

Piramal Enterprises

PIEL IN
239
235.4 / 2.8
1140 / 630
-5/27/4
1580

Equity Shares (m)	239
M.Cap.(INRb)/(USDb)	235.4 / 2.8
52-Week Range (INR)	1140 / 630
1, 6, 12 Rel. Per (%)	-5/27/4
12M Avg Val (INR M)	1580

Financials & Valuations (INR b)

24.9	39.4	
	39.4	52.4
12.8	17.5	23.9
12.8	17.5	23.9
57	78	106
-24	37	36
1,329	1,376	1,450
1.5	1.9	2.1
4.2	5.8	7.5
17.4	12.6	9.3
0.7	0.7	0.7
3.1	3.2	3.5
	12.8 57 -24 1,329 1.5 4.2 17.4 0.7	12.8 17.5 57 78 -24 37 1,329 1,376 1.5 1.9 4.2 5.8 17.4 12.6 0.7 0.7

Shareholding pattern (%)

As On	Sep-23	Jun-23	Sep-22
Promoter	46.2	43.5	43.5
DII	12.1	11.9	7.9
FII	20.2	26.5	32.6
Others	21.6	18.1	16.1

FII Includes depository receipts

TP: INR1,200 (+22%) **CMP: INR986** Buy

Steady quarter and muted earnings without any big ticket one-offs

Retail AUM grew 55% YoY with retail mix improving to ~58%

- PIEL reported 2QFY24 net profit of ~INR480m (PQ: ~INR5.1b). Reported PAT includes exceptional loss of ~INR640m due to the refund/return of principal amounts to all investors of IndiaReit PMS as a one-time payment.
- NII grew 10% QoQ (but declined 9% YoY) to INR7.5b because of improvement in the retail mix, despite continued rundown in Wholesale 1.0.
- Reported PPOP at ~INR2.5b declined 38% YoY. Cost-to-income ratio rose to 73% (PQ: 70%), driven by investments in retail.
- Annualized net Credit Cost stood at 1.2% in 2QFY24 (PQ: 1.1%). Total ECL provisions declined ~40bp QoQ to 4.0% of the AUM (PQ: 4.4%).
- Total AUM grew 4% YoY and 5% QoQ to ~INR669b; Wholesale 1.0 AUM declined 8% QoQ to ~INR238b, while Wholesale 2.0 AUM grew 48% QoQ to ~INR45b.
- Total SRs declined ~9% QoQ to INR49b, while Wholesale SRs reduced 13% QoQ to INR33b. As resolution processes continue, SR portfolio will continue to reduce in the near term.
- PIEL has now embarked on the resolution phase in its stressed wholesale portfolio and aims to make progress in the coming quarters through increased ARC sales. Continued successful resolutions in the wholesale segment during the next few quarters would further enhance confidence in the normalization of credit costs.
- PIEL has already partially deployed the proceeds from the Shriram Stake sale for a share buyback of ~INR17.5b. We believe that PIEL might further deploy the excess capitalization on its balance sheet for some M&A activities in retail product segments.
- We estimate a ~27% AUM CAGR over FY23-26, including further moderation in the Wholesale 1.0 book and a 42% CAGR in Retail AUM over the same period. We reiterate our BUY rating on the stock with a revised TP of INR1,200 (based on Sep'25E SoTP).

Highlights from the management commentary

- Improved product mix has positively impacted overall yields, despite the QoQ decline in retail disbursement yields. In 2QFY24, no new NPA were formed, resulting in lower (or no) interest income reversals.
- Within unsecured loans, ~50% of PIEL's loans have FLDG arrangements, 20% have no FLDG, but some credit enhancement from partners, and 30% are originated directly by PIEL.

Valuation and view

Over the past two years, PIEL has strengthened its balance sheet by running down its Wholesale loan book; improved texture of its borrowings (driving lower cost of borrowings); and fortified itself against contingencies with ECL provisions at 4.0% of AUM.

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PIEL is cognizant of the sectoral stress in personal loans and calibrated its disbursements in unsecured loans during the last two quarters. Over the next two years, we expect the company to make meaningful inroads into Retail, led by mortgages/LAP and complemented by a good mix of unsecured loans. Product diversification within Retail will help PIEL deliver strong growth and reduce concentration risks. We expect PIEL to deliver ~2.1% RoA and 7.5% RoE in FY26E. We acknowledge that PIEL possesses pockets of value: a) deferred tax assets relating to the time of DHFL acquisition, b) recoveries from written-off exposures, and c) fee income levers that it can leverage to enhance profitability.

We have a target multiple of 0.8x Sep'25 P/BV for the lending business. We reiterate our BUY rating on the stock with a revised TP of INR1,200 (premised on Sep'25 SoTP).

Quarterly Performance								(INR m)
Y/E March		FY2	23		FY2	24	FY23	FY24E
T/L Water	1Q	2Q	3Q	4Q	1Q	2Q	1123	
Interest Income	20,392	18,437	20,062	19,206	17,251	17,783	78,097	74,955
Interest Expenses	10,514	10,129	9,733	10,035	10,439	10,500	40,412	43,837
Net Interest Income	9,878	8,307	10,329	9,171	6,812	7,283	37,685	31,119
YoY Growth (%)	65.6	34.2	13.7	-17.9	-31.0	-12.3		
Other operating income	585	500	12,254	-582	11,739	4,150	12,757	23,911
Other Income	231	625	555	113	208	119	1,524	1,501
Total Income	10,694	9,433	23,138	8,702	18,759	11,552	51,966	56,532
YoY Growth (%)	<i>58.6</i>	37.4	130.2	-31.1	75.4	22.5		
Operating Expenses	4,415	5,411	5,587	6,735	9,061	6,641	22,148	30,048
Operating Profit	6,278	4,022	17,551	1,967	9,698	4,911	29,818	26,483
YoY Growth (%)	35.1	-15.7	152.4	-76.0	54.5	22.1		
Provisions & Loan Losses	902	32,567	16,958	4,035	3,090	4,385	54,461	56,649
Profit before Tax	5,376	-28,545	594	-2,068	6,609	526	-24,643	-30,166
Tax Provisions	1,454	-6,938	-34,319	22	1,732	107	-39,781	1,253
PAT (before associate income)	3,922	-21,608	34,913	-2,090	4,877	419	15,137	-31,418
Associate Income	1,493	1,721	541	131	211	707	3,886	500
PAT (before exceptional)	5,415	-19,887	35,454	-1,959	5,088	1,125	19,023	-30,918
Exceptional items	76,140	4,523	0	0	0	-643	80,663	0
PAT (after exceptional)	81,555	-15,364	35,454	-1,959	5,088	482	99,686	-30,918
YoY Growth (%)								
Key Parameters (Calc., %)								
Yield on loans	11.7	10.9	12.4	11.9	10.6	11.0	13	11
Cost of funds	8.8	8.8	8.4	8.7	8.6	8.6	7.7	8.5
Spread	2.9	2.1	4.0	3.2	2.0	2.4	5.3	2.5
NIM	4.6	4.6	6.5	5.8	4.3	4.7	6.3	4.6
C/I ratio	41	57	24	77	48	57	43	53
Tax rate	27	24			26	20	161	-4
Balance Sheet Parameters								
Retail Disbursements (INR m)	24,590	39,730	51,110	68,280	57,070	62,460	1,83,710	2,77,001
Total AUM (INR b)	646	638	649	640	639	669	640	0
Growth (%)	39	-3	7	0	8	11	0	5,85,040
AUM mix (%)								
Wholesale	66	61	57	57	66	66	50	50
Retail	34	39	43	43	34	34	50	50
Asset Quality Parameters								
GS 3 (INR m)	23,620	22,100	42,640	20,550	14,840	15,290	20,550	
GS 3 (%)	3.7	3.7	4.0	3.8	2.8	2.7	3.8	
NS 3 (INR m)	10,800	7,350	13,970	10,380	7,720	8,170	10,380	
NS 3 (%)	1.8	1.3	1.7	1.9	1.5	1.5	1.9	
PCR (%)	54.3	66.7	67.2	49.5	48.0	46.6	49.5	
Total ECL (%)	6.2	8.6	10.0	6.2	4.4	4.0	6.2	

MOTILAL OSWAL

Strong growth in retail and mix improved to 58%

- Retail AUM grew ~55% YoY to ~INR386b, with the retail mix improving to 58% (PQ: 55%). The retail engine (across Home Loans, LAP, Pre-owned Cars)) is scaling up well, with a strong focus on risk management and aggressive provisioning on 90+dpd unsecured loans.
- PIEL's 2QFY24 retail disbursements rose 57% YoY to ~INR62.5b, driven by growth across both digital and phygital products.
- Disbursement yields for retail loans with > 1-year duration moderated to 14.2% in 2QFY24 (PQ: 14.7%). Unsecured loans (including microfinance) contributed 40% to the total retail disbursements in 2QFY24 and 23% to retail AUM mix.

Minor improvement in Asset Quality

- GS3 improved ~10bp QoQ, while NS3 was flat QoQ at 2.7%/1.5% respectively. PCR declined ~1pp QoQ to 47%.
- Wholesale Stage 2 + 3 remained stable at ~15%, suggestive of no fresh slippages or resolutions during the quarter. With higher focus on recoveries/ monetization, Wholesale 1.0 will continue to moderate in 2HFY24.
- In Wholesale 2.0, the company is building a granular lending book across real estate and Corporate Mid-Market (CMML). This portfolio is performing well, in line with or ahead of expectations. In Wholesale 2.0, the company received prepayments worth INR9.7b over the last six quarters. It disbursed ~INR18.2b in 2QFY24, of which INR11.2b was disbursed in the month of Sep'23.

Texture on Wholesale Book

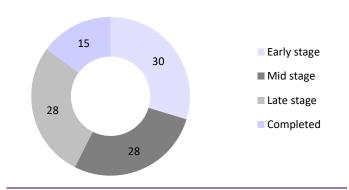
The company has shared valuable insights on its wholesale book.

Exhibit 1: Real estate lending forms a majority of wholesale book (%)

Real estate
Corporate finance
CMML

Source: MOFSL, Company

Exhibit 2: Basis stage of construction (%)



Source: MOFSL, Company; Note: For Real Estate Book only

Exhibit 3: 82% of the loans are below INR2b

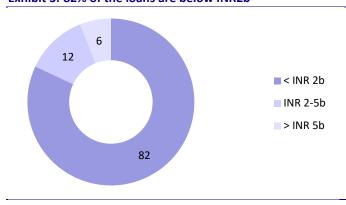
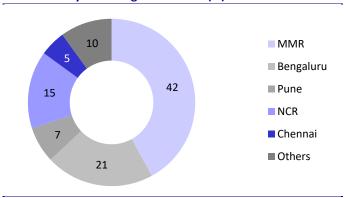


Exhibit 4: City-wise Stage 1 loan mix (%) -



Source: MOFSL, Company; Source: MOFSL, Company;

Exhibit 5: Wholesale - Stage-wise loan mix (%)

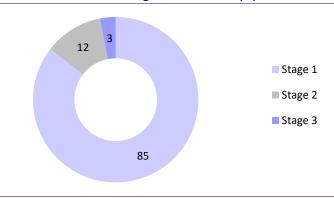
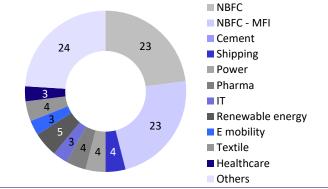
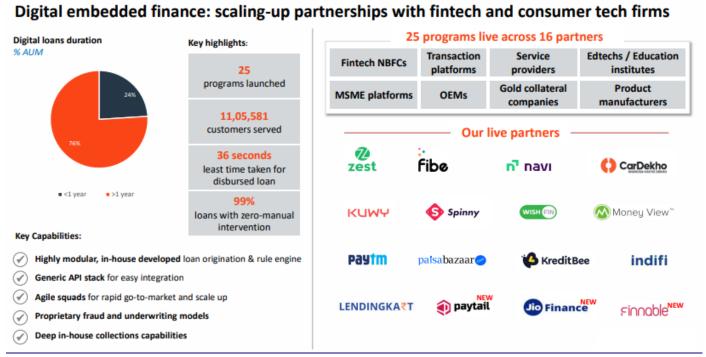


Exhibit 6: Industry-wise loan mix



Source: MOFSL, Company Source: MOFSL, Company

Exhibit 7: Scaling up partnerships with Fintech and Consumer Tech companies



Source: Company, MOFSL

Exhibit 8: Key products with average ticket size and disbursement yields

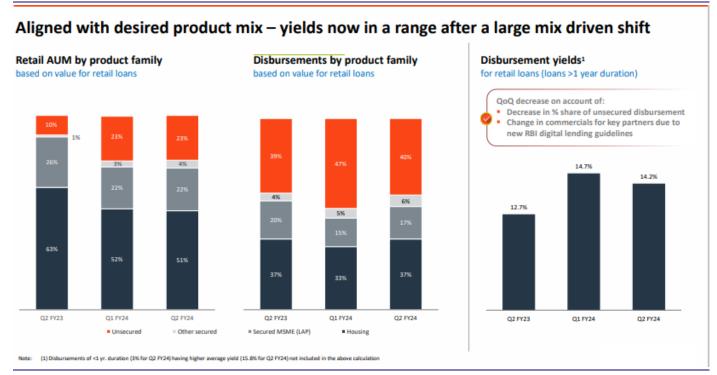
Multi-product retail lending platform across the risk-reward spectrum - Q2 FY24

Product Segments	Products	Average disbursement ticket size (INR lakh)	Disbursement yield (%)	Share in disbursements (%)	AUM yield ¹ (%)	Share in AUM (%)
A Housing	Affordable housing Mass affluent housing Budget housing	18.1	11.2%	37.0%	11.4%	51.5%
Secured MSME (LAP)	Secured business loan Loan against property (LAP) LAP plus	21.7	12.8%	16.4%	12.8%	21.9%
Other secured	Pre-owned car loans	6.5	14.8%	6.3%	15.0%	3.5%
	Salaried personal loans	3.4	18.5%	9.0%	17.9%	4.5%
	Microfinance loans	0.3	18.9%	5.9%	18.8%	3.0%
Unsecured	Unsecured business loans Merchant BNPL	7.8	20.1%	7.4%	19.8%	6.2%
	Digital purchase finance Digital personal loans	0.5	18.0%	18.0%	17.5%	9.4%
Total / weighted average		11.7	14.3%	100%	13.2%	100%

Note: (1) Weightage average yield excludes POCI and pertains to all customers outstanding as of 30th September 2023

Source: Company, MOFSL

Exhibit 9: Disbursement yields improving with a change in the product mix



Source: Company, MOFSL



Highlights from the management commentary Retail

- 77% of the Retail AUM is made up of secured loans; 90+ delinquency in all retail products are stable to down;
- Over the last two quarters, PIEL has reduced disbursement volumes in unsecured credit to tighten credit standards.
- 90+ delinquency in the unsecured segment has declined to 1.4% (PQ: 1.6%)
- Fee income is improving and opex ratio is flat QoQ. Asset quality continues to be benign.
- Will continue to Invest in manpower, branches, technology, and analytics. It added 19 new branches in 2QFY24 and 99 branches in the last 12 months.

Wholesale 1.0

- Stage 1 AUM of INR173.8b has an average yield of 12%. The non-yielding part of the wholesale book includes SRs and land.
- Stage 2+3 assets reduced by 63% YoY to INR41.3b and has a PCR of 32%.
- Total SRs reduced by 9% QoQ to INR49b; Wholesale SRs reduced by ~13% QoQ to INR33b. As resolution processes continue, SR portfolio will continue to reduce in the near term, while a few more ARC sales are expected over the next two quarters.
- Material proportion of the reduction in Wholsale 1.0 has come from recoveries from partners.

Wholesale 2.0

- The portfolio is performing well, in line with or ahead of expectations.
- Received pre-payments worth INR9.7b over the last six quarters.
- Disbursed ~INR18.2b in 2QFY24, of which INR11.2b was disbursed in the month of Sep'23.

Financial Performance

- 2QFY24 NIM expanded 38bp QoQ, supporting the NII growth of 10% QoQ. Fee income grew 39% QoQ.
- PPoP (ex-dividend income) grew 21% QoQ to INR2.37b. Credit costs stood at 1.2% (PQ: 1.1%), which is in line with its expected range of credit costs.
- Piramal Fund Management has agreed to refund/return the principal amounts to all investors of Indiareit PMS as a one-time payment without admission of any liability and without prejudice basis. This led to an exceptional loss of INR640m.

Yields

■ The improvement in product mix has resulted in higher overall yields, even though there was a QoQ decline in retail disbursement yields. Additionally, in this quarter, there were no new NPA formations, leading to lower (or no) interest income reversals.

Credit Costs

- Recoveries are coming from FLDG arrangements a two-digit number
- Retail credit are still very small most of the credit costs today are predominantly from the wholesale segment, adjusted for recoveries.
- Net credit costs (net of bad-debt recoveries) stood at INR1.98b (adjusted for recoveries of INR1.8b).
- Net loss on de-recognition of financial instruments are instruments which have been moved out of the balance sheet because of write-offs.

Unsecured Loans

50% of the loans have FLDG arrangements, 20% do not have FLDG but receive some credit enhancement from partners, and 30% are originated directly by PIEL.

Valuation and view

- Over the past two years, PIEL has strengthened its balance sheet by running down its Wholesale loan book; improved the texture of its borrowings (driving lower cost of borrowings); and fortified itself against contingencies with ECL provisions at 4.0% of AUM.
- PIEL is cognizant of the sectoral stress in personal loans and calibrated its disbursements in unsecured loans during the last two quarters. Over the next two years, we expect the company to make meaningful inroads into Retail, led by mortgages/LAP and complemented by a good mix of unsecured loans. Product diversification within Retail will help PIEL deliver strong growth and reduce concentration risks. We expect PIEL to deliver ~2.1% RoA and 7.5% RoE in FY26E. We acknowledge that PIEL possesses pockets of value: a) deferred tax assets relating to the time of DHFL acquisition, b) recoveries from written-off exposures, and c) fee income levers that it can leverage to enhance profitability.
- We have a target multiple of 0.8x Sep'25 P/BV for the lending business. We reiterate our BUY rating on the stock with a revised TP of INR1,200 (premised on Sep'25 SoTP).

Exhibit 10: SOTP valuation (Sep'25E-based)

	Value (INR B)	Value (USD B)	INR per share	% To Total	Ra	ationale
Lending Business	232	2.8	1,030	86	*	• 0.8x Sep'25E PBV
Shriram Group	30	0.4	134	11	*	Based on its stake in Shriram Life/General Insurance Businesses
Life Insurance	4	0.0	17	1	*	• 0.4x FY23 EV
Alternatives	5	0.1	20	2	*	• 0.4x FY23 Equity
Target Value	270	3.2	1,200	100		

Source: MOFSL, Company

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Key exhibits

Exhibit 11: AUM grew 5% YoY (%)

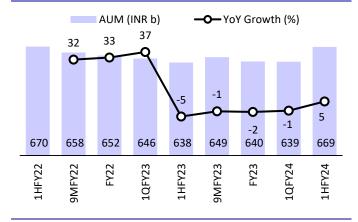
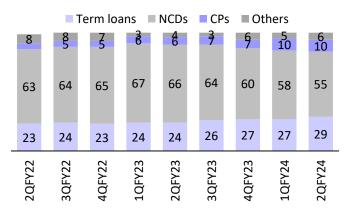


Exhibit 12: Borrowing mix (%)



Source: MOFSL, Company

Source: MOFSL, Company

Exhibit 13: ECL/EAD declined ~40bp QoQ (%)

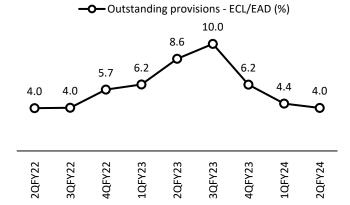
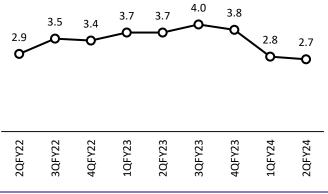


Exhibit 14: GNPA ratio improved QoQ (%)



Source: MOSL, Company Source: MOSL, Company

Financials and valuations

Income statement					INR m
Y/E March	FY22	FY23	FY24E	FY25E	FY26E
Interest Income	75,228	77,986	74,886	1,11,611	1,44,217
Interest Expended	42,251	40,412	43,837	54,175	71,703
Net Interest Income	32,977	37,574	31,050	57,435	72,514
Change (%)	19.1	13.9	-17.4	85.0	26.3
Other Income	3,881	12,881	23,931	12,890	14,510
Net Income	36,858	50,456	54,981	70,326	87,024
Change (%)	27.8	36.9	9.0	27.9	23.7
Operating Expenses	12,284	22,148	30,048	30,967	34,584
PPoP	24,574	28,307	24,933	39,359	52,441
Change (%)	9.4	15.2	-11.9	57.9	33.2
Provisions/write offs	8,299	54,101	11,422	16,770	21,487
PBT	16,275	-25,793	13,511	22,589	30,954
Tax	4,062	-39,781	1,253	5,647	7,738
Tax Rate (%)	19.0	-	25.0	25.0	25.0
PAT (before associate income)	12,213	13,987	12,258	16,942	23,215
Associate Income	5,939	3,886	500	575	661
PAT (before exceptional)	18,152	17,873	12,758	17,517	23,876
Exceptional items	-1,529	80,663	0	0	0
PAT (after exceptional)	16,622	98,536	12,758	17,517	23,876
Profit from discontinued Operations	3,365	0	0	0	0
Reported net profit/loss	19,988	98,536	12,758	17,517	23,876
Balance sheet					
Y/E March	FY22	FY23	FY24E	FY25E	FY26E
Capital	477	477	449	449	449
Reserves & Surplus	3,54,414	3,10,114	2,98,000	3,08,563	3,25,258
Net Worth	3,68,369	3,10,591	2,98,449	3,09,012	3,25,707
Borrowings	5,54,510	4,95,828	5,35,621	7,24,274	9,43,239
Change (%)	48	-11	8	35	30
Other liabilities	39,549	23,891	14,335	11,468	9,174
Total Liabilities	9,98,729	8,37,522	8,48,404	10,44,754	12,78,120
Loans and advances	4,93,180	4,63,946	7,33,183	9,41,323	12,28,128
Change (%)	7	-6	58	28	30
Investments	2,48,565	2,23,318	89,327	71,462	57,169
Net Fixed Assets	86,715	7,385	7,016	7,717	8,489
Cash and Cash equivalents	71,872	46,491	35,000	50,000	50,000
Deferred tax assets	13,679	18,472	9,236	4,618	2,309
Other assets	71,366	77,910	-25,357	-30,367	-67,976
Total Assets	9,98,729	8,37,522	8,48,404	10,44,754	12,78,120
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E: MOFSL Estimates

Financials and valuations

Ratios					
Y/E March	FY22	FY23	FY24E	FY25E	FY26E
Spreads Analysis (%)					
Yield on loans	14.4	13.0	11.0	12.8	12.8
Cost of funds	9.1	7.7	8.5	8.6	8.6
Spread	5.3	5.3	2.5	4.2	4.2
Net Interest Margin	6.3	6.3	4.6	6.6	6.4
Profitability Ratios (%)					
RoE	6.6	5.3	4.2	5.8	7.5
RoA	2.3	1.9	1.5	1.9	2.1
C/I ratio	33.3	43.9	54.7	44.0	39.7
Asset Quality (%)					
Gross NPA	22,270	20,550	19,879	23,086	27,293
Gross NPA (% of AUM)	3.6	3.3	2.5	2.3	2.1
Net NPA	9,980	10,380	10,536	12,697	15,830
Net NPA (% of AUM)	1.7	1.8	1.4	1.3	1.3
PCR (%)	55.2	49.5	47.0	45.0	42.0
Y/E March	FY22	FY23	FY24E	FY25E	FY26E
AUM (INR m)	6,51,850	6,39,890	7,95,173	10,03,748	12,99,647
YoY growth (%)	, ,	-2	24	26	29
AUM Mix (%)					
Wholesale	69.6	49.8	40.1	32.7	28.7
Retail	33.1	50.2	59.9	67.3	71.3
Total	102.6	100.0	100.0	100.0	100.0
Wholesale Loans (INR m)	3,84,620	2,74,960	2,88,708	3,03,143	3,48,615
YoY growth (%)	-2.3	-28.5	5.0	5.0	15.0
Retail Loans (INR m)	2,15,520	3,21,440	4,76,465	6,75,605	9,26,032
YoY growth (%)	306.4	49.1	48.2	41.8	37.1
Total Loan Book	6,00,140	5,96,400	7,65,173	9,78,748	12,74,647
YoY growth (%)	34.4	-0.6	28.3	27.9	30.2
Valuation	FY22	FY23E	FY24E	FY25E	FY25E
Book Value (INR)	1,544	1,301	1,329	1,376	1,450
Price-BV (x)	0.6	0.8	0.7	0.7	0.7
EPS (INR)	69.7	74.9	56.8	78.0	106.3
EPS Growth YoY	-6	8	-24	37	36
Price-Earnings (x)	14.2	13.2	17.4	12.6	9.3
Dividend per share (INR)		31.0	31.0	32.0	35.0
Dividend yield (%)		3.1	3.1	3.2	3.5

E: MOFSL Estimates

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

NOTES

Explanation of Investment Rating					
Investment Rating	Expected return (over 12-month)				
BUY	>=15%				
SELL	<-10%				
NEUTRAL	< - 10 % to 15%				
UNDER REVIEW	Rating may undergo a change				
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation				

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