## Campus Activewear

| Estimate change |  |
| :---: | :---: |
| TP change |  |
| Rating change |  |
|  |  |
| SAVE THE DATE |  |
| 21 ${ }^{\text {st }}$ Aug - $\mathbf{2 5}^{\text {th }}$ Aug, 2023 |  |
| Witness the unfolding of our grandeur event, as the curtain rises! |  |
| $\begin{aligned} & \text { IN DIA } \\ & \text { RISING } \end{aligned}$ | $\begin{aligned} & \text { TlON } \\ & \text { IE MOVE } \end{aligned}$ |
| Bloomberg | CAMPUS IN |
| Equity Shares (m) | 306 |
| M.Cap.(INRb)/(USDb) | 88.3 / 1.1 |
| 52-Week Range (INR) | 640 / 282 |
| 1, 6, 12 Rel. Per (\%) | -10/-40/-41 |
| 12M Avg Val (INR M) | 461 |


|  |  |  |  |
| :--- | ---: | ---: | ---: |
| Financials \& Valuations (INR b) |  |  |  |
| Y/E March | FY23 | FY24E | FY25E |
| Sales | 14.8 | 16.4 | 19.7 |
| EBITDA | 2.5 | 3.1 | 3.9 |
| Adj. PAT | 1.2 | 1.6 | 2.0 |
| EBITDA Margin (\%) | 17.1 | 18.9 | 19.9 |
| Adj. EPS (INR) | 3.8 | 5.2 | 6.5 |
| EPS Gr. (\%) | -8.0 | 34.8 | 26.8 |
| BV/Sh. (INR) | 18.0 | 23.2 | 29.7 |
| Ratios |  |  |  |
| Net D:E | 0.6 | 0.1 | 0.0 |
| RoE (\%) | 21.2 | 22.2 | 22.0 |
| RoCE (\%) | 18.2 | 19.4 | 19.9 |
| Payout (\%) | 0.0 | 0.0 | 0.0 |
| Valuations |  |  |  |
| P/E (x) | 76.1 | 56.4 | 44.5 |
| EV/EBITDA (x) | 36.4 | 29.0 | 22.7 |
| EV/Sales (X) | 6.2 | 5.5 | 4.5 |
| Div. Yield (\%) | 0.0 | 0.0 | 0.0 |
| FCF Yield (\%) | 0.6 | 3.0 | 1.8 |


| Shareholding pattern (\%) |  |  |  |
| :--- | :---: | :---: | :---: |
| As On | Jun-23 | Mar-23 | Jun-22 |
| Promoter | 73.9 | 74.0 | 74.1 |
| DII | 6.6 | 6.7 | 6.6 |
| FII | 11.5 | 12.3 | 5.3 |
| Others | 7.9 | 7.0 | 14.0 |

FII Includes depository receipts
CMP: INR289 TP: INR335 (+16\%) Buy

## Soft growth; gross margin improving

- Campus Activewear (Campus) posted soft revenue growth at 5\% YoY (in line) as volume growth remained flat in 1QFY24. However, premiumization led to an improvement in ASP and moderating RM prices resulted in healthy gross margin (GM) improvement of 370bp. The improvement in GM cushioned the adverse impact on PAT, which was flat QoQ ( $10 \%$ beat).
- While demand is likely to remain weak in the near term, moderating RM prices may help in reviving demand and also improve margin. We model $31 \%$ PAT CAGR over FY23-25E led by gradual revenue recovery and margin improvement. Campus' strong market position and a long runway for growth should result in a recovery by 2HFY24E once market recovers. Reiterate BUY with a TP of INR335 (premised on 51x P/E on FY25E EPS).


## EBITDA up 7\% (in line); RM moderates

- Revenue grew 5\% YoY to INR3.5b (in line) led by 5\% increase in ASP and flat volume YoY.
- RM cost declined $3 \% \mathrm{YoY}$, which resulted in $13 \% \mathrm{YoY}$ increase in gross profit to INR1.9b (in line). Subsequently, GM improved 370bp/200bp YoY/QoQ to 53.4\%.
- EBITDA grew 7\% YoY to INR662m (in line) and margin improved 40bp YoY to $18.7 \%$. SG\&A remained high at INR988m, i.e., $28 \%$ of revenue (vs. $27 \%$ of revenue in FY23).
- Lower-than-expected depreciation and interest led to 10\% beat on PAT.
- PAT was flat YoY at INR315m and margin came in at 8.9\%.
- Total store count stood at 225 EBOs. It added 24 stores in 1QFY24 and closed one store.


## Key takeaways from the management commentary

- Macro environment has been weak since the last 12-14 months. However, the upcoming election, strong monsoon, and the impending festive season could revive revenue growth and margin improvement in 2 HFY 24.
- Price sensitivity in the Campus products is strong. Company has not taken any significant price hike and intends to sell a majority of the products at full price.
- The GM improved as a result of better sourcing and an improved channel/ product mix. Management expects margins to rise as 2HFY24 (the closed footwear season) approaches. Hence, it anticipates an increase in EBITDA margin to $19.5 \%-20.5 \%$. Post this, management expects margin to expand 100bp annually.
- Trade distribution channel declined 5.5\% YoY, D2C online grew 10\% YoY while D2C offline jumped $82 \%$ YoY due to store additions.


## Valuation and view

- The ongoing weak environment has hurt revenue growth for the whole industry. This was further exacerbated by aggressive store rollouts and ad spends. As a result, we cut our FY24E revenue by 4\%. We have factored in a revenue/PAT CAGR of $15 \% / 31 \%$ over FY23-25E.
- Moderation in RM prices is the key silver lining in improving margin or passing on the benefit to consumers to revive demand.
- Campus's strong market position and healthy sector tailwinds offer a long runway for growth and warrant rich valuations.

■ Reiterate BUY with a TP of INR335 (premised on 51x P/E on FY25E EPS).

| Consolidated - Quarterly Earnings model |  |  |  |  |  |  |  |  | (INR m) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E March | FY23 |  |  |  | FY24E |  |  |  | FY23 | FY24E | $\begin{array}{r} \text { FY24E } \\ \text { 1QE } \end{array}$ | $\begin{array}{r} \text { Est } \\ \operatorname{Var}(\%) \\ \hline \end{array}$ |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q |  |  |  |  |
| Revenue | 3,377 | 3,332 | 4,656 | 3,478 | 3,538 | 3,615 | 5,340 | 3,938 | 14,842 | 16,431 | 3,663 | -3.4 |
| YoY Change (\%) | 149.6 | 22.0 | 7.4 | -1.3 | 4.8 | 8.5 | 14.7 | 13.3 | 24.3 | 10.7 | 8.5 |  |
| Gross Profit | 1,676 | 1,594 | 2,265 | 1,787 | 1,888 | 1,789 | 2,657 | 2,048 | 7,323 | 8,382 | 1,787 | 5.6 |
| Gross margin | 49.6 | 47.9 | 48.6 | 51.4 | 53.4 | 49.5 | 49.8 | 52.0 | 49.3 | 51.0 | 48.8 | 457 |
| Total Expenditure | 2,760 | 2,897 | 3,737 | 2,912 | 2,876 | 3,007 | 4,275 | 3,166 | 12,307 | 13,323 | 3,004 | -4.3 |
| EBITDA | 617 | 434 | 919 | 565 | 662 | 607 | 1,065 | 773 | 2,536 | 3,107 | 659 | 0.4 |
| EBITDA margins (\%) | 18.3 | 13.0 | 19.7 | 16.3 | 18.7 | 16.8 | 20.0 | 19.6 | 17.1 | 18.9 | 18.0 | 71 |
| Depreciation | 145 | 170 | 196 | 200 | 171 | 179 | 188 | 188 | 710 | 726 | 208 | -17.9 |
| Interest | 56 | 76 | 82 | 72 | 69 | 69 | 69 | 98 | 287 | 307 | 77 | -9.5 |
| Other Income | 6 | 7 | 9 | 6 | 2 | 2 | 2 | 24 | 28 | 30 | 8 | -73.4 |
| PBT | 422 | 196 | 650 | 299 | 424 | 361 | 810 | 511 | 1,567 | 2,105 | 383 | 10.8 |
| Tax | 109 | 50 | 167 | 70 | 109 | 90 | 202 | 124 | 396 | 526 | 96 | 14.1 |
| Rate (\%) | 25.8 | 25.7 | 25.7 | 23.3 | 25.8 | 25.0 | 25.0 | 24.4 | 25.2 | 25.0 | 25.0 |  |
| Reported PAT | 313 | 145 | 483 | 229 | 315 | 271 | 607 | 386 | 1,171 | 1,579 | 287 | 9.7 |
| Adj PAT | 313 | 145 | 483 | 229 | 314 | 271 | 607 | 386 | 1,171 | 1,579 | 287 | 9.5 |
| YoY Change (\%) | 1,467 | -49 | -12 | 0 | 1 | 86 | 26 | 68 | 8.7 | 34.8 | -8 |  |

E: MOFSL Estimates

Exhibit 1: Valuation based on FY25E

| Particulars | INR/Share |
| :--- | :---: |
| EPS | 6.5 |
| Target PE (x) | 51 |
| Equity value/share (INR) | $\mathbf{3 3 5}$ |
| Upside/(Downside) (\%) | $\mathbf{1 6 \%}$ |
| CMP (INR) | $\mathbf{2 8 9}$ |

## Key takeaways from the management interaction

## Detailed takeaways

## Current environment-

- Demand environment is gradually improving, while Eastern UP and Bihar still remain weak.
- Macro environment has been weak since the last 12-14 months. However, the upcoming election, strong monsoon, and the impending festive season could revive revenue growth and margin improvement in 2HFY24.
- BIS will be implemented from $1^{\text {st }}$ Jan'24. There is a possibility that the margins will improve due to BIS implementation.
> BIS implementation would reduce the imports from China and Vietnam. This would lead to improvement in Make in India initiative.
> Campus' supply chain may not be disrupted because it already procured goods from high-quality players.


## Channel and brand mix-

- Trade distribution channel declined 5.5\% YoY, D2C online grew $10 \%$ YoY while D2C offline jumped $82 \%$ YoY due to store additions.
- Company continues to open majority of the stores via FOFO channel.
> Out of 225 stores, 90-95 stores would be COCO stores. The new store additions would be 70:30 for FOFO:COCO.
- The share of semi-premium and premium products increased to $72 \%$ in 1QFY24 from 68\% in 1QFY23.
- The mix of Men:Women \& kids remained same at 80:20.
- The share from Central and North India remained high at 50-55\% while West contributed 23\%, East 17\% and South 11-12\%.


## Operating performance-

- The GM improved as a result of better sourcing and an improved channel/ product mix. Management expects margins to improve as 2 HFY 24 (the closed footwear season) approaches.
- LTM ROE/RoCE stood at 22.3\%/23.5\%
- It anticipates an increase in EBITDA margin to 19.5\%-20.5\%. Post this, management expects margin to expand 100bp annually..
- Marketing expenses are likely to remain at 6\% for brand building.
- There is a minor increase in the working capital led by slightly high inventories (expects to leverage in the upcoming festive season).


## Others

- The company launches 300 designs every year leading to total designs of 600 SKUs.

Exhibit 2: Quarterly performance

| INRm | 1QFY23 | 4QFY23 | 1QFY24 | YoY\% | QoQ\% | 1QFY24E | v/s Est (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenue | 3,377 | 3,478 | 3,538 | 5 | 2 | 3,663 | -3 |
| Raw Material cost | 1,701 | 1,690 | 1,650 | -3 | -2 | 1,850 | -11 |
| Gross Profit | 1,676 | 1,787 | 1,888 | 13 | 6 | 1,813 | 4 |
| Gross margin (\%) | 49.6\% | 51.4\% | 53.4\% | 373 | 196 | 49.5\% | 386 |
| Employee Costs | 216 | 139 | 237 | 10 | 71 | 238 | 0 |
| SGA Expenses | 843 | 1,083 | 988 | 17 | -9 | 916 | 8 |
| EBITDA | 617 | 565 | 662 | 7 | 17 | 659 | 0 |
| EBITDA margin (\%) | 18.3\% | 16.3\% | 18.7\% | 44 | 246 | 18.0\% | 71 |
| Depreciation and amortization | 145 | 200 | 171 | 18 | -15 | 208 | -18 |
| EBIT | 472 | 366 | 491 | 4 | 34 | 452 | 9 |
| EBIT margin (\%) | 14.0\% | 10.5\% | 13.9\% | -9 | 338 | 12.3\% | 156 |
| Finance Costs | 56 | 72 | 69 | 24 | -4 | 77 | -9 |
| Profit before Tax | 422 | 299 | 424 | 1 | 42 | 383 | 11 |
| Tax | 109 | 70 | 109 | 0 | 57 | 96 | 14 |
| Profit after Tax | 313 | 229 | 315 | 1 | 37 | 287 | 10 |
| PAT margin (\%) | 9.3\% | 6.6\% | 8.9\% | -37 | 230 | 7.8\% | 106 |

Source: MOFSL, Company

Exhibit 3: Summary of changes to our estimates

|  | FY24E | FY25E |
| :--- | :---: | :---: |
| Revenue (INR m) | 17,039 | 20,379 |
| Old | 16,431 | 19,651 |
| Actual/New | -3.6 | -3.6 |
| Change (\%) |  |  |
| Gross Profit (INR m) | 8,434 | 10,189 |
| Old | 8,382 | 9,924 |
| Actual/New | -0.6 | -2.6 |
| Change (\%) | $49.5 \%$ | $50.0 \%$ |
| Gross margin (\%) | $51.0 \%$ | $50.5 \%$ |
| Old | 151 | 50 |
| Actual/New |  |  |
| Change (bp) | 3,110 | 4,157 |
| EBITDA (INR m) | 3,107 | 3,911 |
| Old | -0.1 | -5.9 |
| Actual/New |  |  |
| Change (\%) | $18.3 \%$ | $20.4 \%$ |
| EBITDA margin (\%) | $18.9 \%$ | $19.9 \%$ |
| Old | 66 | -50 |
| Actual/New |  |  |
| Change (bp) | 1,502 | 2,187 |
| Net Profit (INR m) | 1,579 | 2,001 |
| Old | 5.1 | -8.5 |
| Actual/New |  |  |
| Change (\%) | 4.9 | 7.1 |
| EPS (INR) | 5.2 | 6.5 |
| Old | 5.1 | -8.5 |
| Actual/New |  |  |
| Change (\%) |  |  |

Source: MOFSL, Company

## Story in charts

Exhibit 4: Revenue up 5\% YoY; margin up 370bp YoY


Exhibit 6: EBITDA up 5\% YoY; high GM offset by higher opex

Source: MOFSL, Company
Exhibit 8: Added 24 new stores and closed 1 store in 1QFY24

Source: MOFSL, Company
Exhibit 10: Expect 24\% EBITDA CAGR over FY23-25
$\square$ EBITDA (bn) - - Margin


Source: MOFSL, Company

Exhibit 5: Volume remained flat and ASP was up 5\% YoY


Exhibit 7: PAT up 9\% YoY (10\% beat)


Exhibit 9: Expect 15\% revenue CAGR during FY23-25


Exhibit 11: Expect 31\% PAT CAGR over FY23-25
PAT (bn) -O—Margin


Source: MOFSL, Company

Financials and valuations

| Consolidated - Income Statement ${ }^{\text {(INR m) }}$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E March | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| Revenue from Operations | 5,096 | 5,949 | 7,320 | 7,113 | 11,942 | 14,842 | 16,431 | 19,651 |
| Change (\%) |  | 17 | 23 | -3 | 68 | 24 | 11 | 20 |
| Raw Materials | 2,917 | 3,212 | 3,801 | 3,744 | 5,973 | 7,520 | 8,049 | 9,727 |
| GROSS PROFIT | 2,179 | 2,737 | 3,519 | 3,369 | 5,968 | 7,323 | 8,382 | 9,924 |
| Margin (\%) | 42.8 | 46 | 48 | 47 | 50 | 49 | 51 | 51 |
| Employees Cost | 317 | 431 | 570 | 552 | 679 | 802 | 1,002 | 1,100 |
| Other Expenses | 1,034 | 1,305 | 1,586 | 1,657 | 2,874 | 3,985 | 4,272 | 4,913 |
| Total Expenditure | 1,351 | 1,736 | 2,157 | 2,209 | 3,553 | 4,787 | 5,274 | 6,013 |
| \% of Sales | 26.5 | 29.2 | 29.5 | 31.1 | 29.8 | 32.3 | 32.1 | 30.6 |
| EBITDA | 828 | 1,000 | 1,363 | 1,160 | 2,415 | 2,536 | 3,107 | 3,911 |
| Margin (\%) | 16.2 | 16.8 | 18.6 | 16.3 | 20.2 | 17.1 | 18.9 | 19.9 |
| Depreciation | 102 | 144 | 231 | 327 | 532 | 710 | 726 | 975 |
| EBIT | 726 | 857 | 1,132 | 833 | 1,883 | 1,826 | 2,381 | 2,935 |
| Margin (\%) | 14.2 | 14 | 15 | 12 | 16 | 12 | 14 | 15 |
| Finance costs | 249 | 212 | 165 | 172 | 196 | 287 | 307 | 304 |
| Other Income | 11 | 18 | 21 | 38 | 24 | 28 | 30 | 36 |
| PBT bef. EO Exp. | 488 | 663 | 988 | 699 | 1,711 | 1,567 | 2,105 | 2,668 |
| Total Tax | 173 | 277 | 364 | 431 | 634 | 396 | 526 | 667 |
| Tax Rate (\%) | 35.5 | 41.8 | 36.8 | 61.6 | 37.0 | 25.0 | 25.0 | 25.0 |
| Reported PAT | 314 | 386 | 624 | 269 | 1,078 | 1,171 | 1,579 | 2,001 |
| Adjusted PAT | 314 | 386 | 612 | 279 | 1,273 | 1,171 | 1,579 | 2,001 |
| Change (\%) |  | 23.0 | 58.4 | -54.5 | 356.9 | -8.0 | 34.8 | 26.8 |
| Margin (\%) | 6.2 | 6.5 | 8.4 | 3.9 | 10.7 | 7.9 | 9.6 | 10.2 |

Consolidated - Balance Sheet (INR m)

| Y/E March | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Equity Share Capital | 1 | 1 | 1,519 | 1,519 | 1,522 | 1,523 | 1,523 | 1,523 |
| Total Reserves | 1,602 | 2,017 | 1,329 | 1,608 | 2,754 | 3,998 | 5,577 | 7,578 |
| Net Worth | 1,603 | 2,018 | 2,847 | 3,126 | 4,276 | 5,521 | 7,100 | 9,101 |
| Minority Interest | -28 | -26 | 1 | 4 | 0 | 0 | 0 | 0 |
| Total Loans | 1,764 | 1,986 | 2,756 | 1,772 | 2,890 | 3,350 | 3,447 | 3,527 |
| Lease Liability |  | 239 | 323 | 416 | 1,147 | 1,542 | 1,639 | 1,720 |
| Capital Employed | 3,340 | 3,978 | 5,604 | 4,902 | 7,166 | 8,871 | 10,547 | 12,629 |
| Gross Block | 910 | 1,480 | 2,474 | 3,318 | 4,460 | 5,695 | 7,099 | 8,502 |
| Less: Accum. Deprn. | 103 | 229 | 429 | 753 | 1,214 | 1,924 | 2,650 | 3,625 |
| Net Fixed Assets | 806 | 1,251 | 2,044 | 2,564 | 3,246 | 3,770 | 4,448 | 4,877 |
| Right to use assets | 0 | 298 | 416 | 491 | 1,208 | 1,501 | 1,099 | 1,131 |
| Capital WIP | 133 | 246 | 352 | 3 | 25 | 38 | 38 | 38 |
| Total Investments | 0 | 0 | 450 | 0 | 0 | 0 | 0 | 0 |
| Curr. Assets, Loans\&Adv. | 2,923 | 2,874 | 3,348 | 3,067 | 4,975 | 6,677 | 7,577 | 9,463 |
| Inventory | 937 | 1,182 | 1,699 | 2,025 | 3,543 | 4,490 | 3,087 | 3,598 |
| Account Receivables | 1,901 | 1,620 | 1,443 | 982 | 1,337 | 1,766 | 1,718 | 1,884 |
| Cash and Bank Balance | 16 | 18 | 153 | 12 | 3 | 240 | 2,591 | 3,800 |
| Loans and Advances | 68 | 54 | 53 | 48 | 92 | 181 | 181 | 181 |
| Curr. Liability \& Prov. | 1,302 | 1,045 | 1,524 | 1,888 | 2,386 | 2,776 | 2,881 | 3,346 |
| Account Payables | 1,094 | 806 | 1,228 | 1,709 | 1,966 | 2,144 | 2,315 | 2,665 |
| Other Current Liabilities | 206 | 237 | 279 | 175 | 414 | 623 | 555 | 671 |
| Provisions | 2 | 2 | 17 | 5 | 6 | 10 | 10 | 10 |
| Net Current Assets | 1,621 | 1,829 | 1,824 | 1,179 | 2,590 | 3,901 | 4,696 | 6,118 |
| Deferred Tax assets | 728 | 634 | 621 | 401 | 218 | 309 | 309 | 309 |
| Other Assets | 185 | 265 | 665 | 758 | 1,112 | 891 | 1,094 | 1,325 |
| Appl. of Funds | 3,340 | 3,978 | 5,604 | 4,902 | 7,166 | 8,871 | 10,547 | 12,629 |

Financials and valuations

| Y/E March | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Basic (INR) |  |  |  |  |  |  |  |  |
| EPS | NA | NA | 2.0 | 0.9 | 4.2 | 3.8 | 5.2 | 6.5 |
| Cash EPS | NA | NA | 2.8 | 2.0 | 5.9 | 6.1 | 7.5 | 9.7 |
| BV/Share | NA | NA | 9.4 | 10.3 | 14.1 | 18.0 | 23.2 | 29.7 |
| DPS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Payout (\%) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Valuation (x) |  |  |  |  |  |  |  |  |
| P/E | NA | NA | 144.4 | 317.2 | 69.6 | 76.1 | 56.4 | 44.5 |
| Cash P/E | NA | NA | 104.9 | 145.9 | 49.1 | 47.4 | 38.7 | 29.9 |
| P/BV | NA | NA | 31.0 | 28.3 | 20.7 | 16.1 | 12.6 | 9.8 |
| EV/Sales | 0.3 | 0.3 | 12.4 | 12.7 | 7.7 | 6.2 | 5.5 | 4.5 |
| EV/EBITDA | 2.1 | 2.0 | 66.8 | 77.7 | 37.9 | 36.4 | 29.0 | 22.7 |
| Dividend Yield (\%) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| FCF per share | NA | NA | -1.8 | 2.3 | -0.5 | 1.9 | 8.9 | 5.2 |
| Return Ratios (\%) |  |  |  |  |  |  |  |  |
| RoE | 19.6 | 19.2 | 21.5 | 8.9 | 29.8 | 21.2 | 22.2 | 22.0 |
| RoCE | 33.4 | 16.2 | 16.4 | 8.4 | 21.1 | 18.2 | 19.4 | 19.9 |
| RoiC | 34.6 | 16.8 | 18.4 | 8.4 | 20.8 | 18.2 | 22.5 | 27.2 |
| Working Capital Ratios |  |  |  |  |  |  |  |  |
| Fixed Asset Turnover (x) | 5.6 | 4.0 | 3.0 | 2.1 | 2.7 | 2.6 | 2.3 | 2.3 |
| Asset Turnover (x) | 1.5 | 1.5 | 1.3 | 1.5 | 1.7 | 1.7 | 1.6 | 1.6 |
| Inventory (Days) | 117 | 120 | 138 | 182 | 170 | 195 | 140 | 135 |
| Debtor (Days) | 136 | 108 | 76 | 62 | 35 | 38 | 38 | 35 |
| Creditor (Days) | 137 | 108 | 98 | 143 | 112 | 100 | 105 | 100 |
| WC (Days) | 117 | 120 | 117 | 101 | 93 | 133 | 73 | 70 |
| Leverage Ratio ( x ) |  |  |  |  |  |  |  |  |
| Current Ratio | 2.2 | 2.8 | 2.2 | 1.6 | 2.1 | 2.4 | 2.6 | 2.8 |
| Interest Cover Ratio | 2.9 | 4.0 | 6.9 | 4.9 | 9.6 | 6.4 | 7.8 | 9.7 |
| Net Debt/Equity | 1.1 | 1.0 | 0.8 | 0.6 | 0.7 | 0.6 | 0.1 | 0.0 |


| nsolidated - Cash Flow Statement (INR m) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Y/E March | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24E | FY25E |
| OP/(Loss) before Tax | 488 | 663 | 988 | 699 | 1,711 | 1,566 | 2,105 | 2,668 |
| Depreciation | 102 | 144 | 231 | 327 | 532 | 710 | 726 | 975 |
| Interest \& Finance Charges | 249 | 212 | 165 | 172 | 196 | 287 | 307 | 304 |
| Others | 0 | 100 | 187 | 87 | 65 | 180 | 0 | 0 |
| Direct Taxes Paid | -173 | -92 | -397 | -252 | -436 | -525 | -526 | -667 |
| ( Inc )/Dec in WC | -1,847 | -483 | -179 | 210 | -1,890 | -954 | 1,353 | -444 |
| CF from Operations | -1,182 | 544 | 995 | 1,243 | 178 | 1,265 | 3,965 | 2,836 |
| Others | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Operating incl EO | -1,182 | 544 | 995 | 1,243 | 178 | 1,265 | 3,965 | 2,836 |
| ( Inc )/Dec in FA | 1,978 | -288 | -1,545 | -539 | -341 | -697 | -1,254 | -1,254 |
| Free Cash Flow | 796 | 257 | -550 | 704 | -163 | 568 | 2,711 | 1,582 |
| (Pur)/Sale of Investments | 0 | 0 | 0 | 449 | 0 | 0 | 0 | 0 |
| Others | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Investments | 1,978 | -288 | -1,545 | -90 | -341 | -697 | -1,254 | -1,254 |
| Issue of Shares | -230 | 0 | 179 | 0 | 32 | 38 | 0 | 0 |
| Inc/(Dec) in Debt | -128 | -54 | 654 | -1,077 | 387 | 65 | 0 | 0 |
| Interest Paid | -249 | -201 | -148 | -140 | -121 | -137 | -149 | -149 |
| Lease instalment | 0 | 0 | 0 | -77 | -143 | -297 | -210 | -224 |
| Minority | -197 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CF from Fin. Activity | -803 | -255 | 686 | -1,294 | 155 | -331 | -360 | -373 |
| Inc/Dec of Cash | -7 | 1 | 135 | -141 | -9 | 236 | 2,351 | 1,209 |
| Opening Balance | 23 | 16 | 18 | 153 | 12 | 3 | 240 | 2,591 |
| Closing Balance | 16 | 18 | 153 | 12 | 3 | 240 | 2,591 | 3,800 |

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

NOTES

Explanation of Investment Rating

| Investment Rating | Expected return (over 12-month) |
| :--- | :--- |
| BUY | $>=15 \%$ |
| SELL | $<-10 \%$ |
| NEUTRAL | $<-10 \%$ to 15\% |
| UNDER REVIEW | Rating may undergo a change |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation |

*n case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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