FINANCIAL SERVICES

Estimate change	1
TP change	1
Rating change	

Bloomberg	GNP IN
Equity Shares (m)	282
M.Cap.(INRb)/(USDb)	246.1/3
52-Week Range (INR)	923 / 414
1, 6, 12 Rel. Per (%)	-2/-4/78
12M Avg Val (INR M)	960

Financials & Valuations (INR b)

Y/E March	FY24E	FY25E	FY26E
Sales	119.7	131.9	143.6
EBITDA	12.3	23.5	26.6
Adj. PAT	0.4	10.6	12.9
EBIT Margin (%)	5.6	13.9	15.0
Adj EPS (INR)	1.5	37.7	45.9
EPS Gr. (%)	-88.3	2336.7	21.8
BV/Sh. (INR)	347.0	381.0	426.9
Ratios			
Net D-E	0.0	0.0	-0.1
RoE (%)	0.5	10.3	11.4
RoCE (%)	10.7	11.6	12.3
Payout (%)	-19.8	9.6	0.0
Valuations			
P/E (x)	564.3	23.2	19.0
EV/EBITDA (x)	20.4	10.4	8.8
Div. Yield (%)	0.3	0.3	0.3
FCF Yield (%)	10.3	4.0	4.5
EV/Sales (x)	2.1	1.9	1.6

Shareholding pattern (%)

As On	Dec-23	Sep-23	Dec-22
Promoter	46.7	46.7	46.7
DII	11.0	10.4	10.7
FII	23.7	24.8	23.2
Others	18.7	18.7	19.4

FII Includes depository receipts

Glenmark Pharma

CMP: INR872

TP: INR820 (-6%)

Neutral

India business re-set drags earnings Work-in progress to address the USFDA issues

- Glenmark Pharma (GNP) delivered a miss on its 3QFY24 earnings, largely due to the inventory reset in the domestic formulation (DF) business and an inferior show in the US generics segment. GNP has completed its remediation measures at Monroe and would be requesting the USFDA for a re-inspection.
- We cut our FY24/FY25/FY26 estimates by 94%/4%/4% to factor in: a) the significant reduction in the domestic formulation business due to stock consolidation and inventory rationalization, and b) a prolonged delay in ANDA approvals due to regulatory issues. This is partly offset by: a) robust traction in the EU business. We value GNP at 17x 12M forward earnings to arrive at our TP of INR820.
- GNP is implementing efforts to improve outlook in its core markets through:
 a) the new launches/operational efficiency in the DF segment, b) filing
 complex respiratory products in the US segment, and c) resolving regulatory
 issues at its manufacturing site. However, we reiterate our Neutral rating as
 the current valuation factors in the upside in the earnings.

Sharp operating deleverage drags margins

- GNP's revenue declined 28% YoY to INR25b (our estimate of INR32b).
- NA revenue grew 22% YoY to INR8.1b (USD98m; 24% of sales). Europe generics revenue rose 73.7% YoY to INR5.7b (17% of sales). RoW (RoW+LatAm) sales increased 30.4% YoY to INR5.5b (16% of sales). API sales rose 15.9% YoY to INR3.8b (11% of sales). India formulations (DF) grew 2.8% YoY to INR10.6b (31% of sales) during the quarter.
- Gross margin (GM) contracted 750bp YoY to 58.8% due to higher RM costs.
- There was a forex loss of INR162m and a hyper-inflationary impact of INR480m in Argentina in 3QFY24.
- Adjusting for this, there was an operational loss of INR1.4b (our estimate: +INR5.4b) during the quarter.
- Additionally, there was an exceptional item, including the remediation cost of manufacturing sites in India and the US of INR767m.
- Adjusting for this, there was a loss after tax of INR3.5b (our estimate: INR2b).

Highlights from the management commentary

- GNP implemented changes in its overall distribution model through the consolidation of stock points and rationalization of channel inventories for the DF market. This has led to a one-time impact on sales.
- The US sales were hit in 3QFY24 due to the continued price erosion in the base business and a lack of significant new product launches in the preceding quarters.
- GNP launched seven ANDAs in 3QFY24. IT has five injectable products in the US market. The company has filed two ANDAs for generic nasal sprays.
- GNP is hoping to restart commercialization of further injectable products from the Monroe manufacturing site from FY25 onwards.

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Investors are advised to refer through important disclosures made at the last page of the Research Report. Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

Quarterly performance (Consolidated)

Y/E March		FY2	23			FY2	4		FY23	FY24E	Estim	iate
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3QE	% Var
Net Revenues (Core)	27.8	30.2	34.6	33.7	30.4	32.1	25.1	32.2	114.9	119.7	32.4	-22.6
YoY Change (%)	-6.3	0.5	15.4	11.7	9.3	6.3	-27.6	-4.6	-5.3	4.2	-6.5	
EBITDA	4.7	5.2	6.2	6.0	4.4	5.1	-1.4	4.3	15.8	12.3	5.4	NA
YoY Change (%)	-17.6	0.0	18.8	20.5	-7.5	-3.2	PTL	-29.0	-27.7	-22.4	-12.8	
Margins (%)	17.0	17.3	17.9	17.9	14.4	15.8	-5.8	13.4	13.8	10.3	16.7	
Depreciation	1.5	1.5	1.6	1.5	1.4	1.4	1.5	1.2	5.7	5.5	1.4	
EBIT	3.3	3.8	4.6	4.6	3.0	3.6	-2.9	3.1	10.1	6.8	4.0	NA
YoY Change (%)	-29.2	-6.7	13.6	23.7	-9.4	-3.3	PTL	-32.9	-40.5	-33.3	-12.9	
Margins (%)	11.7	12.5	13.2	13.6	9.7	11.3	-11.6	9.6	8.8	5.6	12.3	
Interest	0.6	0.8	1.0	1.1	1.1	1.2	1.3	1.3	3.5	5.0	1.1	
Other Income	0.2	0.9	0.3	0.4	0.2	0.0	0.5	0.4	0.2	1.1	0.0	
PBT before EO Expense	2.8	3.8	3.9	3.9	2.0	2.4	-3.8	2.2	6.9	2.8	2.9	NA
One-off loss/(gain)	-1.3	0.4	-0.8	8.8	0.5	3.7	1.4	0.0	4.5	5.6	-1.2	
PBT after EO Expense	4.1	3.4	4.7	-4.9	1.5	-1.2	-5.2	2.2	2.4	-2.8	4.1	NA
Тах	2.0	1.6	1.8	-0.9	1.1	0.6	-0.7	0.6	3.3	1.5	1.3	
Rate (%)	48.3	49.0	38.3	17.9	75.1	-45.0	13.8	25.4	137.3	-55.0	31.5	
Reported PAT	2.1	1.7	2.9	-4.0	0.4	-1.8	-4.5	1.6	-0.9	-4.3	2.8	NA
Adj PAT (excl one-offs)	1.7	2.3	2.2	2.3	1.1	1.4	-3.5	1.4	3.7	0.4	2.0	NA
YoY Change (%)	-39.8	2.3	-1.9	19.7	-34.0	-39.9	PTL	-38.6	-61.8	-88.3	-11.7	
Margins (%)	6.1	7.7	6.4	6.8	3.7	4.4	-13.9	4.4	3.2	0.4	6.1	

E: MOSL Estimates

Key performance Indicators (Consolidated)

Y/E March		FY	23			FY2	4E		FY23	FY24E	FY24E
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3QE
India formulations	10.4	10.9	10.7	8.3	10.6	11.2	2.6	9.8	40.3	29.9	11.5
YoY Change (%)	-15.5	12.7	6.7	-6.4	2.8	2.8	-75.6	18.0	-1.4	-15.0	7.0
US	6.6	7.5	8.4	8.5	8.1	7.4	7.6	8.7	31.0	24.4	7.8
YoY Change (%)	-15.9	-0.1	10.7	15.3	22.0	-1.9	-8.9	2.6	2.2	2.6	-7.0
ROW	3.5	5.2	5.3	5.5	4.7	6.3	5.7	6.2	19.5	22.8	6.0
YoY Change (%)	30.2	-21.0	27.4	33.6	34.3	22.3	6.5	11.3	11.3	17.0	12.0
Europe	3.3	3.8	4.9	6.1	5.7	6.0	6.4	6.9	18.1	14.8	5.8
YoY Change (%)	7.9	11.9	29.6	22.3	73.7	58.4	28.9	13.3	18.9	38.0	18.0
API	3.3	3.7	3.8	3.8	3.8	3.9	4.1	4.1	14.6	11.3	4.0
YoY Change (%)	6.9	11.6	23.9	16.7	15.9	5.0	9.9	6.1	14.7	9.0	7.0
Cost Break-up											
RM Cost (% of Sales)	36.4	35.6	33.7	35.3	39.1	37.3	41.2	37.9	37.1	38.8	37.4
Staff Cost (% of Sales)	22.9	22.7	21.8	19.5	22.4	22.8	30.0	23.0	22.6	24.3	22.4
R&D Expenses(% of Sales)	10.7	10.9	8.0	10.0	9.3	10.1	12.3	8.7	13.7	10.0	8.3
Other Cost (% of Sales)	12.9	13.5	18.6	17.3	14.7	13.9	22.2	17.0	12.9	16.7	15.2
Gross Margins (%)	63.6	64.4	66.3	64.7	60.9	62.7	58.8	62.1	62.9	61.2	62.6
EBITDA Margins (%)	17.0	17.3	17.9	17.9	14.4	15.8	-5.8	13.4	13.8	10.3	16.7
EBIT Margins (%)	11.7	12.5	13.2	13.6	9.7	11.3	-11.6	9.6	8.8	5.6	12.3

E: MOSL Estimates

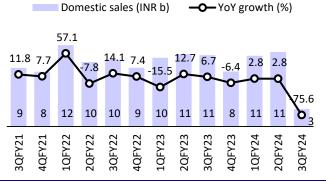


Highlights from the management commentary

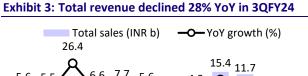
- GNP expects to file ANDA with respect to g-Flovent in 1QFY25. GNP also plans to file at least one more generic respiratory PMDI in the US in FY25.
- Marketing applications for RYALTRIS have been submitted in more than 70 countries across the world. The product has been commercialized in 31 markets. GNP's commercial partner, Hikma, continued to see strong new prescriptions with a full-strength field force focusing on the high-prescribing physicians.
- The transaction with respect to the sale of API business (Glenmark Life Sciences) is subject to customary closing conditions precedent, including receipt of regulatory and shareholder approvals.
- Net Debt was INR35b at the end of 3QFY24.

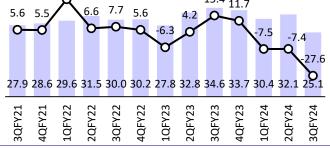
Key exhibits (including GLS revenue)



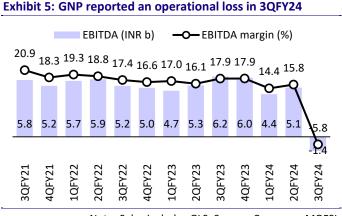


Source: MOFSL, Company

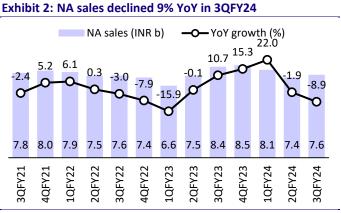




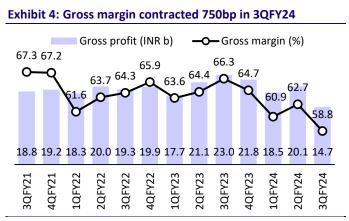
Note: Sales includes GLS; Source: Company, MOFSL



Note: Sales includes GLS; Source: Company, MOFSL

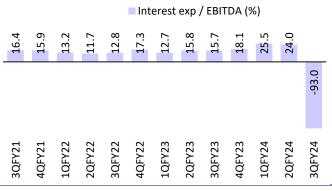


Source: MOFSL, Company



Note: Sales includes GLS; Source: Company, MOFSL





Note: Sales includes GLS; Source: Company, MOFSL

Valuation and view

DF: Strategic reset/better operational efficiency to aid better growth prospects

- In 9MFY24, GNP's DF sales declined 23.5% YoY to INR24.5b due to the one-time impact of stock points and the rationalization of channel inventories. However, GNP continued to witness robust traction in Cardiac/Derma therapies.
- As per IMS, GNP was in line with IPM during 9MFY24 as its key therapies, (Antidiabetic/Respiratory), underperformed IPM, which was offset by a growth in Cardiac and Derma therapies.
- In 3QFY24, GCC's primary sales grew 18% YoY, driven largely by core brands such as Candid powder and La Shield (both up 20% YoY).
- We expect a 14% CAGR in DF sales to INR44.5b over FY24-26 led by niche launches/market share gains and inflation-linked upward revisions in prices.

US: addressing regulatory issues/niche pipeline remains the key for growth

- In 9MFY24, the US sales grew 3% YoY to INR23b (CC: up 1% to USD283m) due to new launches offset by moderating price erosion in the base business.
- GNP filed six ANDAs in 9MFY24 and plans to file five ANDAs in 4QFY24. It also plans to launch 8-10 products in the US market.
- It expects two products to be commercialized from the Monroe site in FY25.
 After FY25, it plans to launch products in the injectables segment every year.
- We anticipate the US sales to clock a CAGR of 5.5% to USD427m over FY24-26.

EU: new launches/expansion in new geographies driving growth

- In 9MFY24, GNP's EU sales jumped 51% YoY to INR18b, driven by steady expansion in the generics market and strong growth in the branded market.
- The overall growth was due to Czech, Slovakia, and Poland, which registered a double-digit growth in addition to the strong uptake in respiratory therapy.
- Across the CEE markets, key brands such as Ryaltris and Salmex/Asthmex continue to sustain their market share, both in terms of volume as well as value.
- Menarini, Glenmark's partner for Ryaltris in the EU, also recorded strong growth across multiple markets where it launched the product.
- Consequently, we expect 13% sales CAGR to INR31.9b over FY24-26.

RoW – Robust performance across regions

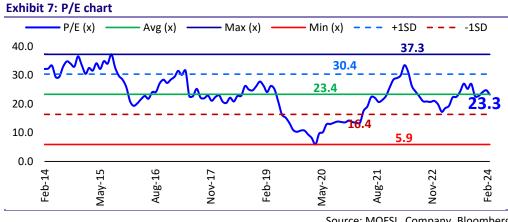
- In 9MFY24, RoW sales grew 19% to INR20b. This growth was due to respiratory launches driving strong growth in the base business across all the sub-regions of the ROW market. Additionally, GNP is seeing strong traction in key therapies such as Derma.
- Further, Ryaltris is a leading nasal spray in markets like South Africa. In LATAM, respiratory is the key contributor to growth with Glenmark achieving its highest market share in the respiratory category in Mexico.
- Over FY24-26, we expect an 8% sales CAGR to INR26.6b on the back of market share gains in respiratory/derma new launches across these regions.

Maintain Neutral

We cut our FY24/FY25/FY26 estimates by 94%/4%/4% to factor in: a) the significant reduction in the domestic formulation business due to stock consolidation and inventory rationalization, and b) a prolonged delay in ANDA approvals due to regulatory issues. This is partly offset by: a) robust traction in

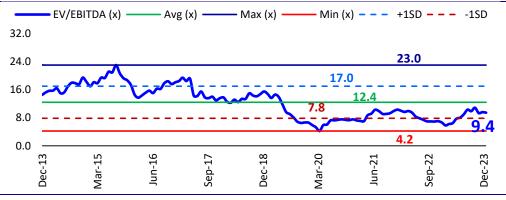
the EU business. We value GNP at 17x 12M forward earnings to arrive at our TP of INR820.

GNP is implementing efforts to improve outlook in its core markets through: a) the new launches/operational efficiency in the DF segment, b) filing complex respiratory products in the US segment, and c) resolving regulatory issues at its manufacturing site. However, we reiterate our Neutral rating as the current valuation factors in the upside in the earnings.



Source: MOFSL, Company, Bloomberg

Exhibit 8: EV/EBITDA chart



Source: MOFSL, Company, Bloomberg

18.5

-0

26.6

FY26E

17.9

23.5

FY25E

Source: Company, MOFSL

-O-EBITDA Margin (%)

10.3

12.3

FY24E

Story in charts

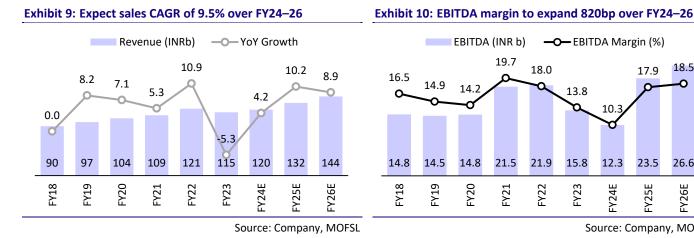


Exhibit 11: R&D spending as a percentage of sales to be stable over FY24-26

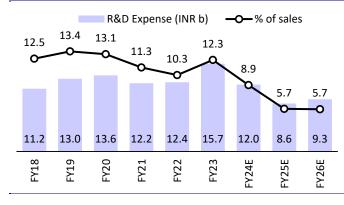


Exhibit 12: Expect EPS to grow >30x over FY24-26

19.7

21.5

FY21

FY20

18.0

Ω

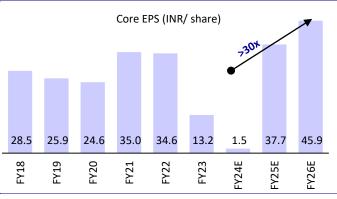
21.9

FY22

13.8

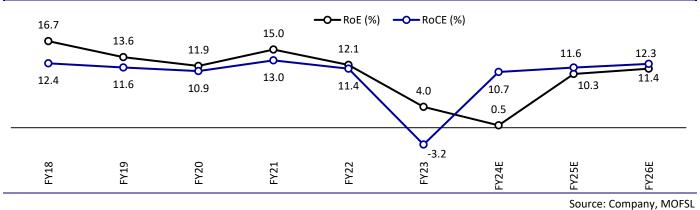
15.8

FY23



Source: Company, MOFSL

Exhibit 13: Return ratios improving over FY24-26



Note: Above Charts excludes GLS consolidation

Financials and valuations

Income Statement	574.0	51/20	51/24	51/22	51/22	EV.2 4 E	EVALE	(INRm)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Net Sales	97,051	103,972	109,439	121,339	114,890	119,688	131,880	143,559
Change (%)	8.2	7.1	5.3	10.9	-5.3	4.2	10.2	8.9
EBITDA	14,504	14,793	21,544	21,881	15,818	12,279	23,543	26,627
Change (%)	-2.3	2.0	45.6	1.6	-27.7	-22.4	91.7	13.1
Margin (%)	14.9	14.2	19.7	18.0	13.8	10.3	17.9	18.5
Depreciation	3,259	4,172	4,436	4,867	5,692	5,528	5,157	5,108
EBIT	11,245	10,622	17,108	17,014	10,126	6,751	18,387	21,519
Interest	3,346	3,773	3,531	2,981	3,490	4,984	2,640	2,301
OI & forex gains/losses	2,105	2,623	501	617	228	1,068	350	390
PBT before EO Expense	10,004	9,472	14,078	14,650	6,863	2,835	16,097	19,608
Change (%)	-10.6	-5.3	48.6	4.1	-53.1	-58.7	467.8	21.8
Extra Ordinary Expense	-3,002	-1,489	255	237	4,465	5,614	0	0
PBT after EO Exp.	13,006	10,961	13,824	14,412	2,398	-2,779	16,097	19,608
Тах	3,756	3,201	4,124	4,476	3,294	1,528	5,473	6,667
Tax Rate (%)	28.9	29.2	29.8	31.1	137.3	-55.0	34.0	34.0
Reported PAT	9,250	7,760	9,700	9,417	-1,697	-5,149	10,624	12,941
Minority Interest	0	0	0	519	802	841	0	0
Addn due to acquisition*								
Adj PAT from continuing ops.	7,312	6,938	9,871	9,752	3,728	436	10,624	12,941
Change (%)	-9.0	-5.1	42.3	-1.2	-61.8	-88.3	NA	21.8
Margin (%)	7.5	6.7	9.0	8.0	3.2	0.4	8.1	9.0
Adj. PAT from discontinuing ops					4,670	3,752		
Overall PAT	7,312	6,938	9,871	9,752	8,398	4,188	10,624	12,941
Change (%)	-9.0	-5.1	42.3	-1.2	-13.9	-50.1	153.7	21.8

Balance Sheet (INR m) Y/E March FY19 FY20 FY21 FY22 FY23 FY24E FY25E **FY26E Equity Share Capital** 282 282 282 282 282 282 282 282 Reserves 55,770 60,423 70,364 90,584 94,457 97,625 107,229 120,170 **Net Worth** 56,052 60,705 70,646 90,866 94,739 97,907 107,512 120,452 **Minority Interest** -4 -4 -4 3,515 3,653 3,653 3,653 3,653 Loans 38,768 44,856 44,018 36,703 43,477 18,822 18,406 18,002 **Deferred liabilities** -13830 -14393 -15059 -16546 -18054 -18053 -18052 -18051 **Capital Employed** 80,986 91,164 114,538 123,816 102,329 111,518 124,056 99,602 Gross Block 59,080 76,501 82,266 93,966 94,115 90,165 96,165 102,165 Less: Accum. Deprn. 20,732 24,903 29,339 34,206 39,898 45,426 50,583 55,691 **Net Fixed Assets** 38,348 51,598 52,927 59,760 54,217 44,739 45,582 46,474 Capital WIP 12,344 10,906 12,178 9,211 11,896 11,896 11,896 11,896 Investments 297 246 246 496 446 446 446 446 Intangibles (net) 17,370 21,821 23,349 22,854 22,925 22,925 22,925 22,925 **Curr. Assets** 68,070 69,541 84,504 103,507 85,077 94,995 110,033 75,338 Inventory 22,521 21,356 22,768 24,998 23,736 24,921 26,376 28,712 Account Receivables 21,946 24,090 25,721 31,011 36,652 31,152 32,518 35,398 Cash and Bank Balance 9,378 11,112 11,392 11,603 14,820 20,473 28,911 14,115 Others 14,226 12,982 15,457 14,379 31,516 14,184 15,629 17,013 Curr. Liability & Prov. 38,072 41,127 41,087 39,433 46,251 39,828 41,401 44,793 **Account Payables** 33,689 35,975 35,944 34,519 41,331 36,726 38,299 41,691 4,384 3,102 Provisions 5,152 5,143 4,914 4,920 3,102 3,102 29,998 **Net Current Assets** 28,414 34,250 45,071 57,256 45,248 53,594 65,240 80,986 124,056

91,164

99,602

114,538

123,816

102,329

111,518

E: MOFSL Estimates

Appl. of Funds

Financials and valuations

Yf. March FY20 FY21 FY22 FY23 FY24E FY25E FY25E Basic (MR) 25.9 24.6 35.0 34.6 13.2 1.5 37.7 45.9 Cash EPS 37.5 39.4 50.7 51.8 33.4 21.1 55.9 46.0 VS/Share 19.6 215.1 22.0 35.8 347.0 38.10 42.6 PryOt (W) 11.0 9.0 7.3 10.8 60.0 13.8 30.0 3.0	Ratios								
EPS [fully diluted)* 25.9 24.6 35.0 34.6 11.2 11.5 37.7 45.9 Cash EPS 37.5 39.4 50.7 51.8 33.8 347.0 38.10 426.9 DYS 3.0 <t< th=""><th>Y/E March</th><th>FY19</th><th>FY20</th><th>FY21</th><th>FY22</th><th>FY23</th><th>FY24E</th><th>FY25E</th><th>FY26E</th></t<>	Y/E March	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Cash PPS 37.5 39.4 50.7 51.8 33.4 32.1 55.9 64.00 BV/Share 198.6 215.1 220.4 332.0 3.0	Basic (INR)								
By/Share19.6.6215.1250.432.2.033.5.833.7.043.81.0426.9DPS3.03.03.03.03.03.03.03.03.03.03.0Payout (%)1.109.07.31.0.86.00-1.9.89.60.0Valuation (x)7.21.0.82.5.26.0564.32.5.21.5.61.5.71.5.31.7.81.5.31.7.81.5.31.7.81.5.31.7.81.5.71.5.61.1.71.5.31.7.81.5.71.5.61.1.71.3.61.1.41.5.61.5.71.	EPS (Fully diluted)*	25.9	24.6	35.0	34.6	13.2	1.5	37.7	45.9
pFs 3.0 3		37.5	39.4	50.7	51.8	33.4	21.1	55.9	64.0
Payout (%) 11.0 9.0 7.3 10.8 60.0 -19.8 9.6 0.0 Valuator (x) - <td>BV/Share</td> <td>198.6</td> <td>215.1</td> <td>250.4</td> <td>322.0</td> <td>335.8</td> <td>347.0</td> <td>381.0</td> <td>426.9</td>	BV/Share	198.6	215.1	250.4	322.0	335.8	347.0	381.0	426.9
Valuation (x) Value	DPS	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Valuation (x) Value	Payout (%)	11.0	9.0	7.3	10.8	60.0	-19.8	9.6	0.0
Cash P/E 23.3 22.1 17.2 16.8 26.1 41.3 13.6 P/BV 4.4 4.1 3.5 2.7 2.6 2.5 2.3 2.0 EV/Sales 2.8 2.7 2.5 2.2 2.4 2.0.4 1.0 1.0.3 0.4 0.4 0.4 0.3 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4									
Cash P/E 23.3 22.1 17.2 16.8 26.1 41.3 13.6 P/BV 4.4 4.1 3.5 2.7 2.6 2.5 2.3 2.0 EV/Sales 2.8 2.7 2.5 2.2 2.4 2.0.4 1.0 1.0.3 0.4 0.4 0.4 0.3 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4	P/E (Fully diluted)	33.6	35.5	24.9	25.2	66.0	564.3	23.2	19.0
EV/Sales2.82.72.52.22.42.11.91.6EV/EBITDA19.018.912.312.317.620.410.48.8Dividend Vield (%)0.30.30.30.30.30.30.30.310.3Retur Ratios (%)11.611.915.012.14.04.01.612.3RoC11.610.913.011.4-3.210.711.612.3RoC17.315.317.815.315.611.711.713.4Working Capital Ratios		23.3	22.1	17.2	16.8	26.1	41.3	15.6	13.6
Ev/EBITOA19.018.912.912.317.620.410.48.8Dividend Yield (%)0.30.30.30.30.30.30.30.30.3Return Ratio (%)13.611.915.012.14.000.510.311.4RoCC11.610.913.011.44.0010.711.612.3RoIC17.315.317.817.3-5.611.711.713.4Working Capital Ratios2.82.32.12.22.02.42.93.1Debtor (Days)85757675776737373Working Capital (Days)7861767376737373Working Capital (Days)780.60.50.20.30.00.00.1Leverage Ratio (x)181.71.82.12.22.12.32.5Current Ratio (x)1.614.79321.5421.5421.5421.5425.57767373Op. Profit/(Loss) before Tax14.50414.79321.5421.5421.5421.5252.575.6723.903.003.003.00Op. Profit/(Loss) before Tax14.50414.79321.5421.5421.4815.5255.2575.6733.9203.9003.9003.9003.9003.9003.9003.9003.9003.9003.9003.900<	P/BV	4.4	4.1	3.5	2.7	2.6	2.5	2.3	2.0
Dividend Yield (%) 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 0.3 Return Ratios (%) 13.6 11.9 15.0 12.1 4.0 0.5 10.3 11.4 RoCE 11.6 10.9 13.0 11.4 -3.2 10.7 11.6 12.3 RoIC 17.3 15.3 17.8 15.3 15.6 11.7 13.4 Morking Capital Ratios 2.8 2.3 2.1 2.2 2.0 2.4 2.9 3.1 Debtor (Days) 85 75 76 75 75 76 73 73 Morking Capital (Days) 78 6.1 76 93 145 93 92 92 Leverage Ratio (x) 1.8 1.7 1.8 2.1 2.1 2.3 2.0 2.0 2.3 2.0 2.0 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5<	EV/Sales	2.8	2.7	2.5	2.2	2.4	2.1	1.9	1.6
Return Ratios (%) Integration Integration <thintegration< th=""></thintegration<>	EV/EBITDA	19.0	18.9	12.9	12.3	17.6	20.4	10.4	8.8
RoE 13.6 11.9 15.0 12.1 4.0 0.5 10.3 11.4 RoCE 11.6 10.9 13.0 11.4 -3.2 10.7 11.6 12.3 RoIC 17.3 17.8 15.3 -5.6 11.7 11.7 13.4 Working Capital Ratios	Dividend Yield (%)	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
RoCE 11.6 10.9 13.0 11.4 -3.2 10.7 11.6 12.3 RoIC 17.3 15.3 17.8 15.3 5.6 10.7 11.6 12.3 Working Capital Ratios 11.6 2.8 2.3 12.2 2.0 2.4 2.9 3.11 Debtor (Days) 83 85 86 93 116 95 90 90 Inventory (Days) 85 75 76 775 76 73 73 Working Capital (Days) 78 61 76 93 145 93 92 92 Leverage Ratio (x) 7 7.8 7.1 8 2.1 2.2 2.1 2.3 2.5 Net Debt/Equity 0.5 0.6 0.5 0.2 0.3 0.0 0.0 0.0 Q. Profit/(Loss) before Tax 14.504 14.793 21.544 21.881 15.818 12.27 5.472 FC662 Q. Profit/(Loss) before Tax 14.504 14.793 21.544 21.881 15.818 21.252 5	Return Ratios (%)								
RoiC 17.3 15.3 17.8 15.3 -5.6 11.7 11.7 13.4 Working Capital Ratios	RoE	13.6	11.9	15.0	12.1	4.0	0.5	10.3	11.4
RoiC 17.3 15.3 17.8 15.3 -5.6 11.7 11.7 13.4 Working Capital Ratios	RoCE	11.6	10.9	13.0	11.4	-3.2	10.7	11.6	12.3
Working Capital RatiosFixed Asset Turnover (x) 2.8 2.3 2.1 2.2 2.0 2.4 2.9 3.1 Debtor (Days) 83 85 76 75 776 73 7737 7737									
Fixed Asset Turnover (x) 2.8 2.3 2.1 2.2 2.0 2.4 2.9 3.1 Debtor (Days) 83 85 86 93 116 95 90 90 Inventory (Days) 85 77 76 75 76 77 77 73 73 Working Capital (Days) 78 61 76 93 145 93 920 Leverage Ratio (x) 7 1.8 2.1 2.2 2.1 2.3 2.5 Net Debt/Equity 0.5 0.6 0.5 0.2 0.3 0.0 0.0 0.0 YE March FY19 FY20 FY21 FY22 FY23 FY24 FY25 FY25E FY26E Op: profit/(Loss) before Tax 14,504 14,793 21,544 21,88 13,88 12,279 23,543 26,627 InterestyDividends Recd. 2,105 2,623 501 617 228 1,668 3308 3,756 4,803 3,454 27,045 1,525 5,472 6,6666 1,602 1,525	Working Capital Ratios								
Debtor (Days) 83 85 86 93 116 95 90 90 Inventory (Days) 85 75 76 75 75 76 73 73 Working Capital (Days) 78 61 76 93 145 93 92 92 Current Ratio (x) . . . 2.1 2.3 2.5 Net Debt/Equity 0.5 0.6 0.5 0.2 0.3 0.0 0.0 -0.1 Cash Flow Statement FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E Op. Profit/(Loss) before Tax 14,504 14,793 21,544 21,881 15,818 12,279 23,543 26,627 Interest/Dividends Recd. 2,105 2,623 501 617 228 1,068 350 390 1460 0 0 0 0 0 0 0 0 0 0 0 0 0 0		2.8	2.3	2.1	2.2	2.0	2.4	2.9	3.1
Inventory (Days) 85 75 76 75 75 76 73 73 Working Capital (Days) 78 61 76 93 145 93 92 92 Leverage Ratio (x)									
Working Capital (Days) 78 61 76 93 145 93 92 92 Leverage Ratio (x)									
Leverage Ratio (x) Image: constraint of the system of the sy									
Current Ratio 1.8 1.7 1.8 2.1 2.2 2.1 2.3 2.5 Net Debt/Equity 0.5 0.6 0.5 0.2 0.3 0.0 0.0 -0.1 Cash Flow Statement FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY25E Op. Profit/(Loss) before Tax 14,504 14,793 21,544 21,881 15,818 12,279 23,543 26,627 Interest/Dividends Recd. 2,105 2,623 501 617 228 1,068 350 390 Direct Taxes Paid -4,383 -3,764 -4,791 -5,963 -4,802 -1,527 -5,472 -6,666 (Inc//De in WC 8,169 3,318 -5,557 -8,097 -14,698 15,225 -2,693 -3,208 CF from Operations 20,395 16,971 11,697 8,438 -3,454 27,045 15,729 17,143 (Inc//De in FA -12,437 -1,489 2555 2,37 <t< td=""><td></td><td>78</td><td>01</td><td>70</td><td>55</td><td>145</td><td>33</td><td>92</td><td>92</td></t<>		78	01	70	55	145	33	92	92
Net Debt/Equity 0.5 0.6 0.5 0.2 0.3 0.0 0.0 -0.1 Cash Flow Statement FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY25E Op. Profit/(Loss) before Tax 14,504 14,793 21,544 21,881 15,818 12,279 23,543 26,627 Interest/Dividends Recd. 2,105 2,623 501 617 228 1,068 350 390 Direct Taxes Paid -4,383 -3,764 -4,791 -5,963 -4,802 -1,527 -5,472 -6,666 (Inc)/Dec in WC 8,169 3,318 -5,557 -8,097 -14,698 15,225 -2,693 -3,208 CF from Operations 20,395 16,971 11,697 8,438 -3,454 27,045 15,729 17,143 EO Expense -3,002 -1,489 2555 237 4,465 5,614 0 0 0 Ich(pc) in FA -12,437 -15,984 -7,036		1.0	1 7	1.0	2.1	2.2	2.1	2.2	2.5
Cash Flow Statement (INRm) Y/E March FY19 FY20 FY21 FY22 FY23 FY24E FY25E FY26E Op. Profit/(Loss) before Tax 14,504 14,793 21,544 21,881 15,818 12,279 23,543 26,627 Interest/Dividends Recd. 2,105 2,623 501 617 228 1,068 350 390 Direct Taxes Paid -4,383 -3,764 -4,791 -5,963 -4,802 -1,527 -5,472 -6,666 (Inc)/Dec in WC 8,169 3,318 -5,557 -8,097 -14,698 15,225 -2,693 -3,208 CF from Operations 20,395 16,971 11,697 8,438 -3,454 27,045 15,729 17,143 EO Expense -3,002 -1,489 255 237 4,465 5,614 0 0 CF from Op.incl EO Exp. 13,242 13,242 8,201 -7,919 21,431 15,729 17,143 (Inc)/Dec in FA -12,437 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Y/E MarchFY19FY20FY21FY22FY23FY24EFY25EFY26EOp. Profit/(Loss) before Tax14,50414,79321,54421,88115,81812,27923,54326,627Interest/Dividends Recd.2,1052,6235016172281,068350390Direct Taxes Paid-4,383-3,764-4,791-5,963-4,802-1,527-5,472-6,666(Inc)/Dec in WC8,1693,318-5,557-8,097-14,69815,225-2,693-3,208CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,614000CF from Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000CF from Investments-150510-2505000000CF from Investments-6,990-6,990-8,983-2,7843,950-6,000-6,000CF from Investments-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-6,088-837-3,7976,9	Net Debt/Equity	0.5	0.6	0.5	0.2	0.3	0.0	0.0	-0.1
Y/E MarchFY19FY20FY21FY22FY23FY24EFY25EFY26EOp. Profit/(Loss) before Tax14,50414,79321,54421,88115,81812,27923,54326,627Interest/Dividends Recd.2,1052,6235016172281,068350390Direct Taxes Paid-4,383-3,764-4,791-5,963-4,802-1,527-5,472-6,666(Inc)/Dec in WC8,1693,318-5,557-8,097-14,69815,225-2,693-3,208CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,614000CF from Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000CF from Investments-150510-2505000000CF from Investments-6,990-6,990-8,983-2,7843,950-6,000-6,000CF from Investments-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-6,088-837-3,7976,9	Cash Flow Statement								(INRm)
Op. Profit/(Loss) before Tax14,50414,79321,54421,88115,81812,27923,54326,627Interest/Dividends Recd.2,1052,6235016172281,068350390Direct Taxes Paid-4,383-3,764-4,791-5,963-4,802-1,527-5,472-6,666(Inc)/Dec in WC8,1693,318-5,557-8,097-14,69815,225-2,693-3,208CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,614000CF from Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-250500000CF from Investments-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-11Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,511-2,981 </td <td></td> <td>EV19</td> <td>EV20</td> <td>EV21</td> <td>EV22</td> <td>EV23</td> <td>EV24E</td> <td>EV25E</td> <td></td>		EV19	EV20	EV21	EV22	EV23	EV24E	EV25E	
Interest/Dividends Recd.2,1052,6235016172281,068350390Direct Taxes Paid-4,383-3,764-4,791-5,963-4,802-1,527-5,472-6,666(Inc)/Dec in WC8,1693,318-5,557-8,097-14,69815,225-2,693-3,208CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,61400CF from Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-250500000CF from Investments-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/Cbc/ in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,409-24,650-2,610-2,610Dividend Paid-1,019-6,987-7,387-7,3873,5168,992									
Direct Taxes Paid-4,383-3,764-4,791-5,963-4,802-1,527-5,472-6,666(Inc)/Dec in WC8,1693,318-5,557-8,097-14,69815,225-2,693-3,208CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,61400CF from Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000CF from Investments-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-446-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-6,093-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,136 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>									
(lnc)/Dec in WC8,1693,318-5,557-8,097-14,69815,225-2,693-3,208CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,61400CF frm Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-2505500000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-0Inc/(Dec) in Debt-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-3,846-3,773-3,531-2,981-3,409-4,984-2,640-2,301Dividend Paid-1,019-6,98-710-1,019-1,019-1,019-1,019-0CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/De of Cash-1,136-1,136-1,1362,733-1,		•					•		
CF from Operations20,39516,97111,6978,438-3,45427,04515,72917,143EO Expense-3,002-1,4892552374,4655,61400CF frm Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-250500000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,01900CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,3234,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,392 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>									
EO Expense-3,002-1,4892552374,4655,61400CF frm Op.incl EO Exp.13,24213,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-25050000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,655-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-00CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,223-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,1150-43600Effect of exchange rate-1,8332,8711,4150-802<									
CF frm Op.incl EO Exp.13,24213,24213,2428,201-7,91921,43115,72917,143(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-250500000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,0190CF from Fin. Activity-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,1150-43600Effect of exchange rate-1,8332,8711,4150-802-43600									
(Inc)/Dec in FA-12,437-15,984-7,036-8,733-2,8343,950-6,000-6,000Free Cash Flow805-2,7426,205-533-10,75225,3819,72911,143(Pur)/Sale of Investments-150510-250500000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-1,019-1,0190-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,0190-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,1150-43600Effect of exchange rate-1,8332,8711,4150-802-436000									
Free Cash Flow805-2,7426,205-533-10,75225,8819,72911,143(Pur)/Sale of Investments-150510-250500000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,01900CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600	CF frm Op.incl EO Exp.		13,242	13,242				15,729	
(Pur)/Sale of Investments-150510-25050000CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,0190CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600	(Inc)/Dec in FA	-12,437	-15,984	-7,036	-8,733	-2,834	3,950	-6,000	-6,000
CF from Investments-6,990-6,990-6,990-8,983-2,7843,950-6,000-6,000Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,0190CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600		805	-2,742	6,205	-533	-10,752	25,381	9,729	11,143
Change in Networth-3,814-2,40995211,8226,5899,336-1-1Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,0190CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600	(Pur)/Sale of Investments	-150	51	0	-250	50	0	0	0
Inc/(Dec) in Debt-5,6016,088-837-3,7976,912-24,656-416-403Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,019-1,0190CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600	CF from Investments	-6,990	-6,990	-6,990	-8,983	-2,784	3,950	-6,000	-6,000
Interest Paid-3,346-3,773-3,531-2,981-3,490-4,984-2,640-2,301Dividend Paid-1,019-698-710-1,019-1,019-1,0190CF from Fin. Activity-7,387-7,387-7,3873,5168,992-21,323-4,076-2,705Inc/Dec of Cash-1,136-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600	Change in Networth	-3,814	-2,409	952	11,822	6,589	9,336	-1	-1
Interest Paid -3,346 -3,773 -3,531 -2,981 -3,490 -4,984 -2,640 -2,301 Dividend Paid -1,019 -698 -710 -1,019 -1,019 -1,019 -1,019 0 CF from Fin. Activity -7,387 -7,387 -7,387 3,516 8,992 -21,323 -4,076 -2,705 Inc/Dec of Cash -1,136 -1,136 -1,136 2,733 -1,711 4,058 5,653 8,438 Add: Beginning Balance 12,347 9,378 11,112 11,392 14,115 11,603 14,820 20,473 Effect of exchange rate -1,833 2,871 1,415 0 -802 -436 0 0	Inc/(Dec) in Debt	-5,601	6,088	-837	-3,797	6,912	-24,656	-416	-403
Dividend Paid -1,019 -698 -710 -1,019 -1,019 -1,019 -1,019 0 CF from Fin. Activity -7,387 -7,387 -7,387 3,516 8,992 -21,323 -4,076 -2,705 Inc/Dec of Cash -1,136 -1,136 -1,136 2,733 -1,711 4,058 5,653 8,438 Add: Beginning Balance 12,347 9,378 11,112 11,392 14,115 11,603 14,820 20,473 Effect of exchange rate -1,833 2,871 1,415 0 -802 -436 0 0	Interest Paid								-2,301
Inc/Dec of Cash-1,136-1,1362,733-1,7114,0585,6538,438Add: Beginning Balance12,3479,37811,11211,39214,11511,60314,82020,473Effect of exchange rate-1,8332,8711,4150-802-43600	Dividend Paid	-1,019	-698	-710	-1,019	-1,019	-1,019	-1,019	0
Inc/Dec of Cash -1,136 -1,136 -1,136 2,733 -1,711 4,058 5,653 8,438 Add: Beginning Balance 12,347 9,378 11,112 11,392 14,115 11,603 14,820 20,473 Effect of exchange rate -1,833 2,871 1,415 0 -802 -436 0 0	CF from Fin. Activity			-7,387					-2,705
Effect of exchange rate -1,833 2,871 1,415 0 -802 -436 0 0	Inc/Dec of Cash	-1,136		-1,136	2,733	-1,711	4,058	5,653	
· · · · · · · · · · · · · · · · · · ·	Add: Beginning Balance	12,347	9,378	11,112	11,392	14,115	11,603	14,820	20,473
Closing Balance 9,378 11,113 11,392 14,115 11,603 15,225 20,473 28,911	Effect of exchange rate	-1,833	2,871	1,415	0	-802	-436	0	0
Note: Above financial are excluding the GLS consolidation				11,392	14,115	11,603	15,225	20,473	28,911

Note: Above financial are excluding the GLS consolidation

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NOTES

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BUY	>=15%			
SELL	< - 10%			
NEUTRAL	< - 10 % to 15%			
UNDER REVIEW	Rating may undergo a change			
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