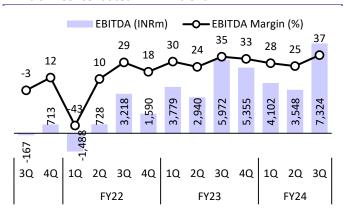
# **Key exhibits**

**Exhibit 1: Consolidated revenue trend** 



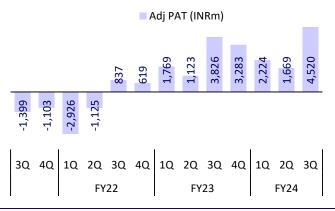
Source: Company, MOFSL

**Exhibit 2: Consolidated EBITDA trend** 



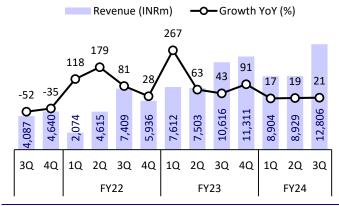
Source: Company, MOFSL

**Exhibit 3: Consolidated adjusted PAT trend** 



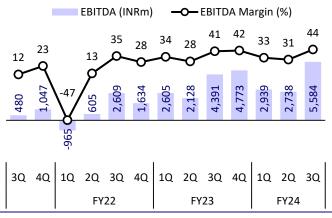
Source: Company, MOFSL

**Exhibit 4: Standalone revenue trend** 



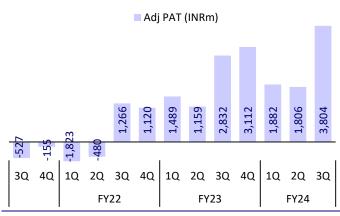
Source: Company, MOFSL

**Exhibit 5: Standalone EBITDA trend** 



Source: Company, MOFSL

**Exhibit 6: Standalone adjusted PAT trend** 



Source: Company, MOFSL

## Exhibit 7: Demand growth outpaced supply growth



Expected Rooms
Demand CAGR of

8-10%

In the next 5 years



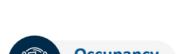
Hotel Supply To Grow at CAGR of

5-6%

In the next 5 years

Source: STR, Company, MOFSL

**Exhibit 8: Robust performance across brands** 

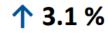


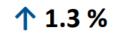


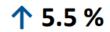




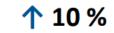












**10** %

**1** 3 %



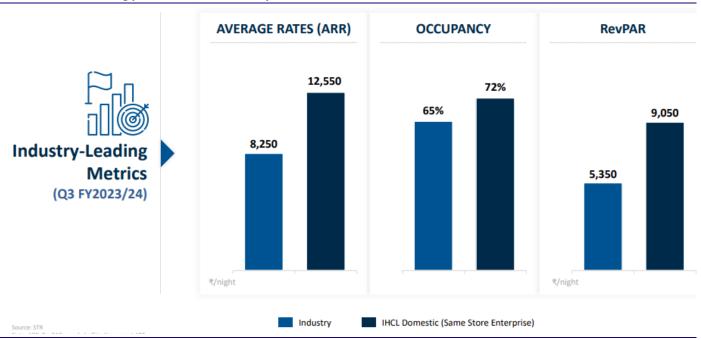
**15** %

**13** %

**12** %

Source: Company, MOFSL

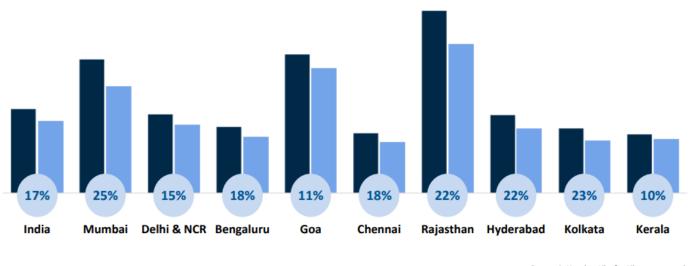
**Exhibit 9: Commanding premium vs. the industry** 



Source: STR Global, Company, MOFSL

2 February 2024

Exhibit 10: Robust RevPAR growth across key markets



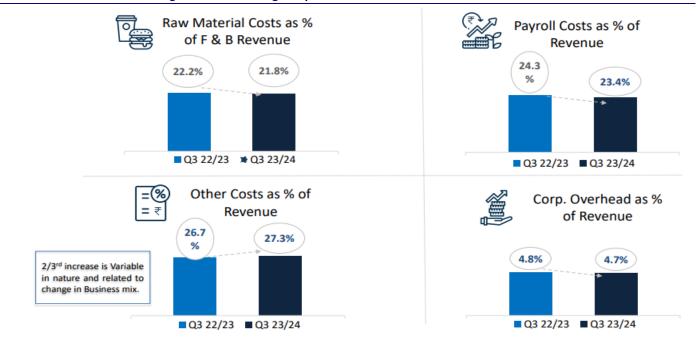
Q3 2022/23

■Q3 2023/24

Domestic Hotels – Like for Like –yoy growth

Source: STR Global, Company, MOFSL

Exhibit 11: Focus on cost management drove margin expansion



Source: Company, MOFSL

 $Motilal\ Oswal$ 

Exhibit 12: RevPAR growth by domestic destination (3QFY24 vs. 3QFY23)

Domestic Hotels	Occ %			ARR in ₹		R	RevPAR in ₹		
( Enterprise)	CY 23/24	PY 22/23	%	CY 23/24	PY 22/23	%	CY 23/24	PY 22/23	%
Mumbai	85%	85%	0%	17,000	13,600	25%	14,400	11,500	25%
Delhi & NCR	80%	79%	1%	10,600	9,300	14%	8,500	7,400	15%
Bengaluru	71%	67%	4%	10,000	9,000	11%	7,100	6,000	18%
Goa	79%	74%	5%	19,000	18,300	4%	14,900	13,400	11%
Chennai	75%	72%	3%	8,600	7,600	14%	6,400	5,400	18%
Rajasthan	60%	58%	2%	32,500	27,500	19%	19,600	16,000	22%
Hyderabad	73%	71%	2%	11,500	9,700	19%	8,400	6,900	22%
Kolkata	77%	75%	2%	9,000	7,500	20%	6,900	5,600	23%
Kerala	67%	67%	0%	9,400	8,500	10%	6,300	5,700	10%
Grand Total	72%	70%	2%	12,600	11,000	13%	9,000	7,700	17%

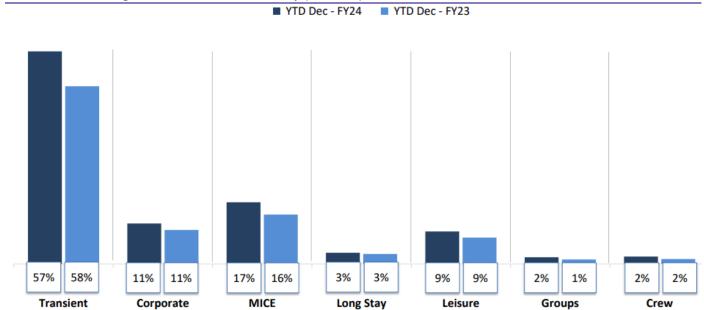
Source: Company, MOFSL

Exhibit 13: RevPAR growth by international destination (3QFY24 vs. 3QFY23)

International Hotels		Occ %		ARR in \$			Re	evPAR in \$	
( Enterprise )	CY 23/24	PY 22/23	%	CY 23/24	PY 22/23	%	CY 23/24	PY 22/23	%
USA	70%	67%	3%	700	760	-7%	490	510	-3%
ик	75%	71%	4%	420	400	5%	320	290	10%
Maldives	76%	71%	5%	570	660	-15%	430	470	-9%
Dubai	84%	80%	4%	340	320	4%	280	260	10%
Cape Town	78%	72%	6%	190	150	27%	150	110	37%
Sri Lanka	53%	36%	17%	120	90	34%	60	30	95%
Grand Total	70%	63%	7%	330	340	-2%	230	210	9%

Source: Company, MOFSL

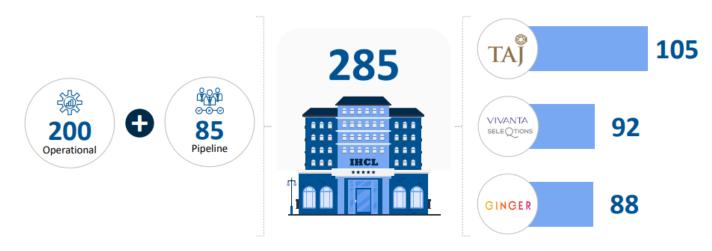
Exhibit 14: Market segment – Room revenue breakup (all hotels): YTD Dec'24 vs. YTD Dec'23



Source: Company, MOFSL

Exhibit 15: Robust portfolio of ~285 hotels

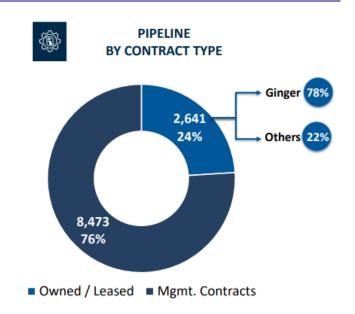
# PORTFOLIO OF HOTELS



Source: Company, MOFSL

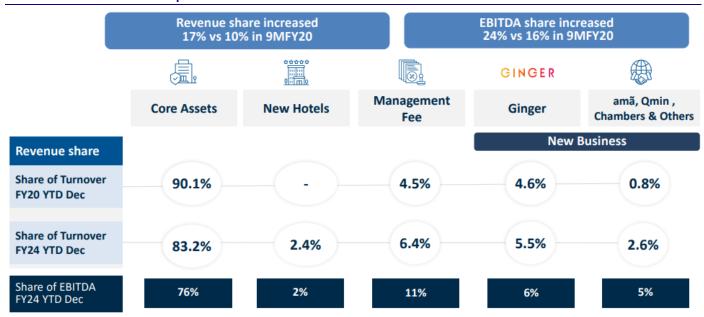
Exhibit 16: Robust growth expected within management contracts





Source: Company, MOFSL

**Exhibit 17: Diversification of topline** 



Source: Company, MOFSL

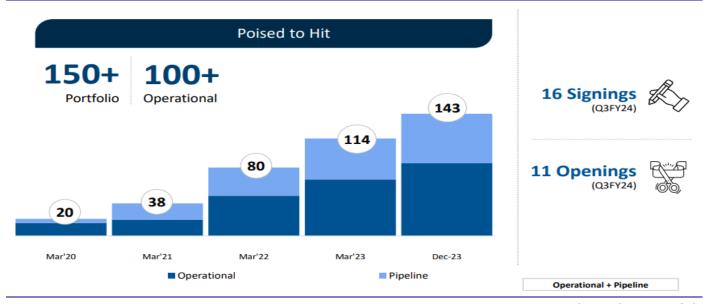
Exhibit 18: Inventory breakup as of 31st Dec'23

Brands	Operational Hotels	Pipeline Hotels	Total Hotels
Dianas	(Rooms)	(Rooms)	(Rooms)
To:	84	21	105
Тај	12,233	3,833	16,066
\f	29	23	52
Vivanta	3,992	3,142	7,134
C-1-O+!	23	13	36
SeleQtions	1,567	1,250	2,817
Cincor	62	25	87
Ginger	5,376	2,889	8,265
TOTAL	198	82	280
TOTAL	23.168	11,114	34,282

Ownership	Operational Hotels	Pipeline Hotels	Total Hotels
Ownership	(Rooms)	(Rooms)	(Rooms)
ILICI & Croup	113	24	137
IHCL & Group	13,484	2,641	16,125
Management contract	85	58	143
Management contract	9,684	8,473	18,157
TOTAL	198	82	280
TOTAL	23,168	11,114	34,282

Source: Company, MOFSL

Exhibit 19: Ama's Stay and Trail - on a strong growth trajectory



Source: Company, MOFSL

### **Exhibit 20: Continued investing within the portfolio**



FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	9M 23-24
479	487	215	318	471	470



# **\*\***

#### **KEY RENOVATIONS**

- Taj Mahal, New Delhi
- Taj Lands End, Mumbai
- Usha Kiran Palace, Gwalior
- Tajview, Agra

#### NEW BUILDS

- Ginger Mumbai Airport, Mumbai
- Taj Cochin International Airport

# RE-IMAGINING NEW CONCEPTS

- Chambers (Lands End, Taj West End)
- F&B Concepts Loya, Captain's Cellar
- Spektra Private Screening Theatre
- J Wellness

Source: Company, MOFSL

## Exhibit 21: IH - standalone revenue metrics

Extraore Extraore								
Particulars	3QFY22	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	YoY %	QoQ %
Occupancy (%)	66.6	72.1	74.7	74.7	75.9	76.8	470`bp	90bp
ARR (INR)	11,348	15,456	16,915	12,614	12,972	18,111	17	40
RevPAR (INR)	7,559	11,137	12,634	9,428	9,840	13,918	25	41
Room revenue (INR m)	3,110	4,520	4,990	3,770	4,000	5,750	27	44
F&B revenue (INR m)	2,840	4,000	4,170	3,200	3,150	4,570	14	45
Other revenue (INR m)	1,760	2,320	2,500	2,380	2,340	2,900	25	24
Total revenue (INR m)	7,710	10,840	11,660	9,350	9,490	13,220	22	39

Source: Company, MOFSL

**Exhibit 22: Revenue metrics for its domestic network** 

Exhibit 22. Revenue metrics for its domestic network										
Particulars	3QFY22	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	YoY %	QoQ %		
Occupancy (%)	62.7	68	67.8	67.1	65.7	69.6	160bp	390bp		
ARR (INR)	8,089	10,565	11,220	9,128	8,826	11,792	12	34		
RevPAR (INR)	5,070	7,184	7,605	6,126	5,795	8,212	14	42		
Room revenue (INR m)	7,930	11,870	12,590	10,320	10,100	14,890	25	47		
F&B revenue (INR m)	7,090	10,240	10,690	9,020	8,890	12,070	18	36		
Other revenue (INR m)	2,430	3,810	2,430	2,510	2,390	2,660	-30	11		
Total revenue (INR m)	17,450	25,920	25,710	21,850	21,380	29,620	14	39		

Source: Company, MOFSL



# Highlights from the management interaction

# **Operating performance**

- RevPAR growth in Mumbai/Delhi & NCR/Bengaluru/Goa stood at 25%/15%/18%/11% YoY in 3QFY24. Kolkata, Rajasthan and Hyderabad witnessed RevPAR growth of ~22% each.
- In the domestic business, ARR/occupancy/RevPAR grew 12%/160bp/15% YoY to INR11,792/69.6%/INR8,212.
- For the standalone business, occupancy increased by 470bp YoY to 76.8% in 3QFY24. ARR/RevPAR grew 17%/25% YoY to INR18,111/INR13,918.
- Payroll costs/corporate overheads as a percentage of revenue declined to 23.4%/4.7% in 3QFY24 from 24.3%/4.8% in 3QFY23.
- RevPAR for Taj/Selections & Vivanta/Ginger grew ~15%/13%/12% YoY in 3QFY24

■ In 3QFY24, key domestic subsidiaries such as Piem/Roots/Benares posted revenue growth of ~15%/26%/21% YoY to INR1.6b/INR1b/INR0.3b, while EBITDA grew 22%/27%/32% YoY to INR540m/INR400m/INR170m.

#### Outlook

- The company has witnessed a healthy demand in Jan'24, in line with that of 3QFY24. Demand pick-up in Feb'23 was also strong. Management expects a healthy performance in 4QFY24, and it has guided for a double-digit revenue growth in FY25.
- Overall macro tailwinds are strong and ARR is expected to increase going ahead.
- IH is on-track to achieve INR4.5b of management fees in FY24
- Management expects double-digit revenue growth to continue in FY25 led by growth in portfolio, growth within new brand and business, and growth in traditional business aided by effective asset management
- Not like-for-like growth is expected to be over 30% in FY25. Better asset management will drive the profitability going ahead.
- The company expects to achieve ~300 hotels guidance given under AVHAAN, around one year before the target.
- Further, IH will launch new hotel brand to accelerate growth in Tier 2 and Tier 3 cities.

# New and re-imagined business

- The company has embarked on a journey of diversifying its top line. The share of new and re-imagined businesses stood at ~8.1%/11% of 9MFY24 consolidated revenue/EBITDA.
- New and re-imagined businesses witnessed ~34% YoY growth in 9MFY24 (~2x that of traditional business, 17%). The growth is likely to continue going ahead.
- Company expect new and reimagined business to grow at ~30% p.a. going ahead
- Ama's: IH is strengthening the Ama's brand. It recently invested in four villas for Ama's stay & trails. Ama's revenue is expected to double in FY25
- **Ginger:** Around 67% of the Ginger portfolio is now operating on lean luxe model and is commanding ~25%+ premium in terms of room rates.
- Ginger brand is expected to generate ~INR6b in brand revenue in FY25 (with Ginger Santacruz expected to contribute ~INR1b)
- Qmin: GMV for 9MFY24 stood at ~INR720m. It is expected to generate GMV of ~INR1b/INR1.25b in FY24/FY25. Around 49% of Qmin outlets are within the Ginger hotels.
- TajSATs continued its record performance (Revenue/EBITDA growth of ~34%/68% YoY to INR2.33b/INR0.6b in 3QFY24) and is expected to cross INR10b of revenues in FY25.
- With the Airports in India doubling and increasing supply of planes in India, the growth opportunities are huge for TajSATs.
- > TajSATs is looking to serve 2 new international airlines. Further, the growth from Air India will also come into play
- **Chambers** added ~175+ members in FY24 YTD. For 9MFY24, revenues grew ~16% YoY to INR840m.

## **Management contracts**

- Management contracts accounted for ~42% of the operational inventory, while it accounted for ~76% of the pipeline.
- Management fees increased to ~INR1.34b/INR3.19b in 3QFY24/9MFY24 v/s ~INR1.19b/INR2.76b in 3QFY23/9MFY23
- Management Contract operational inventory increased 75% in FY24 as compared to FY20. Going ahead, increase in hotels under management will fuel the management fee growth.

### International business

- International business is doing well with the UK and South Africa being profitable.
- Within the US, New York market has been a challenge (not recovered to pre-Covid level), while San Francisco is now stabilizing
- Among key international subsidiaries, Revenue/EBITDA for St James (London, UK) grew 13%/52% YoY to INR1.3b/INR0.4b. For UOH Inc (US), revenue grew 2% YoY to INR2.2b, while EBITDA grew 88% YoY to INR320m.

## New openings and pipeline

- IH witnessed opening of the 200<sup>th</sup> operational hotel during the quarter
- IH has already opened ~16 hotels in 9MFY24 and expect to open 4 more in 4QFY24
- The company has a pipeline of ~85 hotels. The pace of opening hotel is going to accelerate with an average of ~2 hotels opening per month
- Ginger, Santacruz witnessed an OR of ~80% and ARR over INR6,500+. Currently only 260 rooms are operational in Ginger Santacruz and in few days entire property will be launched.
- Company is opening ~3 hotels in Ayodhya and 2 hotels in Lakshadweep
- First hotel in Ayodhya will open in less than 12 months. While, Vivanta and Ginger hotel in Ayodhya will take ~20 months to open
- Developing hotels in Lakshadweep will take ~3-5 years as company is practically developing 2 islands over there

## **New brands**

- IH will launch a new brand to accelerate growth in Tier 2 and Tier 3 cities.
- The company will continue to accelerate opening of Ginger hotels. However, Ginger hotels is unable to do lot of banqueting and weddings because of its positioning. Therefore, company will opt for one more full service brand.
- Price point (ARR) of new brand is expected to be higher than Ginger but lower than ~INR10k mark (~INR8-9k)
- Whenever the company launches a brand, they expect to quickly add at least 50 hotels in short term.

### **Others**

The industry is expected to witness a CAGR of 8-10% in hotel demand and a CAGR of 5-6% in supply for the next five years. New supply in key micro markets is very minimal.

- STR in their conference mentioned that Mumbai and Delhi ARR growth are still low than other Cities in APAC region
- An ARR increase of 10-15% in FY25 will not surprise the management with strong demand traction and launch of multiple catalysts such as convention centers, improvement in airports, roads and connectivity
- IH has been working on its existing assets (renovations and premiumization) and will be able to charge premium from the customers
- It is focusing on effective asset management. Under this strategy, IH has completely renovated Taj Delhi and now the hotel is financially much more viable. Accordingly, company is relaunching more such hotels
- F&B revenue has grown at lower pace than the increase in room revenue. Company is actively focussing on outdoor catering opportunity and expect F&B revenue to grow healthily going ahead.
- Domestic spending ability is strong and increasing the rates should not impact the demand.
- Convention centers is playing a big role in demand. One event in Bharat
   Madapam/Jio convention center lead to all the nearby hotels being sold out.
- Capex for 9MFY24 stood at ~INR4.7b. Going ahead, capex will be in-line with the depreciation (i.e., INR7.5-8b)

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# Valuation and view

- We expect the strong momentum to continue in 4QFY24/FY25, led by: 1) an increase in ARR due to healthy demand, asset management strategy (upgrades in hotels), and corporate rate hikes; 2) sustaining higher occupancy levels led by favorable demand-supply dynamics; 3) strong room addition pipeline till CY27 in both owned/leased (2,641 rooms) and management hotels (8,473); 4) higher income from management contracts; and 5) value unlocking by scaling up reimagined and new brands.
- Factoring in IH's strong 3Q performance, we raise our FY25/FY26 EBITDA estimates by 9%/16%. This is aided by a strong room addition pipeline with a ~2%/10% growth in standalone management rooms for FY25/26E, thereby increasing management fees by 3%/11%. We further raise our standalone ARR growth estimates to 8%/6% in FY25/26 from 5%/4% earlier. Reiterate BUY with an SoTP-based TP of INR615.

**Exhibit 23: Valuation methodology** 

Particulars	Methodology	Metrics	FY25	Multiple (x)	Value (INR m)	Value/ share (INR)
IHCL- ex JV/ Associate						
EV	EV/EBITDA (x)	EBITDA	30,590	25	7,66,282	539
Less: Net Debt					48,554	34
Less: Minority Interest					-6,601	-5
Sub Total					8,08,235	569
JV/Associate						
Taj GVK (IHCL's share - 25.5%) - JV	20% discount to MCAP	Attributable Mcap	4,592	0.8	3,674	3
Oriental Hotel (IHCL's share - 35.7%) - Associate	20% discount to MCAP	Attributable Mcap	8,639	0.8	6,912	5
Taj Sats	P/E (x)	PAT (51% holding)	1,374	40	54,949	39
Sub Total					65,535	46
Target Price					8,73,770	615

Source: MOFSL

**Exhibit 24: Changes to our estimates** 

<b>Earnings Change</b>	Old			New			Change		
(INR m)	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E	FY24E	FY25E	FY26E
Revenue	65,847	72,540	77,485	67,408	76,583	84,349	2%	6%	9%
EBITDA	20,889	24,216	26,393	21,605	26,452	30,590	3%	9%	16%
Adj. PAT	11,806	13,876	15,330	12,484	15,609	18,486	6%	12%	21%

Source: MOFSL

# **Financials and valuations**

Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	(INRm) FY26E
Total Income from Operations	40,206	41,036	45,120	44,631	15,752	30,562	58,099	67,408	76,583	84,349
Change (%)	-0.1	2.1	10.0	-1.1	-64.7	94.0	90.1	16.0	13.6	10.1
Food and beverages consumed	3,640	3,764	4,041	3,706	1,438	2,572	4,729	5,274	5,973	6,495
Employees Cost	13,647	13,466	14,708	14,946	8,940	11,502	15,823	18,049	20,052	22,055
Power & Fuel Cost	2,586	2,591	2,736	2,699	1,729	2,250	3,486	3,910	4,442	4,808
Licence Fees	2,502	2,544	2,758	1,459	756	1,681	3,486	3,842	4,059	4,386
Other Expenses	11,736	11,967	12,580	12,147	6,506	8,509	12,530	14,728	15,605	16,015
Total Expenditure	34,110	34,332	36,823	34,956	19,369	26,515	40,054	45,803	50,131	53,759
% of Sales	84.8	83.7	81.6	78.3	123.0	86.8	68.9	67.9	65.5	63.7
EBITDA	6,096	6,704	8,297	9,675	-3,618	4,048	18,046	21,605	26,452	30,590
Margin (%)	15.2	16.3	18.4	21.7	-23.0	13.2	31.1	32.1	34.5	36.3
Depreciation	2,994	3,012	3,279	4,042	4,096	4,061	4,161	4,516	4,829	5,082
EBIT	3,102	3,692	5,019	5,633	-7,714	-13	13,885	17,089	21,623	25,508
Int. and Finance Charges	3,238	2,690	1,901	3,411	4,028	4,277	2,361	2,197	2,011	2,011
Other Income	549	617	834	1,324	1,647	1,552	1,389	1,818	1,761	1,940
PBT bef. EO Exp.	413	1,618	3,951	3,546	-10,095	-2,738	12,914	16,711	21,373	25,437
EO Items	-108	225	66	410	1,600	156	33	0	0	0
PBT after EO Exp.	306	1,843	4,017	3,955	-8,495	-2,582	12,946	16,711	21,373	25,437
Total Tax	1,137	1,211	1,571	448	-1,553	-358	3,232	4,844	6,412	7,631
Tax Rate (%)	372.2	65.7	39.1	11.3	18.3	13.9	25.0	29.0	30.0	30.0
Minority Interest	-200	-376	-422	-37	259	253	-312	-617	-648	-680
Reported PAT	-632	1,009	2,868	3,544	-7,201	-2,477	10,026	12,484	15,609	18,486
Adjusted PAT	-551	840	2,819	3,237	-8,401	-2,594	10,001	12,484	15,609	18,486
Change (%)	NA	NA	235.4	14.8	-359.5	-69.1	-485.5	24.8	25.0	18.4
Margin (%)	-1.4	2.0	6.2	7.3	-53.3	-8.5	17.2	18.5	20.4	21.9
Consolidated - Balance Sheet										(INRm)
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Equity Share Capital	989	1,189	1,189	1,189	1,189	1,420	1,420	1,420	1,420	1,420
Total Reserves	24,188	40,622	42,291	42,379	35,295	69,202	78,399		1,04,219	•
Net Worth	25,177	41,811	43,480	43,568	36,484	70,623	79,820		1,05,640	
Minority Interest	7,378	7,774	7,999	7,649	6,346	5,930	6,601	6,601	6,601	6,601
Total Loans	33,830	24,270	23,260	26,020	36,328	19,848	8,183	1,183	1,183	1,183
Lease Liability	0	0	0	18,987	18,464	18,604	22,760	22,760	22,760	22,760
Deferred Tax Liabilities	2,820	3,563	3,768	1,869	781	876	1,567	1,567	1,567	1,567
Capital Employed	69,206	77,418	78,506	98,093		1,15,880		•		
Gross Block	57,923	63,356	69,051	73,316	81,772	85,655	89,962		1,02,174	
Less: Accum. Deprn.	5,506	7,385	10,663	14,706	18,802	22,863	27,023	31,539	36,368	41,450
Net Fixed Assets	52,417	55,971	58,388	58,610	62,970	62,792	62,939	64,266	65,806	66,698
			,		. ,	- , ,	. ,	. ,	,	,

Goodwill on Consolidation 5,835 6,146 6,229 6,536 6,536 6,536 5,737 5,655 6,110 6,536 15,833 18.789 18,789 18,789 Right-of-Use assets 15,297 15,134 18.789 Capital WIP 4,030 2.227 1.970 1,162 2,441 1,650 1,933 3,242 3,898 3,556 18,910 **Total Investments** 12.437 15,965 13,351 14,266 14,832 19,668 18,910 18,910 18,910 **Current Investment** 908 3,305 2,112 4,362 4,486 9,025 7,573 7,573 7,573 7,573 Curr. Assets, Loans&Adv. 13,173 14,184 17,102 17,887 14,269 25,139 26,271 30,852 46,158 65,206 Inventory 804 857 804 936 929 1,008 1,092 1,380 1,511 1,620 **Account Receivables** 2,721 3,286 3,214 2,900 2,198 2,553 4,465 4,986 5,665 6,240 Cash and Bank Balance 2,471 2,703 2,409 3,156 1,536 11,878 10,534 12,352 25,198 42,164 Loans and Advances 7,177 7,338 10,675 10,895 9,605 9,700 10,180 12,133 13,785 15,183 Curr. Liability & Prov. 16,785 16,328 17,331 17,090 16,724 15,016 17,757 19,975 22,479 24,595 **Account Payables** 3,370 3,513 3,253 3,893 3,178 3,873 4,766 5,631 6,039 5,145 11,459 Other Current Liabilities 11,305 10,349 11,579 10,441 10,921 8,233 9,732 13,019 14,339 4,217 **Provisions** 2,110 2,465 2,500 2,756 2,909 3,259 3,370 3,829 2,625 **Net Current Assets** -3,612 -2,143 -229 798 10,123 8,514 10,877 40,611 -2,456 23,679 69,206 77,418 78,507 98,093 98,403 1,15,880 1,18,930 1,23,278 1,37,751 1,55,100 **Appl. of Funds** 

# **Financials and valuations**

Ratios										
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Basic (INR)										
EPS	-0.4	0.6	2.0	2.3	-5.9	-1.8	7.0	8.8	11.0	13.0
Cash EPS	1.7	2.7	4.3	5.1	-3.0	1.0	10.0	12.0	14.4	16.6
BV/Share	17.7	29.4	30.6	30.7	25.7	49.7	56.2	64.2	74.4	86.6
DPS	0.2	0.2	0.4	0.4	0.4	0.4	0.6	0.8	0.8	0.8
Payout (%)	-53.9	41.9	25.3	20.5	-9.6	-28.0	8.5	9.1	7.3	6.1
Valuation (x)										
P/E	-1,288.1	845.1	251.9	219.4	-84.5	-273.7	71.0	56.9	45.5	38.4
Cash P/E	290.8	184.4	116.5	97.6	-165.0	484.4	50.1	41.8	34.7	30.1
P/BV	28.2	17.0	16.3	16.3	19.5	10.1	8.9	7.8	6.7	5.8
EV/Sales	18.6	17.9	16.3	16.5	47.4	23.4	12.2	10.4	8.9	7.9
EV/EBITDA	122.7	109.8	88.8	76.1	-206.4	176.7	39.2	32.3	25.9	21.8
Dividend Yield (%)	0.0	0.0	0.1	0.1	0.1	0.1	0.1	0.2	0.2	0.2
FCF per share	6.7	-0.1	1.4	1.7	-7.6	1.7	7.4	6.8	9.6	12.3
EV/ Adj Rooms (INRm)	79.2	75.3	73.7	71.4	72.4	68.2	67.0	64.9	58.7	54.2
EBITDA/ Room (INR)	4,129	4,341	5,193	6,039	-7,214	4,344	10,396	11,260	12,217	13,061
Return Ratios (%)	.,3	.,	-,	-,	.,== '	.,	-,	_,0	-,	2,202
RoE	-2.2	2.5	6.6	7.4	-21.0	-4.8	13.3	14.6	15.9	16.2
ROCE	3.8	4.6	5.9	6.8	-5.7	1.3	11.5	14.0	15.7	15.9
RoIC	-14.9	2.3	5.2	7.1	-7.9	0.0	12.4	13.9	17.0	19.8
Working Capital Ratios	11.3	2.5	J.2	,,_	,.5	0.0		13.3	17.0	13.0
Fixed Asset Turnover (x)	0.7	0.6	0.7	0.6	0.2	0.4	0.6	0.7	0.7	0.8
Asset Turnover (x)	0.6	0.5	0.6	0.5	0.2	0.3	0.5	0.5	0.6	0.5
Inventory (Days)	7	8	7	8	22	12	7	7	7	7
Debtor (Days)	25	29	26	24	51	30	28	27	27	27
Creditor (Days)	31	31	26	32	74	46	30	28	27	26
Leverage Ratio (x)		- 31		32	, , ,		- 30	20		
Current Ratio	0.8	0.9	1.0	1.0	0.9	1.7	1.5	1.5	2.1	2.7
Interest Cover Ratio	1.0	1.4	2.6	1.7	-1.9	0.0	5.9	7.8	10.8	12.7
Net Debt/Equity	1.2	0.4	0.4	0.4	0.8	0.0	-0.1	-0.2	-0.3	-0.4
Net Debt/ Equity	1.2	0.4	0.4	0.4	0.0	0.0	0.1	0.2	0.5	0.4
<b>Consolidated - Cash Flow State</b>	ement									(INRm)
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
OP/(Loss) before Tax	306	1,618	4,017	3,955	-10,095	-2,738	12,914	16,711	21,373	25,437
Depreciation	2,994	3,012	3,279	4,042	4,096	4,061	4,161	4,516	4,829	5,082
Interest & Finance Charges	3,015	2,073	1,068	2,087	2,381	2,725	972	379	250	71
Direct Taxes Paid	-868	-1,425	-1,571	-448	1,553	358	-3,232	-4,844	-6,412	-7,631
(Inc)/Dec in WC	-599	-1,033	323	-1,402	-2,722	2,155	1,633	-546	44	34
CF from Operations	4,848	4,246	7,115	8,235	-4,786	6,560	16,447	16,215	20,084	22,993
Others	498	675	0	0	1,600	156	33	0	0	0
CF from Operating incl EO	5,345	4,920	7,114	8,235	-3,187	6,716	16,480	16,215	20,084	22,993
(Inc)/Dec in FA	4,193	-5,094	-5,067	-5,855	-7,629	-4,286	-5,922	-6,500	-6,500	-5,500
Free Cash Flow	9,538	-174	2,048	2,380	-10,816	2,431	10,557	9,715	13,584	17,493
(Pur)/Sale of Investments	4,425	-1,462	2,614	-915	-566	-4,836	758	0	0	0
Others	496	912	-1,428	1,750	6,998	-7,303	3,719	1,818	1,761	1,940
CF from Investments	9,114	-5,644	-3,882	-5,019	-1,197	-16,425	-1,446	-4,682	-4,739	-3,560
Issue of Shares	0	14,999	0	0	0	231	0	0	0	0
Inc/(Dec) in Debt	-11,719	-9,498	-1,010	2,760	10,308	-16,481	-11,665	-7,000	0	0
Interest Paid	-1,637	-4,089	-1,901	-3,411	-4,028	-4,277	-2,361	-2,197	-2,011	-2,011
Dividend Paid	-458	-447	-725	-725	-693	-693	-852	-1,136	-1,136	-1,136
Others	0	-7	110	-1,093	-2,823	41,270	-1,500	617	648	680
CF from Fin. Activity	-13,814	957	-3,527	-2,470	2,764	20,050	-16,378	-9,716	- <b>2,500</b>	- <b>2,467</b>
Inc/Dec of Cash	645	233	-3,327	746	-1,620	10,342	-1,344	1,817	12,846	16,966
Opening Balance	1,826	2,471	2,704	2,409	3,156	1,536	11,878	10,534	12,352	25,198
Closing Balance	2,471	2,704	2,704 2,409	3,156	1,536	11,878	10,534	10,354 12,352	25,198	<b>42,164</b>
Crosing Dalance	2,4/1	2,704	2,403	3,130	1,330	11,070	10,334	12,332	23,130	42,104

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Explanation of Investment Rating							
Investment Rating	Expected return (over 12-month)						
BUY	>=15%						
SELL	<-10%						
NEUTRAL	< - 10 % to 15%						
UNDER REVIEW	Rating may undergo a change						
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation						

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