

Estimate changes	\leftarrow
TP change	←→
Rating change	←→

Bloomberg	MOTHERSO IN
Equity Shares (m)	6776
M.Cap.(INRb)/(USDb)	609.9 / 7.3
52-Week Range (INR)	104 / 62
1, 6, 12 Rel. Per (%)	0/12/25
12M Avg Val (INR M)	1194

MOTHERSO: Financials & Valuations

Y/E March	2023	2024E	2025E
Sales	787	971	1,047
EBITDA	62.1	87.9	95.0
Adj. PAT	15.7	29.4	33.6
EPS (INR)	2.3	4.3	5.0
EPS Growth (%)	90.0	87.6	14.4
BV/Share (INR)	33.1	36.3	39.7
Ratios			
Net D:E	0.3	0.5	0.3
RoE (%)	7.3	12.5	13.0
RoCE (%)	6.7	9.7	9.7
Payout (%)	29.5	30.0	30.0
Valuations			
P/E (x)	38.9	20.8	18.1
P/BV (x)	2.7	2.5	2.3
Div. Yield (%)	0.7	1.3	1.7
FCF Yield (%)	4.0	-0.2	13.3

Shareholding pattern (%)

As On	Sep-23	Jun-23	Sep-22
Promoter	64.8	64.8	68.2
DII	15.0	15.2	10.6
FII	11.4	10.8	8.8
Others	8.8	9.2	12.5

FII Includes depository receipts

Samvardhana Motherson

CMP: INR90 TP: INR110 (+22%) Buy

Miss on est. led by weak growth in the US/EU and cost headwinds

Booked business for automotive at USD77b, with 22% mix of EVs

- Samvardhana Motherson (MOTHERSO) reported lower-than-expected EBITDA of INR18.2b (v/s est. INR19.2b), wherein the margin stood lower at 8.4% (v/s est. 8.9%) led by subdued growth in the US/EU and stabilized but still elevated cost levels. While macro outlook remains uncertain, receding cost headwinds and the realignment of capacities in developed markets will help improve efficiency going forward.
- The next three quarters would be transitory because of continuous consolidation of five other businesses between 3QFY24 to 1QFY25. We maintain our FY24/25E EPS, as incremental contribution from the acquisition of SAS will be offset by higher interest and depreciation costs.
- Currently, we are not modeling the performance of new acquisitions, which
 are yet to be closed. Maintain **BUY** with a TP of INR110, based on Sep'25E
 SoTP and including INR8/share for the recent acquisitions.

Realignment of capacities in developed markets to improve efficiency

- Consolidated business performance: Consol. revenue grew 18% YoY to INR216.2b (in line). EBITDA grew 22% YoY to INR18.2b (vs. est. of INR19.2b). EBITDA margin came in at 8.4% (vs. est. of 8.9%), an expansion of 20bp YoY (-20bp QoQ). Adj. PAT grew ~82% YoY to INR4.5b (vs est. INR5.9b). There was a one-time impact of INR2.5b for the EU business rationalization.
- Wiring harness business grew 22% YoY to INR77.6b (vs est. INR75.6b) and EBITDA margin improved 240bp YoY (+80bp QoQ) to 10.6% (v/s est.9.7%). Growth was supported by increased heavy-duty truck volumes across geographies and volume uptick across vehicle segments in India.
- Modules & Polymer business revenue grew 7% YoY to INR8.15b (vs est INR8.6b) and EBITDA margin improved 40bp YoY (-40bp QoQ) to 7.1% (vs est. 7.3%). Sales were slightly hurt by disruption in OEM supply chain in EU.
- Vision system revenue grew 20% YoY to INR4.3b (vs est. INR4.4b) and EBITDA margin expanded 10bp YoY (+20bp QoQ) to 9.2% (vs est. 9.4%). Revenue growth was driven by a pick-up in production volumes across key geographies. The upcoming challenge remains in terms of labor strike in the US, impacting production schedule of OEMs adversely.
- Emerging business grew 43% YoY to ~INR2.5b (vs est INR2.15b) and EBITDA margin expanded 240bp YoY (+110bps QoQ) to 12.4% (v/s est.11%). Integrated assemblies reported revenue of INR1.65b and EBITDA margin of 10.2%.
- Net debt (ex. lease liabilities) grew QoQ to INR134.2b (v/s INR83.1b in 1QFY24). The increase in debt of INR51b QoQ was on account of the payout impact for acquisition (~INR38b), higher capex to support emerging markets, and dividend paid during the quarter.
- There was a cash outflow of INR7.9b (v/s outflow of INR230m in 1HFY23) despite a strong operating cash flow of INR12.7b (v/s INR8.1b in 1HFY23) due to higher capex of INR20.6b (v/s INR8.3b in 1HFY23).

Jinesh Gandhi - Research Analyst (Jinesh@MotilalOswal.com)

Research Analyst: Amber Shukla (Amber.Shukla@MotilalOswal.com) | Aniket Desai (Aniket.Desai@MotilalOswal.com)

Highlights from the management commentary

- The company currently has booked business of USD77b as of Sep'23 (vs USD69.1b in Mar'23) for its automotive vertical. Share of EVs is ~22% in the booked business. Non-Auto booked business includes USD1.3b of Aerospace, after the closure of AD Industry acquisition.
- Capex guidance for FY24 has been revised upwards to ~INR45b vs earlier guidance of ~INR33b (+/5%). The increase is on account of capex of newly acquired assets and supporting growth in the emerging markets.
- Net debt stood at INR134.16b as of Sep'23 vs. INR83.11b in Jun'23. The increase in debt was led by: i) ~INR38b for M&A payouts for transactions closed during the quarter, ii) higher capex to support the impending growth in emerging markets, and iii) dividends paid during the quarter.

Valuation and view

The stock trades at reasonable valuations of 20.8x/18.1x FY24E/FY25E consolidated EPS. Our positive view on MOTHERSO remains intact based on an industry recovery, execution of a strong order book for SMRPBV, receding cost inflation, and capacities in place for growth. We reiterate our BUY rating with a TP of INR110, premised on Sep'25E SOTP and INR8/share for recent acquisitions.

Quarterly performance (Co	nsol.)									(INR m)	
Y/E March		FY23 FY24E FY23							FY24E		
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE	-		2QE
Net Sales	176,545	182,608	202,672	224,769	224,622	234,738	253,565	258,493	787,007	971,417	216,144
YoY Change (%)	7.6	26.7	23.3	31.0	27.2	28.5	25.1	15.0	22.2	23.4	18.4
EBITDA	11,166	14,031	16,163	20,205	19,246	18,888	23,283	26,511	62,077	87,929	18,733
Margins (%)	6.3	7.7	8.0	9.0	8.6	8.0	9.2	10.3	7.9	9.1	8.7
Depreciation	7,324	7,487	8,150	8,397	8,389	8,674	8,850	9,046	31,358	34,958	8,450
Interest	1,694	1,837	1,494	2,784	2,526	4,879	3,250	3,177	7,809	13,833	2,450
Other income	581	940	811	751	529	1,654	1,000	617	2,570	3,800	825
PBT after EO Expense	2,729	4,663	7,320	9,773	8,860	4,495	12,183	14,906	24,485	40,444	8,658
Tax Rate (%)	34.0	30.3	29.6	26.0	29.5	32.8	30.0	29.4	28.9	30.1	30.0
Min. Int & Share of profit	389	485	609	695	241	188	116	92	2,178	637	127
Reported PAT	1,412	2,464	4,539	6,540	6,009	2,015	8,412	10,428	14,956	26,865	5,933
Adj PAT	1,412	3,153	4,546	6,540	6,009	4,509	8,412	10,428	15,652	29,359	5,933
YoY Change (%)	-55.1	123.6	100.3	362.1	325.5	43.0	85.0	59.4	90.0	87.6	88.2

E: MOFSL Estimates

Key Performance Indicators										(INR m)	
Y/E March		FY	23			FY2	.4E		FY23	FY24E	
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QE
Business Wise Revenues (INR r	n)										
Wiring harness	61,160	63,830	65,301	74,722	76,330	77,630	77,363	75,320	2,65,013	3,06,643	75,565
Modules & Polymer products	94,270	97,580	109,565	121,145	119,780	114,770	122,183	129,228	4,22,557	4,85,961	1,17,051
Vision systems	34,880	39,400	45,465	45,954	46,150	46,890	49,887	52,331	1,65,688	1,95,257	46,530
Integrated assemblies						16,190	22,453	23,386		62,029	
Emerging businesses	16,190	17,550	16,281	18,243	18,120	20,220	21,737	21,422	68,269	81,499	19,570
Less: Inter-segment	5,410	5,420	6,552	6,657	6,980	7,930	8,326	8,845	24,017	32,081	7,761
Less: Revenues of Associates/JVs	24,550	29,920	27,387	28,638	28,780	33,030	31,731	34,490	1,10,503	1,28,032	34,810
Net Revenues	176,540	183,020	202,672	224,769	224,620	234,740	253,565	258,351	787,007	971,276	216,144

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Business	Wise	EBITDA	Margins	(%)	
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Consol EBITDA Margins (%)	6.5	8.2	8.3	9.2	8.6	8.5	9.4	10.4	8.1	9.3	8.9
Emerging businesses	10.9	10.0	11.4	12.9	11.3	12.4	12.0	12.2	11.3	12.0	11.0
Integrated assemblies						10.2	10.8	11.3		10.8	
Vision systems	8.4	9.1	10.0	13.2	9.4	9.2	10.4	12.3	10.3	10.4	9.4
Modules & Polymer products	5.1	6.7	6.6	7.2	7.5	7.1	7.7	8.2	6.4	7.6	7.3
Wiring harness	7.9	8.2	8.6	9.6	10.2	10.6	10.5	10.8	8.6	10.5	9.7

Note: Segmental EBITD margins include part of other income; E: MOFSL Estimates



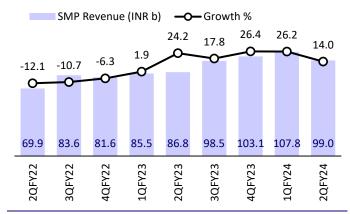
Highlights from the management commentary

- 2QFY24 performance- The growth in India & China is offset by temporary slowdown in production in North America due to labor strikes and in Europe on account of the annual summer holiday shutdowns at OEMs.
- ➤ Revenue growth of 25% was contributed by a) organic growth (18%), and b) completed M&A transactions (10%) in the quarter (SAS, Ichikoh, Saddles and Rollon) amounting to INR18.51b and EBITDA of INR1.8b.
- The company currently has booked business of USD77b as of Sep'23 (vs USD69.1b in Mar'23) for its automotive vertical. Share of EVs is ~22% in the booked business. Non-Auto booked business includes USD1.3b of Aerospace, after the closure of AD Industry acquisition.
- Capex guidance for FY24 has been revised upwards to ~INR45b vs earlier guidance of ~INR33b (+/5%). The increase is on account of capex of newly acquired assets and supporting growth in the emerging markets.
- Number of new facilities in India is increased to ten from six announced earlier.
- ➤ The company incurred a capex of INR12.96b in 2QFY24 vs INR7.67b in 1QFY24, which includes growth capex to support customer needs in emerging markets.
- Net Debt to EBITDA ratio is at 1.9x, well below the stated financial policy of 2.5x.
- Net debt stood at INR134.16b as of Sep'23 vs. INR83.11b in Jun'23. The increase in debt was led by: i) ~INR38b for M&A payouts for transactions closed during the quarter, ii) higher capex to support the impending growth in emerging markets, and iii) dividends paid during the quarter.
- Closed four acquisitions (SAS, Saddles, Rollon and Ichikoh) during 2QFY24.
- The company has done 15 acquisitions since Sep'22. Combined pro forma gross/net revenue was USD6.4b/USD2.6b from new acquisitions.
- ➤ Acquisition of Dr. Schneider Group was completed in Oct'23 and will be consolidated in 3Q results
- Roce for 1HFY24 was at 16%, excluding acquisition and Greenfield plant (vs 12% in FY23).

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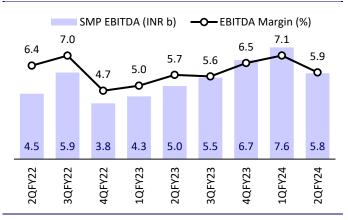
Key exhibits

Exhibit 1: Trends in SMP revenue and growth



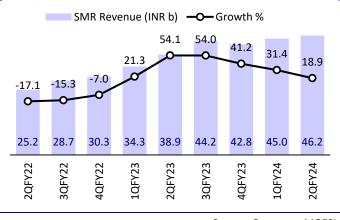
Source: Company, MOFSL

Exhibit 2: SMP EBITDA and EBITDA margin



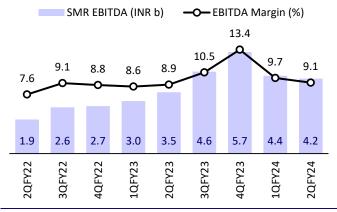
Source: Company, MOFSL

Exhibit 3: SMR revenue and growth trends



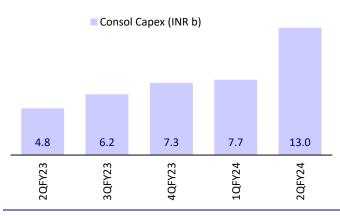
Source: Company, MOFSL

Exhibit 4: SMR EBITDA and EBITDA margin



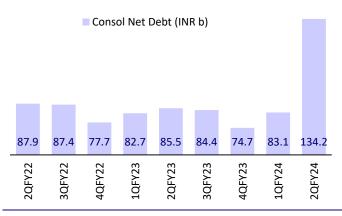
Source: Company, MOFSL

Exhibit 5: Trend in Capex (INR b)



Source: Company, MOFSL

Exhibit 6: Trend in Net Debt (excl. lease liabilities, INR b)



Source: Company, MOFSL

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Valuation and view

- On the right side of global Auto megatrends: The global Auto industry is on the cusp of disruption, led by megatrends in the form of EVs, connect cars, self-driven cars, shared mobility, stricter emission norms, and platform and vendor consolidation. These trends have the potential to disrupt the Auto supply chain and challenge incumbents. With its diverse product base and market presence, MOTHERSO is set to leverage these trends to drive the next phase of growth.
- Cyclical recovery in all key businesses: All of MOTHERSO's key businesses are on the brink of a cyclical recovery, with India PVs, global PVs, and the US/EU CVs well placed for a revival. The company enjoys strong positioning in its respective product categories (either rank one or two), and hence will benefit from this cyclical recovery. It will drive operating leverage, mainly in its overseas businesses.
- SMRPBV fully prepared for growth: Growth in the order book lends us comfort for building in a faster recovery for SMRPBV. As of Sep'23, its net order book for automotive stood at USD77.3b (with 22% of orders accruing from BEVs). SMP offers revenue visibility, with orders on hand and ready capacity to execute those orders. We expect a ~5.5% revenue CAGR to EUR5b for SMP over FY23-25, and EBITDA margin to expand by 1.5pp to ~7.3% by FY25, driven by improving efficiency of new plants, cost absorption, and operating leverage. SMR remains the numero uno manufacturer of PV mirrors globally and has gained share across markets through continuous innovations. We expect revenue for SMR to grow at a 7% CAGR over FY23-25E and EBITDA margin to remain flat at 10.5% by FY25E, led by absorption of cost inflation and operating leverage.
- MSUMI's Wiring Harness business is likely to grow faster than the PV industry, led by an increase in content (due to ongoing premiumization and electrification). It is estimated to clock a 15% CAGR over FY23-25. EBITDA margin is likely to expand by 1.7pp to 12.8% over the same period, led by the product mix and operating leverage, driving a PAT CAGR of 27%.
- PKC cyclical downturn ahead: After benefitting from strong growth for Class 8 Trucks in the US, we expect a stable FY24 but expect a cyclical downturn in its biggest market (~45% of revenue) in FY25. PKC is highly focused on the world's largest Truck market (China), where it has three JVs targeting different customers. It entered the Rolling Stock business (~USD2b opportunity) in CY15. The company already has global partnerships with Bombardier since CY16, and is working with other OEMs to develop a global supply chain for electrical systems in rolling stocks. We expect flat revenue growth over FY23-25, and expect its margin to be expand to 6.0% (vs. 4.2% in FY23), led by a ramp-up in new programs and cost absorption.
- Valuation and view: Next The next three quarters would be transitory because of continuous consolidation of five other businesses between 3QFY24 to 1QFY25. We maintain our FY24/25E EPS, as incremental contribution from the acquisition of SAS will be offset by higher interest and depreciation costs. The stock trades at reasonable valuations of 20.8x/18.1x FY24E/FY25E consolidated EPS. Our positive view on MOTHERSO remains intact based on an industry recovery, execution of a strong order book for SMRPBV, receding cost inflation, and capacities in place for growth. Maintain BUY with a TP of INR110, based on Sep'25E SoTP and including INR8/share for the recent acquisitions.

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Exhibit 7: Our revised estimates (consolidated)

(INR M)		FY24E			FY25E			
	Rev	Old	Chg (%)	Rev	Old	Chg (%)		
Net Sales	9,71,417	9,16,612	6.0	10,46,835	9,66,521	8.3		
EBITDA	87,929	81,730	7.6	94,956	88,991	6.7		
EBITDA (%)	9.1	8.9	10bp	9.1	9.2	-10bp		
Adj. PAT	29,359	28,661	2.4	33,580	32,779	2.4		
EPS (INR)	4.3	4.2	2.4	5.0	4.8	2.4		

Source: Company, MOFSL

Exhibit 8: SOTP-based TP of INR110 (Sep'25E)

	Target PE (x)	FY24E	FY25E	FY26E
Value (INR/sh)	@ PE (x)			
Standalone	25	25	30	35
SMRPBV	15	42	52	58
PKC	15	9	5	4
Others	20	-9	-4	-5
New businesses	15	0	2	3
MSWIL @ 20% HoldCo Discount	35	9	11	13
Value of recent acquisitions		8	8	8
Total Equity Value		84	105	115
TP (INR/Sh)		84	105	115

Source: Company, MOFSL

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Financials and valuations

Consolidated - Income Statement					(INR m)
Y/E March	FY21	FY22	FY23	FY24E	FY25E
Total Income from Operations	5,82,250	6,37,740	7,87,007	9,71,417	10,46,835
Change (%)	-4.1	9.5	23.4	23.4	7.8
EBITDA	46,880	46,994	62,077	87,929	94,956
Margin (%)	8.1	7.4	7.9	9.1	9.1
Depreciation	30,260	29,582	31,358	34,958	38,158
EBIT	16,620	17,412	30,719	52,971	56,798
Interest Charges		5,426	7,809	13,833	12,445
PBT bef. EO Exp.	16,620	14,562	25,480	42,938	48,352
Tax Rate (%)	33.6	43.1	30.0	32.0	30.0
Minority Interest	440	-290	2,178	637	266
Reported PAT	10,590	8,304	14,956	26,865	33,580
Adjusted PAT	10,590	8,237	15,652	29,359	33,580
Change (%)	30.8	-22.2	90.0	87.6	14.4
Consolidated - Balance Sheet					(INR m)
Y/E March	FY21	FY22	FY23	FY24E	FY25E
- '					
Equity Share Capital	4,518	4,518	6,776	6,776	6,776
Total Reserves	1,21,088	2,01,365	2,17,739	2,39,038	2,62,545
Net Worth	1,25,606	2,05,882	2,24,515	2,45,815	2,69,321
Minority Interest	40,233	17,763	19,254	21,654	24,254
Total Loans Deferred Tax Liabilities	1,07,580	1,27,609	1,21,657	1,91,657	1,51,657
	-10,224	-11,486	-13,645	-13,645	-13,645
Capital Employed	2,63,195	3,39,768	3,51,781	4,45,481	4,31,587
Net Fixed Assets	1,92,782	1,75,128	1,88,750	2,06,570	2,13,911
Goodwill	24,718	33,743	37,726	58,036	58,036
Capital WIP	8,769	13,097	14,779	10,000	7,500
Total Investments	2,581	7,212	6,834	26,834	26,834
Curr. Assets, Loans&Adv.	1,78,716	1,94,908	2,27,640	2,57,149	2,61,975
Inventory	49,956	64,417	78,228	93,150	94,645
Account Receivables	56,931	65,731	85,135	1,06,457	1,00,381
Cash and Bank Balance	59,062	49,994	46,987	35,816	44,955
Loans and Advances	12,768	14,766	17,291	21,727	21,993
Curr. Liability & Prov.	2,07,430	2,11,447	2,53,091	2,62,252	2,85,814
Account Payables	1,11,407	1,24,775	1,41,363	1,58,326	1,77,326
Other Current Liabilities	89,575	81,567	1,06,258	95,215	99,102
Provisions	6,449	5,104	5,471	8,710	9,387
Net Current Assets	-28,714	-16,538	-25,451	-5,103	- 23,839
Other non-current asset					
	63,060	1,27,126	1,29,145	1,49,145	1,49,145
Appl. of Funds	2,63,195	3,39,768	3,51,781	4,45,481	4,31,587

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Financials and valuations

Y/E March	FY21	FY22	FY23	FY24E	FY25E
Basic (INR)					
EPS	1.6	1.2	2.3	4.3	5.0
BV/Share	18.5	30.4	33.1	36.3	39.7
DPS	1.0	0.4	0.7	1.2	1.5
Payout (%)	64.0	35.4	29.5	30.0	30.0
Valuation (x)	00		23.3		30.0
P/E	57.6	74.0	38.9	20.8	18.1
P/BV	4.9	3.0	2.7	2.5	2.3
EV/Sales	0.7	0.7	0.8	0.8	0.7
EV/EBITDA	9.0	10.0	10.5	8.2	7.1
Dividend Yield (%)	1.1	0.5	0.7	1.3	1.7
FCF per share (Eco. Int. basis)	4.6	0.0	3.6	-0.2	12.0
Return Ratios (%)	4.0	0.0	3.0	0.2	12.0
RoE	8.9	5.0	7.3	12.5	13.0
RoCE (post-tax)	4.2	3.8	6.7	9.7	9.7
RolC	5.6	4.3	7.8	11.0	11.0
Working Capital Ratios	3.0	4.5	7.0	11.0	11.0
Fixed Asset Turnover (x)	2.4	2.4	2.5	2.8	2.8
Asset Turnover (x)	2.2	1.9	2.2	2.2	2.4
Inventory (Days)	31	37	36	35	33
Debtor (Days)	36	38	39	40	35
Creditor (Days)	70	71	66	59	62
Leverage Ratio (x)	70	71	00	<u></u>	02
Current Ratio	0.9	0.9	0.9	1.0	0.9
Interest Cover Ratio	NA	3.2	3.9	3.8	4.6
	0.4	0.3	0.3	0.5	0.3
Net Debt/Equity	0.4	0.5	0.3	0.5	0.3
Consolidated - Cash Flow Statement					(INR m)
Y/E March	FY21	FY22	FY23	FY24E	FY25E
OP/(Loss) before Tax	16,129	19,088	24,048	40,444	48,352
Depreciation	29,764	29,964	31,358	34,958	38,158
Interest & Finance Charges	4,544	4,346			12,445
Direct Taxes Paid	-5,600	-8,324	7,809 -8,535	13,833 -12,942	-14,506
(Inc)/Dec in WC	· · · · · · · · · · · · · · · · · · ·	-20,797		-31,519	
Others	6,432 -757	351	-6,846 -1,405	1,763	27,875 2,334
CF from Operating incl EO	50,512	24,627			1,14,659
(Inc)/Dec in FA	-19,325	-24,363	46,431 -21,829	46,537 -48,000	-33,455
Free Cash Flow	31,187	-24,363 264		-48,000 - 1,463	
	-45		24,602		81,203
(Pur)/Sale of Investments		-123	-279	-20,000	0
Others CF from Investments	436	1,367	-340	0	22.455
CF from Investments	-18,934	-23,119	-22,448	-68,000	-33,455
Issue of Shares	0	0	-1,453	0	10.000
Inc/(Dec) in Debt	-11,324	2,456	-10,562	70,000	-40,000
Interest Paid	-4,141	-5,528	-8,083	-13,833	-12,445
Dividend Paid	-1,576	-6,457	-3,308	-8,059	-10,074
Others	-3,859	-2,570	-3,936	0	0
CF from Fin. Activity	-20,900	-12,099	-27,342	48,108	-62,519
Inc/Dec of Cash	10,678	-10,591	-3,359	26,645	18,684
Opening Balance	48,688	59,367	48,775	45,416	72,061
Closing Balance	59,367	48,775	45,416	72,061	90,745

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Explanation of Investment Rating		
Investment Rating	Expected return (over 12-month)	
BUY	>=15%	
SELL	<-10%	
NEUTRAL	< - 10 % to 15%	
UNDER REVIEW	Rating may undergo a change	
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation	

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Grievance Redressal Cell:

Contact Person	Contact No.	Email ID
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com
Mr. Aiay Menon	022 40548083	am@motilaloswal.com

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