

L&T Technology

 BSE SENSEX
 S&P CNX

 65,783
 19,527





| Bloomberg | LTTS IN |
|-----------------------|-------------|
| Equity Shares (m) | 106 |
| M.Cap.(INRb)/(USDb) | 436.1 / 5.3 |
| 52-Week Range (INR) | 4317 / 3218 |
| 1, 6, 12 Rel. Per (%) | 3/9/6 |
| 12M Avg Val (INR M) | 1150 |

Financials & Valuations (INR b)

| Y/E Mar | 2023 | 2024E | 2025E |
|-----------------|-------|-------|-------|
| Sales | 80.1 | 97.5 | 113.0 |
| EBIT Margin (%) | 18.5 | 17.1 | 17.8 |
| PAT | 11.7 | 13.4 | 16.2 |
| EPS (INR) | 110.5 | 126.6 | 153.5 |
| EPS Gr. (%) | 22.1 | 14.5 | 21.2 |
| BV/Sh. (INR) | 469.3 | 497.4 | 577.5 |
| Ratios | | | |
| RoE (%) | 25.6 | 26.2 | 28.6 |
| RoCE (%) | 20.9 | 21.2 | 22.2 |
| Payout (%) | 40.7 | 40.0 | 40.0 |
| Valuations | | | |
| P/E (x) | 37.3 | 32.6 | 26.9 |
| P/BV (x) | 8.8 | 8.3 | 7.1 |
| EV/EBITDA (x) | 23.8 | 21.3 | 17.5 |
| Div Yield (%) | 1.1 | 1.2 | 1.5 |
| | | | |

CMP: INR4,127 TP: INR4,760 (+15%)

Buy

Blend of domain and tech skills driving long-term opportunity

We visited one of L&T Technology (LTTS)'s facilities and met with the senior leadership in Vadodara to gain insights on various aspects including the nature of the work, dynamics in ER&D space and growth prospects. LTTS is benefitting from its presence in multiple verticals, strong domain knowledge and technology capabilities, helping it provide differentiated offerings across its client base. The company has also deployed significant resources to develop leadership in the EV space, which should help drive strong growth in transportation. Similarly, there is a strong traction in other verticals also such as plant engineering and medical devices.

Offers strong value addition to clients with differentiated offerings

- While most of the other ER&D players are focused on a single vertical, the capabilities of LTTS are spread across multiple verticals (Transportation, Industrial Products, Telecom and Hi-tech, Plant Engineering and Medical Devices). Strong domain knowledge and breadth of offerings allow LTTS to draw opportunities from various industries unlike peers.
- The advanced technological capabilities and deep domain knowledge help the company to lead discussions with clients to identify specific use cases for newer technologies.
- LTTS has incorporated sustainability offerings across key verticals such as Transportation, Plant, and Process, and is seeing strong response from clients both from ESG as well as from commercial projects. This is also helping it create a differentiated proposition as well as associated work, resulting in an enlarged scope of work.
- With unique Plant and Process capabilities it has added over the years, LTTS is participating in the large IoT opportunity through machine-level integration, unlike its IT peers who are focused more on connectivity.
- LTTS has designed and developed lots of machineries for global clients,
 helping it acquire specific and difficult-to-replicate engineering know-how.
- LTTS views itself as the leader in EV space among the Indian vendors due to its capabilities in automotive and power electronics, and expects strong growth in Transportation vertical over the next 3-5 years.
- Post the SWC acquisition, the company has been aggressively pushing the acquired scale in cyber defense and vulnerability testing. This is because the practice remains one of the fastest growing businesses due to deep integration of software in business critical hardware and the associated intrusion/failure risk.
- We continue to see LTTS as one of the best plays on the long-term opportunity in ER&D space, which should continue to outgrow IT services due to its low penetration and early stage of adoption across key industries.

Valuation and view

- Digitization is driving the accelerated spends in ER&D and LTTS should benefit due to its strong capabilities, multi-vertical presence, and solid wallet share. We expect the company to deliver strong revenue growth over the coming years.
- Our TP of INR4,760 implies 31x FY25E EPS. We expect the industry spends to improve vs. the preceding five years. We retain our BUY rating on the stock.

Mukul Garg - Research analyst (Mukul.Garg@MotilalOswal.com)

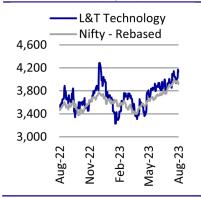
Research analyst - Pritesh Thakkar (Pritesh.Thakkar@MotilalOswal.com) / Raj Prakash Bhanushali (Raj.Bhanushali@MotilalOswal.com)

Shareholding pattern (%)

| As On | Jun-23 | Mar-23 | Jun-22 |
|----------|--------|--------|--------|
| Promoter | 73.8 | 73.9 | 73.9 |
| DII | 10.6 | 8.6 | 4.1 |
| FII | 5.3 | 6.7 | 6.3 |
| Others | 10.3 | 10.8 | 15.7 |

FII Includes depository receipts

Stock Performance (1-year)



Key highlights from the visit

Tear Down Lab

- A big part of the work is localization for customers, in which it not only offers market research for other markets but also helps to develop products as per the local needs and pricing. It also does technology studies of peers for customers.
- LTTS also does supply chain studies as focus remains on shifting sourcing from China to India due to its focus on adopting the China + 1 sourcing policy.
- Every product cycle has a time-span of 1-2 years and comes as special program.
- Each deal construct has consulting/ diligence phase with a typical tenure of two months, which comes at premium rates before the normal execution and rollout phase.
- The Lab has equal split (50:50) of work for India and overseas deliveries.
- Recently, the nature of work is shifting to software including vulnerability testing. The newly acquired entity (SWC) has a good cyber capability (Chennai lab), which is useful for vulnerability testing.

Connected factory

- LTTS has designed and developed lots of machineries for global clients, helping it acquire specific and difficult-to-replicate engineering know-how.
- It has executed USD160m industrial automation projects over the last three years and is currently running seven connected factory programs for customers.
- It offers lots of services around machine-level IoT work, unlike its IT peers, who are focused on connectivity.
- The typical development cycle of industrial automation is 6-8 weeks; prior to that it also involves consulting program as well.
- Process engineering programs usually have 3-5 years of execution cycle. Hybrid (CPG, Chemical etc.) is picking up quite well across its client base.

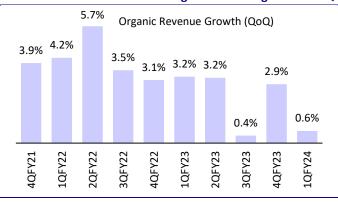
Plant engineering

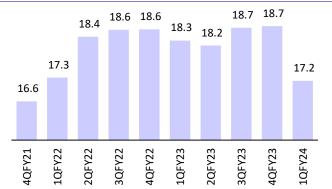
- LTTS is working around virtual construction/design of plant as well as material procurement process.
- Plant Engineering (FMCG) segment derives 60-70% revenue from the US, 20-30% from Europe and 10% from India.
- Given the strong domain capabilities, there have been cases where client works with a specific dedicated team for over many years across projects.

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Story in charts

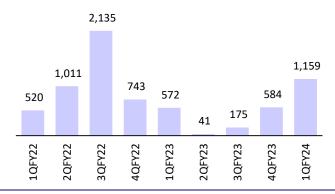
Exhibit 1: LTTS clocked muted organic revenue growth in 1Q Exhibit 2: EBITM % declined due to SWC integration in 1Q





Prior 1QFY24 numbers are not restated Source: Company, MOFSL

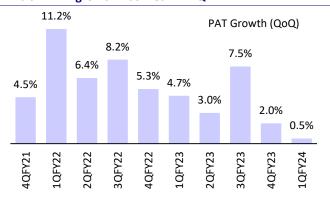
Exhibit 3: Net employee adds, ~800 SWC employees in 1Q



Source: Company, MOFSL

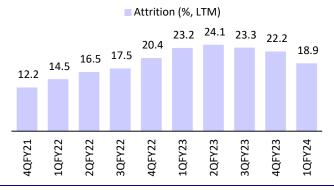
Source: Company, MOFSL

Exhibit 4: PAT growth was weak in 1Q



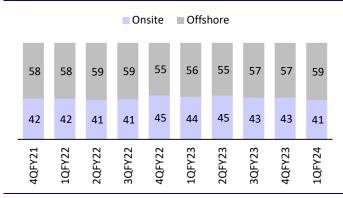
Prior 1QFY24 numbers are not restated Source: Company, MOFSL

Exhibit 5: Attrition moderating gradually from peak



Source: Company, MOFSL

Exhibit 6: Offshore witnessed an uptick in 1Q



Source: Company, MOFSL

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Financials and valuations

| Consolidated Income Statement | | | | | | | (INR m) |
|-------------------------------|--------|--------|--------|--------|--------|--------|----------|
| Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| Total Income from Operations | 50,783 | 56,192 | 54,497 | 65,697 | 80,136 | 97,505 | 1,12,970 |
| Change (%) | 35.5 | 10.7 | -3.0 | 20.6 | 22.0 | 21.7 | 15.9 |
| Employees Cost | 31,440 | 32,747 | 33,550 | 36,505 | 45,639 | 51,926 | 59,215 |
| Other Expenses | 10,185 | 12,340 | 10,873 | 15,043 | 17,365 | 26,446 | 30,841 |
| Total Expenditure | 41,625 | 45,087 | 44,423 | 51,548 | 63,004 | 78,372 | 90,056 |
| As a percentage of Sales | 82.0 | 80.2 | 81.5 | 78.5 | 78.6 | 80.4 | 79.7 |
| EBITDA | 9,158 | 11,105 | 10,074 | 14,149 | 17,132 | 19,133 | 22,914 |
| Margin (%) | 18.0 | 19.8 | 18.5 | 21.5 | 21.4 | 19.6 | 20.3 |
| Depreciation | 1,053 | 1,829 | 2,183 | 2,144 | 2,314 | 2,436 | 2,824 |
| EBIT | 8,105 | 9,276 | 7,891 | 12,005 | 14,818 | 16,696 | 20,090 |
| Other Income | 2,210 | 1,727 | 1,082 | 1,087 | 1,620 | 1,623 | 2,033 |
| PBT | 10,315 | 11,003 | 8,973 | 13,092 | 16,438 | 18,320 | 22,123 |
| Total Tax | 2,630 | 2,779 | 2,307 | 3,486 | 4,697 | 4,902 | 5,863 |
| Tax Rate (%) | 25.5 | 25.3 | 25.7 | 26.6 | 28.6 | 26.8 | 26.5 |
| Reported PAT | 7,685 | 8,224 | 6,666 | 9,606 | 11,741 | 13,417 | 16,261 |
| Change (%) | 50.1 | 7.0 | -18.9 | 44.1 | 22.2 | 14.3 | 21.2 |
| Margin (%) | 15.1 | 14.6 | 12.2 | 14.6 | 14.7 | 13.8 | 14.4 |
| Minority Interest | -28 | -38 | -32 | -36 | -43 | -16 | -12 |
| PAT to shareholders | 7,657 | 8,186 | 6,634 | 9,570 | 11,698 | 13,401 | 16,249 |
| Consolidated Balance Sheet | | | | | | | (INR m) |
| Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| Equity Share Capital | 208 | 209 | 210 | 211 | 211 | 211 | 211 |
| Total Reserves | 24,583 | 27,477 | 34,521 | 41,414 | 49,298 | 52,267 | 60,716 |
| Net Worth | 24,791 | 27,686 | 34,731 | 41,625 | 49,509 | 52,478 | 60,927 |
| Minority Interest | 31 | 69 | 101 | 137 | 180 | 196 | 208 |
| Borrowings | 702 | 303 | 0 | 0 | 0 | 0 | 0 |
| Other Long term liabilities | 194 | 4,890 | 4,915 | 5,359 | 4,293 | 8,794 | 10,189 |
| Capital Employed | 25,718 | 32,948 | 39,747 | 47,121 | 53,982 | 61,467 | 71,324 |
| Net Fixed Assets | 2,435 | 6,275 | 6,997 | 6,946 | 6,930 | 5,846 | 4,589 |
| Goodwill | 5,365 | 5,460 | 5,827 | 5,881 | 6,010 | 6,010 | 6,010 |
| Capital WIP | 0 | 3,400 | 119 | 99 | 65 | 65 | 65 |
| Other Assets | 2,123 | 2,109 | 2,760 | 4,733 | 4,758 | 5,261 | 5,651 |
| Curr. Assets, Loans, and Adv. | 23,715 | 29,102 | 35,026 | 43,251 | 51,410 | 58,857 | 70,145 |
| Account Receivables | 10,643 | 13,807 | 12,346 | 16,959 | 17,301 | 21,371 | 24,761 |
| Cash and Bank Balance | 2,048 | 2,179 | 1,751 | 2,347 | 5,346 | 3,879 | 8,279 |
| | | | | | | | |
| Current Investments | 5,752 | 6,370 | 15,725 | 18,313 | 22,641 | 25,141 | 27,641 |
| Other Current Assets | 5,272 | 6,746 | 5,204 | 5,632 | 6,122 | 8,466 | 9,465 |
| Curr. Liability and Prov. | 7,920 | 10,085 | 10,982 | 13,789 | 15,191 | 14,572 | 15,137 |
| Account Payables | 1,879 | 1,975 | 2,352 | 3,934 | 4,505 | 3,886 | 4,451 |
| Other Current Liabilities | 4,700 | 6,456 | 7,046 | 7,903 | 9,321 | 9,321 | 9,321 |
| Provisions | 1,341 | 1,654 | 1,584 | 1,952 | 1,365 | 1,365 | 1,365 |
| Net Current Assets | 15,795 | 19,017 | 24,044 | 29,462 | 36,219 | 44,285 | 55,008 |
| Appl. of Funds | 25,718 | 32,948 | 39,747 | 47,121 | 53,982 | 61,467 | 71,324 |

Note: FY23 numbers have been restated by the company, however, the restatement is not covered in the table above (for FY23)

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Financials and valuations

Closing Balance

| Ratios Y/E March | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
|---|---------------------------------------|-------------------------|--|--|--|-------------------------|--|
| Basic EPS (INR) | 72.6 | 77.5 | 62.8 | 90.5 | 110.5 | 126.6 | 153.5 |
| Cash EPS | 82.6 | 94.9 | 83.5 | 110.8 | 132.4 | 149.6 | 180.1 |
| BV/Share | 238.4 | 264.9 | 330.8 | 394.5 | 469.3 | 497.4 | 577.5 |
| DPS | 21.0 | 21.0 | 22.0 | 35.0 | 45.0 | 50.6 | 61.4 |
| Payout (%) | 28.9 | 27.1 | 35.0 | 38.7 | 40.7 | 40.0 | 40.0 |
| Valuation (x) | | 27.1 | 33.0 | 30.7 | 10.7 | 10.0 | 10.0 |
| P/E | 56.8 | 53.2 | 65.7 | 45.6 | 37.3 | 32.6 | 26.9 |
| Cash P/E | 50.0 | 43.5 | 49.4 | 37.2 | 31.2 | 27.6 | 22.9 |
| P/BV | 17.3 | 15.6 | 12.5 | 10.5 | 8.8 | 8.3 | 7.1 |
| EV/Sales | 8.3 | 7.5 | 7.6 | 6.3 | 5.1 | 4.2 | 3.5 |
| EV/EBITDA | 45.8 | 38.0 | 41.2 | 29.2 | 23.8 | 21.3 | 17.5 |
| Dividend Yield (%) | 0.5 | 0.5 | 0.5 | 0.8 | 1.1 | 1.2 | 1.5 |
| Return Ratios (%) | | | | | | | |
| RoE | 34.7 | 31.1 | 21.2 | 25.0 | 25.6 | 26.2 | 28.6 |
| RoCE | 27.2 | 24.0 | 16.2 | 20.3 | 20.9 | 21.2 | 22.2 |
| Consolidated Cash Flow Stateme Y/E March | ent FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | (INR m) FY25E |
| OP/(Loss) before Tax | 10,314 | 11,002 | 8,973 | 13,092 | 16,437 | 18,320 | 22,123 |
| Depreciation | 1,042 | 1,829 | 2,183 | 2,144 | 2,315 | 2,436 | 2,824 |
| Interest and Finance Charges | 19 | 365 | 455 | 437 | 435 | 0 | 0 |
| Direct Taxes Paid | -2,808 | -2,119 | -2,523 | -3,563 | -4,670 | -4,902 | -5,863 |
| (Inc.)/Dec. in WC | -739 | -4,287 | 4,245 | -1,452 | -1,188 | -3,035 | -2,819 |
| Others | 234 | -409 | -60 | -597 | -177 | 0 | 0 |
| CF from Operations | 8,062 | 6,381 | 13,273 | 10,061 | 13,152 | 12,819 | 16,266 |
| (Inc.)/Dec. in FA | -885 | -1,511 | -756 | -1,555 | -1,726 | -5,353 | -1,567 |
| Free Cash Flow | 7,177 | 4,870 | 12,517 | 8,506 | 11,426 | 7,466 | 14,699 |
| (Pur.)/Sale of Investments | -4,389 | -1,039 | -9,653 | -3,393 | -5,018 | -2,500 | -2,500 |
| Others | 181 | 328 | 355 | 465 | 1,026 | 0 | 0 |
| CF from Investments | -5,093 | -2,222 | -10,054 | -4,483 | -5,718 | -7,853 | -4,067 |
| Issue of Shares | 3 | 1 | 1 | 1 | 0 | 0 | 0 |
| Inc./(Dec.) in Debt | 2 | -1,028 | -995 | -913 | -833 | 0 | 0 |
| | | 205 | -455 | -437 | -435 | 0 | 0 |
| Interest Paid | -19 | -365 | -433 | | | | |
| | -19 -2,440 | -2,636 | -2,198 | -3,633 | -3,167 | -6,433 | -7,799 |
| Interest Paid | | | | | | -6,433 -6,433 | |
| Interest Paid Dividend Paid | -2,440 | -2,636 | -2,198 | -3,633 | -3,167 | | -7,799 |
| Interest Paid Dividend Paid CF from Fin. Activity | -2,440 -2,454 | -2,636 -4,028 | -2,198 -3,647 | -3,633 -4,982 | -3,167 -4,435 | -6,433 | -7,799 4,400 |
| Interest Paid Dividend Paid CF from Fin. Activity Inc./Dec. in Cash | -2,440 -2,454 515 | -2,636 -4,028 131 | -2,198 - 3,647 - 428 | -3,633 - 4,982 596 | -3,167 - 4,435 2,999 | -6,433 -1,467 | -7,799 - 7,799 4,400 0 3,879 |

2,179 Note: FY23 numbers have been restated by the company, however, the restatement is not covered in the table above (for FY23)

2,048

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

1,751

2,347

5,346

3,879

8,279

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NOTES

| Explanation of Investment Rating | |
|----------------------------------|--|
| Investment Rating | Expected return (over 12-month) |
| BUY | >=15% |
| SELL | < - 10% |
| NEUTRAL | < - 10 % to 15% |
| UNDER REVIEW | Rating may undergo a change |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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