

Raymond

Buy

Estimate changes TP change Rating change

Bloomberg	RW IN
Equity Shares (m)	67
M.Cap.(INRb)/(USDb)	125.4 / 1.5
52-Week Range (INR)	2240 / 1093
1, 6, 12 Rel. Per (%)	9/12/47
12M Avg Val (INR M)	668

Financials & Valuations (INR b)

Y/E March	FY23	FY24E	FY25E
Net Sales	82.1	89.1	99.3
EBITDA	12.0	13.1	14.7
PAT	6.3	7.4	8.5
EPS (INR)	94.4	111.0	127.0
GR. (%)	44.5	17.5	14.4
BV/Sh (INR)	435	691	818
ROE (%)	23.9	19.7	16.8
RoCE (%)	17.5	16.3	14.4
RoIC (%)	20.2	17.9	17.3
P/E (X)	19.9	17.0	14.8
P/BV (X)	4.3	2.7	2.3
EV/EBITDA (X)	11.4	10.1	8.5
Div Yield (%)	0.2	0.0	0.0

Shareholding pattern (%)

As On	Sep-23	Jun-23	Sep-22				
Promoter	49.1	49.1	49.1				
DII	6.0	5.5	5.1				
FII	17.7	17.8	15.0				
Others	27.1	27.6	30.7				
FII Includes depository receipts							

CMP: INR1,884 TP: INR2,500 (+33%)

Lifestyle business drives growth

- Raymond reported revenue/EBITDA of +4/-6% YoY (in line) led by the lifestyle segment's revenue/EBITDA growth of 8% YoY, mainly in the apparel business. Real estate EBITDA declined 26% YoY and sluggish market conditions hit the engineering business. Lifestyle margins were flat YoY as the decline in garment margins was cushioned by improvement in apparel and controlled SG&A expenses.
- Raymond has created three distinct vectors, i.e. Lifestyle, Real Estate, and an engineering unit Newco (by acquiring MPPL), with each segment being headed by professionals. The company remained net cash at the group level, and it has the ability to scale up each segment with internal accruals. We expect its consolidated revenue/PAT to grow at 10%/16% over FY23-25. Reiterate BUY.

Revenue/EBITDA at +4%/-6% YoY (in line); branded apparel leads the growth

- Consol. revenue up 4% YoY to INR22.5b (in line) led by branded apparel and garments (up 18% YoY).
- Lifestyle segment's revenue/EBITDA grew 8%/7% YoY to INR18.9b/INR3.1b and margin contracted 10bp YoY to 16.4%.
- Engineering segment's revenue/EBITDA declined 12%/13% YoY to INR2b/INR255m and margin declined 30bp YoY to 1.3%
- Real estate segment's revenue/EBITDA declined 2%/26% YoY to INR2.4b/INR470m and margin declined 110bp YoY to 2.5%
- Gross profit up 7% YoY to INR7.5b (in line) led by controlled RM costs and lower manufacturing expenses. Margin expanded 120bp YoY to 41.5%.
- EBITDA declined 6% YoY to INR3.1b (in line), on higher employee and SG&A expenses. Margin contracted 150bp YoY to 14%.
- Adj PAT up 6% YoY to INR1.8b (7% miss) and margin was at 7.8% (+20bp YoY) during the quarter.

Highlights from the management commentary

- After initial softness, the last week of Oct'23 witnessed an uptick in consumer demand and management is expecting 2HFY24 to be better, led by festivities and the winter wedding season.
- The company expects a de-merger of lifestyle business by 1QFY25 and anticipates the lifestyle business to report early-teen revenue growth and mid-teen profitability growth for the next five years.
- Raymond reported mid-single-digit SSSG/LFL growth in 2QFY24 in branded apparel, and it may report 10-12% EBITDAM in a couple of quarters with long-term target of 14-15%.
- Synergies of both the engineering businesses (JK files and MPPL) may lead to an improvement in EBITDAM of the Newco by 250-300bp.

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Valuation and view

■ Though the stock has doubled in the last one year, it is trading at a P/E and EV/EBITDA of 15x and 9x on FY25E, respectively. This is significantly lower than the valuation of retail & discretionary coverage universe, which are valued at ~45-50x on a one-year forward basis.

- Raymond has been demonstrating positive actions in the form of selling the FMCG business, de-merging the Lifestyle Business, shaping the Real Estate Business, and establishing an engineering unit 'Newco' post-Maini precision (MPPL) acquisition. These three vectors may create shareholder value for each of the businesses led by professional management, net cash at group level, and optimization of costs and WC.
- We broadly retain our estimates for FY24/25 by building in 10%/11% revenue/ EBITDA CAGR for FY23-25E consolidated business, aided by 10%/9% lifestyle revenue/EBITDA CAGR. It should garner an ROE of 20%/17% in FY24/FY25.
- Our SOTP-based valuation ascribes the real estate business at 5x on FY25E EV/EBITDA on embedded EBITDA, assuming pre-sales of INR20b and 25% EBITDA margin, to arrive at a valuation of INR25b (i.e., INR380/share). Adjusting for the same, the Lifestyle business is trading at a P/E of 15x. Subsequently, we assign a P/E of 22x on FY25E to the Lifestyle business, arriving at a value of INR1,980/share. Engineering business is valued at EV/EBITDA of 7x on FY25E, arriving at a value of INR140/share. The combined value of Real Estate, Engineering and Lifestyle businesses works out to be INR2,500/share. Reiterate BUY.

Quarterly performance

		FY	23			FY2	24E		FY23	FY24E	FY24E	Est. Var
INRm	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE	_		2QE	(%)
Total Revenue	17,281	21,682	21,682	21,502	17,715	22,534	24,087	24,770	82,147	89,105	21,965	3
YoY %	109%	40%	18%	10%	3%	4%	11%	15%	33%	8%	1%	
Raw Material cost	5,629	8,106	8,252	7,996	6,881	8,204	9,008	8,876	29,983	32,969	8,212	0
Manufacturing & Operating Expenses	2,301	2,428	2,365	2,005	2,243	2,336	2,628	3,041	9,099	10,247	2,460	-5
Costs towards development of property	2,124	2,400	1,987	2,518	1,077	2,645	2,074	1,793	9,030	7,589	1,485	78
Gross profit	7,228	8,748	9,077	8,983	7,514	9,349	10,376	11,061	34,035	38,300	9,809	-5
Margin (%)	41.8%	40.3%	41.9%	41.8%	42.4%	41.5%	43.1%	44.7%	41.4%	43.0%	44.7%	-317
Employment Costs	2,426	2,555	2,617	2,644	2,843	2,838	2,908	2,995	10,242	11,584	2,588	10
SG&A	2,717	2,843	3,268	2,972	2,704	3,365	3,878	3,673	11,799	13,620	4,071	-17
EBITDA	2,085	3,350	3,192	3,368	1,966	3,146	3,591	4,393	11,994	13,096	3,149	0
EBITDA margin (%)	12.1%	15.4%	14.7%	15.7%	11.1%	14.0%	14.9%	17.7%	14.6%	14.7%	14.3%	-38
Depreciation and amortization	584	575	578	616	597	654	685	685	2,354	2,621	519	26
Finance Costs	591	634	705	643	795	893	799	799	2,573	3,285	650	37
Other income	263	226	314	420	550	673	677	677	1,223	2,576	552	22
Exceptional items	0	96	45	930	94	230	0	0	1,072	324	0	
Profit before Tax	1,172	2,271	2,177	1,599	1,030	2,042	2,784	3,586	7,219	9,443	2,532	-19
Tax	365	709	1,161	-231	267	507	702	904	2,004	2,380	638	-20
Profit after Tax	807	1,562	1,017	1,830	763	1,535	2,082	2,683	5,216	7,063	1,894	-19
Margin (%)	4.7%	7.2%	4.7%	8.5%	4.3%	6.8%	8.6%	10.8%	6.3%	7.9%	8.6%	-181
Minority Interest	-10	-31	-18	-21	-15	-14	-14	-14	-80	-56	-15	-6
Share of Profit in Associated Companies	12	57	-51	135	9,904	77	0	0	154	9,981	0	
Net Income	809	1,589	948	1,944	10,653	1,598	2,069	2,669	5,289	16,988	1,879	-15
Adjusted income	807	1,658	1,062	2,760	842	1,751	2,069	2,669	6,207	7,331	1,894	-8
Margin (%)	4.7%	7.3%	4.4%	9.0%	60.1%	7.1%	8.6%	10.8%	6.4%	19.1%	8.6%	-146

Quarterly segmental performance

	FY23				FY24E				FY23	FY24E
INRm	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE		
Branded Textile										
Revenue	6,482	9,118	9,023	9,018	6,884	9,327	9,564	9,568	33,641	35,343
EBITDA	1,138	2,029	1,887	1,966	1,170	2,061	2,056	1,958	7,026	7,245
margins	17.6%	22.3%	20.9%	21.8%	17.0%	22.1%	21.5%	20.5%	20.9%	20.5%
Branded Apparel										
Revenue	2,624	3,700	3,636	3,315	3,045	4,366	4,436	3,951	13,276	15,798
EBITDA	147	359	406	524	190	533	555	461	1,444	1,738
margins	5.6%	9.7%	11.2%	15.8%	6.2%	12.2%	12.5%	11.7%	10.9%	11.0%
Garmenting										
Revenue	2,471	2,655	2,823	3,054	2,648	3,124	3,162	3,389	11,003	12,324
EBITDA	152	232	256	202	240	228	269	274	841	1,011
margins	6.1%	8.7%	9.1%	6.6%	9.1%	7.3%	8.5%	8.1%	7.6%	8.2%
B2B Shirting										
Revenue	1,695	2,105	1,948	1,872	1,919	2,108	2,104	2,022	7,620	8,153
EBITDA	165	278	209	195	190	282	231	217	852	921
margins	9.7%	13.2%	10.7%	10.4%	9.9%	13.4%	11.0%	10.7%	11.2%	11.3%
Tools/Hardware and Auto Comp										
Revenue	2,094	2,277	2,084	2,190	2,094	2,007	2,188	2,313	8,645	8,602
EBITDA	267	293	331	340	290	255	350	361	1,231	1,256
margins	12.8%	12.9%	15.9%	15.5%	13.9%	12.7%	16.0%	15.6%	14.2%	14.6%
Real estate										
Revenue	2,865	2,474	2,921	2,892	2,337	2,426	3,457	4,352	11,151	12,571
EBITDA	788	633	745	703	540	470	812	1,210	2,873	3,032
margins	27.5%	25.6%	25.5%	24.3%	23.1%	19.4%	23.5%	27.8%	25.8%	24.1%

Exhibit 1: Lifestyle business- Valuation on FY25 (INR m)

INR	FY25E
EBITDA	9,625
PAT	5,938
EPS	89
PE Ratio	22
Per share value	1,980

Source: Company, MOFSL

Exhibit 2: Real Estate business- Valuation on FY25 (INR m)

INR m	FY25E
Pre-sales	20,162
Margin	25%
EV/ EBITDA	5.0x
EV= Equity	25,203
No of shares	67
Per share value	380

Source: Company, MOFSL

Exhibit 3: Engineering business - Valuation on FY25 (INR m)

INRm	FY25E
EBITDA	1,319
EV/ EBITDA	7.0x
EV= Equity	9,231
No of shares	67
Per share value	140

Source: Company, MOFSL

Exhibit 4: Valuation on FY25 (INR)

INR	Valuation
Lifestyle Valuation	1,980
Real estate Valuation	380
Engineering Valuation	140
Consol value	2,500
CMP	1,882
Upside	33%

Source: Company, MOFSL



Highlights from the management commentary

Current environment

- After initial softness, the last week of Oct'23 witnessed an uptick in consumer demand and management is expecting 2HFY24 to be better, led by festivities and the winter wedding season.
- Global inflationary environment remains a concern for the export market.
- In India, T4/5 cities have underperformed T1-3 cities.

Lifestyle business

- The company expects de-merger of lifestyle business by 1QFY25 and it is listing two businesses separately.
- The company expects lifestyle business to report early-teen revenue growth and mid-teen profitability growth for the next five years.
- Given the customer base and brand perception, the company is able to pass on the costs to the customers.
- Expand retail store network through FOFO model and plans to open 200/500 stores in the next 12-18 months/3-5 years.

Branded textiles

- Quarter witnessed lower off-take due to delayed festivals, wedding dates, and Adhik Maas.
- Suiting business: Witnessed good volume growth led by wool and polywool categories.
- **B2C Shirting business**: Witnessed stable volume/revenue growth.

Branded Apparels

- Company had reported mid-single digit SSSG/LFL growth led by a) casualization category and b) increasing the distribution outreach.
- For the next couple of quarters, the branded apparel may deliver 10-12% EBITDAM and 14-15% EBITDAM in 3-4 years.
- Premiumization and operation efficiency led to increase in EBITDA margin.
- Added 63 stores and closed 17 stores and hence added 46 net stores during the quarter.

Garment

- Company planning to increase 1/3rd of the capacity by investing INR2b.
- Healthy momentum in order book maintained with China+1 adoption & consolidation of vendors by global brands.
- High demand continued in the US & Europe markets ked by the existing and newly acquired global customers.

HVCS

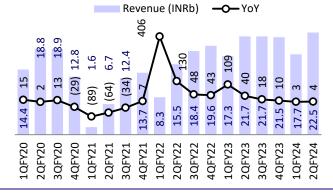
■ In the current weak environment, the demand was stable for cotton and linen fabric offerings to B2B customers in the domestic market.

Engineering business

- The segment witnessed a decline of 12% due to sluggish exports market.
- In domestic markets, growth was driven by demand in auto components.
- Synergies in both the businesses (JK files and MPPL) may increase EBITDAM by 250-300bp.

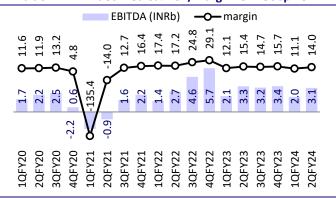
Key exhibits

Exhibit 5: Net sales rose 4% YoY led by Lifestyle segment



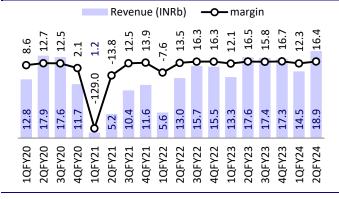
Source: Company, MOFSL

Exhibit 6: EBITDA declined 6% YoY/margin fell 150bp YoY



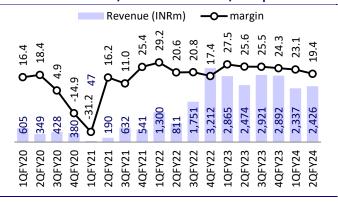
Source: Company, MOFSL

Exhibit 7: Lifestyle revenue/EBITDAM at +8%/-10bp YoY



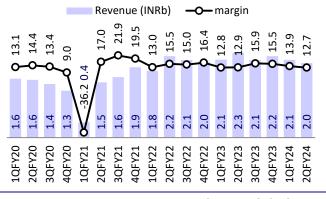
Source: Company, MOFSL

Exhibit 8: RE revenue/EBITDAM down 2%/620bp YoY



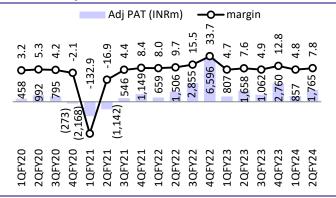
Source: Company, MOFSL

Exhibit 9: Engineering revenue/EBITDAM at +12%/-20bp YoY



Source: MOFSL, Company

Exhibit 10: Adjusted PAT came in at INR1.8b



Source: MOFSL, Company

Exhibit 11: Estimate change table

Consol	FY24E	FY25E
Revenue old	88,630	98,868
Revenue new	89,105	99,345
change	0.5%	0.5%
GP old	38,941	42,758
GP new	38,300	43,006
change	-1.6%	0.6%
Margin old	43.9	43.2
Margin new	43.0	43.3
change	-1.0	0.0
EBITDA old	12,836	14,542
EBITDA new	13,096	14,686
change	2.0%	1.0%
EBITDAM old	14.5	14.7
EBITDAM new	14.7	14.8
change	0.2	0.1
PAT old	17,449	8,806
PAT new	16,988	8,452
change	-2.6%	-4.0%

Source: Company, MOFSL

FY19

FY20

FY21

FY22

FY23

FY24E

FY18

(INR m)

FY25E

Financials and valuations

Consolidated - Income Statement

Y/E March

1/E Water	1110	1113	1120			1123	11272	11232
Revenue from Operations	59,064	65,823	64,824	34,465	61,785	82,147	89,105	99,345
Change (%)	10	11	-2	-47	79	33	8	11
Raw Materials	25,057	28,062	28,001	16,434	22,405	29,983	32,969	35,764
Manufacturing & opex	7,906	8,339	7,740	4,162	7,460	9,099	10,247	11,921
Employee Costs	8,353	9,348	9,963	6,736	8,796	10,242	11,584	13,412
Development of property cost	1,051	870	1,851	1,327	7,265	9,030	7,589	8,654
SG&A	12,418	13,436	12,110	6,469	8,748	11,799	13,620	14,908
Total Expenditure	54,785	60,055	59,665	35,127	54,674	70,153	76,009	84,659
% of Sales	92.8	91.2	92.0	101.9	88.5	85.4	85.3	85.2
EBITDA	4,279	5,768	5,158	-662	7,111	11,994	13,096	14,686
Margin (%)	7.2	8.8	8.0	-1.9	11.5	14.6	14.7	14.8
Depreciation	1,703	1,965	3,398	3,142	2,398	2,354	2,621	2,801
EBIT	2,576	3,803	1,760	-3,804	4,713	9,641	10,475	11,885
Margin (%)	4.4	5.8	2.7	-11.0	7.6	11.7	12	12
Finance costs	1,838	2,326	3,027	2,760	2,277	2,573	3,285	3,161
Other Income	1,185	1,254	959	2,014	1,695	1,223	2,576	2,576
Exceptional Items loss (gain)	-210	47	-381	0	1,636	1,072	324	0
PBT bef. EO Exp.	2,132	2,684	73	-4,551	2,495	7,219	9,443	11,300
Total Tax	-666	-856	428	1,609	219	-2,004	-2,380	-2,848
Tax Rate (%)	31.2	31.9	-584.0	35.4	-8.8	27.8	25.2	25.2
PAT	1,466	1,828	502	-2,942	2,714	5,215	7,063	8,452
Minority Interest	-69	-68	-56	66	-48	-80	-56	0
Share of Profit in Associated Companies	-50	-80	1,516	-95	-64	154	9,981	0
	1 246	1 600	1,961	-2,970	2,603	5,289	16,988	8,452
PAT after MI	1,346	1,680						8,452
PAT after MI Adjusted PAT			121		4,350	6,287	/,38/	0,432
Adjusted PAT	1,256	1,874	121	-2,942	4,350 -247.9	6,287 44.5	7,387 17.5	14.4
					4,350 -247.9 7.0			
Adjusted PAT Change (%)	1,256 393	1,874 49.2	121 -93.6	-2,942 -2,538.5	-247.9	44.5	17.5	14.4 8.5
Adjusted PAT Change (%)	1,256 393	1,874 49.2	121 -93.6	-2,942 -2,538.5	-247.9 7.0	44.5	17.5	14.4
Adjusted PAT Change (%) Margin (%)	1,256 393	1,874 49.2	121 -93.6	-2,942 -2,538.5	-247.9	44.5	17.5	14.4 8.5
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet	1,256 393 2.1	1,874 49.2 2.8	-93.6 0.2	- 2,942 -2,538.5 -8.5	-247.9 7.0	44.5 7.7	17.5 8.3	14.4 8.5 (INR m)
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March	1,256 393 2.1 FY18	1,874 49.2 2.8 FY19	121 -93.6 0.2	-2,942 -2,538.5 -8.5 FY21 666 20,308	-247.9 7.0 FY22	44.5 7.7 FY23	17.5 8.3 FY24E	14.4 8.5 (INR m) FY25E
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital	1,256 393 2.1 FY18 614	1,874 49.2 2.8 FY19 614	121 -93.6 0.2 FY20 647	-2,942 -2,538.5 -8.5 FY21 666	-247.9 7.0 FY22 666	44.5 7.7 FY23 666	17.5 8.3 FY24E 666	14.4 8.5 (INR m) FY25E 666
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves	1,256 393 2.1 FY18 614 17,507	1,874 49.2 2.8 FY19 614 18,924	121 -93.6 0.2 FY20 647 23,112	-2,942 -2,538.5 -8.5 FY21 666 20,308	-247.9 7.0 FY22 666 22,925	44.5 7.7 FY23 666 28,324	17.5 8.3 FY24E 666 45,312	14.4 8.5 (INR m) FY25E 666 53,764
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth	1,256 393 2.1 FY18 614 17,507 18,120	1,874 49.2 2.8 FY19 614 18,924 19,538	121 -93.6 0.2 FY20 647 23,112 23,759	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974	-247.9 7.0 FY22 666 22,925 23,591	44.5 7.7 FY23 666 28,324 28,990	17.5 8.3 FY24E 666 45,312 46,302	14.4 8.5 (INR m) FY25E 666 53,764 54,755
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest	FY18 614 17,507 18,120 762	1,874 49.2 2.8 FY19 614 18,924 19,538 830	121 -93.6 0.2 FY20 647 23,112 23,759 885	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819	-247.9 7.0 FY22 666 22,925 23,591 772	44.5 7.7 FY23 666 28,324 28,990 850	17.5 8.3 FY24E 666 45,312 46,302 45,977	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans	FY18 614 17,507 18,120 762 18,141	1,874 49.2 2.8 FY19 614 18,924 19,538 830 21,429	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759	-247.9 7.0 FY22 666 22,925 23,591 772 20,663	FY23 666 28,324 28,990 850 21,275	17.5 8.3 FY24E 666 45,312 46,302 45,977 850	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability	FY18 614 17,507 18,120 762 18,141	1,874 49.2 2.8 FY19 614 18,924 19,538 830 21,429	FY20 647 23,112 23,759 885 21,725 5,459	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369	-247.9 7.0 FY22 666 22,925 23,591 772 20,663 2,609	FY23 666 28,324 28,990 850 21,275 4,020	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed	FY18 614 17,507 18,120 762 18,141 0 37,024	FY19 614 18,924 19,538 830 21,429 0 41,797	FY20 647 23,112 23,759 885 21,725 5,459 51,828	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920	FY22 666 22,925 23,591 772 20,663 2,609 47,635	FY23 666 28,324 28,990 850 21,275 4,020 55,135	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets	FY18 614 17,507 18,120 762 18,141 0 37,024 20,120	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025	FY23 666 28,324 28,990 850 21,275 4,020 55,135 19,697	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments	FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989	FY23 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV	FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv.	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868 2,752	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261	FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363 5,652	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315 5,430	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958 5,430
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261 4,547	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276 5,057	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521 4,846	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258 5,430	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868 2,752 22,943	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261 4,547 24,020	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276 5,057 24,892	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521 4,846 20,688	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363 5,652 25,112	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258 5,430 26,231	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315 5,430 27,622	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958 5,430 29,726
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868 2,752 22,943 11,259	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261 4,547 24,020 13,520	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276 5,057 24,892 14,056	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521 4,846 20,688 11,638	FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363 5,652 25,112 17,169	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258 5,430 26,231 16,919	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315 5,430 27,622 18,309	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958 5,430 29,726 20,413
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868 2,752 22,943 11,259 11,090 595	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261 4,547 24,020 13,520 9,811 689	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276 5,057 24,892 14,056 10,125 712	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521 4,846 20,688 11,638 8,333 717	-247.9 7.0 FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363 5,652 25,112 17,169 7,017 925	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258 5,430 26,231 16,919 8,438 875	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315 5,430 27,622 18,309 8,438 875	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958 5,430 29,726 20,413 8,438 875
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities Provisions	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868 2,752 22,943 11,259 11,090 595 7,649	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261 4,547 24,020 13,520 9,811	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276 5,057 24,892 14,056 10,125 712 17,047	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521 4,846 20,688 11,638 8,333 717 15,598	7.0 FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363 5,652 25,112 17,169 7,017 925 12,747	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258 5,430 26,231 16,919 8,438 875 14,865	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315 5,430 27,622 18,309 8,438 875 27,010	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958 5,430 29,726 20,413 8,438 875 34,127
Adjusted PAT Change (%) Margin (%) Consolidated - Balance Sheet Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Lease Liability Capital Employed Fixed Assets Total Investments Investment in Associate/JV Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities Provisions Net Current Assets	1,256 393 2.1 FY18 614 17,507 18,120 762 18,141 0 37,024 20,120 5,104 1,252 30,592 16,113 10,859 868 2,752 22,943 11,259 11,090 595	FY19 614 18,924 19,538 830 21,429 0 41,797 20,493 4,113 1,285 37,418 19,015 12,595 1,261 4,547 24,020 13,520 9,811 689 13,398	121 -93.6 0.2 FY20 647 23,112 23,759 885 21,725 5,459 51,828 24,812 2,448 3,528 41,939 22,011 11,595 3,276 5,057 24,892 14,056 10,125 712	-2,942 -2,538.5 -8.5 FY21 666 20,308 20,974 819 20,759 3,369 45,920 20,651 1,557 3,447 36,286 16,338 9,580 5,521 4,846 20,688 11,638 8,333 717	-247.9 7.0 FY22 666 22,925 23,591 772 20,663 2,609 47,635 19,025 6,989 4,008 37,859 20,113 8,731 3,363 5,652 25,112 17,169 7,017 925	44.5 7.7 666 28,324 28,990 850 21,275 4,020 55,135 19,697 11,999 4,393 41,096 24,966 7,443 3,258 5,430 26,231 16,919 8,438 875	17.5 8.3 FY24E 666 45,312 46,302 45,977 850 26,985 3,827 20,077 11,999 14,373 54,631 27,342 8,544 13,315 5,430 27,622 18,309 8,438 875	14.4 8.5 (INR m) FY25E 666 53,764 54,755 54,430 850 25,985 3,692 20,276 11,999 14,373 63,853 29,940 9,526 18,958 5,430 29,726 20,413 8,438 875

Financials and valuations

Ratios								
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Basic (INR)								
EPS	20.5	30.5	1.9	-44.2	65.3	94.4	111.0	127.0
Cash EPS	48.2	62.5	54.4	3.0	101.4	129.8	150.3	169.0
BV/Share	295.2	318.3	367.1	315.1	354.4	435.5	690.7	817.6
DPS	3.0	3.0	0.0	0.0	3.0	3.0	0.0	0.0
Payout (%)	14.7	9.8	0.0	0.0	4.6	3.2	0.0	0.0
Valuation (x)								
P/E	91.9	61.6	1,009.7	-42.6	28.8	19.9	17.0	14.8
Cash P/E	39.0	30.1	34.6	626.1	18.6	14.5	12.5	11.1
P/BV	6.4	5.9	5.1	6.0	5.3	4.3	2.7	2.3
EV/Sales	2.3	2.2	2.3	4.2	2.2	1.7	1.5	1.3
EV/EBITDA	32.3	24.6	28.6	-216.2	19.5	11.4	10.1	8.5
Dividend Yield (%)	0.2	0.2	0.0	0.0	0.2	0.2	0.0	0.0
FCF per share	-47.3	-37.7	-12.3	68.8	66.2	71.6	45.4	78.1
Return Ratios (%)								
RoE	6.9	10.0	0.6	-13.2	19.5	23.9	19.7	16.8
RoCE (Post Tax)	8.5	10.9	6.9	-0.4	14.4	17.5	16.3	14.4
RoIC (Post Tax)	5.3	8.9	5.4	-5.3	13.2	20.2	17.9	17.3
Working Capital Ratios								
Fixed Asset Turnover (x)	2.9	3.2	2.6	1.7	3.2	4.2	4.4	4.9
Asset Turnover (x)	1.6	1.6	1.3	0.8	1.3	1.5	1.1	1.2
Inventory (Days)	100	105	124	173	119	111	112	110
Debtor (Days)	67	70	65	101	52	33	35	35
Creditor (Days)	70	75	79	123	101	75	75	75
WC (Days)	97	100	110	151	69	69	72	70
Leverage Ratio (x)	4.0	4.6			4 -	4.6	2.0	2.4
Current Ratio	1.3	1.6	1.7	1.8	1.5	1.6	2.0	2.1
Interest Cover Ratio	1.4	1.6	0.6	-1.4	2.1	3.7	3.2	3.8
Net Debt/Equity	0.7	0.8	0.9	0.8	0.5	0.3	0.1	0.0
Consolidated - Cash Flow Statem	ent							(INR m)
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
OP/(Loss) before Tax	1,872	2,651	1,208	-4,646	4,068	8,445	9,443	11,300
Depreciation	1,703	1,965	3,398	3,142	2,398	2,354	2,621	2,801
Interest & Finance Charges	1,838	2,326	3,027	2,760	2,336	2,573	3,285	3,161
Others	-678	-805	-610	-495	-458	-487	-2,576	-2,576
Direct Taxes Paid	-389	-707	-397	232	-344	-724	-2,380	-2,370
(Inc)/Dec in WC	94	-2,350	-1,729	6,712	46	-3,862	-2,087	-1,475
CF from Operating	3,947	2,507	3,729	7,037	6,774	8,053	8,305	10,363
(Inc)/Dec in FA	-4,962	-2,410	-1,925	-16	-317	-1,023	-2,000	-2,000
Free Cash Flow	-1,015	97	1,804	7,021	6,457	7,030	6,305	8,363
(Pur)/Sale of Investments	204	387	130	186	-4,407	-4,203	0,303	0,303
Others	673	797	601	475	475	469	2,576	2,576
CF from Investments	-4,085	-1,226	-1,194	644	-4,248	-4,758	576	576
Issue of Shares	0	0	3,500	0	0	0	-56	0
Inc/(Dec) in Debt	2,276	1,143	-1,980	-4,244	-1,084	-724	-12,483	-2,135
Inc/(Dec) in Internal Debt	0	0	0	0	0	0	17,000	0
Interest Paid	-1,888	-2,412	-2,597	-2,438	-2,053	-2,265	-3,285	-3,161
Dividend	-91	-220	-222	-1	-96	-201	0	0
CF from Fin. Activity	296	-1,488	-1,299	-6,683	-3,232	-3,189	1,177	-5,297
Inc/Dec of Cash	94	-248	1,126	998	-706	106	10,058	5,642
Opening Balance	352	446	198	1,325	2,323	1,617	3,258	13,315
Other bank balance	422	1,062	1,952	3,198	1,746	1,534	0	0
Closing Balance	868	1,261	3,276	5,521	3,363	3,258	13,315	18,958

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Explanation of Investment Rating		
Investment Rating	Expected return (over 12-month)	
BUY	>=15%	
SELL	<-10%	
NEUTRAL	< - 10 % to 15%	
UNDER REVIEW	Rating may undergo a change	
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation	

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