

# **TeamLease**

**BUY** 

**Estimate change** TP change Rating change

| Bloomberg             | TEAM IN     |
|-----------------------|-------------|
| Equity Shares (m)     | 17          |
| M.Cap.(INRb)/(USDb)   | 41.9 / 0.5  |
| 52-Week Range (INR)   | 2961 / 2007 |
| 1, 6, 12 Rel. Per (%) | -4/15/-19   |
| 12M Avg Val (INR M)   | 92          |

### Financials & Valuations (INR b)

| - Indirectors & Value | ations (ii |       |       |
|-----------------------|------------|-------|-------|
| Y/E Mar               | 2023       | 2024E | 2025E |
| Sales                 | 78.7       | 93.3  | 111.8 |
| EBIT Margin (%)       | 1.0        | 1.0   | 1.4   |
| Adj. PAT              | 1.1        | 1.3   | 1.9   |
| EPS (INR)             | 65.1       | 77.7  | 112.4 |
| EPS Gr. (%)           | 189.8      | 19.3  | 44.8  |
| BV/Sh. (INR)          | 479.9      | 556.7 | 668.4 |
| Ratios                |            |       |       |
| RoE (%)               | 14.9       | 14.8  | 18.2  |
| RoCE (%)              | 12.5       | 12.7  | 15.8  |
| Payout (%)            | 0.0        | 0.0   | 0.0   |
| Valuations            |            |       |       |
| P/E (x)               | 38.5       | 32.3  | 22.3  |
| P/BV (x)              | 5.2        | 4.5   | 3.8   |
| EV/EBITDA (x)         | 35.6       | 30.2  | 20.4  |
| Div Yield (%)         | 0.0        | 0.0   | 0.0   |
|                       |            |       |       |

## Shareholding pattern (%)

| As On    | Sep-23 | Jun-23 | Sep-22 |
|----------|--------|--------|--------|
| Promoter | 31.6   | 31.6   | 31.5   |
| DII      | 30.4   | 27.8   | 21.2   |
| FII      | 30.5   | 32.9   | 37.2   |
| Others   | 7.5    | 7.7    | 10.1   |

FII Includes depository receipts

# TP: INR 3,150 (+26%) In line performance; growth to remain strong

## Valuations remain attractive: reiterate BUY

CMP: INR2,500

- TEAM's 2QFY24 revenue growth of 16% was in line with our estimate. Revenue growth was led by 17% YoY growth in general staffing. Specialized staffing continued to be affected due to weak IT services demand. It reported 1.4% EBITDA margin (in line). PAPM started to see initial signs of improvement.
- The performance in general staffing was encouraging, as TEAM added 14.2k associates to its workforce and increased the core staff marginally, leading to better productivity. We expect demand to stay robust in general staffing. Moreover, while the company faced headwinds due to cancellation of NEEM, a pickup in NPAS and WILP helped TEAM to largely mitigate the headcount lost in NEEM. Though realizations for NPAS and WILP (INR 550 PAPM) are lower than NEEM (INR 1,100), incremental headcount in DA should aid to 2HFY24 growth.
- TEAM's specialized staffing business grew 3.3% QoQ and 2.6% YoY. We see increased likelihood of headcount pressure to bottom out in the near term, due to a reduction in headcount for IT Services. The management has guided for continued weakness for specialized staffing in FY24. After a good 1H, on the back of good pipeline and festive demand, general staffing should register healthy growth in 2HFY24. Other HR services grew 27% sequentially, on the back of seasonality. Overall, we expect 18.5%/19.8% growth in FY24/FY25, leading to a revenue CAGR of ~19% over FY23-25.
- On the other hand, we see a gradual margin recovery, supporting earnings growth over FY23-25. TEAM has started to rationalize its core headcount and is also trying to cross-sell and up-sell to improve its PAPM. We expect a gradual margin recovery over FY23-25 and estimate FY24/FY25 EBIDTA margin at 1.5%/1.8%. This should translate to healthy earnings growth of ~29% over FY23-25.
- We remain positive on the medium- to long-term opportunities, owing to gains from the formalization of the labor market and reiterate our BUY rating on the stock.
- We largely maintain our FY24/FY25 EPS estimates on in-line performance. Our TP of INR 3,150 implies 28x FY25E EPS.

## In-line 2QFY24 performance

- Revenue growth for TEAM at 4.7% QoQ/16.2% YoY was in line with our estimates. Growth was led by Staffing services, up 4.4% QoQ. Specialized staffing was up 3.3% QoQ. Other HR services grew 26.5% QoQ on seasonality.
- General staffing associate addition (net) was strong at 14.2k. Specialized staffing headcount was largely flat QoQ. Degree Apprenticeship - Headcount dropped by 500 as the impact of discontinuation of NEEM was largely offset by NPAS and WILP. Productivity improved to 361 in 2QFY24 from 355 in 1QFY24.

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■ EBITDA margin (1.4% in 2Q) was in line with our expectations. General Staffing EBITDA margin was at 1.27% (in line) and Specialized staffing margin was at 6.6% (est. 7%). Other HR services reported 9.85% margin (est. 6.5%).

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Adj. PAT at INR276m was down 13% YoY and in line with our estimates.

## Key highlights from the management commentary

- In general staffing, TEAM saw good growth in 2QFY24, driven by the expansion of large accounts. Consumer and BFSI registered strong growth in 2QFY24. The Telecom, BFSI, and FMCG sectors are poised for strong growth ahead. Additionally, the manufacturing sector presents a substantial opportunity, particularly with the PLI scheme. TEAM has observed initial positive signs from its up-selling initiatives, with the PAPM increasing by 2%. The PAPM for the staffing business amounted to INR 684.
- Specialized staffing continues to face challenges as IT Services companies reduce hiring and concentrate on improving utilization levels. Demand has decreased significantly, down by 60% from the usual levels. However, TEAM is witnessing signs of improvement in demand from GCCs. TEAM sees good opportunity in GCCs, especially since large GCCs are still in the process of expansion.
- Discontinuation of the NEEM program was largely offset by pickup in NPAS and WILP. There are around 9k associates under NEEM, which will be released by 4QFY24. The realization for NPAS and WILP (~INR 550 PAPM) is lower than NEEM (INR 1,100).

## Valuation and view - A key beneficiary of formalization

- Due to concerns about growth moderation and margin pressure, the stock has seen a significant de-rating in the recent past. We believe that valuations have bottomed out and already factor in near-term downsides.
- As both the central and state governments look to liberalize and formalize the labor market, TEAM should be among the biggest direct beneficiaries in the medium term.
- Strong growth and expected margin recovery should help TEAM deliver a 29% earnings CAGR over FY23-25E, which should drive a significant re-rating in the stock. We reiterate our BUY rating on the stock with a TP of INR3,150, implying 28x FY25E EPS.

| Consolidated quarterly per | rformance |        |        |        |        |        |        |        |        |        |        | (INR m) |
|----------------------------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
|                            |           | FY2    | 23     |        |        | FY2    | 24     |        | FY23   | FY24E  | FY24   | Var.    |
|                            | 1Q        | 2Q     | 3Q     | 4Q     | 1Q     | 2Q     | 3QE    | 4QE    |        |        | 2QE    | (%/bp)  |
| Revenue                    | 18,794    | 19,551 | 20,083 | 20,273 | 21,716 | 22,726 | 24,019 | 24,834 | 78,700 | 93,295 | 22,679 | 0%      |
| Change (YoY %)             | 37%       | 28%    | 14%    | 12%    | 16%    | 16%    | 20%    | 23%    | 21%    | 19%    | 16%    |         |
| Total Expenditure          | 18,541    | 19,234 | 19,767 | 19,936 | 21,453 | 22,409 | 23,635 | 24,387 | 77,477 | 91,883 | 22,361 | 0%      |
| Reported EBITDA            | 253       | 317    | 316    | 337    | 263    | 318    | 384    | 447    | 1,223  | 1,412  | 318    | 0%      |
| Margin (%)                 | 1.3%      | 1.6%   | 1.6%   | 1.7%   | 1.2%   | 1.4%   | 1.6%   | 1.8%   | 1.6%   | 1.5%   | 1.4%   | 0bp     |
| Reported EBIT              | 163       | 216    | 203    | 209    | 138    | 188    | 274    | 337    | 791    | 938    | 218    | -13%    |
| Margin (%)                 | 0.9%      | 1.1%   | 1.0%   | 1.0%   | 0.6%   | 0.8%   | 1.1%   | 1.4%   | 1.0%   | 1.0%   | 1.0%   | -13bp   |
| Interest                   | 7         | 12     | 17     | 21     | 21     | 25     | 20     | 20     | 57     | 85     | 20     | 24%     |
| Other Income               | 123       | 118    | 100    | 99     | 140    | 130    | 120    | 120    | 439    | 510    | 90     | 44%     |
| PBT before EO expense      | 279       | 322    | 286    | 287    | 258    | 294    | 374    | 437    | 1,174  | 1,363  | 288    | 2%      |
| Extra-Ord. expense         | 0         | 0      | 0      | 23     | 0      | 0      | 0      | 0      | 23     | 0      | 0      |         |
| Reported PBT               | 279       | 322    | 286    | 264    | 258    | 294    | 374    | 437    | 1,150  | 1,363  | 288    | 2%      |
| Tax                        | 14        | 5      | -4     | 20     | 1      | 18     | 15     | 17     | 35     | 51     | 12     |         |
| Rate (%)                   | 5%        | 2%     | -1%    | 8%     | 0%     | 6%     | 4%     | 4%     | 3%     | 4%     | 4%     | 196bp   |
| Reported PAT               | 265       | 316    | 290    | 244    | 258    | 276    | 359    | 420    | 1,115  | 1,313  | 276    | 0%      |
| Change (YoY %)             | -1%       | -164%  | -4%    | -23%   | -3%    | -13%   | 24%    | 72%    | 183%   | 18%    | -13%   | 3bp     |
| Margin (%)                 | 1.4%      | 1.6%   | 1.4%   | 1.2%   | 1.2%   | 1.2%   | 1.5%   | 1.7%   | 1.4%   | 1.4%   | 1.2%   | 0bp     |
| Adjusted PAT               | 265       | 316    | 290    | 267    | 258    | 276    | 359    | 420    | 1,139  | 1,313  | 276    | 0%      |
| Change (YoY %)             | 9%        | 23%    | -4%    | -14%   | -3%    | -13%   | 24%    | 57%    | 2%     | 15%    | -13%   | 3bp     |
| Margin (%)                 | 1.4%      | 1.6%   | 1.4%   | 1.3%   | 1.2%   | 1.2%   | 1.5%   | 1.7%   | 1.4%   | 1.4%   | 1.2%   | 0bp     |

| Kev | performano | ce indicators | s |
|-----|------------|---------------|---|
|-----|------------|---------------|---|

| Y/E March                   |          | FY23     |          |          |          | FY24     |        |        |          | FY24E  |
|-----------------------------|----------|----------|----------|----------|----------|----------|--------|--------|----------|--------|
|                             | 1Q       | 2Q       | 3Q       | 4Q       | 1Q       | 2Q       | 3QE    | 4QE    |          |        |
| Headcount                   |          |          |          |          |          |          |        |        |          |        |
| General Staffing associates | 2,08,260 | 2,12,969 | 2,15,000 | 2,23,500 | 2,36,900 | 2,51,150 |        |        | 2,23,500 |        |
| Apprentices                 | 76,847   | 79,592   | 59,000   | 50,350   | 42,600   | 42,100   |        |        | 50,350   |        |
| Specialized Staffing        | 9,800    | 8,883    | 9,100    | 8,600    | 8,320    | 8,375    |        |        | 8,600    |        |
| Revenue                     |          |          |          |          |          |          |        |        |          |        |
| General Staffing            | 17,039   | 17,834   | 18,384   | 18,536   | 20,024   | 20,910   | 22,208 | 22,985 | 71,794   | 86,128 |
| Specialized Staffing        | 1,444    | 1,407    | 1,408    | 1,399    | 1,398    | 1,443    | 1,433  | 1,455  | 5,658    | 5,729  |
| Other HR Services           | 311      | 309      | 291      | 337      | 294      | 373      | 377    | 394    | 1,248    | 1,438  |
| Operating Margin            |          |          |          |          |          |          |        |        |          |        |
| General Staffing            | 1.5      | 1.6      | 1.6      | 1.4      | 1.2      | 1.2      |        |        | 1.5      |        |
| Specialized Staffing        | 8.4      | 8.7      | 6.2      | 5.9      | 6.2      | 6.2      |        |        | 7.3      |        |
| Other HR Services           | (3.1)    | 1.3      | (1.6)    | 8.2      | (8.9)    | 3.8      |        |        | 1.4      |        |



## Key highlights from the management commentary

## **General Staffing**

- TEAM saw good growth in 2QFY24, driven by the expansion of large accounts.
- The consumer and BFSI segments registered strong growth in 2QFY24.
- The Headcount addition was strong at 14.2k (the highest in the last seven quarters) and added 33 new logos during the quarter.
- The hiring for Tier2 and Tier 3 cities increased 20% YoY.
- TEAM saw clients returning and there is increased push for compliance, which is positive for TEAM.
- The Telecom, BFSI, and FMCG sectors are poised for strong growth ahead. Additionally, the manufacturing sector presents a substantial opportunity, particularly with the PLI scheme.
- The pipeline for 3QFY24 remains strong and management remains confident of maintaining healthy growth ahead.
- TEAM is seeing some initial positive signs from up-selling initiatives with PAPM up 2%. The PAPM for staffing business was at INR 684.

## **Specialized Staffing**

- Specialized staffing continues to face challenges as IT Services companies reduce hiring and concentrate on improving utilization levels.
- Demand has decreased significantly, down by 60% from the usual levels. However, TEAM is witnessing signs of improvement in demand from GCCs.
- TEAM sees good opportunity in GCCs, especially since large GCCs are still in the process of expansion.
- It added 10 new logos during the quarter out of which 6 were large GCCs
- Amid the current environment, companies remain cautious on hiring and the situation is not expected to improve for the rest of the year.

## Degree apprenticeship

- The headcount dropped marginally in 2QFY24 as the impact from the discontinuation of the NEEM program was largely offset by pickup in NPAS and WILP. There are around 9k associates under NEEM, which will be released by 4QFY24
- The realization for NPAS and WILP (~INR 550 PAPM) is lower than NEEM (INR 1,100).
- Expect positive headcount growth for the coming quarters as it has a healthy number of open mandates for NPAS and WILP.

## Margin

- In specialized staffing, the company continues to focus on optimizing costs and improving productivity.
- The management remains confident of improving absolute EBITDA by 5-6% sequentially going forward.

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## Valuation and view - A key beneficiary of formalization

- Due to concerns about growth moderation and margin pressure, the stock has seen a significant de-rating in the recent past. We believe that valuations have bottomed out and already factor in the near-term downsides.
- As both the central and state governments look to liberalize and formalize the labor market, TEAM should be among the biggest direct beneficiaries in the medium term.
- Strong growth and expected margin recovery should help TEAM deliver a 29% earnings CAGR over FY23-25E, which should drive a significant re-rating in the stock. We reiterate our BUY rating on the stock with a TP of INR3,150, implying 28x FY25E EPS.

**Exhibit 1: Revisions to our estimates** 

|                    | Revised 6 | Revised estimates |        | stimates | Change (%/bp) |       |
|--------------------|-----------|-------------------|--------|----------|---------------|-------|
|                    | FY24E     | FY25E             | FY24E  | FY25E    | FY24E         | FY25E |
| Revenue (INR m)    | 93,295    | 1,11,790          | 93,085 | 1,11,410 | 0.2%          | 0.3%  |
| Revenue growth (%) | 18.5%     | 19.8%             | 18.3%  | 19.7%    | 30bps         | 10bps |
| EBITDA (INR m)     | 1,412     | 2,029             | 1,433  | 2,021    | -1.5%         | 0.4%  |
| EBITDA margin (%)  | 1.51%     | 1.81%             | 1.54%  | 1.81%    | -3bps         | 0bps  |
| EBIT (INR m)       | 938       | 1,589             | 1,008  | 1,621    | -7.0%         | -2.0% |
| EBIT margin (%)    | 1.0%      | 1.4%              | 1.1%   | 1.5%     | -10bps        | 0bps  |
| EPS (INR)          | 77.7      | 112.4             | 78.0   | 110.0    | -0.5%         | 2.2%  |

Source: MOFSL

(INR m)

# **Financials and valuations**

**Income Statement** 

| income statement                    |        |        |        |        |        |        |        | (IIVIN III) |
|-------------------------------------|--------|--------|--------|--------|--------|--------|--------|-------------|
| Y/E March                           | FY18   | FY19   | FY20   | FY21   | FY22   | FY23   | FY24E  | FY25E       |
| <b>Total Income from Operations</b> | 36,241 | 44,476 | 52,007 | 48,815 | 64,798 | 78,700 | 93,295 | 1,11,790    |
| Change (%)                          | 19.1   | 22.7   | 16.9   | -6.1   | 32.7   | 21.5   | 18.5   | 19.8        |
| Employee Benefit Expense            | 34,712 | 41,971 | 49,365 | 46,870 | 61,807 | 75,698 | 90,016 | 1,07,508    |
| Other Expense                       | 841    | 1,560  | 1,691  | 960    | 1,567  | 1,779  | 1,867  | 2,253       |
| Total Expenditure                   | 35,553 | 43,531 | 51,056 | 47,830 | 63,375 | 77,477 | 91,883 | 1,09,761    |
| As a percentage of Sales            | 98.1   | 97.9   | 98.2   | 98.0   | 97.8   | 98.4   | 98.5   | 98.2        |
| EBITDA                              | 688    | 945    | 951    | 985    | 1,424  | 1,223  | 1,412  | 2,029       |
| Margin (%)                          | 1.9    | 2.1    | 1.8    | 2.0    | 2.2    | 1.6    | 1.5    | 1.8         |
| Depreciation                        | 92     | 105    | 286    | 337    | 408    | 432    | 474    | 440         |
| EBIT                                | 596    | 839    | 665    | 648    | 1,016  | 791    | 938    | 1,589       |
| Int. and Finance Charges            | 25     | 52     | 123    | 69     | 40     | 57     | 85     | 80          |
| Other Income                        | 154    | 177    | 288    | 336    | 197    | 439    | 510    | 480         |
| PBT bef. EO Exp.                    | 725    | 964    | 830    | 915    | 1,173  | 1,174  | 1,363  | 1,989       |
| EO Items                            | 0      | 0      | 0      | -30    | -750   | -23    | 0      | 0           |
| PBT                                 | 725    | 964    | 830    | 885    | 423    | 1,150  | 1,363  | 1,989       |
| Total Tax                           | -9     | -16    | 480    | 101    | 61     | 35     | 51     | 80          |
| Tax Rate (%)                        | -1.3   | -1.7   | 57.8   | 11.4   | 14.4   | 3.0    | 3.7    | 4.0         |
| Minority Interest                   | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0           |
| Reported PAT                        | 735    | 980    | 350    | 785    | 362    | 1,115  | 1,313  | 1,909       |
| Adjusted PAT                        | 735    | 980    | 836    | 887    | 1,112  | 1,139  | 1,313  | 1,909       |
| Change (%)                          | 10.7   | 33.4   | -14.7  | 6.1    | 25.4   | 2.4    | 15.3   | 45.5        |
| Margin (%)                          | 2.0    | 2.2    | 1.6    | 1.8    | 1.7    | 1.4    | 1.4    | 1.7         |
|                                     |        |        |        |        |        |        |        |             |
| Balance Sheet                       |        |        |        |        |        |        |        | (INR m)     |
| Y/E March                           | FY18   | FY19   | FY20   | FY21   | FY22   | FY23   | FY24E  | FY25E       |
| Equity Share Capital                | 171    | 171    | 171    | 171    | 171    | 171    | 171    | 171         |
| Total Reserves                      | 4,246  | 5,220  | 5,550  | 6,389  | 6,887  | 8,034  | 9,346  | 11,256      |
| Net Worth                           | 4,417  | 5,391  | 5,721  | 6,560  | 7,058  | 8,205  | 9,517  | 11,427      |
| Total Loans                         | 559    | 767    | 1,854  | 1,070  | 1,702  | 2,100  | 2,100  | 2,100       |
| Capital Employed                    | 4,976  | 6,158  | 7,575  | 7,630  | 8,760  | 10,305 | 11,618 | 13,527      |
| Net Fixed Assets                    | 1,378  | 1,578  | 2,360  | 2,499  | 2,512  | 2,432  | 2,185  | 1,919       |
| Total Investments                   | 593    | 414    | 253    | 700    | 533    | 1,939  | 1,939  | 1,939       |
| Curr. Assets, Loans, and Adv.       | 6,491  | 8,251  | 9,795  | 9,860  | 12,332 | 13,239 | 14,799 | 16,975      |
| Account Receivables                 | 2,235  | 2,643  | 2,959  | 2,777  | 3,697  | 3,803  | 4,528  | 5,368       |
| Cash and Bank Balance               | 671    | 504    | 126    | 2,593  | 1,765  | 1,495  | 2,329  | 3,665       |
| Loans and Advances                  | 3,585  | 5,103  | 6,710  | 4,490  | 6,870  | 7,942  | 7,942  | 7,942       |
| Curr. Liability and Prov.           | 3,885  | 4,737  | 4,977  | 5,478  | 6,644  | 7,373  | 7,373  | 7,373       |
| Other Current Liabilities           | 3,661  | 4,347  | 4,490  | 4,962  | 6,010  | 6,632  | 6,632  | 6,632       |
| Provisions                          | 224    | 391    | 487    | 516    | 634    | 741    | 741    | 741         |
| Net Current Assets                  | 2,606  | 3,513  | 4,818  | 4,382  | 5,688  | 5,867  | 7,427  | 9,602       |
| Deferred Tax assets                 | 399    | 653    | 144    | 50     | 26     | 68     | 68     | 68          |
| Appl. of Funds                      | 4,976  | 6,158  | 7,575  | 7,630  | 8,760  | 10,305 | 11,618 | 13,527      |
|                                     |        |        |        |        |        |        |        |             |

# **Financials and valuations**

| Ratios                       |                     |                    |              |                     |              |             |       |                    |
|------------------------------|---------------------|--------------------|--------------|---------------------|--------------|-------------|-------|--------------------|
| Y/E March                    | FY18                | FY19               | FY20         | FY21                | FY22         | FY23        | FY24E | FY25E              |
| Basic (INR)                  |                     |                    |              |                     |              |             |       |                    |
| EPS                          | 42.9                | 57.4               | 20.5         | 47.1                | 22.5         | 65.1        | 77.7  | 112.4              |
| Cash EPS                     | 48.3                | 63.5               | 65.6         | 71.6                | 88.9         | 91.9        | 104.5 | 137.4              |
| BV/Share                     | 258.3               | 315.3              | 334.6        | 383.7               | 412.8        | 479.9       | 556.7 | 668.4              |
| DPS                          | 0.0                 | 0.0                | 0.0          | 0.0                 | 0.0          | 0.0         | 0.0   | 0.0                |
| Payout (%)                   | 0.0                 | 0.0                | 0.0          | 0.0                 | 0.0          | 0.0         | 0.0   | 0.0                |
| Valuation (x)                |                     |                    |              |                     |              |             |       |                    |
| P/E ratio                    | 58.5                | 43.7               | 122.5        | 53.3                | 111.6        | 38.5        | 32.3  | 22.3               |
| Cash P/E ratio               | 51.9                | 39.5               | 38.2         | 35.0                | 28.2         | 27.3        | 24.0  | 18.3               |
| P/BV ratio                   | 9.7                 | 8.0                | 7.5          | 6.5                 | 6.1          | 5.2         | 4.5   | 3.8                |
| EV/Sales ratio               | 1.2                 | 1.0                | 0.9          | 0.8                 | 0.7          | 0.6         | 0.5   | 0.4                |
| EV/EBITDA ratio              | 62.2                | 45.7               | 46.9         | 42.0                | 30.1         | 35.6        | 30.2  | 20.4               |
| FCF per share                | 45.0                | -13.8              | -3.5         | 171.4               | -11.4        | 62.4        | 24.0  | 54.7               |
| Return Ratios (%)            |                     |                    |              |                     |              |             |       |                    |
| RoE                          | 17.9                | 20.0               | 15.0         | 14.4                | 16.3         | 14.9        | 14.8  | 18.2               |
| RoCE                         | 16.5                | 18.6               | 5.8          | 11.5                | 12.7         | 12.5        | 12.7  | 15.8               |
| RoIC                         | 15.9                | 19.1               | 4.5          | 10.0                | 16.1         | 11.5        | 12.7  | 20.0               |
| Working Capital Ratios       |                     |                    |              |                     |              |             |       |                    |
| Asset Turnover (x)           | 7.3                 | 7.2                | 6.9          | 6.4                 | 7.4          | 7.6         | 8.0   | 8.3                |
| Debtor (Days)                | 23                  | 22                 | 21           | 21                  | 21           | 18          | 18    | 18                 |
| Leverage Ratio (x)           |                     |                    |              |                     |              |             |       |                    |
| Current Ratio                | 1.7                 | 1.7                | 2.0          | 1.8                 | 1.9          | 1.8         | 2.0   | 2.3                |
| Interest Coverage Ratio      | 24.2                | 16.1               | 5.4          | 9.4                 | 25.6         | 13.9        | 11.0  | 19.9               |
| Net Debt/Equity ratio        | -0.2                | 0.0                | 0.3          | -0.3                | -0.1         | -0.2        | -0.2  | -0.3               |
| ,                            |                     |                    |              |                     |              |             |       |                    |
| Cash Flow Statement          |                     |                    |              |                     |              |             |       | (INR m)            |
| Y/E March                    | FY18                | FY19               | FY20         | FY21                | FY22         | FY23        | FY24E | FY25E              |
| OP/(Loss) before Tax         | 728                 | 968                | 851          | 885                 | 456          | 1,150       | 1,363 | 1,989              |
| Depreciation                 | 92                  | 105                | 286          | 337                 | 408          | 432         | 474   | 440                |
| Interest and Finance Charges | -28                 | -49                | 122          | -93                 | 608          | -246        | -425  | -400               |
| Direct Taxes Paid            | -655                | -862               | -855         | 1,378               | -593         | -761        | -51   | -80                |
| (Inc.)/Dec. in WC            | 656                 | -285               | -307         | 525                 | -939         | 687         | -725  | -840               |
| CF from Operations           | <b>792</b>          | -124               | 97           | 3,033               | -61          | 1,262       | 636   | 1,110              |
| Others                       | 0                   | 0                  | 0            | 0                   | 0            | 0           | 0     | 0                  |
| CF from Operations incl. EO  | <b>792</b>          | -124               | 97           | 3,033               | -61          | 1,262       | 636   | 1,110              |
| (Inc.)/Dec. in FA            | -23                 | -113               | -157         | -103                | -134         | -196        | -226  | -174               |
| Free Cash Flow               | <b>769</b>          | -236               | -61          | 2,930               | -19 <b>5</b> | 1,067       | 410   | 936                |
| (Pur.)/Sale of Investments   | -202                | 105                | -431         | -743                | -807         | -1,134      | 0     | 0                  |
| Others                       | -10                 | 26                 | 115          | 723                 | 305          | 99          | 425   | 400                |
| CF from Investments          | -235                | 18                 | -4 <b>73</b> | -123                | - <b>636</b> | -1,232      | 199   | 226                |
| Issue of Shares              | 0                   | 0                  | 0            | 0                   | 0            | 0           | 0     | 0                  |
| Inc./(Dec.) in Debt          | -109                | -12                | 117          | -378                | -100         | -177        | 0     | 0                  |
| Interest Paid                | -25                 | -12<br>-49         | -118         | -576<br>-66         | -31          | 125         | 0     | 0                  |
| CF from Fin. Activity        | -23<br>- <b>133</b> | -49<br>- <b>61</b> | -110<br>-1   | -444                | -31<br>-131  | - <b>53</b> | 0     | 0                  |
| Inc./Dec. in Cash            | 424                 | -167               | -377         |                     | -828         | -33         | 835   |                    |
| Opening Balance              | 247                 | 671                | 504          | <b>2,467</b><br>127 | 2,593        | 1,516       | 1,495 | <b>1,336</b> 2,329 |
| Closing Balance              |                     |                    |              |                     |              |             |       |                    |
| Ciosing Dalance              | 671                 | 504                | 127          | 2,593               | 1,765        | 1,495       | 2,329 | 3,665              |

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## NOTES

| Explanation of Investment Rating |  |  |  |  |  |  |  |
|----------------------------------|--|--|--|--|--|--|--|
| Investment Rating                | Expected return (over 12-month)  |  |  |  |  |  |  |
| BUY                              | >=15%  |  |  |  |  |  |  |
| SELL                             | <-10%  |  |  |  |  |  |  |
| NEUTRAL                          | < - 10 % to 15%  |  |  |  |  |  |  |
| UNDER REVIEW                     | Rating may undergo a change  |  |  |  |  |  |  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |  |  |  |  |  |  |

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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