

## **Marico**

Estimate changes	<b>←</b>
TP change	<b>←</b>
Rating change	$\leftarrow$

Bloomberg	MRCO IN
Equity Shares (m)	1,290
M.Cap.(INRb)/(USDb)	676.5 / 8.5
52-Week Range (INR)	606 / 456
1, 6, 12 Rel. Per (%)	-4/2/-9
12M Avg Val (INR M)	996

#### Financials & Valuations (INR b)

Y/E March	2022	2023E	2024E
Sales	95.1	101.1	114.2
Sales Gr. (%)	18.2	6.2	13.0
EBITDA	16.8	19.2	22.8
EBITDA Margin. %	17.7	19.0	20.0
Adj. PAT	12.2	13.7	16.4
Adj. EPS (INR)	9.5	10.6	12.7
EPS Gr. (%)	5.5	11.7	19.9
BV/Sh.(INR)	26.0	26.3	27.0
Ratios			
RoE (%)	37.2	40.6	47.7
RoCE (%)	34.0	36.9	42.7
Payout (%)	97.4	96.7	94.4
Valuations			
P/E (x)	55.2	49.4	41.2
P/BV (x)	20.2	19.9	19.4
EV/EBITDA (x)	39.7	34.5	29.0
Div. Yield (%)	1.8	2.0	2.3

#### Shareholding pattern (%)

	1 1	/	
As On	Jun-22	Mar-22	Jun-21
Promoter	59.5	59.5	59.6
DII	8.8	8.8	9.7
FII	25.3	25.2	25.1
Others	6.5	6.5	5.7

FII Includes depository receipts

CMP: INR524 TP: INR605 (+15% ) Buy

### Margin surprise, volume growth to recover gradually

- MRCO's 1QFY23 earnings were in line on the volume, sales, and gross profit front, but surprised positively at the EBITDA and PAT level. The margin base gets less challenging from 2QFY23.
- The company is witnessing less intense margin pressures as compared to its peers. Over an FY22 base, it is likely to report an EBITDA and earnings growth of 15-16% CAGR over FY22-24. **We maintain our Buy rating.**

## Sales and gross margin in line; EBITDA margin ahead of our estimate Consolidated

- Consolidated net sales remained flat YoY at INR25.6b (inline) in 1QFY23. EBITDA grew 9.8% YoY to INR5.3b (est. INR4.9b). PBT grew 6.9% YoY to INR5b (est. INR4.7b). Adjusted PAT grew 4.2% YoY to INR3.7b (est. INR3.5b).
- Domestic volumes declined by 6% YoY.
- Consolidated gross margin expanded by 400bp YoY to 45%.
- As a percentage of sales, higher staff (up 20bp to 6.1%), other expenditure (up 140bp to 10.5%), and A&P expenses (up 80bp to 7.8%) restricted EBITDA margin (up 160bp YoY) to 20.6% in 1QFY23.

#### **Standalone**

- Sales declined by 3.3% YoY to INR19.8b, while EBITDA/adjusted PAT grew 12%/47.1% to INR3.8b/INR3.9b 1QFY23.
- EBITDA margin expanded by 260bp YoY to 19.3%.

#### Highlights from the management commentary

- Volume decline in 1QFY23 was below the management's expectations.
   Saffola volumes declined by ~20% due to the high base of in home consumption.
- Excluding Saffola oil, volumes were marginally (1.4%) higher.
- Around 50% of the RM basket is witnessing a deflation. Hence, MRCO is less impacted by inflation v/s its peers. The management said it will be able to maintain its FY23 margin guidance, even with increased A&P spends.
- The third and fourth quarter has a soft volume base and should see good traction. The management expects to deliver double-digit value growth in 9MFY23.

#### Valuation and view

- Due to the more gradual than expected recovery in volumes and some price corrections taken to boost growth, we have cut our FY23 and FY24 EPS forecasts by 4-5%.
- Its earnings growth prospects are nevertheless healthy ~16% CAGR over FY22-24, with RoE of over 40%.
- The much-needed diversification is gathering momentum in the Foods and digital-first brands. If sustained, this can lead to higher multiples for MRCO as compared to the past. For now, its earnings growth provides a safe haven v/s it's Staples peers in an uncertain environment. We maintain our target multiple of 45x Jun'24E EPS to arrive at our TP of INR605. We reiterate our **Buy** rating on the stock.

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**Quarterly Performance** (INR m) **FY22** FY23E FY22 FY23E **FY23** Y/E March Var. **1Q 2Q 3Q** 4Q **1Q** 2QE **3QE** 4QE 1QE (%) Domestic volume growth (%) 8.0 0.0 2.0 4.0 4.0 7.0 -5.0 21.0 1.0 -6.0 1.3 25,250 24,190 24,070 21,610 26,004 26,116 23,355 95,120 1,01,055 25,755 **Net Sales** 25,580 -0.7 YoY Change (%) 7.5 8.5 18.2 31.2 21.6 13.4 7.4 1.3 8.1 6.2 2.0 **Gross Profit** 10,360 10,270 10,520 9,610 11,520 11,702 11,961 10,747 40,760 45,930 11,590 -0.6 45.5 41.0 43.7 45.0 45.0 42.9 45.0 Gross margin (%) 42.5 44.5 45.8 46.0 **EBITDA** 4,810 4,230 4,310 3,460 5,280 4,837 4,753 4,352 16,810 19,222 4,945 6.8 Margins (%) 19.0 17.5 17.9 16.0 20.6 18.6 18.2 18.6 17.7 19.0 19.2 YoY Change (%) 3.0 8.7 4.4 8.5 9.8 14.3 10.3 25.8 5.7 14.4 2.8 Depreciation 330 330 360 370 360 380 396 424 1,390 1.560 380 80 100 100 100 117 131 390 459 108 Interest 110 111 Other Income 270 250 220 240 170 250 264 269 980 953 275 **PBT** 4,670 4,050 4,070 3,220 4,990 4,596 4,504 4,066 16,010 18,157 4,733 5.4 Tax 1,020 890 900 650 1,220 1,034 1,013 908 3,460 4,176 1,112 21.8 22.0 22.1 20.2 24.4 22.5 22.5 22.3 21.6 23.0 23.5 Rate (%) **Adjusted PAT** 3,560 3,090 3,100 2,500 3,710 3,492 3,421 3,058 12,250 13,681 3,531 5.1 1.0 YoY Change (%) 4.0 5.0 4.2 13.0 10.3 22.3 5.5 11.7 -0.8 7.6

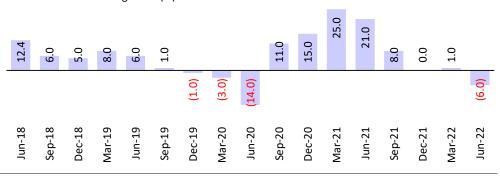
E: MOFSL Estimates

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Y/E March		FY2	2		FY23
	1Q	2Q	3Q	4Q	1Q
2Y average growth (%)					
Volume	3.5	9.5	7.5	13.0	8.0
Sales	10.0	15.2	14.9	20.9	16.2
EBITDA	2.1	9.5	7.5	10.8	6.4
PAT	5.5	12.1	6.9	10.6	5.9
% of Sales					
COGS	59.0	57.5	56.3	55.5	55.0
Operating Expenses	22.0	25.0	25.8	28.5	24.4
Depreciation	1.3	1.4	1.5	1.7	1.4
YoY change (%)					
COGS	50.6	34.6	20.2	6.8	-5.6
Operating Expenses	18.3	6.7	6.7	8.1	12.4
Other Income	42.1	-7.4	-8.3	-17.2	-37.0
EBIT	3.5	9.6	4.8	9.2	9.8

**Exhibit 1: Domestic volumes declined 6% YoY** 

■ Domestic volume growth (%)



Source: MOFSL, Company

**Exhibit 2: Consolidated segmental details** 

	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22	3QFY22	4QFY22	1QFY23
Sales growth (%)									
Domestic	(14.5)	7.9	17.9	37.3	34.6	24.0	11.7	5.1	(3.6)
International	2.3	11.6	11.5	25.1	19.8	14.1	19.2	15.1	19.5
Total	(11.1)	8.7	16.3	34.5	31.2	21.6	13.4	7.3	1.3
EBIT margin (%)									
Domestic EBIT margin	24.2%	19.4%	20.0%	16.1%	17.8%	16.7%	17.2%	16.2%	20.7%
International EBIT margin	28.1%	21.6%	19.4%	18.9%	26.1%	22.4%	22.9%	18.8%	24.5%
Total	25.1%	19.9%	19.8%	16.7%	19.5%	18.0%	18.6%	16.8%	21.7%

Source: Company, MOFSL

Exhibit 3: Market share of key categories in the India business

Franchise	~MS%	Rank
Coconut Oil Franchise	62%	1 <sup>st</sup>
OParachute Rigids within Coconut Oils	53%	1 <sup>st</sup>
Saffola Oats	43%	1 <sup>st</sup>
○ Value Added Hair Oils	37%	1 <sup>st</sup>
O Post wash Leave-on Serums	63%	1 <sup>st</sup>
Hair Gels/Waxes/Creams	55%	1 <sup>st</sup>

<sup>^</sup> Volume market share, \*Value market share

#### Source: Company

#### **Exhibit 4: ESG initiatives by MRCO**

#### Marico launched its ESG 2.0 framework on June 5, 2022 commemorating the 50th anniversary of World Environment Day



#### **Emissions & Energy**

- 76.4% reduction in GHG emission intensity (Scope 1+2)
- 66.2% energy sourced from renewables



#### Water Stewardship

- 100% replenishment of water consumed in operations
- 2,680 mn litres of water capacity created till date



#### Circular Economy

- 96% recyclable packaging by weight
- 537 tco2e reduction in GHG emissions and 206MT material savings from sustainable packaging projects.
- Successful prototype created for usage of recycled plastic in primary packaging of the non-edible products' portfolio



#### **Sustainable Coconut**

- 0.274 mn acreage enrolled covering 68,490 farmers till date
- 15% improvement in productivity in farms that have completed more than a year under the program



#### **Social Value Creation**

- 0.3 mn+ teachers and 0.4 mn+ students impacted from Nihar Shanti Pathshala Funwala's Whatsapp-based English literacy program.
- 16,129 trees planted till date as per of Marico's Afforestation Program generating carbon sequestration potential of 18,000 tco2e over the lifespan of the trees.

Marico has committed to Net Zero emissions in its domestic operations by 2030 and global operations by 2040

Source: Company



# Highlights from the management commentary Business environment and outlook

- The FMCG sector continues to face some headwinds led by high CPI inflation.
- Consumers are downtrading as well as downgrading across categories.
- Volume decline in 1QFY23 was below the management's expectations. Saffola volumes declined by ~20% due to the high base of in home consumption.
- Excluding Saffola oil, volumes were marginally (1.4%) higher.
- Overall three year volume CAGR (after normalizing the base) was 5-6%.

#### **Costs and margins**

 2QFY23 will not see an improvement in margin. Since MRCO has chosen to pass on value to Saffola consumers even as they have higher value inventory of finished goods and RM.

- If RM prices remain stable, there could be an improvement from 2HFY23 onwards
- Around 50% of the RM basket is witnessing a deflation. Hence, MRCO is less impacted by inflation v/s its peers. The management said it will be able to maintain its FY23 margin guidance, even with increased A&P spends.
- The third and fourth quarter has a soft volume base and should see good traction. The management expects to deliver double-digit value growth in 9MFY23.

#### Segmental performance

#### Parachute coconut oil

- Volumes were down 2% in rigid packs. There was slower conversion from unbranded to branded given the soft copra prices (down 6% YoY).
- In Parachute, MRCO continued to gain market share (highest amongst all organized players).
- It is confident of delivering volume growth in 2QFY23.
- MRCO took a 2% of price reduction towards the end of 1QFY23 in addition to the 6% price cut taken last year. There is a 60 days lag due to channel inventories and post that the true impact of price cuts will be seen by consumers.

#### Saffola edible oils

- Saffola downtrading was evident in the super-premium category.
- Mass segment grew in the ~30% while premium and super-premium declined in high teens.
- The management consciously choose to protect margins v/s boosting volumes in the high RM inflation environment.
- It aims to improve volumes in 2Q and deliver growth in 2HFY23.

#### **VAHO**

- Flat volumes YoY for this category.
- MRCO continues to take price hikes and pack size rationalization to counter higher RM prices.
- Market share gains in VAHO were the highest amongst all organized players.
- Overall HPC volume decline has been 1% this quarter and VAHO is in line with that
- It is witnessing significant downtrading in VAHO and increased competitive intensity in the mass market segment.
- MT and e-com would have a high salience for the super-premium VAHO segment.

#### **Foods**

- It continued to gain share in oats and soya chunks.
- Honey as a category has moderated its growth. MRCO held its market share in Honey which is currently at 7-8%. Its market share in the ecom channel is 22%, double-digits in MT and mid-high in GT. Market share loss over the last 2 quarters has would be ~1%.
- Continue to hold its INR8.5b-10b aspiration in Foods.
- MRCO's Food portfolio is skewed towards in-home, health, and immunity. Out
  of home sale (HORECA) sales for MRCO is nil. Therefore, this was a weaker
  quarter for the Foods business.

#### **Digital first brands**

- Slight overlap between TruElements and MRCO's Saffola oats portfolio. But have carved out areas where each will operate. TruElements more tilted towards the premium category.
- Last year CACs had gone up which resulted in higher cash burn across digital business.
- Digital brands currently have an annual run rate of INR2b. Confident of crossing INR2.5b in 2QFY23 and target to add INR500m every quarter until the digital business' annual run rate reaches INR5b in FY24. The growth will be led by 'Beardo'.

#### **International business**

- 6th consecutive quarter of double-digit CC growth for MRCO's international business.
- Bangladesh: Good run in core despite recent macro developments of inflation and currency deprecation. Things are expected to remain in control as the government has taken proactive steps. MRCO's position is strong in Bangladesh. The business doubled down on the core business and is focusing on 2-3 meaningful innovation. Confident of delivering double-digit growth in Bangladesh despite the situation. Taking some pricing action. There will be some currency translation losses which will have to be absorbed.
- Vietnam: Strong growth in the region led by resurgence in the HPC category. Moved into female grooming and expanded the TAM. Confident of driving double-digit top-line and bottom-line over the next few quarters.
- MENA and South Africa saw healthy momentum and strong growth in CC terms.

#### Valuation and view

#### What has happened in the last 10 years?

- In key categories such as Coconut Oil and VAHO, MRCO reported healthy sales growth, with volume growth for Parachute actually improving in recent years.
- In Saffola Foods (Oats), the company was able to strengthen its market share. It grew significantly in the Masala Oats category.
- Growth in Saffola (Edible Oil brand) has tapered off in recent years because of:
   a) strategic mistakes in terms of pricing, and b) the company being unable to cater to the recently emerged Super Premium market segment.
- Similarly, the brands acquired from Paras/Reckitt Livon, Set Wet, and Zatak have not scaled up as expected despite their higher growth potential.

■ Topline and earnings growth have been healthy over the past 10 years, with ~11%/15%/16% CAGR in topline/EBITDA/PAT, respectively. Over the past five years, growth has been healthy, but has tapered off v/s the past (sales/EBITDA/PAT growth of ~5%/11%/~13%, respectively).

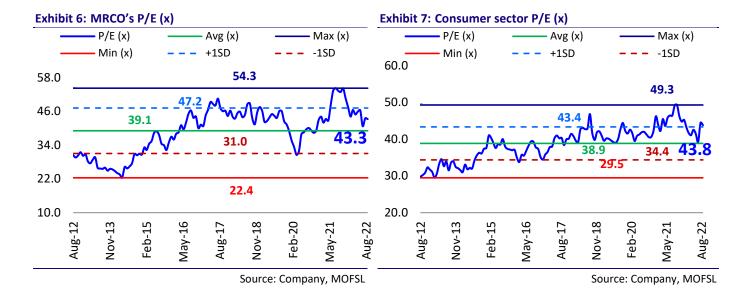
#### Our view on the stock

- Due to the more gradual than expected recovery in volumes and some price corrections taken to boost growth, we have cut our FY23 and FY24 EPS forecasts by 4-5%.
- Its earnings growth prospects are nevertheless healthy ~16% CAGR over FY22-24, with RoE of over 40%.
- The much-needed diversification is gathering momentum in the Foods and digital-first brands. If sustained, this can lead to higher multiples for MRCO as compared to the past. For now, its earnings growth provides a safe haven v/s its Staples peers in an uncertain environment. We maintain our target multiple of 45x Jun'24E EPS to arrive at our TP of INR605. We reiterate our **Buy** rating on the stock.

Exhibit 5: We revise our FY23E/FY24E EPS by -5.4%/-4.1%

INR m	Old estimate		New e	stimate	Change (%)	
	FY23E	FY24E	FY23E	FY24E	FY23E	FY24E
Sales	1,03,206	1,16,597	1,01,055	1,14,177	-2.1	-2.1
EBITDA	20,176	23,713	19,222	22,824	-4.7	-3.7
PAT	14,462	17,111	13,681	16,403	-5.4	-4.1

Source: Company, MOFSL



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## **Financials and valuations**

Income Statement							(INR m)
Y/E March	2018	2019	2020	2021	2022	2023E	2024E
Net Sales	63,220	73,340	73,150	80,480	95,120	1,01,055	1,14,177
Change (%)	6.8	16.0	-0.3	10.0	18.2	6.2	13.0
COGS	33,720	40,170	37,680	42,700	54,360	55,125	59,282
Gross Profit	29,500	33,170	35,470	37,780	40,760	45,930	54,895
Margin (%)	46.7	45.2	48.5	46.9	42.9	45.5	48.1
Operating Expenses	18,130	19,920	20,820	21,870	23,950	26,708	32,070
EBITDA	11,370	13,250	14,650	15,910	16,810	19,222	22,824
Change (%)	-1.9	16.5	10.6	8.6	5.7	14.4	18.7
Margin (%)	18.0	18.1	20.0	19.8	17.7	19.0	20.0
Depreciation	890	1,310	1,400	1,390	1,390	1,560	1,641
Int. and Fin. Charges	160	400	500	340	390	459	483
Other Income - Recurring	850	1,030	1,240	940	980	953	1,134
Profit before Taxes	11,170	12,570	13,990	15,120	16,010	18,157	21,834
Change (%)	-2.8	12.5	11.3	8.1	5.9	13.4	20.3
Margin (%)	17.7	17.1	19.1	18.8	16.8	18.0	19.1
Current Tax (excl MAT Ent)	2,840	3,310	3,470	3,350	3,430	4,085	5,022
Deferred Tax	60	-180	-160	-110	30	91	109
Tax Rate (%)	26.0	24.9	23.7	21.4	21.6	23.0	23.5
Minority Interest	-130	-180	-220	-270	-300	-300	-300
Profit after Taxes	8,140	9,260	10,460	11,610	12,250	13,681	16,403
Change (%)	0.4	13.8	13.0	11.0	5.5	11.7	19.9
Margin (%)	12.9	12.6	14.3	14.4	12.9	13.5	14.4
Extraordinary items	0	1,880	-290	110	0	0	0
Reported PAT	8,140	11,140	10,170	11,720	12,250	13,681	16,403
Balance Sheet Y/E March	2018	2019	2020	2021	2022	2023E	(INR m) 2022E
Share Capital	1,290	1,290	1,290	1,290	1,290	1,290	1,290
Reserves	24,140	28,700	28,940	31,110	32,190	32,658	33,581
Net Worth	25,430	29,990	30,230	32,400	33,480	33,948	34,871
Minority Interest	120	110	130	180	570	570	570
Loans	3,090	3,490	3,350	4,700	4,360	4,810	5,260
Capital Employed	28,640	33,590	33,710	37,280	38,410	39,328	40,701
Capital Employed	20,040	33,330	33,710	37,200	30,410	33,320	40,701
Gross Fixed Assets	8,120	9,140	13,440	13,400	15,340	15,800	17,100
Intangibles	600	550	410	2,300	3,060	3,060	3,060
Less: Accum. Depn.	-2,480	-3,250	-5,270	-5,710	-7,340	-8,900	-10,541
Net Fixed Assets	6,240	6,440	8,580	9,990	11,060	9,960	9,619
Capital WIP	270	450	580	240	390	390	390
Goodwill	4,860	5,030	5,380	6,130	6,540	6,640	6,740
Investments	5,430	4,500	7,330	8,540	8,280	13,000	12,000
	5,100	.,	-,		5,255		
Curr. Assets, L&A	23,920	29,120	26,560	28,340	29,720	28,178	32,764
Inventory	15,110	14,110	13,800	11,260	14,120	13,339	15,071
Account Receivables	3,400	5,170	5,390	3,880	6,520	5,457	6,166
Cash and Bank Balance	2,010	5,520	2,790	9,440	5,790	5,433	6,790
Others	3,400	4,320	4,580	3,760	3,290	3,948	4,738
Curr. Liab. and Prov.	11,880	13,710	16,250	16,980	18,360	19,620	21,593
Current Liabilities	10,560	12,260	14,920	15,750	17,230	18,157	19,943
Accounts Payable	8,220	9,440	9,780	11,340	13,440	14,040	15,499
Provisions	1,320	1,450	1,330	1,230	1,130	1,463	1,650
Net Current Assets	12,040	15,410	10,310	11,360	11,360	8,558	11,171
Deferred Tax Liability	-200	1,760	1,530	1,020	780	780	780
Application of Funds	28,640	33,590	33,710	37,280	38,410	39,328	40,701
F. MOESI Estimates	20,040	55,550	55,710	3.,200	55,410	55,520	70,701

E: MOFSL Estimates

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## **Financials and valuations**

Ratios							
Y/E March	2018	2019	2020	2021	2022	2023E	2022E
Basic (INR)							
EPS	6.3	7.2	8.1	9.0	9.5	10.6	12.7
Cash EPS	7.0	9.7	9.0	10.2	10.6	11.8	14.0
BV/Share	19.7	23.2	23.4	25.1	26.0	26.3	27.0
DPS	4.6	6.6	7.8	7.7	9.3	10.3	12.0
Payout %	72.4	76.3	98.5	84.4	97.4	96.7	94.4
Valuation (x)							
P/E	83.1	73.0	64.7	58.3	55.2	49.4	41.2
Cash P/E	74.9	54.3	58.5	51.6	49.6	44.4	37.5
EV/Sales	10.6	9.1	9.2	8.2	7.0	6.6	5.8
EV/EBITDA	59.1	50.6	45.7	41.7	39.7	34.5	29.0
P/BV	26.6	22.6	22.4	20.9	20.2	19.9	19.4
Dividend Yield (%)	0.9	1.3	1.5	1.5	1.8	2.0	2.3
Return Ratios (%)							
RoE	33.4	33.4	34.7	37.1	37.2	40.6	47.7
RoCE	30.8	31.3	32.9	34.2	34.0	36.9	42.7
RoIC	40.7	40.7	43.9	54.2	56.2	61.2	77.1
Leverage Ratio							
Debt/Equity (x)	0.1	0.1	0.1	0.1	0.1	0.1	0.2
Cash Flow Statement							(INR m)
Y/E March	2018	2019	2020	2021	2022	2023E	2022E
OP/(loss) before Tax	11,170	12,570	13,740	15,230	16,010	18,157	21,834
Int./Div. Received	-280	-130	-270	-140	-110	-953	
	890						-1,134
Depreciation	-180	1,310 -140	1,500 -220	1,390 -250	1,390 -200	1,560 459	1,641 483
Interest Paid Direct Taxes Paid							
-	-2,950	-3,200	-2,900 330	-2,850	-3,510	-4,085 2,446	-5,022
(Incr)/Decr in WC	-3,490	210		7,300	-3,420		-1,257
CF from Operations	5,160	10,620	12,180	20,680	10,160	17,583	16,545
(Incr)/Decr in FA	-1,280	-1,430	-1,860	-2,690	-1,840	-460	-1,300
Free Cash Flow	3,880	9,190	10,320	17,990	8,320	17,123	15,245
(Pur)/Sale of Investments	700	1,030	280	-4,270	3,370	-4,720	1,000
Others	740	270	-1,870	4,120	-2,440	-518	-1,333
CF from Invest.	160	-130	-3,450	-2,840	-910	-5,698	-1,633
Issue of Shares	0	0	0	60	410	0	0
(Incr)/Decr in Debt	0	110	-530	-310	-670	450	450
Dividend Paid	-6,360	-6,820	-10,250	-10,290	-11,950	-11,933	-13,223
Others	690	-270	-680	-650	-690	-759	-783
CF from Fin. Activity	-5,670	-6,980	-11,460	-11,190	-12,900	-12,241	-13,556
Incr/Decr of Cash	-350	3,510	-2,730	6,650	-3,650	-357	1,356
Add: Opening Balance	2,360	2,010	5,520	2,790	9,440	5,790	5,433
Closing Balance	2,010	5,520	2,790	9,440	5,790	5,433	6,790

E: MOFSL Estimates

Explanation of Investment Rating				
Investment Rating	Expected return (over 12-month)			
BUY	>=15%			
SELL	<-10%			
NEUTRAL	< - 10 % to 15%			
UNDER REVIEW	Rating may undergo a change			
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation			

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