

Tata Communications

Estimate change

TP change

Rating change

Bloomberg	TCOM IN
Equity Shares (m)	285
M.Cap.(INRb)/(USDb)	487.4 / 5.9
52-Week Range (INR)	1957 / 1157
1, 6, 12 Rel. Per (%)	-8/28/30
12M Avg Val (INR M)	1103

Financials & Valuations (INR b)

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INR b	FY23	FY24E	FY25E		
Net Sales	178.4	212.7	250.1		
EBITDA	43.2	56.0	76.9		
Adj. PAT	17.3	25.8	45.5		
EBITDA Margin (%)	24.2	26.3	30.8		
Adj. EPS (INR)	60.7	90.7	159.5		
EPS Gr. (%)	17.1	49.4	75.9		
BV/Sh. (INR)	53.3	106.3	147.8		
Ratios					
Net D:E	3.7	1.3	0.4		
RoE (%)	141.5	113.7	125.6		
RoCE (%)	20.6	27.4	40.7		
Payout (%)	34.6	11.0	6.3		
Valuations					
EV/EBITDA (x)	12.6	9.4	6.6		
P/E (x)	28.1	18.8	10.7		
P/BV (x)	32.1	16.1	11.6		
Div. Yield (%)	1.2	0.6	0.6		
FCF Yield (%)	5.4	3.8	5.1		

Shareholding pattern (%)

	0 1	•	
As On	Sep-23	Jun-23	Sep-22
Promoter	58.9	58.9	58.9
DII	13.6	14.1	13.9
FII	17.5	17.2	17.0
Others	10.1	9.9	10.2

FII Includes depository receipts

CMP: INR1,710 TP: INR1,630 (-5%) Neutral

Earnings soft due to weak data business

- Tata Communications (TCOM) reported a subdued quarter with revenue/ EBITDA of +2/-1% YoY (in line). Data segment saw a 2% drop in EBITDA, primarily due to client churn in its key vertical, CPAAS. WC too surged due to VIL's high receivables.
- Management's endeavor to drive growth has diluted margins, including the loss-making acquisitions. However, the long-term focus on margin-accretive growth remains intact. We have built in revenue/EBITDA CAGR of 18%/ 33% over FY23-25E. We reiterate our Neutral rating on the stock. We would closely monitor the improvement in earnings growth trajectory.

EBITDA down 1% QoQ (4% miss)

- TCOM's consol. revenue grew 2% QoQ to INR 48.7b (in line), led by a 2% QoQ improvement in both the data and voice segments. Adjusted for the Switch revenue of INR1.5b, consol revenue grew 1% QoQ.
- Consol. EBITDA declined 1% QoQ to INR10.2b (4% miss) due to an increase in network cost, and partly offset by a drop in other expenses. Margin contracted 60bp QoQ to 20.8% (80bp miss). Adjusted for the Switch loss of INR67m, consol. EBITDA dipped 1% QoQ, and margins stood at 21.7%.
- A dip in other income by 87% QoQ to INR254m led to a decrease in adj. PAT (after minority) by 42% QoQ to INR 2.2b (35% miss). Adjusted for the Switch loss of INR386m, PAT declined 37% QoQ to INR2.6b.
- OCF declined INR11b (56% YoY) in 1HFY24 to INR9b owing to: a) INR8.5b increase in WC (partly attributed to VIL) and b) INR1.7b (-8% YoY) decline in EBITDA to INR20b.
- Capex of INR9.8b and the acquisition of INR5.2b in 1HFY24 led to a negative FCF of INR6b (vs. +INR14.6b in 1HFY23). Gross debt rose 2% YoY in 1HFY24 to INR77b, and net debt grew 22% YoY to INR70b during the quarter.
- The company reported a RoCE of 23.3% in 2QFY24 vs. 28.3% in FY23.

Key takeaways from the management interaction

- Margin trajectory: Management believes short-term margin and RoCE would decrease to below 20% due to M&A, and the increase in mix of digital portfolio. However, long-term target remains within 23-25%.
- Deal wins: The funnel is improving vs. slowdown in the last year; order booking improved in 1HFY24 but is less than expected because of macroeconomic and geopolitical uncertainties.
- **Capex:** Cash capex would be higher than accrued capex. The organic capex is likely to remain within the guidance range of USD250-300m.
- Inorganic deals: The company is looking forward to the opportunity in Al and ML; hence, it is in discussion with NVidia for Al infrastructure in India.

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Valuation and view

- We have modeled a revenue/EBITDA CAGR of 18%/33% over FY23-25E, factoring in Kaleyra and Switch Enterprise numbers.
- The company has set an ambitious growth target of INR280b in revenue by FY27E in digital portfolio, which would be supported by both organic and inorganic initiatives.
- Inorganic acquisitions led to a higher net debt of INR70b (22% YoY). However, TCOM's strong FCF of INR20-25b annually would allow it to scout for growth opportunities with a healthy RoCE target of over 20%.
- We maintain our **Neutral rating** with a revised TP of INR1,630 due to the improved growth visibility led by the acquisitions (assigned 10x/3x EBITDA to the Data/Voice businesses). Sustained improvement in earnings growth visibility will be the key for valuation re-rating.

Cons. Quarterly Earnings Model												(INR b)
Y/E March		FY2	3			FY2	4E		FY23	FY24E	FY24E	Est
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q			2QE	Var (%)
Revenue	43.1	44.3	45.3	45.7	47.7	48.7	57.4	58.9	178.4	212.7	48.9	0
YoY Change (%)	5.1	6.2	8.2	7.2	10.7	10.0	26.7	29.0	6.7	19.3	15.7	
Total Expenditure	32.3	33.0	34.5	35.3	37.5	38.6	43.5	44.6	135.2	156.8	38.3	1
EBITDA	10.8	11.3	10.8	10.3	10.2	10.2	13.9	14.3	43.2	56.0	10.6	-4
YoY Change (%)	9.2	1.5	-0.5	-1.1	-4.9	-10.1	28.6	38.3	2.2	29.7	0.9	
Depreciation	5.4	5.5	5.5	6.2	5.8	6.1	6.1	6.5	22.6	24.5	6.1	-1
Interest	0.8	1.0	1.2	1.3	1.3	1.4	1.4	1.4	4.3	5.5	1.3	8
Other Income	2.3	0.4	0.3	0.6	1.9	0.3	1.3	2.2	3.6	5.7	1.3	-80
PBT before EO expense	6.9	5.2	4.3	3.5	5.0	3.0	7.6	8.6	19.9	31.7	4.5	-33
Exceptional (gain)/loss	0.0	-0.8	0.0	0.0	0.0	0.0	0.0	0.0	-0.8	0.0	0.0	
PBT	6.9	5.9	4.3	3.5	5.0	3.0	7.6	8.6	20.6	31.7	4.5	-33
Tax	1.6	0.7	0.4	0.3	1.3	0.8	1.9	2.2	3.0	6.1	1.1	
Rate (%)	22.9	11.1	10.1	8.1	25.9	26.1	25.0	25.0	14.4	19.4	25.0	
MI & P/L of Asso. Cos.	-0.1	0.0	-0.1	-0.1	-0.1	0.0	-0.1	-0.1	-0.3	-0.3	0.1	
Reported PAT	5.4	5.3	3.9	3.3	3.8	2.2	5.8	6.6	18.0	25.9	3.4	-35
Adj PAT	5.4	4.6	3.9	3.3	3.8	2.2	5.8	6.6	17.2	18.4	3.4	-35
YoY Change (%)	87.2	10.5	1.9	-15.5	-30.2	-51.5	46.5	102.8	16.5	7.0	6.7	

E: MOFSL Estimates

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Balance sheet and cash flow analysis

- OCF declined INR11b (56% YoY) in 1HFY24 to INR9b owing to: a) INR8.5b increase in WC (partly attributed to VIL) and b) INR1.7b (-8% YoY) decline in EBITDA to INR20b during the quarter.
- Capex of INR9.8b and the acquisition of INR5.2b in 1HFY24 led to a negative FCF of INR6b (vs. +INR14.6b in 1HFY23).
 - FCF yields stood at 7% for FY23.
- Gross debt rose 2% YoY in 1HFY24 to INR77b, and net debt grew 22% YoY to INR70b during the quarter.
 - Net debt/EBITDA stood at 2x vs. 1.4x in FY23.
- The company reported a RoCE of 23.3% in 2QFY24 vs. 28.3% in FY23.

Segmental highlights

- Data revenue, the key driver of revenue that contributed 82%/90% of consol. revenue/EBITDA, grew 2% QoQ at INR39.9b (in-line). Adjusted for the Switch revenue, data revenue inched up 1% QoQ to INR38.4b
 - ➤ Data EBITDA reported 2% QoQ decline, and margin stood at 20.8% (down 60bp QoQ). Adjusted for the Switch loss, data EBITDA declined 2% QoQ to INR9.2b and reported 21.7% margin.
 - Within the segment, the core connectivity (64% contribution) grew 2% QoQ, and DPS (36% contribution) rose 3% QoQ
 - ➤ Within DPS, Media revenue doubled YoY to INR3b
- Voice segment increased 2% QoQ to INR4.3b
- EBITDA was flat QoQ at INR625m leading to a contraction in margin by 30bp QoQ to 14.5%
- Others segment grew 2% QoQ to INR4.5b and the EBITDA was up 20% QoQ to INR400m, with a margin of 9%.

Exhibit 1: Valuation-based on Mar'25 EBITDA

Particulars	FY25E
EBITDA (INR m)	47,477
Multiple (x)	10.2
Voice EBITDA (INR m)	2,124
Multiple (x)	3
Data EBITDA (INR m)	45,353
Multiple (x)	10
Enterprise Value (INR m)	4,82,126
Net Debt (INR m)	16,694
Equity value (INR m)	4,65,432
No. of shares (m)	285
Equity value/share (INR)	1,630
Upside/(Downside) (%)	-5%
CMP (INR)	1,710

Source: MOFSL, Company



Key takeaways from the management interaction

Key highlights

- Margin trajectory: Management believes short-term margin and RoCE would decrease to below 20% due to M&A, and the increase in mix of digital portfolio. However, long-term target remains within 23-25%.
- Deal wins: The funnel is improving vs. slowdown in the last year; order booking improved in 1HFY24 but is less than expected because of macroeconomic and geopolitical uncertainties.
- **Capex:** Cash capex would be higher than accrued capex. The organic capex is likely to remain within the guidance range of USD250-300m.
- Inorganic deals: The company is looking forward to the opportunity in AI and ML; hence, it is in discussion with NVidia for AI infrastructure in India.

Detailed summary

Strategy

- The customer interaction market is likely to report 25%+ CAGR, creating a market opportunity of USD27m. Acquisition of Switch and Kaleyra will help TCOM increase its product offerings in the market.
- The company is looking forward to the opportunity in AI and ML. Hence, it is in discussion with NVidia for AI infrastructure in India.
- Acquisition of Kaleyra helped the company increase the product offerings and enter into new geographies.
- TCOM continues to invest in the underlying capabilities (both sub-marine and terrestrial) in terms of augmenting capacities and new routes.

Financials

- India revenue continues to grow at double digits, and international revenue continues to gain momentum steadily.
- WC increased due to: a) a delay in payment by one of its large customers, and b) a delay in TDS filing that made TCOM ineligible to take credit.
- Cash capex would be higher than accrued capex. The organic capex is expected to remain within the guidance range of USD250-300m.
- Management expects DPS to contribute 40% of data revenue aided by Kaleyra and Switch.

Impact on EBITDA

- Factors would lead to a decline in EBITDA in the short term: a) organic mix towards digital portfolio (low-margin business), which will continue to remain a drag and b) impact of M&A
- Management expects the margin to contract below 20% and RoCE below 20% in the short term. However, the long-term target remains within the 23-25% range.

Macro environment

- The funnel is improving vs. slowdown in the last year; order booking improved in 1HFY24 but is less than expected because of macroeconomic and geopolitical uncertainties.
- However, the level of interaction with customers globally is improving; though the customer conversion rate is fluctuating.

 $Motilal\ Oswal$

Exhibit 2: Quarterly performance

Quarterly performance (INR m)	2QFY23	Q1FY24	2QFY24	YoY (%)	QoQ (%)	2QFY24E	v/s est (%)
Revenue	44,307	47,714	48,725	10.0	2.1	48,856	-0.3
Operating Expenses	33,011	37,473	38,571	16.8	2.9	38,297	0.7
EBITDA	11,297	10,240	10,155	-10.1	-0.8	10,558	-3.8
EBITDA Margins (%)	25.5%	21.5%	20.8%	-466bps	-62bps	21.6%	-77bps
Depreciation	5,516	5,797	6,051	9.7	4.4	6,112	-1.0
Interest	978	1,310	1,374	40.5	4.9	1,269	8.3
Other Income	366	1,886	254	-30.7	-86.6	1,287	-80.3
Exceptional Items loss/(gain)	-764	-20	0	NM	NM	0	NM
PBT	5,933	5,039	2,983	-49.7	-40.8	4,464	-33.2
Tax	659	1,306	779	18.3	-40.4	1,116	-30.2
Effective Tax Rate (%)	11.1%	25.9%	26.1%			25.0%	
PAT	5,274	3,732	2,204	-58.2	-41.0	3,348	-34.2
MI & P/L in Associates	50	85	8	-83.7	-90.4	73	
PAT after Minority	5324	3817	2,212	-58.4	-42.0	3,421	-35.3
Adjusted PAT	4560	3797	2,212	-51.5	-41.7	3,421	-35.3

Source: MOFSL, Company

Exhibit 3: Detailed segmental quarterly performance

Particulars	2QFY23	Q1FY24	2QFY24	YoY (%)	QoQ (%)	2QFY24E	v/s est (%)
Revenues							
Voice segment	5,245	4,183	4,287	-18.3	2.5	4,062	5.5
Others	4,136	4,409	4,493	8.6	1.9	4,658	-3.5
Data segment	34,926	39,121	39,945	14.4	2.1	40,135	-0.5
Total Revenue	44,307	47,714	48,725	10.0	2.1	48,856	-0.3
EBITDA							
Voice segment	1,010	621	625	-38.1	0.6	599	4.3
Margin (%)	19.3%	14.8%	14.6%	-468bps	-27bps	14.7%	-17bps
Others	216	334	400	84.8	19.6	353	13.2
Margin (%)	5.2%	7.6%	8.9%	367bps	132bps	7.6%	132bps
Data segment	10,070	9,285	9,130	-9.3	-1.7	9,606	-5.0
Margin (%)	28.8%	23.7%	22.9%	-598bps	-88bps	23.9%	-108bps
Total EBITDA	11,296	10,240	10,154	-10.1	-0.8	10,558	-3.8
Margin (%)	25.5%	21.5%	20.8%	-465bps	-62bps	21.6%	-77bps

Exhibit 4: Quarterly performance by adjusting Switch revenue and EBITDA

Particulars (INRm)	2QFY23	Q1FY24	2QFY24	YoY (%)	QoQ (%)
Total Revenue	44,307	46,746	47,182	6.5	0.9
Data segment	34,926	38,153	38,402	10.0	0.7
Total EBITDA	11,296	10,344	10,221	-9.5	-1.2
Margin (%)	25.5%	22.1%	21.7%	-383bps	-47bps
Data segment	10,070	9,389	9,197	-8.7	-2.0
Margin (%)	28.8%	24.6%	23.9%	-488bps	-66bps
PAT after Minority	5324	4119	2,598	-51.2	-36.9
Margin (%)	12.0%	8.8%	5.5%	-651bps	-330bps
Adjusted PAT	4560	4099	2,598	-43.0	-36.6

Exhibit 5: Summary of our estimate revisions

Exhibit 3. Summary of our estimate revisions	EV24E	EVACE
Clabel Voice revenue (INID b)	FY24E	FY25E
Global Voice revenue (INR b)	46.0	442
Old	16.0	14.3
Actual/New	16.7	15.0
Change (%)	4.1	5.4
Global Data revenue (INR b)		
Old	162.8	182.5
Actual/New	163.4	183.6
Change (%)	0.4	0.6
Core revenue (INR b)		
Old	197.6	218.8
Actual/New	212.7	250.1
Change (%)	7.7	14.3
Core EBITDA (INR b)		
Old	42.9	49.3
Actual/New	48.5	46.6
Change (%)	13.0	-5.4
Voice EBITDA (INR b)		
Old	2.4	2.0
Actual/New	2.4	2.1
Change (%)	3.2	4.2
Data EBITDA (INR b)		
Old	39.1	45.3
Actual/New	37.9	43.3
Change (%)	-3.0	-4.4
Core EBITDA margin (%)		
Old	21.7	22.5
Actual/New	22.8	18.6
Change (%)	109bps	-388bps
PAT (INR m)		
Old	15.0	18.6
Actual/New	18.4	15.1
Change (%)	22.7	-18.4
EPS (INR)		
Old	52.7	65.1
Actual/New	64.6	53.1
Change (%)	22.7	-18.4
change (/v/	22.7	10.7

Source: MOFSL, Company

Story in charts

Exhibit 6: Revenue up 2% QoQ, EBITDA margin down 70bp

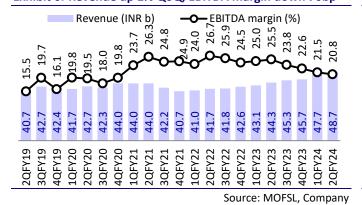


Exhibit 7: Data segment continued to lead Revenue/EBITDA

20FY19
30FY19
40FY19
10FY20
20FY20
40FY20
10FY21
20FY21
30FY21
10FY21
10FY22
20FY21
30FY22
40FY23
10FY23
10FY23
20FY23

Source: MOFSL, Company

Exhibit 8: Voice revenue grew 2% QoQ, margin down 30bp

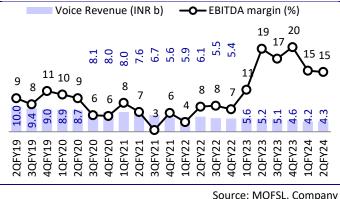
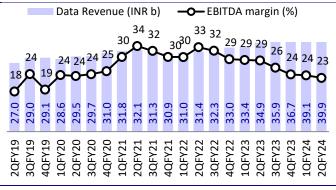
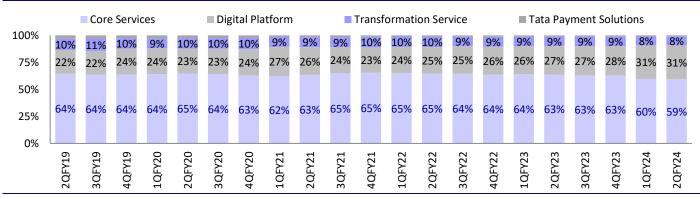


Exhibit 9: Data revenue up 2% QoQ, margin down 90bp



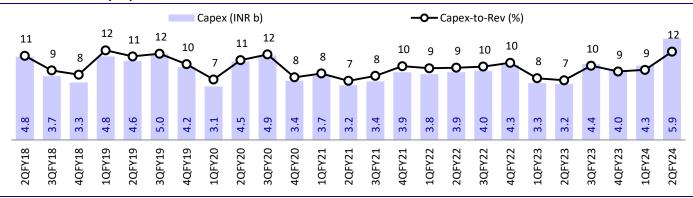
Source: MOFSL, Company

Exhibit 10: Revenue contribution from various segments; DPS continued to grow



*revised as per the new reporting structure. Source: MOFSL, Company

Exhibit 11: Quarterly capex trend



Source: MOFSL, Company

Financials and valuations

								(INRb)
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Total Income from Operations	167.7	165.2	170.7	171.0	167.2	178.4	212.7	250.1
Change (%)	-4.8	-1.5	3.3	0.2	-2.2	6.7	19.3	17.6
Network Cost	79.0	71.6	67.8	63.3	62.0	63.8	72.5	81.5
Staff Cost	29.8	29.6	30.4	30.5	30.4	36.0	43.4	46.5
Operating & Other Expense	34.8	36.6	39.6	34.6	32.6	35.5	40.9	45.2
Total Expenditure	143.6	137.8	137.8	128.4	125.0	135.2	156.8	173.2
% of Sales	85.6	83.4	80.7	75.1	74.7	75.8	73.7	69.2
EBITDA	24.1	27.4	32.9	42.6	42.3	43.2	56.0	76.9
Margin (%)	14.4	16.6	19.3	24.9	25.3	24.2	26.3	30.8
Depreciation	19.1	20.7	23.6	23.1	22.0	22.6	24.5	25.9
EBIT	5.1	6.8	9.3	19.5	20.2	20.6	31.5	51.0
Int. and Finance Charges	3.4	4.0	4.7	4.2	3.6	4.3	5.5	5.6
Other Income	2.6	0.6	0.7	1.6	3.3	3.6	5.7	4.8
PBT bef. EO Exp.	4.2	3.4	5.3	16.8	19.9	19.9	31.7	50.2
EO Items	-3.8	0.0	-3.9	-0.7	0.1	0.8	0.0	0.0
PBT after EO Exp.	0.5	3.4	1.4	16.1	20.0	20.6	31.7	50.2
Total Tax	3.5	2.7	2.3	3.5	5.2	3.0	6.1	5.0
Tax Rate (%)	778	80	162	22	26	14	19	10
Minority Interest	0.2	1.5	0.0	0.0	0.0	-0.3	-0.3	-0.3
Reported PAT	-3.3	-0.8	-0.9	12.5	14.8	18.0	25.9	45.5
Adjusted PAT	0.3	-0.6	3.0	13.3	14.8	17.3	25.8	45.5
Change (%)	-89.0	-288.6	-582.2	340.2	11.5	17.1	49.4	75.9
Margin (%)	0.2	-0.4	1.8	7.8	8.8	9.7	12.1	18.2
Consolidated - Balance Sheet Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	(INRb) FY25E
Equity Share Capital	2.0							
1 / 1 / 2 / 2 / 2 / 2 / 2 / 2 / 2 / 2 /	2.9	2.9	2.9	2.9	2.9	2.9	2.9	2.9
Total Reserves	2.9	2.9 -4.7	2.9 -15.6	2.9 -1.7	2.9 6.4	2.9 12.3	2.9 27.4	
								39.3 42.1
Total Reserves	2.1	-4.7	-15.6	-1.7	6.4	12.3	27.4	39.3 42.1
Total Reserves Net Worth	2.1 5.0	-4.7 -1.8	-15.6 -12.8	-1.7 1.2	6.4 9.3	12.3 15.2	27.4 30.3	39.3 42.1
Total Reserves Net Worth Minority Interest	2.1 5.0 0.0	-4.7 -1.8 0.1	-15.6 - 12.8 0.0	-1.7 1.2 0.3	6.4 9.3 0.3	12.3 15.2 0.3	27.4 30.3 0.3	39.3 42.1 0.3
Total Reserves Net Worth Minority Interest Total Loans	2.1 5.0 0.0 95.4	-4.7 -1.8 0.1 106.8	-15.6 -12.8 0.0 81.6	-1.7 1.2 0.3 98.0	6.4 9.3 0.3 79.0	12.3 15.2 0.3 75.3	27.4 30.3 0.3 77.3	39.3 42.1 0.3 76.3
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities	2.1 5.0 0.0 95.4 0.0	-4.7 -1.8 0.1 106.8 0.0	-15.6 -12.8 0.0 81.6 39.9	-1.7 1.2 0.3 98.0 14.4	6.4 9.3 0.3 79.0 12.2	12.3 15.2 0.3 75.3 10.4	27.4 30.3 0.3 77.3 10.4	39.3 42.1 0.3 76.3 10.4
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities	2.1 5.0 0.0 95.4 0.0 -0.5	-4.7 -1.8 0.1 106.8 0.0 -0.9	-15.6 -12.8 0.0 81.6 39.9 -2.5	-1.7 1.2 0.3 98.0 14.4 -2.8	6.4 9.3 0.3 79.0 12.2 -1.9	12.3 15.2 0.3 75.3 10.4 -3.2	27.4 30.3 0.3 77.3 10.4 -3.2	39.3 42.1 0.3 76.3 10.4 -3.2
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn.	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn.	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4 10.6	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1 29.9	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9 1.4 37.7
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0 27.3	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5 28.2	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1 29.9	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3 32.1	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4 27.3	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9 1.4 37.7 50.6
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0 27.3 95.1	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4 10.6	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1 29.9 28.9 114.8	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9 1.4 37.7 50.6 31.2
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables	2.1 5.0 0.0 95.4 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0 27.3 95.1	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5 28.2	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1 29.9 103.2 38.4	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3 32.1	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4 27.3 95.6 30.1	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4 10.6 26.4	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1 29.9 28.9	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9 1.4 37.7 50.6 31.2 128.1
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	2.1 5.0 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0 27.3 95.1	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5 28.2 94.4	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1 29.9 103.2	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3 32.1	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4 27.3 95.6	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4 10.6 26.4 103.9	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1 29.9 28.9 114.8	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9 1.4 37.7 50.6 31.2 128.1 37.7
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables	2.1 5.0 0.0 95.4 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0 27.3 95.1	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5 28.2 94.4 36.9	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1 29.9 103.2 38.4 57.3 7.5	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3 32.1 99.3 32.4 60.0 6.9	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4 27.3 95.6 30.1	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4 10.6 26.4 103.9 32.8	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1 29.9 28.9 114.8 35.0	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8
Total Reserves Net Worth Minority Interest Total Loans Lease liabilities Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Right to use assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities	2.1 5.0 0.0 95.4 0.0 95.4 0.0 -0.5 100.0 288.7 180.7 108.0 0.0 5.2 12.5 69.4 0.3 28.9 13.0 27.3 95.1 34.7 54.8	-4.7 -1.8 0.1 106.8 0.0 -0.9 104.2 116.6 5.0 111.6 0.0 0.9 4.1 14.9 67.2 0.8 29.7 8.5 28.2 94.4 36.9 51.5	-15.6 -12.8 0.0 81.6 39.9 -2.5 106.3 129.1 28.6 100.5 16.0 0.9 4.5 15.6 72.0 0.7 32.3 9.1 29.9 103.2 38.4 57.3	-1.7 1.2 0.3 98.0 14.4 -2.8 111.0 151.3 51.7 99.6 13.3 1.1 6.1 22.3 67.8 0.3 26.1 9.3 32.1 99.3 32.4 60.0	6.4 9.3 0.3 79.0 12.2 -1.9 98.9 170.4 73.8 96.6 11.5 1.1 8.7 15.7 61.0 0.4 25.8 7.4 27.3 95.6 30.1 57.9	12.3 15.2 0.3 75.3 10.4 -3.2 98.0 190.3 96.4 93.9 10.0 1.2 11.5 19.5 66.0 1.6 27.4 10.6 26.4 103.9 32.8 62.7	27.4 30.3 0.3 77.3 10.4 -3.2 115.1 213.5 120.8 92.7 10.0 1.2 14.6 19.5 92.0 1.2 32.1 29.9 28.9 114.8 35.0 69.9	39.3 42.1 0.3 76.3 10.4 -3.2 126.0 234.7 146.8 88.0 10.0 1.2 14.6 19.5 120.9 1.4 37.7 50.6 31.2 128.1 37.7 78.8

Financials and valuations

Ratios								
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
Basic (INR)								
EPS	1.2	-2.2	10.6	46.5	51.8	60.7	90.7	159.5
Cash EPS	68.0	70.4	93.3	127.7	129.2	140.1	176.5	250.5
BV/Share	17.5	-6.4	-44.9	4.1	32.5	53.3	106.3	147.8
DPS	4.5	4.5	4.0	14.0	20.7	21.0	10.0	10.0
Payout (%)	387.3	-205.4	37.9	30.1	39.9	34.6	11.0	6.3
Valuation (x)								
P/E	1,471.1	-780.0	161.8	36.8	33.0	28.1	18.8	10.7
Cash P/E	25.1	24.3	18.3	13.4	13.2	12.2	9.7	6.8
P/BV	97.5	-267.9	-38.1	421.8	52.5	32.1	16.1	11.6
EV/Sales	3.3	3.5	3.4	3.3	3.3	3.0	2.5	2.0
EV/EBITDA	23.1	20.8	17.8	13.3	13.1	12.6	9.4	6.6
Dividend Yield (%)	0.3	0.3	0.2	0.8	1.2	1.2	0.6	0.6
FCF per share	-8.4	-27.1	36.5	64.5	89.7	103.2	70.7	89.6
Return Ratios (%)								
RoE	3.2	-39.3	-41.2	-227.9	283.3	141.5	113.7	125.6
RoCE	3.8	1.5	-5.8	14.8	16.3	20.6	27.4	40.7
RoIC	2.1	1.9	-7.5	20.2	21.3	28.5	47.3	99.5
Working Capital Ratios								
Fixed Asset Turnover (x)	0.6	1.4	1.3	1.1	1.0	0.9	1.0	1.1
Asset Turnover (x)	1.7	1.6	1.6	1.5	1.7	1.8	1.8	2.0
Inventory (Days)	1	2	2	1	1	3	2	2
Debtor (Days)	63	66	69	56	56	56	55	55
Creditor (Days)	76	81	82	69	66	67	60	55
Leverage Ratio (x)								
Current Ratio	0.7	0.7	0.7	0.7	0.6	0.6	0.8	0.9
Interest Cover Ratio	1.5	1.7	2.0	4.6	5.6	4.8	5.7	9.1
Net Debt/Equity	14.0	-45.9	-7.6	69.9	7.3	3.7	1.3	0.4
Consolidated - Cash Flow Statement								(INRb)
Y/E March	FY18	FY19	FY20	FY21	FY22	FY23	FY24E	FY25E
OP/(Loss) before Tax	0.5	3.4	-0.8	12.5	20.0	20.6	24.3	19.8
Depreciation	19.1	20.7	23.6	23.1	22.0	22.6	24.5	25.9
Interest & Finance Charges	3.4	4.0	4.7	4.2	3.6	4.3	5.5	5.6
Direct Taxes Paid	-3.5	-2.7	-2.8	-5.0	0.9	-2.0	-6.1	-5.0
(Inc)/Dec in WC	2.4	-3.3	-2.5	-5.5	-4.7	-0.6	4.1	5.1
CF from Operations	21.8	22.0	22.1	29.4	41.8	45.0	52.2	51.5
Others	-8.8	-6.6	3.1	2.4	0.2	-1.1	-5.7	-4.8
CF from Operating incl EO	13.1	15.4	25.2	31.8	42.0	43.8	46.5	46.7
(Inc)/Dec in FA	-15.4	-23.2	-14.9	-13.4	-16.5	-14.4	-26.4	-21.2
Free Cash Flow	-2.4	-7.7	10.4	18.4	25.6	29.4	20.1	25.5
(Pur)/Sale of Investments	11.8	-2.4	-0.5	-6.9	9.4	-4.1	0.0	0.0
Others	2.6	-0.3	0.0	0.3	-1.9	0.1	5.7	4.8
CF from Investments	-1.0	-25.8	-15.3	-20.0	-8.9	-18.4	-20.7	-16.4
Issue of Shares	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Inc/(Dec) in Debt	-4.1	11.4	-4.0	-8.4	-27.8	-13.0	2.0	-1.0
Interest Paid	-3.4	-4.0	-3.9	-2.5	-2.5	-3.5	-5.5	-5.6
Dividend Paid	-2.0	0.0	-1.5	-1.1	-4.0	-5.9	-3.3	-3.3
Others	-0.3	-1.5	0.0	0.5	-0.6	0.1	0.3	0.3
CF from Fin. Activity	-9.9	6.0	-9.4	-11.6	-34.9	-22.2	-6.5	-9.6
Inc/Dec of Cash	2.2	-4.4	0.6	0.2	-1.8	3.2	19.3	20.7
Opening Balance	10.8	13.0	8.5	9.1	9.3	7.4	10.6	29.9
Closing Balance	13.0	8.5	9.1	9.3	7.4	10.6	29.9	50.6

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NOTES

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BUY	>=15%
SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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