# Motilal Oswal

## FINANCIAL SERVICES

# **Eicher Motors**

Estimate changes	$ \longleftarrow $
TP change	
Rating change	$ \longleftarrow $

Bloomberg	EIM IN
Equity Shares (m)	273
M.Cap.(INRb)/(USDb)	1055.2 / 12.7
52-Week Range (INR)	4202 / 2836
1, 6, 12 Rel. Per (%)	0/2/-4
12M Avg Val (INR M)	2439

#### Financials & Valuations (INR b)

Mar	FY23	FY24E	FY25E
Sales	144.4	165.0	186.5
EBITDA	34.4	43.4	48.4
Adj. PAT	29.1	40.3	45.7
Adj EPS (INR)	106.5	147.5	167.2
EPS Gr (%)	73.7	38.4	13.4
BV/Sh (INR)	548	651	766
Ratios			
RoE (%)	21.1	24.1	23.0
RoCE (%)	21.1	24.1	23.0
Payout (%)	34.7	30.5	31.1
Valuations			
P/E (x)	36.2	26.2	23.1
P/BV (x)	7.0	5.9	5.0
Div. Yield (%)	1.0	1.2	1.3
FCF Yield (%)	2.1	1.6	2.4

### Shareholding pattern (%)

As On	Dec-23	Sep-23	Dec-22
Promoter	49.2	49.2	49.2
DII	9.8	10.6	10.1
FII	30.3	28.9	29.9
Others	10.8	10.4	10.9
FII Includes d	epository re	eceipts	

CMP: INR3,854 TP: INR3,930 (+2%) Neutral

## Demand weakness persists

## Demand fails to revive despite new launches

- EIM's 3QFY24 operating performance came in below our estimates even as benefits from an improved mix were offset by higher launch expenses incurred during the quarter.
- We maintain our FY24E/FY25E EPS for standalone and VECV. Given the lack of demand triggers, we reiterate our Neutral rating on the stock with a TP of INR3,930 (Mar'26E based SOTP).

## Margin misses estimates on higher launch expenses

- 3QFY24 consolidated revenue/EBITDA/adj. PAT grew ~12%/27%/34% YoY to INR41.8b/INR10.9b/INR10b (vs. est. INR40.2b/10.9b/9.65b). 9MFY24 revenues/EBITDA/adj. PAT grew 15%/27%/46% YoY.
- RE volumes grew 3% YoY, while realizations grew 10% YoY to INR177.8k per unit (vs. est. INR171.9k/unit).
- Gross margin expanded 420bp YoY to 46% (est. 47%). Lower input costs have boosted margins by 90bp in FY24 so far.
- EBIDTA margin at 26.1% (+310bp YoY) missed our est. of 27.1% due to higher other expenses related to launches and Motoverse event (one-time expense of ~INR200m).
- Aided by higher other income at INR2.5b (est. INR2.1b), PAT grew 34% YoY to INR10b (est. INR9.6b).
- VECV: Volume/realizations grew 14%/4.5% YoY, leading to 19% YoY growth in revenue to INR54.8b (in line). EBITDA margin expanded 140bp YoY to 8% (est. 8.3%). Net profit grew 81% YoY to INR2b (in line).

## Highlights from the management commentary

- RE launched two new models, Himalayan 450 and ShotGun650, in 3Q. Although the management refrained from giving out any guidance on bookings, it indicated that these models received healthy bookings during the quarter.
- The order book is healthy at 3-4 weeks, depending on models and variants.
- RE exports: The management expects demand to recover from key export markets after 2-3 quarters.
- VECV unveiled its EV SCV in the 2-3.5T segment at the Bharat Mobility Conclave, which would be launched by 1QFY25. It will have an addressable market of 300k units p.a. and cater to last-mile delivery.

## Valuation and view

RE is now facing credible competitive pressure after the launch of new models from the partnerships of Hero-Harley and Bajaj-Triumph. Despite the launch of the new Himalayan 450 and the Shotgun650, we have not seen any material rise in RE volumes in 3Q. Further, RE continues to face demand headwinds in its key export markets given the ongoing geo-political crisis. As a result, we expect RE to post a much lower 11% volume CAGR over FY24-26.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

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Valuations at 26.2x/23.1x do not reflect the potential risk from the rising competitive intensity and the weakness in exports. Hence, we reiterate our Neutral rating with a TP of INR3,930 (Mar'26E based SOTP). We value RE at 20x and VECV at 10x EV EBITDA on FY26E.

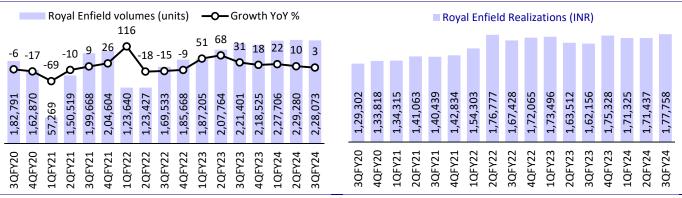
INR m		FY23			FY24E			FY24E			
Y/E March	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			30
Net Operating income	33,975	35,194	37,210	38,043	39,864	41,145	41,788	42,237	1,44,422	1,65,034	40,21
Growth (%)	72.1	56.4	29.2	19.1	17.3	16.9	12.3	11.0	40.2	14.3	8.
EBITDA	8,311	8,216	8,572	9,337	10,208	10,872	10,903	11,387	34,436	43,370	10,89
EBITDA Margins (%)	24.5	23.3	23.0	24.5	25.6	26.4	26.1	27.0	23.8	26.3	27.
РАТ	5,769	6,127	6,770	7,322	8,179	9,146	8,821	8,991	25,988	35,137	8,50
Share of JV Loss/(PAT)/ Min. Int.	-338	-441	-639	-1,734	-1,004	-1,016	-1,139	-2,038	-3,152	-5,197	-1,14
Recurring PAT	6,107	6,569	7,408	9,056	9,183	10,163	9,960	11, <b>02</b> 9	29,139	40,335	9,64
Growth (%)	157.5	76.0	62.4	48.4	50.4	54.7	34.4	21.8	73.8	38.4	30.2
Standalone (Royal Enfield)											
INR m		FY2	23			FY2	4E		FY23	FY24E	
Y/E March	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3Q
Royal Enfield ('000 units)	187	208	221	219	228	229	228	237	835	914	22
Growth (%)	51.4	68.3	30.6	17.7	21.6	10.4	3.0	8.5	38.6	9.5	3.0
Net Realn (INR '000/unit)	173	164	162	175	171	171	178	175	168	175	172
Change - YoY (%)	12.4	-7.5	-3.1	1.9	-1.3	4.8	9.6	-0.1	0.2	4.1	6.0
Net operating income	32,479	33,972	35,902	38,314	39,012	39,307	40,542	41,526	1,40,666	1,60,387	<b>39,21</b>
Growth (%)	70.2	55.7	26.5	19.9	20.1	15.7	12.9	8.4	73.7	42.5	9.2
EBITDA	7,882	8,036	8,569	9,448	10,127	10,974	11,148	11,669	33,935	43,918	10,862
	24.3	23.7	23.9	24.7	26.0	27.9	27.5	28.1	24.1	27.4	27.
EBITDA Margins (%)											
EBITDA Margins (%) Recurring PAT	5,802	6,149	6,807	7,469	9,139	9,385	9,137	9,626	26,226	37,287	8,72

#### VECV

	FY23 FY24E					FY23	FY24E			
1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3QE
17,469	17,616	18,162	26,376	19,571	19,551	20,706	24,115	79,623	83,943	20,706
200.9	16.4	13.2	31.3	12.0	11.0	14.0	-8.6	39.5	5.4	14.0
2,252	2,393	2,535	2,351	2,550	2,623	2,648	2,584	2,380	2,601	2,636
-20.2	14.8	12.2	9.7	13.2	9.6	4.5	9.9	6.8	9.3	4.0
39,340	42,150	46,040	62,000	49,910	51,290	54,830	62,322	1,89,523	2,18,352	54,577
140.0	33.7	27.0	43.9	26.9	21.7	19.1	0.5	86.2	44.0	18.6
2,180	2,490	3,050	6,151	3,870	4,041	4,372	7,002	13,749	19, <b>28</b> 6	4,506
5.5	5.9	6.6	9.9	7.8	7.9	8.0	11.2	7.3	8.8	8.3
690	810	1,160	3,154	1,809	1,850	2,104	3,791	5,794	9,554	2,103
-214.5	438.5	112.2	281.5	162.1	128.4	81.4	20.2	424.0	64.9	78.8
	17,469 200.9 2,252 -20.2 39,340 140.0 2,180 5.5 690	1Q   2Q     17,469   17,616     200.9   16.4     2,252   2,393     -20.2   14.8     39,340   42,150     140.0   33.7     2,180   2,490     5.5   5.9     690   810	1Q   2Q   3Q     17,469   17,616   18,162     200.9   16.4   13.2     2,252   2,393   2,535     -20.2   14.8   12.2     39,340   42,150   46,040     140.0   33.7   27.0     2,180   2,490   3,050     5.5   5.9   6.6     690   810   1,160	1Q   2Q   3Q   4Q     17,469   17,616   18,162   26,376     200.9   16.4   13.2   31.3     2,252   2,393   2,535   2,351     -20.2   14.8   12.2   9.7     39,340   42,150   46,040   62,000     140.0   33.7   27.0   43.9     2,180   2,490   3,050   6,151     5.5   5.9   6.6   9.9     690   810   1,160   3,154	1Q   2Q   3Q   4Q   1Q     17,469   17,616   18,162   26,376   19,571     200.9   16.4   13.2   31.3   12.0     2,252   2,393   2,535   2,351   2,550     -20.2   14.8   12.2   9.7   13.2     39,340   42,150   46,040   62,000   49,910     140.0   33.7   27.0   43.9   26.9     140.0   33.7   27.0   43.9   26.9     5.5   5.9   6.6   9.9   7.8     690   810   1,160   3,154   1,809	1Q   2Q   3Q   4Q   1Q   2Q     17,469   17,616   18,162   26,376   19,571   19,551     200.9   16.4   13.2   31.3   12.0   11.0     2,252   2,393   2,535   2,351   2,550   2,623     -20.2   14.8   12.2   9.7   13.2   9.6     39,340   42,150   46,040   62,000   49,910   51,290     140.0   33.7   27.0   43.9   26.9   21.7     140.0   33.7   27.0   43.9   26.9   21.7     5.5   5.9   6.6   9.9   7.8   7.9     690   810   1,160   3,154   1,809   1,850	1Q   2Q   3Q   4Q   1Q   2Q   3Q     17,469   17,616   18,162   26,376   19,571   19,551   20,706     200.9   16.4   13.2   31.3   12.0   11.0   14.0     2,252   2,393   2,535   2,351   2,550   2,623   2,648     -20.2   14.8   12.2   9.7   13.2   9.6   4.5     39,340   42,150   46,040   62,000   49,910   51,290   54,830     140.0   33.7   27.0   43.9   26.9   21.7   19.1     140.0   33.7   27.0   6,151   3,870   4,041   4,372     5.5   5.9   6.6   9.9   7.8   7.9   8.0     690   810   1,160   3,154   1,809   1,850   2,104	1Q   2Q   3Q   4Q   1Q   2Q   3Q   4QE     17,469   17,616   18,162   26,376   19,571   19,551   20,706   24,115     200.9   16.4   13.2   31.3   12.0   11.0   14.0   -8.6     2,252   2,393   2,535   2,351   2,550   2,623   2,648   2,584     -20.2   14.8   12.2   9.7   13.2   9.6   4.5   9.9     39,340   42,150   46,040   62,000   49,910   51,290   54,830   62,322     140.0   33.7   27.0   43.9   26.9   21.7   19.1   0.5     140.0   33.7   27.0   43.9   26.9   21.7   19.1   0.5     5.5   5.9   6.6   9.9   7.8   7.9   8.0   11.2     5.5   5.9   6.6   9.9   7.8   7.9   8.0   11.2     690   810   1,160 <td< td=""><td>1Q   2Q   3Q   4Q   1Q   2Q   3Q   4QE     17,469   17,616   18,162   26,376   19,571   19,551   20,706   24,115   79,623     200.9   16.4   13.2   31.3   12.0   11.0   14.0   -8.6   39.5     2,252   2,393   2,535   2,351   2,550   2,623   2,648   2,584   2,380     -20.2   14.8   12.2   9.7   13.2   9.6   4.5   9.9   6.8     39,340   42,150   46,040   62,000   49,910   51,290   54,830   62,322   1,89,523     140.0   33.7   27.0   43.9   26.9   21.7   19.1   0.5   86.2     2,180   2,490   3,050   6,151   3,870   4,041   4,372   7,002   13,749     5.5   5.9   6.6   9.9   7.8   7.9   8.0   11.2   7.3     690   810   1,160</td><td>1Q   2Q   3Q   4Q   1Q   2Q   3Q   4QE     17,469   17,616   18,162   26,376   19,571   19,551   20,706   24,115   79,623   83,943     200.9   16.4   13.2   31.3   12.0   11.0   14.0   -8.6   39.5   5.4     2,252   2,393   2,535   2,351   2,550   2,623   2,648   2,584   2,380   2,601     -20.2   14.8   12.2   9.7   13.2   9.6   4.5   9.9   6.8   9.3     39,340   42,150   46,040   62,000   49,910   51,290   54,830   62,322   1,89,523   2,18,352     140.0   33.7   27.0   43.9   26.9   21.7   19.1   0.5   86.2   44.0     2,180   2,490   3,050   6,151   3,870   4,041   4,372   7,002   13,749   19,286     5.5   5.9   6.6   9.9   7.8   7.9&lt;</td></td<>	1Q   2Q   3Q   4Q   1Q   2Q   3Q   4QE     17,469   17,616   18,162   26,376   19,571   19,551   20,706   24,115   79,623     200.9   16.4   13.2   31.3   12.0   11.0   14.0   -8.6   39.5     2,252   2,393   2,535   2,351   2,550   2,623   2,648   2,584   2,380     -20.2   14.8   12.2   9.7   13.2   9.6   4.5   9.9   6.8     39,340   42,150   46,040   62,000   49,910   51,290   54,830   62,322   1,89,523     140.0   33.7   27.0   43.9   26.9   21.7   19.1   0.5   86.2     2,180   2,490   3,050   6,151   3,870   4,041   4,372   7,002   13,749     5.5   5.9   6.6   9.9   7.8   7.9   8.0   11.2   7.3     690   810   1,160	1Q   2Q   3Q   4Q   1Q   2Q   3Q   4QE     17,469   17,616   18,162   26,376   19,571   19,551   20,706   24,115   79,623   83,943     200.9   16.4   13.2   31.3   12.0   11.0   14.0   -8.6   39.5   5.4     2,252   2,393   2,535   2,351   2,550   2,623   2,648   2,584   2,380   2,601     -20.2   14.8   12.2   9.7   13.2   9.6   4.5   9.9   6.8   9.3     39,340   42,150   46,040   62,000   49,910   51,290   54,830   62,322   1,89,523   2,18,352     140.0   33.7   27.0   43.9   26.9   21.7   19.1   0.5   86.2   44.0     2,180   2,490   3,050   6,151   3,870   4,041   4,372   7,002   13,749   19,286     5.5   5.9   6.6   9.9   7.8   7.9<

E: MOFSL Estimates

### Exhibit 1: Volume trend for RE

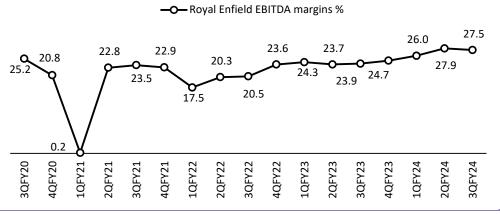


**Exhibit 2: Realization trend for RE** 

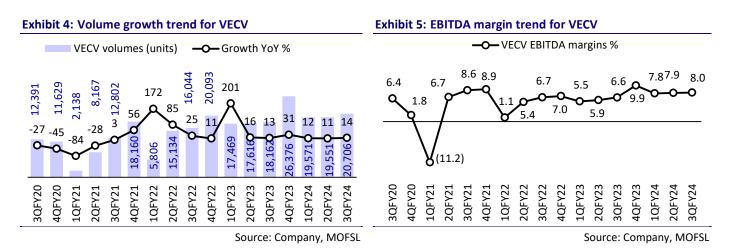
Source: Company, MOFSL

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### Exhibit 3: EBITDA margin trend for RE



Source: Company, MOFSL



#### Exhibit 6: VECV: Product mix

	3QFY24	3QFY23	YoY (%)	2QFY24	QoQ (%)
L&MD - Trucks (Dom)	10,262	9,620	6.7	10,039	2.2
% of total CV volumes	50	53		51	
HD - Trucks (Dom)	5,627	4,753	18.4	4,764	18.1
% of total CV volumes	27	26		24	
Total Dom. Trucks	15,889	14,373	10.5	14,803	7.3
% of total CV volumes	77	79		76	
Buses (Dom)	3,342	2,336	43.1	3,130	6.8
% of total CV volumes	16	13		16	
Total Domestic	19,231	16,709	15.1	17,933	7.2
% of total CV volumes	93	92		92	
Total Exports	825	925	-10.8	1,007	-18.1
% of total CV volumes	4	5		5	
Total ETB	20,056	17,634	13.7	18,940	5.9
% of total CV volumes	97	97		97	
Volvo Truck India (units)	650	528	23.1	611	6.4
% of total CV volumes	3	3		3	
Total CV Volumes	20,706	18,162	14.0	19,551	5.9

## Key takeaways from the management commentary

**Royal Enfield:** 

- RE launched two new models, Himalayan 450 and ShotGun650, in 3Q. Although the management refrained from giving out any guidance on bookings, it indicated that these models received healthy bookings in 3Q.
- RE's order book remains healthy at 3-4 weeks, depending on models and variants.
- While RE continues to have a healthy launch pipeline, the management indicated that the bulk of its important launches are done and it would target to leverage on these launches and get more revenues from existing products.
- RE has seen retail sales growth of 13% in this festive season.
- Export wholesales were down 24% YoY and retails declined 11% YoY, as RE undertook inventory corrections given the slowing demand in key regions.
- The management expects export demand to recover from key markets after 2-3 quarters.
- The management indicated that the enquiry rate has increased by 15-16% YoY in 3Q and bookings grew by 11-12%.
- RE has maintained its market share in key geographies: 8-9% in Europe; 9% in APAC; and 8% in the Americas.
- The all-new Himalayan, which has many segment-first features, will be exported to Europe in the coming months.
- RE targets to launch multiple models on this new 450cc platform over time.
- It has now launched two customer-friendly programs: 1) assured buyback (industry first) and 2) REOwn. RE has almost 6mn active customers as per the management. These programs are expected to facilitate their upgrade cycle.
- RE has won the Indian Motorcycle of the Year award for the 4th consecutive time in the last six years.
- The management has refrained from giving any guidance on the launch timeline for its EV project.
- On account of the Red Sea crisis, RE is seeing some impact on logistics costs, which have gone up by 25-30% in specific routes and the shipping time has increased by 30 days.

## VECV:

- VECV gained market share in most major segments in 3Q.
- It sold 20,706 units in 3Q, up 12.4% YoY.
- In the HD segment, VECV posted 18% YoY growth to 6,210 units and gained market share to 9.6%.
- In the LMD segment, it posted 6% growth and gained market share to 34.5%.
- In the bus segment, it posted strong 50% YoY growth to 3,409 units.
- VECV has unveiled its EV SCV in the 2-3.5T segment at the Bharat Mobility Conclave, which is likely to be launched by 1QFY25. It will have an addressable market of 300k units p.a. and would cater to last-mile delivery.
- VECV also commenced delivery of their first EV truck in the 5.5T segment.
- Regarding EV orders for buses from STUs, the management has clarified that they would not bid aggressively to win contracts just for market share gains in this segment.

## Valuation and view

- RE faces rising competitive intensity: Until FY23, RE was largely the sole player with negligible competition in the 350cc+ cruiser segment. However, we have now seen a significant increase in competitive intensity in the segment after the launch of new models from the Hero-Harley tie-up and the Bajaj-Triumph tie-up in India. These peers target to ramp up the capacity of these models to 10k per month over the next couple of months. For the first time in its history, RE is now facing credible competition, which is likely to limit its volume growth in the coming years.
- New launches fail to create desired momentum: RE launched Himalayan 450 and Shotgun 650 in 3QFY24. It is important to highlight that the management has refrained from giving any guidance around bookings for these models. Despite these launches, they have not seen any material pick-up in volumes, with RE posting just 5.6% YoY growth in 3Q in the domestic market. This is likely to remain a key concern for RE in the coming quarters.
- Export ramp-up stalled by weak macro: RE is focusing on creating an affordable leisure biking segment in the 250-650cc range and in the USD3-7k price bracket. Globally, the size of the 250-650cc segment is ~1m annually, dominated by the sports/street biking segment. Exports from India are over 0.5m annually for the premium segment (excluding RE, over 150cc). While the long-term growth opportunity is strong, RE is currently facing demand headwinds from multiple regions due to the geopolitical crisis. Hence, RE is likely to post a sharp 27% YoY decline in exports in FY24E and the outlook does not look promising for at least 1HFY25.
- Valuation and view: We have factored in an ~11% volume CAGR (FY24-26E) for RE, which is expected to drive a ~12% standalone PAT CAGR. We maintain our FY24E/FY25E EPS for standalone and VECV. Valuations at 26.2x/23.1x do not reflect the potential risk from the recent launches of Bajaj-Triumph and Hero-HD in mid-size motorcycles in India and global markets. Hence, we reiterate our Neutral rating on the stock, with a TP of INR3,930 (Mar'26E based SOTP). We value RE at 20x FY26E EPS and VECV at 10x EV EBITDA on FY26E.

(INR M)		FY24E			FY25E	
	Rev	Old	Chg (%)	Rev	Old	Chg (%)
Standalone (RE)						
Volumes (units)	9,14,432	9,22,108	(0.8)	10,09,527	10,22,023	(1.2)
Net Sales	1,60,387	1,58,954	0.9	1,81,229	1,80,571	0.4
EBITDA	43,918	43,649	0.6	49,016	49,793	(1.6)
EBITDA (%)	27.4	27.5	-10bp	27.0	27.6	-50bp
Net Profit	37,287	36,586	1.9	40,352	40,353	(0.0)
EPS (INR)	136	134	1.9	148	148	(0.0)
VECV						
Volumes (units)	83,943	88,745	(5.4)	91,651	96,837	(5.4)
Net Sales	2,18,352	2,24,738	(2.8)	2,45,755	2,51,085	(2.1)
EBITDA	19,286	19,813	(2.7)	21,918	22,821	(4.0)
EBITDA (%)	8.8	8.8	0bp	8.9	9.1	-20bp
EPS (INR)	19.0	19.8	(4.0)	23.0	24.3	(5.5)
Consol EPS (INR)	147.5	147.5	0.0	167.2	167.2	0.0

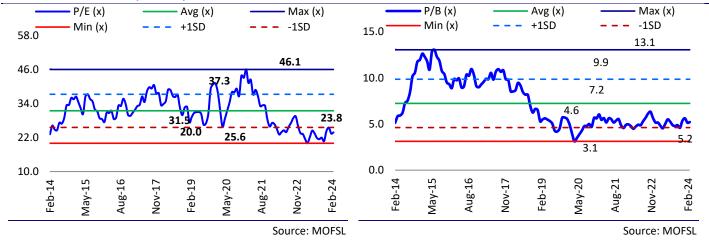
### **Exhibit 7: Revised estimates**

## MOTILAL OSWAL

## Exhibit 8: SoTP valuations – INR3,930 (Mar'26 based)

INR Mn		FY24E	FY25E	FY26E
Royal Enfield	PE (x)	20	20	20
PAT		35,137	39,434	46,270
Equity Value	PE @ 20x	7,02,749	7,84,744	9,18,917
VECV (@ 54.4% Economic interest)				
EBITDA		10,491	11,923	13,157
EV	@ 10x EV/EBITDA	1,04,915	1,19,233	1,31,568
Net Debt		-12,706	-18,057	-24,448
Equity Value		1,17,621	1,37,290	1,56,016
Total Equity Value		8,20,370	9,22,034	10,74,933
Target Price (INR/Sh)		3,000	3,371	3,930

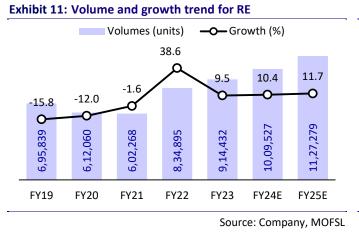
Source: Company, MOFSL



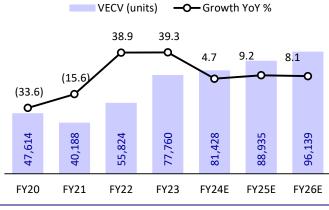
### Exhibit 9: Valuations – P/E and P/B band

000 units	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
ROYAL ENFIELD (S/A)							
Total 2W (units)	696	612	602	835	914	1,010	1,127
Growth (%)	-15.8	-12.0	-1.6	38.6	9.5	10.4	11.7
Net realn (INR'000/unit)	129	140	166	166	173	177	181
Growth (%)	10.1	8.2	18.4	0.3	3.9	2.5	2.4
RE Revenues (INR b)	91	86	101	141	160	181	207
Growth (%)	-7.3	-5.1	17.4	39.0	14.0	13.0	14.4
VECV							
Dom - LMD	36	27	36	54	58	63	69
Growth (%)	-26.2	-23.3	33.0	47.6	7.4	9.2	8.6
% of CV Vols	75.1	68.3	65.4	69.3	71.1	71.1	71.4
Dom - HCV	7	8	11	19	20	21	22
Growth (%)	-45.2	6.0	41.3	74.0	3.0	8.0	5.0
% of CV Vols	15.3	19.2	19.5	24.4	24.0	23.7	23.0
Total Dom.	43	35	47	73	77	84	91
Growth (%)	-30.3	-18.3	34.8	53.6	6.3	8.9	7.7
% of CV Vols	90.4	87.5	84.9	93.7	95.1	94.8	94.5
Exports	5	5	8	5	4	5	5
Growth (%)	-54.4	10.0	67.7	-41.5	-18.3	15.0	15.0
% of CV Vols	9.6	12.5	15.1	6.3	4.9	5.2	5.5
Total CV vols	48	40	56	78	81	89	96
Growth (%)	-33.6	-15.6	38.9	39.3	4.7	9.2	8.1
MDEP Vols ('000 Ex captive)	31	22	23	24	26	0	12
Net realn (INR'000/unit)	1,750	2,102	2,229	2,380	2,601	2,681	2,733
Growth (%)	10	20	6	7	9	3	2
VECV Revenues (INR b)	85	87	127	190	218	246	271
Growth (%)	-26.5	1.8	46.7	48.9	15.2	12.5	10.2
Net Consol sales (INR b)	92	87	103	144	165	186	213
Growth (%)	-6.6	-4.7	18.1	40.2	14.3	13.0	14.3

## Story in charts

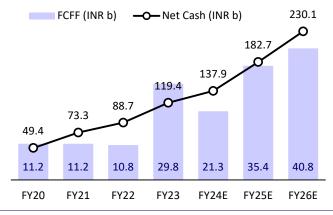


### Exhibit 13: Volume growth trajectory for VECV

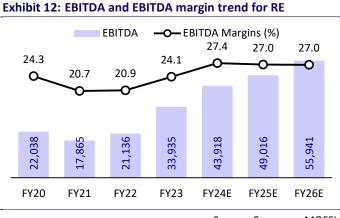


Source: Company, MOFSL

## Exhibit 15: Strong FCF generation and liquidity (pro-rata)

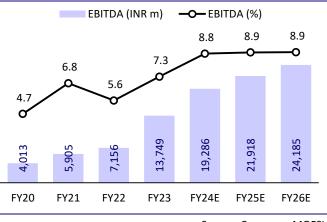


Source: Company, MOFSL



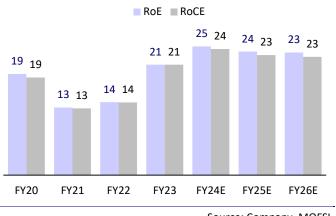
Source: Company, MOFSL

## Exhibit 14: EBITDA and EBITDA margin for VECV



Source: Company, MOFSL

## Exhibit 16: Return ratios to improve



Source: Company, MOFSL

## **Financials and valuations**

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26
Net Op. Income	92,193	97,971	91,536	87,204	1,02,978	1,44,422	1,65,034	1,86,451	2,13,17
Change (%)	16.1	6.3	-6.6	-4.7	18.1	40.2	14.3	13.0	14.
EBITDA	28,076	29,031	21,804	18,313	21,723	34,436	43,370	48,437	55,33
EBITDA Margin (%)	31.5	29.9	24.0	21.1	21.4	23.8	26.3	26.0	26.
Depreciation	2,233	3,003	3,815	4,507	4,519	5,262	5,717	6,611	7,62
EBIT	25,843	26,028	17,988	13,805	17,203	29,174	37,653	41,826	47,71
Interest cost	53	73	189	165	188	280	485	300	20
Other Income	2,801	4,434	5,433	4,532	4,408	5,951	10,235	11,509	14,58
РВТ	28,591	30,389	23,232	18,173	21,424	34,845	47,403	53,035	62,09
Тах	9,359	10,770	5,275	4,527	5,259	8,857	12,265	13,601	15,82
Effective Rate (%)	32.7	35.4	22.7	24.9	24.5	25.4	25.9	25.6	25.
РАТ	19,232	19,619	17,957	13,646	16,165	25,988	35,137	39,434	46,27
Change (%)	26.2	2.0	-8.5	-24.0	18.5	60.8	35.2	12.2	17.3
Less: Minority Interest	-2,566	-2,584	-317	-311	-602	-3,152	-5,197	-6,289	-7,12
Adj. PAT	21,017	22,203	18,274	13,829	16,766	29,139	40,335	45,723	53,39
Change (%)	22.7	5.6	-17.7	-24.3	21.2	73.8	38.4	13.4	16.
Balance Sheet (Consolidated)								(11	<b>NR Million</b>
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26
Sources of Funds									
Share Capital	273	273	273	273	273	274	274	274	27
Reserves	70,028	88,914	99,536	1,14,108	1,25,807	1,49,629	1,77,657	2,09,158	2,46,14
Net Worth	70,301	89,187	99,809	1,14,381	1,26,080	1,49,903	1,77,930	2,09,432	2,46,41
Deferred Tax	1,421	2,739	2,522	2,215	2,201	2,913	4,891	7,043	9,55
Loans	1,508	1,868	1,444	1,574	588	1,957	988	988	98
Capital Employed	73,230	93,794	1,03,775	1,18,170	1,28,869	1,54,773	1,83,809	2,17,463	2,56,95
Application of Funds									
Gross Fixed Assets	21,443	27,673	36,194	40,904	44,234	51,415	57,970	69,970	80,97
Less: Depreciation	6,426	8,927	12,419	16,571	19,991	24,516	30,233	36,844	44,46
Net Fixed Assets	15,017	18,746	23,775	24,333	24,243	26,899	27,737	33,126	36,50
Capital WIP	3,332	4,497	3,122	3,143	5,048	4,721	7,000	5,000	5,00
- of which Goodwill	223	223	223	0	0	0	0	0	
Investments	55,808	49,225	57,488	39,021	77,206	1,23,207	1,27,105	1,31,821	1,37,16
Curr.Assets, L & Adv.	21,065	41,400	40,113	79,089	55,514	37,149	62,394	93,195	1,30,54
Inventory	3,946	6,334	5,724	8,746	11,324	12,784	13,182	14,896	17,04
Sundry Debtors	680	903	868	1,582	3,020	3,689	8,788	9,930	11,36
Cash & Bank Balances	12,120	29,653	29,506	58,304	27,225	8,571	25,703	51,736	83,11
Loans & Advances	7	13	1	4,592	6,768	5,889	7,031	7,944	9,08
Others	4,312	4,497	4,014	5,866	7,177	6,215	7,690	8,689	9,94
Current Liab. & Prov.	21,992	20,075	20,722	27,416	33,141	37,204	40,426	45,680	52,25
Sundry Creditors	11,719	12,341	10,277	15,358	17,881	18,104	19,774	22,343	25,56
Other Liabilities	9,511	6,928	9,472	10,930	13,362	16,520	17,577	19,861	22,72
Provisions	763	807	974	1,128	1,898	2,579	3,076	3,476	3,97
Net Current Assets	-927	21,325	19,391	51,673	22,373	-54	21,968	47,515	78,28
Application of Funds	73,230	93,794	1,03,775	1,18,170	1,28,869	1,54,772	1,83,809	2,17,463	2,56,95

E: MOFSL Estimates

## **Financials and valuations**

Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Basic (INR)									
EPS	77.1	81.4	66.9	50.7	61.3	106.5	147.5	167. <b>2</b>	195.2
EPS Growth (%)	23.5	5.6	-17.8	-24.3	21.1	73.7	38.4	13.4	16.8
Book Value per Share	258	327	366	419	461	548	651	766	901
DPS	11.0	12.5	12.5	17.0	21.0	37.0	45.0	52.0	60.0
Payout (Incl. Div. Tax) %	15.6	17.9	21.7	33.6	34.2	34.7	30.5	31.1	30.7
Valuation (x)									
P/E	50.0	47.4	57.6	76.1	62.9	36.2	26.2	23.1	19.8
EV/EBITDA	29.9	28.5	41.4	46.5	38.6	22.6	16.9	14.3	11.9
EV/Sales	6.9	6.1	7.3	7.3	5.7	3.8	3.3	2.8	2.3
Price to Book Value	15.0	11.8	10.6	9.2	8.4	7.0	5.9	5.0	4.3
Dividend Yield (%)	0.3	0.3	0.3	0.4	0.5	1.0	1.2	1.3	1.6
Profitability Ratios (%)									
RoE	34.0	27.8	19.3	12.9	13.9	21.1	24.6	23.6	23.4
RoCE	32.6	26.4	18.7	12.8	13.9	21.1	24.1	23.0	22.6
RoIC	1,373.6	298.2	117.5	67.6	72.4	128.0	150.3	135.2	134.9
Turnover Ratios									
Debtors (Days)	3	3	3	7	11	9	19	19	19
Inventory (Days)	16	24	23	37	40	32	29	29	29
Creditors (Days)	48	46	41	64	63	46	44	44	44
Working Capital (Days)	-29	-19	-15	-21	-13	-4	5	5	5
Asset Turnover (x)	1.2	1.0	0.9	0.7	0.8	0.9	0.9	0.8	0.8
Leverage Ratio									
Net Debt/Equity (x)	-0.7	-0.6	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7	-0.7

<b>Cash Flow Stateme</b>	nt (Consolidated)

Profit before Tax28,95632,79823,54917,98422,02537,99652,60059,32469,218Depreciation2,2333,0033,8154,5074,5195,2625,7176,6117,623Direct Taxes Paid-8,071-9,085-6,283-4,566-5,136-7,703-10,287-11,448-13,317(Inc)/Dec in Working Capital4,380-4,5578622,578-1,503657-3,828-286-358Interest/Div. Received-394-1,304-2,207-3,103-2,440-1,765-8,235-8,735-11,659Other Items-2,282-5,126-2,795-265-2,195-5,973-10,813-10,438-13,416CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,648-5,982-4,684Issue of Shares195361289384651120000Inc/(Dec) in	cash now statement (consolid	lateuj							(iii	
Depreciation2,2333,0033,8154,5074,5195,2625,7176,6117,623Direct Taxes Paid-8,071-9,085-6,283-4,566-5,136-7,703-10,287-11,448-13,317(Inc)/Dec in Working Capital4,380-4,5578622,578-1,503657-3,828-286-358Interest/Div. Received-394-1,304-2,207-3,103-2,440-1,765-8,235-8,735-11,659Other Items-2,282-5,126-2,795-265-2,195-5,973-10,813-10,438-13,416CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares19536128938465112000Inc/(Dec) in Debt390247-709130-1,046440-96900Dividends Paid-3,171-3,482	Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E	FY26E
Direct Taxes Paid-8,071-9,085-6,283-4,566-5,136-7,703-10,287-11,448-13,317(Inc)/Dec in Working Capital4,380-4,5578622,578-1,503657-3,828-286-358Interest/Div. Received-394-1,304-2,207-3,103-2,440-1,765-8,235-8,735-11,659Other Items-2,282-5,126-2,795-265-2,195-5,973-10,813-10,438-13,416CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares195361289384651120000Inc/(Dec) in Debt390247-709130-1,046440-969000Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,610Inc/(Dec) in Cash <td>Profit before Tax</td> <td>28,956</td> <td>32,798</td> <td>23,549</td> <td>17,984</td> <td>22,025</td> <td>37,996</td> <td>52,600</td> <td>59,324</td> <td>69,218</td>	Profit before Tax	28,956	32,798	23,549	17,984	22,025	37,996	52,600	59,324	69,218
Inc)/Dec in Working Capital4,380-4,5578622,578-1,503667-3,828-286-358Interest/Div. Received-394-1,304-2,207-3,103-2,440-1,765-8,235-8,735-11,659Other Items-2,282-5,126-2,795-265-2,195-5,973-10,813-10,438-13,416CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,2164,498-5,982-4,684Issue of Shares195361289384651120000Inc/(Dec) in Debt390247-709130-1,046440-9669000Interest Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,610Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,610CF from Fin. Activity	Depreciation	2,233	3,003	3,815	4,507	4,519	5,262	5,717	6,611	7,623
Interest/Div. Received-394-1,304-2,207-3,103-2,440-1,765-8,235-8,735-11,659Other Items-2,282-5,126-2,795-265-2,195-5,973-10,813-10,438-13,416CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares195361289384651120000Inc/(Dec) in Debt390247-709130-1,046440-969000Interest Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,76214,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance17	Direct Taxes Paid	-8,071	-9,085	-6,283	-4,566	-5,136	-7,703	-10,287	-11,448	-13,317
Other Items-2,282-5,126-2,795-265-2,195-5,973-10,813-10,438-13,416CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares19536128938465112000Inc/(Dec) in Debt390247-709130-1,046440-96900Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,522-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	(Inc)/Dec in Working Capital	4,380	-4,557	862	2,578	-1,503	657	-3,828	-286	-358
CF from Oper. Activity24,82315,73016,94117,13615,27028,47525,15435,02938,091(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares195361289384651120000Inc/(Dec) in Debt390247-709130-1,046440-969000Interest Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	Interest/Div. Received	-394	-1,304	-2,207	-3,103	-2,440	-1,765	-8,235	-8,735	-11,659
(Inc)/Dec in FA+CWIP-7,460-7,874-5,445-5,375-6,387-6,737-8,835-10,000-11,000Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares19536128938465112000Inc/(Dec) in Debt390247-709130-1,046440-96900Interest Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	Other Items	-2,282	-5,126	-2,795	-265	-2,195	-5,973	-10,813	-10,438	-13,416
Free Cash Flow17,3637,85511,49711,7608,88321,73816,32025,02927,091(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares19536128938465112000Inc/(Dec) in Debt390247-709130-1,046440-96900Interest Paid-34-50-75-91-142-134-485-300-200Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	CF from Oper. Activity	24,823	15,730	16,941	17,136	15,270	28,475	25,154	35,029	38,091
(Pur)/Sale of Invest13,9911,301-9,639-11,104-3,446-17,4794,3374,0186,316CF from Inv. Activity-21,450-6,574-15,084-16,479-9,833-24,216-4,498-5,982-4,684Issue of Shares19536128938465112000Inc/(Dec) in Debt390247-709130-1,046440-96900Interest Paid-34-50-75-91-142-134-485-300-200Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,610CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	(Inc)/Dec in FA+CWIP	-7,460	-7,874	-5,445	-5,375	-6,387	-6,737	-8,835	-10,000	-11,000
CF from Inv. Activity -21,450 -6,574 -15,084 -16,479 -9,833 -24,216 -4,498 -5,982 -4,684   Issue of Shares 195 361 289 384 65 112 0 0 0   Inc/(Dec) in Debt 390 247 -709 130 -1,046 440 -969 0 0   Interest Paid -34 -50 -75 -91 -142 -134 -485 -300 -200   Dividends Paid -3,171 -3,482 -8,087 0 -4,647 -5,742 -12,308 -14,222 -16,410   CF from Fin. Activity -2,620 -2,923 -8,583 -148 -5,934 -41,74 -13,762 -14,522 -16,610   Inc/(Dec) in Cash 752 6,233 -6,725 509 -496 84 6,895 14,525 16,798   Add: Beginning Balance 172 925 7,158 432 941 445 530 7,425 21,949	Free Cash Flow	17,363	7,855	11,497	11,760	8,883	21,738	16,320	25,029	27,091
Issue of Shares19536128938465112000Inc/(Dec) in Debt390247-709130-1,046440-96900Interest Paid-34-50-75-91-142-134-485-300-200Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	(Pur)/Sale of Invest.	-13,991	1,301	-9,639	-11,104	-3,446	-17,479	4,337	4,018	6,316
Inc/(Dec) in Debt 390 247 -709 130 -1,046 440 -969 0 0   Interest Paid -34 -50 -75 -91 -142 -134 -485 -300 -200   Dividends Paid -3,171 -3,482 -8,087 0 -4,647 -5,742 -12,308 -14,222 -16,410   CF from Fin. Activity -2,620 -2,923 -8,583 -148 -5,934 -4,174 -13,762 -14,522 -16,610   Inc/(Dec) in Cash 752 6,233 -6,725 509 -496 84 6,895 14,525 16,798   Add: Beginning Balance 172 925 7,158 432 941 445 530 7,425 21,949	CF from Inv. Activity	-21,450	-6,574	-15,084	-16,479	-9,833	-24,216	-4,498	-5,982	-4,684
Interest Paid -34 -50 -75 -91 -142 -134 -485 -300 -200   Dividends Paid -3,171 -3,482 -8,087 0 -4,647 -5,742 -12,308 -14,222 -16,410   CF from Fin. Activity -2,620 -2,923 -8,583 -148 -5,934 -4,174 -13,762 -14,522 -16,610   Inc/(Dec) in Cash 752 6,233 -6,725 509 -496 84 6,895 14,525 16,798   Add: Beginning Balance 172 925 7,158 432 941 445 530 7,425 21,949	Issue of Shares	195	361	289	384	65	112	0	0	0
Dividends Paid-3,171-3,482-8,0870-4,647-5,742-12,308-14,222-16,410CF from Fin. Activity-2,620-2,923-8,583-148-5,934-4,174-13,762-14,522-16,610Inc/(Dec) in Cash7526,233-6,725509-496846,89514,52516,798Add: Beginning Balance1729257,1584329414455307,42521,949	Inc/(Dec) in Debt	390	247	-709	130	-1,046	440	-969	0	0
CF from Fin. Activity   -2,620   -2,923   -8,583   -148   -5,934   -4,174   -13,762   -14,522   -16,610     Inc/(Dec) in Cash   752   6,233   -6,725   509   -496   84   6,895   14,525   16,798     Add: Beginning Balance   172   925   7,158   432   941   445   530   7,425   21,949	Interest Paid	-34	-50	-75	-91	-142	-134	-485	-300	-200
Inc/(Dec) in Cash   752   6,233   -6,725   509   -496   84   6,895   14,525   16,798     Add: Beginning Balance   172   925   7,158   432   941   445   530   7,425   21,949	Dividends Paid	-3,171	-3,482	-8,087	0	-4,647	-5,742	-12,308	-14,222	-16,410
Add: Beginning Balance   172   925   7,158   432   941   445   530   7,425   21,949	CF from Fin. Activity	-2,620	-2,923	-8,583	-148	-5,934	-4,174	-13,762	-14,522	-16,610
	Inc/(Dec) in Cash	752	6,233	-6,725	509	-496	84	6,895	14,525	16,798
Closing Balance 924 7,158 432 941 445 530 7,425 21,949 38,747	Add: Beginning Balance	172	925	7,158	432	941	445	530	7,425	21,949
	Closing Balance	924	7,158	432	941	445	530	7,425	21,949	38,747

E: MOFSL Estimates

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(INR Million)

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