

Bata India

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Bloomberg	BATA IN
Equity Shares (m)	129
M.Cap.(INRb)/(USDb)	202.1 / 2.4
52-Week Range (INR)	1829 / 1381
1, 6, 12 Rel. Per (%)	-2/-1/-20
12M Avg Val (INR M)	518

Financials & Valuations (INR b)

rinariolais a variations (intri s)						
FY23	FY24E	FY25E				
34.5	35.4	38.6				
7.9	8.7	9.8				
3.2	3.3	4.5				
23.0	24.5	25.4				
25.1	27.7	35.3				
213.3	10.3	27.4				
111.9	137.2	172.5				
0.4	0.1	-0.1				
19.9	22.2	22.8				
14.4	15.5	16.5				
20.0	20.3	24.6				
62.5	56.7	44.5				
26.3	23.7	20.5				
6.1	5.8	5.2				
0.8	0.0	0.0				
2.7	3.3	3.5				
	34.5 7.9 3.2 23.0 25.1 213.3 111.9 0.4 19.9 14.4 20.0 62.5 26.3 6.1 0.8	34.5 35.4 7.9 8.7 3.2 3.3 23.0 24.5 25.1 27.7 213.3 10.3 111.9 137.2 0.4 0.1 19.9 22.2 14.4 15.5 20.0 20.3 62.5 56.7 26.3 23.7 6.1 5.8 0.8 0.0				

Shareholding pattern (%)

As On	Sep-23	Jun-23	Sep-22		
Promoter	50.2	50.2	50.2		
DII	30.0	30.3	29.0		
FII	7.5	6.6	7.9		
Others	12.4	12.9	13.0		
FII Includes depository receipts					

CMP: INR1,572 TP: INR1,430 (-9%) Neutral

Sluggish revenue growth, cushioned by margin improvements

- Bata's revenue growth continued to remain sluggish, reporting a YoY decline of 1% to INR8.2b (7% miss). However, gross margins improved 310bp YoY to 58.1%, mainly led by improved RM pricing and product mix. As a result, EBITDA/Adj. PAT reported a growth of 13%/17% (in line) as weaker revenues were offset by improved margins.
- Sluggish revenue growth, particularly within the value segment (<INR1,000 ASP category) continues to remain a drag. However, steady network rollout and product revamp in the youth segment could support growth going ahead. We are factoring in revenue/PAT CAGR of 6%/19% over FY23-25. We reiterate our Neutral stance on the stock with a TP of INR1,430.

Revenues down 1% YoY (7% miss); GM improvement supports profitability

- Consolidated revenue for the quarter declined 1% YoY to INR8.2b (7% miss),
 which could be attributed to weaker discretionary demand.
- However, gross profits witnessed a growth of 4% YoY to INR4.8b with margins expanding ~300bp YoY to 58.1%. This could possibly be due to softening of RM pricing and improved product mix.
- Employee and other cost remained fairly flattish on a YoY basis at INR1.1b/INR1.9b, which led to EBITDA growth of 13% YoY to INR1.8b (in line). EBITDA margins improved 280bp YoY and stood at 22.2% (vs. 20.5% est).
- During the quarter, the company initiated Voluntary Retirement Scheme in one of the Manufacturing units, which led to a one-time cost of INR409.
- Depreciation/Finance cost grew 11%/5% on a YoY basis.
- As a result, PAT reported a decline of 38% YoY to INR340. Adjusted for the exceptional item, PAT stood at INR641m, up 17% YoY (in line).

Key takeaways from the management interaction

- Recovery within the mass category remains a mixed bag and was dragged by the decision to cut down on discounts. Adjusting for the festive shift, the SSSG was positive.
- The management expects double-digit revenue growth in the medium term, on the back of high single-digit SSSG. It expects premiumization to further boost this revenue.
- Early response to the apparel category has been encouraging; working on improving the merchandising and product placement within stores.
- The announcement confirms the conclusion of agreement with Nine West, granting exclusive rights for manufacturing and retailing products in the Indian market. The company plans to initiate the roll out of products in key stores initially and will make expansion decisions based on market response.

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Valuation and view

BATA leverages its robust balance sheet, marked by a net cash position, healthy FCF generation, and impressive returns profile, alongside a substantial growth potential within the industry, to drive its growth initiatives.

- Over the last couple of years, following the change in management, a renewed focus on growth has been evident, characterized by a brand refresh, introduction of new product lines (such as the newly launched sneaker segment), and enhancements to the backend supply chain infrastructure.
- Despite the steady network rollout and product revamp in the youth segment, Bata continues to face challenges in terms of volume growth, attributed to reduced product receptiveness and challenging market conditions, particularly in the lower-end segment.
- BATA's footprint addition guidance continues to remain robust. We model a revenue/PAT CAGR of 6%/19% over FY23-25 and ascribe a P/E of 40x on FY25E to arrive at our TP of INR1,430. We reiterate our Neutral stance on the stock.

Consolidated - Quarterly Earning (INR m) Y/E March FY23 FY24E FY23 FY24E FY24E Est 1Q 2Q **3Q** 4Q **1Q 2Q 3Q** 4Q 2QE Var (%) Revenue 9,430 8,298 9,002 7,786 9,581 8,191 9,496 8,105 34,516 35,373 8,826 -7.2 YoY Change (%) 253.1 35.1 7.0 17.0 1.6 -1.3 5.5 4.1 44.6 2.5 6.4 **Gross Profit** 5,339 4,562 4,931 4,547 5,246 4,755 5,531 4,630 19,379 20,163 4,854 -2.0 Gross margin% 56.6 55.0 54.8 58.4 54.7 58.1 58.2 57.1 56.1 57.0 55.0 6,375 6,951 26,707 -9.2 **Total Expenditure** 6,983 6,688 6,941 5,966 7,186 6,195 26,579 7,017 **EBITDA** 1,820 2,395 1,809 2,447 1,609 2,061 1,817 2,545 1,910 7,936 8.666 0.4 EBITDA margin 20.5 25.9 19.4 22.9 23.4 25.0 22.2 26.8 23.6 23.0 24.5 Change YoY (%) -876.5 35.0 22.2 89.6 12.4 12.2 -2.112.9 23.5 5.0 9.2 736 817 824 827 2,948 3,278 821 -0.5 Depreciation 693 754 765 811 Interest 249 272 286 272 281 284 286 291 1,078 261 1,143 8.9 93 119 75 99 133 119 94 Other Income 155 386 501 125 23.7 1,597 1,436 870 886 853 2.0 **PBT before EO expense** 720 1,096 882 1,555 4,296 4,747 Extra-Ord expense 0 0 O 0 409 0 0 O 409 0 **PBT** 1,597 720 1,096 882 1,436 461 1,555 886 4,296 4,338 853 -45.9 Tax 404 172 265 226 367 121 389 208 1,067 1,084 213 -43.2Rate (%) 25.3 23.9 24.2 25.6 25.5 26.3 25.0 23.5 24.8 25.0 25.0 MI & Profit/Loss of Asso. Cos. 0 0 0 0 0 0 0 0 0 640 3,253 -46.9 Reported PAT 1,194 548 831 656 1,069 340 1,166 678 3,229 0.3 **Adj PAT** 548 831 656 1,069 641 678 3,555 640 1,194 1,166 3,229

-10

17

Exhibit 1: Valuation based on FY25E

15

47

-272

YoY Change (%)

(INR/share)
35
40
1430
1,572
-9%

40

3

213

Source: MOFSL, Company

17



Key takeaways from the management interaction

Key highlights

- Recovery within the mass category remains a mixed bag and was dragged by the decision to cut down on discounts. Adjusting for the festive shift, the SSSG was positive.
- The management expects double-digit revenue growth in the medium term, on the back of high single-digit SSSG. It expects premiumization to further boost this revenue.
- Early response to apparel category has been encouraging; working on improving the merchandising and product placement within stores.
- The announcement confirms the conclusion of agreement with Nine West, granting exclusive rights for manufacturing and retailing products in the Indian market. The company plans to initiate the roll out of products in key stores initially and will make expansion decisions based on market response.

Management interaction in details

Financial performance:

- SSSG for 2QFY24 stood in negative low single digit; excluding the impact of the shift in festivals, SSSG was expected to have been positive.
- EBITDA growth for the quarter was led by improved gross margins (led by mix benefit) and cost efficiencies across organization.
- The company, going ahead, expects SSSG to be in high single digits, with 50% of the growth expected to stem from premiumization efforts.
- The company expects to register double-digit growth in the medium term with focus on profitability.
- The company stated that it is seeing positive early signs of festive demand.
- The quarter further witnessed an impact of ~INR410 related to VRS implementation in one of its facilities, which is a one-time occurrence.
- ASPs are in the range of INR1,000, while ASPs for Tier 3 and below cities are in the range of INR800, maintaining a similar margin profile (20bps lower)

Store additions:

- The company, as on sep'23 has 2,150 point of sales with a good mix of COCO and Franchise stores.
- It further opened 10 pop stores with average store sizes of 100-250 sq ft, of which, 1 is under Hush Puppies.
- Going ahead, it expects that the mix of new stores opened will be 80:20 for COCO: Franchise
- The company's 40% of new franchise stores opened have been from existing partners, which is expected to go to 60%.
- Floatz's pop-up stores currently stood at 12 stores, which is expected to grow to 50 stores in the coming period.
- In addition to renovating old stores under Hush Puppies, the company plans to expand its store presence from the current 120 stores. This expansion is expected to enhance the brand's market share.
- 90% of franchise stores added in the last two year period has primarily been in Tier 3 and below markets, where the ASPs are 20% lower. Despite the lower ASPs, these stores achieve the same level of profitability on a store level.

Partnership with Nine West:

- The company announced the conclusion of alliance with "Nine West" to enhance product offerings.
- This agreement includes manufacturing and exclusive retailing license for the Indian market.
- The company is currently introducing its products in top stores, and based on the response, it will determine the appropriate level of market penetration. This strategy may involve opening independent EBOs for the brand.

Power apparel:

- The company has received a positive response from 62 stores (constituting 2-3% of total store revenue) where the apparel segment was introduced.
- Currently, the company is focused on refining merchandising and product positioning within stores, based on an initial study.
- It expects SSSG from the apparel segment to be around 4-5% at the store level. The ASPs for this segment are ~2x of Power footwear category.

Brand-wise performance:

- Across categories, while North start and Floatz continue to grow in double digits,
 Hush Puppies saw some moderation in growth on account of higher base.
- The company expects in-house manufacturing of Floatz to help improve margins.
- Red label now contributes 4% of turnover.

Other highlights

Sneaker studios:

- The company has improved its presence to 612 stores. This pace of addition of sneaker studio is now expected to moderate, while revenue contribution will improve.
- > The sneaker segment has seen 500bp improvement in its market share over the last two years.
- > However, the YoY improvement in market share has been moderate, given the weaker performance of Power brand
- The company's ERP program is expected to go live by 4QFY24, which is in line with the company plans.
- The company has further announced commissioning of IM EVA setup.
- The company will look to invest in technology in key retail outlet programs, which will enable better MBO brand image.
- Apart from own stores, ~300 franchise stores have been enabled for home delivery, thereby improving the share of omni-channel segment.
- The company is well on track in terms of BIS implementation and several of its sites have been certified.
- The company has recently introduced a temporary program to variable incentives at the store level, aiming to make it 30% of the store-level revenues.
- Expects exports of 1,00,000 units by the end of FY24; working on improving these levels.
- Recovery within the mass segment continues to remain a mixed bag and was partially dragged by tightened discounts on the company level.

Exhibit 2: Quarterly performance

Exhibit 2. Quarterly performance							
Consol P&L (INR m)	2QY23	1QFY24	2QFY24	YoY%	QoQ%	2QFY24E	v/s Est (%)
Total Revenue	8,298	9,581	8,191	-1	-15	8,826	-7
Raw Material cost	3,735	4,336	3,436	-8	-21	3,972	-13
Gross Profit	4,562	5,246	4,755	4	-9	4,854	-2
Gross margin (%)	55.0	54.7	58.1	306.9	330.2	55.0	305.3
Employee Costs	1,070	1,048	1,058	-1	1	1,059	0
SGA Expenses	1,883	1,803	1,880	0	4	1,986	-5
EBITDA	1,609	2,395	1,816	13	-24	1,809	0
EBITDA margin (%)	19.4	25.0	22.2	278.3	-282.2	20.5	167.7
Depreciation and amortization	736	811	817	11	1	821	0
EBIT	873	1,584	999	14	-37	988	1
EBIT margin (%)	10.5	16.5	12.2	167.4	-433.4	11.2	100.4
Finance Costs	272	281	284	5	1	261	9
Other income	119	133	155	31	17	125	24
Exceptional item	0	0	409			0	NM
Profit before Tax	720	1,436	461	-36	-68	852	-46
Tax	172	367	121	-30	-67	213	-43
Tax rate (%)	23.9	25.5	26.3	9.8	73.2	25.0	NM
Profit after Tax	548	1,069	340	-38	-68	639	-47
Adj Profit after Tax	548	1,069	641	17	-40	639	0

Source: MOFSL, Company

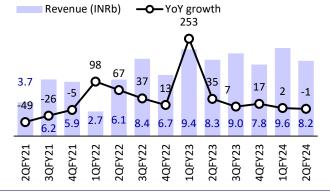
Exhibit 3: Revisions to our estimates

	FY24E	FY25E
Revenue (INR m)		
Old	36,262	40,740
Actual/New	35,373	38,628
Change (%)	-2.5	-5.2
EBITDA (INR m)		
Old	8,739	10,063
Actual/New	8,666	9,811
Change (%)	-0.8	-2.5
EBITDA margin (%)		
Old	24.1	24.7
Actual/New	24.5	25.4
Change (bp)	40	70
Net Profit (INR m)		
Old	3,634	4,735
Actual/New	3,560	4,537
Change (%)	-2.0	-4.2
EPS (INR)		
Old	28	37
Actual/New	28	35
Change (%)	-2.0	-4.2

Source: MOFSL, Company

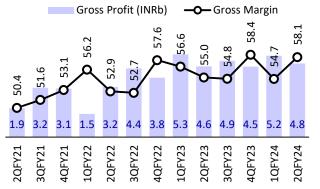
Story in charts

Exhibit 4: Revenue down 1% YoY



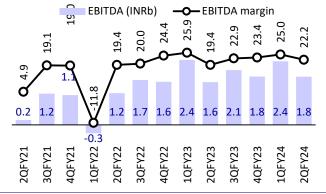
Source: MOFSL, Company

Exhibit 5: GM improved due to mix benefit



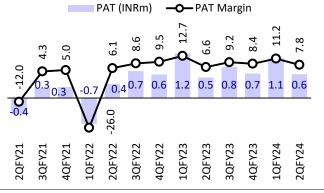
Source: MOFSL, Company

Exhibit 6: EBITDA up 13% YoY, led by GP improvement



Source: MOFSL, Company

Exhibit 7: Adj. PAT was up 17% YoY



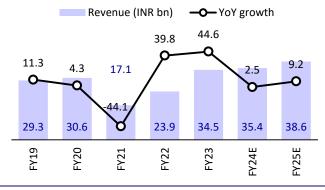
Source: MOFSL, Company

Exhibit 8: Added 50 new stores in 2QFY24



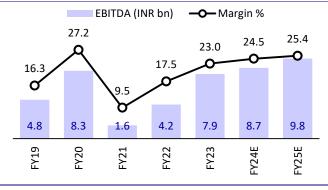
Source: MOFSL, Company

Exhibit 9: Expect 6% revenue CAGR over FY23-25



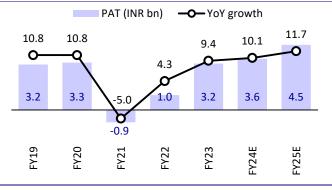
Source: MOFSL, Company

Exhibit 10: Expect 11% EBITDA CAGR over FY23-25E



Source: MOFSL, Company

Exhibit 11: Expect 19% PAT CAGR over FY23-25E



Source: MOFSL, Company

Financials and valuations

Consolidated - Income Statement								(INR m)
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Total Income from Operations	26,342	29,311	30,561	17,085	23,877	34,516	35,373	38,628
Change (%)	6.5	11.3	4.3	-44.1	39.8	44.6	2.5	9.2
Raw Materials	12,024	12,871	12,966	8,375	10,868	15,137	15,211	16,571
Gross Profit	14,318	16,440	17,595	8,710	13,009	19,379	20,163	22,056
Margin (%)	54.4	56.1	57.6	51.0	54.5	56.1	57.0	57.1
Employees Cost	2,956	3,311	3,764	3,398	3,787	4,187	4,139	4,519
Other Expenses	7,848	8,357	5,510	3,690	5,037	7,256	7,358	7,726
Total Expenditure	22,828	24,539	22,240	15,463	19,692	26,579	26,707	28,816
% of Sales	86.7	83.7	72.8	90.5	82.5	77.0	75.5	74.6
EBITDA	3,514	4,772	8,321	1,622	4,185	7,936	8,666	9,811
Margin (%)	13.3	16.3	27.2	9.5	17.5	23.0	24.5	25.4
Depreciation	605	640	2,958	2,648	2,420	2,948	3,278	3,336
EBIT	2,909	4,132	5,363	-1,026	1,765	4,989	5,388	6,476
Int. and Finance Charges	42	35	1,177	1,035	928	1,078	1,143	1,078
Other Income	503	685	687	941	560	386	501	652
PBT bef. EO Exp.	3,370	4,782	4,872	-1,120	1,397	4,296	4,747	6,049
EO Items	0	-199	0	46	0	0	409	0
PBT after EO Exp.	3,370	4,981	4,872	-1,166	1,397	4,296	4,338	6,049
Total Tax	1,165	1,691	1,583	-273	367	1,067	1,084	1,512
Tax Rate (%)	34.6	33.9	32.5	23.4	26.3	24.8	25.0	25.0
Minority Interest	0	0	0	0	0	0	0	0
Reported PAT	2,205	3,290	3,290	-893	1,030	3,229	3,253	4,537
Adjusted PAT	2,205	3,159	3,290	-858	1,030	3,229	3,560	4,537
Change (%)	27.0	43.2	4.1	-126.1	-220.1	213.5	10.3	27.4
Margin (%)	8.4	10.8	10.8	-5.0	4.3	9.4	10.1	11.7
Consolidated - Balance Sheet								(INR m)
	E)/4.0	E)/40	EVO	EV24	EV22	EVOO	EV24E	
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Equity Share Capital	643	643	643	643	643	643	643	643
Total Reserves	14,145	16,823	18,323	16,938	17,504	13,739	16,992	21,529
Net Worth	14,787	17,465	18,966	17,581	18,147	14,382	17,635	22,172
Total Loans	0	0	12,491	10,323	10,942	12,464	12,569	12,588
Lease Liabilities			12,491	10,323	10,942	12,464	12,569	12,588
Deferred Tax Liabilities	0	0	0	0	0	0	0	0
Other Liabilities	1,059	1,025	25	21	20	5	5	5
Crass Black	15,846	18,491	31,482	27,924	29,109	26,851	30,209	34,765
Gross Block	8,890	9,731	19,125	17,670	18,661	23,268	21,721	22,222
Less: Accum. Deprn.	5,926	6,566	5,431	6,475	6,402	9,350	8,127	9,114
Net Fixed Assets							13,593	13,107
C 11 1140D	2,945	3,146	13,675	11,195	12,259	13,918		
Capital WIP	121	173	199	336	52	38	38	38
Total Investments	121 1,853	173 1,996	199 2,370	336 1,832	52 1,899	38 1,492	38 1,492	38 1,492
Total Investments Curr. Assets, Loans&Adv.	121 1,853 15,476	173 1,996 18,375	199 2,370 19,996	336 1,832 18,578	52 1,899 20,000	38 1,492 16,135	38 1,492 19,960	38 1,492 25,543
Total Investments Curr. Assets, Loans&Adv. Inventory	121 1,853 15,476 7,621	173 1,996 18,375 8,391	199 2,370 19,996 8,737	336 1,832 18,578 6,083	52 1,899 20,000 8,709	38 1,492 16,135 9,046	38 1,492 19,960 9,168	38 1,492 25,543 9,988
Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables	121 1,853 15,476 7,621 886	173 1,996 18,375 8,391 653	199 2,370 19,996 8,737 612	336 1,832 18,578 6,083 794	52 1,899 20,000 8,709 717	38 1,492 16,135 9,046 826	38 1,492 19,960 9,168 775	38 1,492 25,543 9,988 847
Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance	121 1,853 15,476 7,621 886 5,885	173 1,996 18,375 8,391 653 8,390	199 2,370 19,996 8,737 612 9,624	336 1,832 18,578 6,083 794 10,968	52 1,899 20,000 8,709 717 9,688	38 1,492 16,135 9,046 826 5,311	38 1,492 19,960 9,168 775 8,955	38 1,492 25,543 9,988 847 13,550
Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances	121 1,853 15,476 7,621 886 5,885 1,083	173 1,996 18,375 8,391 653 8,390 941	199 2,370 19,996 8,737 612 9,624 1,023	336 1,832 18,578 6,083 794 10,968 733	52 1,899 20,000 8,709 717 9,688 886	38 1,492 16,135 9,046 826 5,311 952	38 1,492 19,960 9,168 775 8,955 1,061	38 1,492 25,543 9,988 847 13,550 1,159
Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	121 1,853 15,476 7,621 886 5,885 1,083 5,602	173 1,996 18,375 8,391 653 8,390 941 6,296	199 2,370 19,996 8,737 612 9,624 1,023 5,867	336 1,832 18,578 6,083 794 10,968 733 5,400	52 1,899 20,000 8,709 717 9,688 886 6,143	38 1,492 16,135 9,046 826 5,311 952 5,865	38 1,492 19,960 9,168 775 8,955 1,061 6,007	38 1,492 25,543 9,988 847 13,550 1,159 6,549
Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables	121 1,853 15,476 7,621 886 5,885 1,083 5,602 4,792	173 1,996 18,375 8,391 653 8,390 941 6,296 5,156	199 2,370 19,996 8,737 612 9,624 1,023 5,867 5,032	336 1,832 18,578 6,083 794 10,968 733 5,400 4,397	52 1,899 20,000 8,709 717 9,688 886 6,143 4,562	38 1,492 16,135 9,046 826 5,311 952 5,865 4,093	38 1,492 19,960 9,168 775 8,955 1,061 6,007 4,167	38 1,492 25,543 9,988 847 13,550 1,159 6,549 4,540
Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	121 1,853 15,476 7,621 886 5,885 1,083 5,602	173 1,996 18,375 8,391 653 8,390 941 6,296	199 2,370 19,996 8,737 612 9,624 1,023 5,867	336 1,832 18,578 6,083 794 10,968 733 5,400	52 1,899 20,000 8,709 717 9,688 886 6,143	38 1,492 16,135 9,046 826 5,311 952 5,865	38 1,492 19,960 9,168 775 8,955 1,061 6,007	38 1,492 25,543 9,988 847 13,550 1,159 6,549

E: MOFSL Estimates

Appl. of Funds

Net Current Assets

Deferred Tax assets

10 November 2023 7

14,129

1,110

31,482

13,858

1,042

29,109

13,178

1,384

27,924

10,270

1,133

26,851

13,953

1,133

30,210

18,994

1,133

34,765

9,874

1,054

15,846

12,079

18,491

1,098

Financials and valuations

Ratios								
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Basic (INR)								
EPS (diluted from FY17)	17.2	24.6	25.6	-6.7	8.0	25.1	27.7	35.3
Cash EPS (diluted from FY17)	21.9	29.6	48.6	13.9	26.8	48.1	53.2	61.3
BV/Share (diluted from FY17)	115.0	135.9	147.6	136.8	141.2	111.9	137.2	172.5
DPS	4.0	6.3	4.0	4.0	54.5	12.5	0.0	0.0
Payout (%)	23.3	24.4	15.6	-57.6	680.1	49.8	0.0	0.0
Valuation (x)								
P/E	91.5	63.9	61.3	-235.2	195.9	62.5	56.7	44.5
Cash P/E	71.8	53.1	32.3	112.8	58.5	32.7	29.5	25.6
P/BV	13.6	11.6	10.6	11.5	11.1	14.0	11.4	9.1
EV/Sales	7.4	6.6	6.7	11.8	8.5	6.1	5.8	5.2
EV/EBITDA	55.8	40.5	24.6	124.0	48.5	26.3	23.7	20.5
Dividend Yield (%)	0.3	0.4	0.3	0.3	3.5	0.8	0.0	0.0
FCF per share	6.2	20.4	38.4	33.1	12.7	41.9	52.0	54.4
Return Ratios (%)	0.2	20.4	30.4	33.1	12.7	41.5	32.0	34.4
RoE	15.7	19.6	18.1	-4.7	5.8	19.9	22.2	22.8
RoCE RoIC	15.9	19.7	16.7 26.6	-0.2	6.0	14.4 20.0	15.5	16.5
	25.1	34.3	26.6	-4.6	8.1	20.0	20.3	24.6
Working Capital Ratios	2.0	2.0		4.0		4 =	4.6	4 -
Fixed Asset Turnover (x)	3.0	3.0	1.6	1.0	1.3	1.5	1.6	1.7
Asset Turnover (x)	1.7	1.6	1.0	0.6	0.8	1.3	1.2	1.1
Inventory (Days)	231	238	246	265	292	218	220	220
Debtor (Days)	12	8	7	17	11	9	8	8
Creditor (Days)	145	146	142	192	153	99	100	100
Leverage Ratio (x)								
Current Ratio	2.8	2.9	3.4	3.4	3.3	2.8	3.3	3.9
Interest Cover Ratio	69.3	118.1	4.6	-1.0	1.9	4.6	4.7	6.0
Net Debt/Equity	-0.5	-0.6	0.0	-0.1	0.0	0.4	0.1	-0.1
	98	100	112					
Consolidated - Cash Flow Statement								(INR m)
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
OP/(Loss) before Tax	3,400	4,783	4,851	-1,167	1,397	4,298	4,747	6,049
Depreciation	604	640	2,958	2,627	2,420	2,948	3,278	3,336
Interest & Finance Charges	42	35	1,177	1,035	928	1,079	1,143	1,078
Direct Taxes Paid	-1,152	-1,409	-1,869	468	-68	-974	-1,084	-1,512
(Inc)/Dec in WC	-991	122	-719	2,066	-1,982	-776	-39	-447
CF from Operations	1,903	4,171	6,398	5,030	2,694	6,575	8,044	8,504
Others	-347	-727	-600	-420	-579	-287	-501	-652
CF from Operating incl EO	1,557	3,444	5,798	4,611	2,115	6,288	7,543	7,852
(Inc)/Dec in FA	-754	-822	-857	-357	-477	-897	-850	-850
Free Cash Flow	803	2,622	4,941	4,254	1,638	5,391	6,693	7,002
(Pur)/Sale of Investments	-748	-2,461	-1,669	-920	940	4,963	0	0
Others	428	512	653	750	466	319	501	652
CF from Investments	-1,074	-2,770	-1,873	-527	928	4,385	-349	-198
Issue of Shares	0	0	0	0	0	0	0	0
Inc/(Dec) in Debt	0	0	0	-515	-514	-6,989	0	0
Interest Paid	-15	-14	-13	-11	-9	0,303	-1,143	-1,078
Dividend Paid	-541	-618	-969	0	0	0	0	0
Others	0	0	-3,379	-3,165	-2,886	-3,117	-2,408	-1,981
CF from Fin. Activity	- 556	- 631	-3,379 - 4,361	-3,103 -3,691	-2,880 - 3,410	-10,106	-2,408 - 3,550	-3,060
Inc/Dec of Cash	-73	42	-435	393	-367	567	3,644	4,594
Opening Balance	631	559	586		543		743	
·				150		176		4,387
Closing Balance	559 5 226	600 7.700	150	543	176	743	4,387	8,982
Other Bank Balance	5,326	7,790	9,473	10,425	9,512	4,568	4,568	4,568
Net Closing Balance	5,885	8,390	9,624	10,968	9,688	5,311	8,955	13,550

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SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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